

660 Active infrastructure portfolio

641

active public buildings portfolio

\$15 billion

> current portfolio value

\$17 billion

> expected by 2020

250+

awards won since inception 4151

projects completed since 1996

1300 consultant workforce

\$16 billion

> completed since 1996

1321

in-house workforce





























































**FY2016** 

Public Buildings: \$428M

\$401M Capital: Expense: \$27M

> **Total** \$1.7B \$1.25B

Infrastructure:

Capital: \$1.24B

Expense: \$12M

**Largest Ever** 



Public Buildings: \$1.4B

Capital: \$547M Expense: \$865M

Infrastructure:

Capital: \$968M

Expense: \$23M

**\$1B** 

**FY2015 Total** \$2.4B Largest **Ever** 

7

2014 29% \$127,520,478 increase \$1

**2015 \$164,664,929** 

**Subcontracts Subject to MWBE Program** 

2014 \$19,586,490

34% increase

2015 \$26,255,029

#### **Mayorality**

**DDC** 

\$13.8B

**Procurement Value** 

15%

Of total city procurement value

\$2.06B

**Procurement Value** 

\$724.2M

Includes Agency Subcontracts in Goods and Services

35%

Of total MWBE award commitments fulfilled

\$242.6M

Includes Agency Subcontracts in Goods and Services

\$396.6M

**Prime Contracts Citywide** 

42%

Of total MWBE award commitments fulfilled

\$164.7M

**Prime Contracts** 

\$75.2M

**Subcontracts Citywide** 

35%

Of total MWBE award commitments fulfilled

\$26.2M

**Subcontracts** 





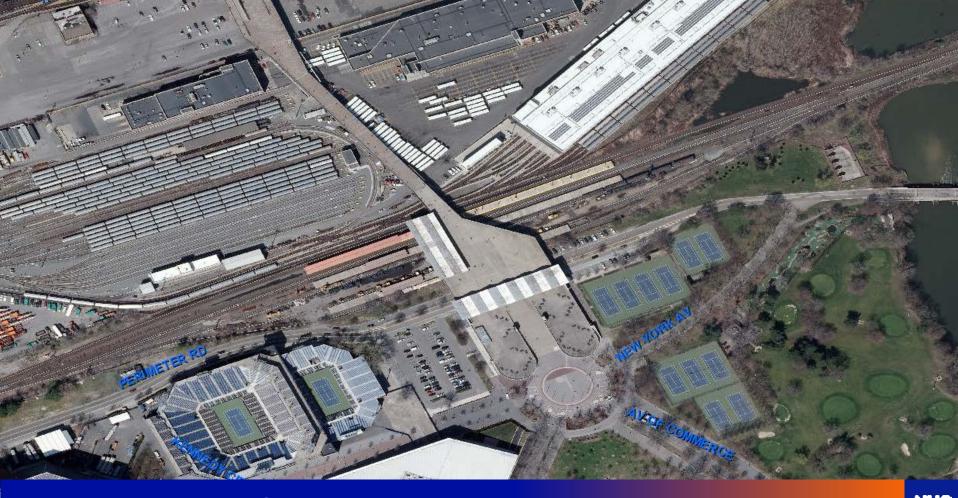
















NVC

## Implementing the Guiding Principles

Margaret O'Donoghue Castillo, FAIA LEED AP
Chief Architect



# Design and Construction Excellence 2.0 Guiding Principles

**Equity** Sustainability Resilience **Healthy Living** 



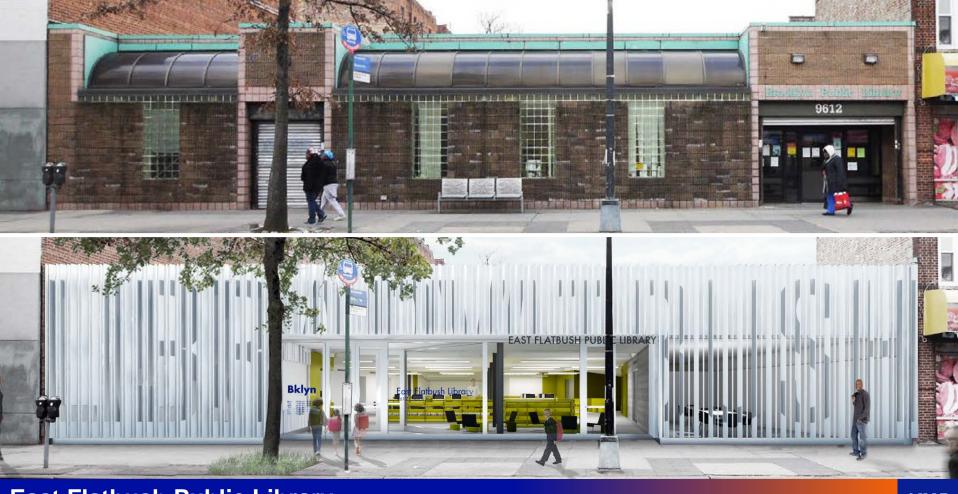


### EQUITY

Design can create equitable spaces that convey a sense of welcome to all while improving access to essential services and places of work, socialization, recreation and culture, especially in underserved neighborhoods... Extraordinary design can harness latent local qualities, turning serviceable projects into magnetic and catalytic ones for all.

- Extracted from Design and Construction Excellence 2.0 *Guiding Principles*, March 2016





#### East Flatbush Public Library Levenbetts



#### SUSTAINABILITY

The City has set a high bar, pledging a reduction in greenhouse gas emissions of 80 percent from 2005 levels by 2050, and reducing commercial waste 90 percent by 2030 — with municipal buildings leading the way.

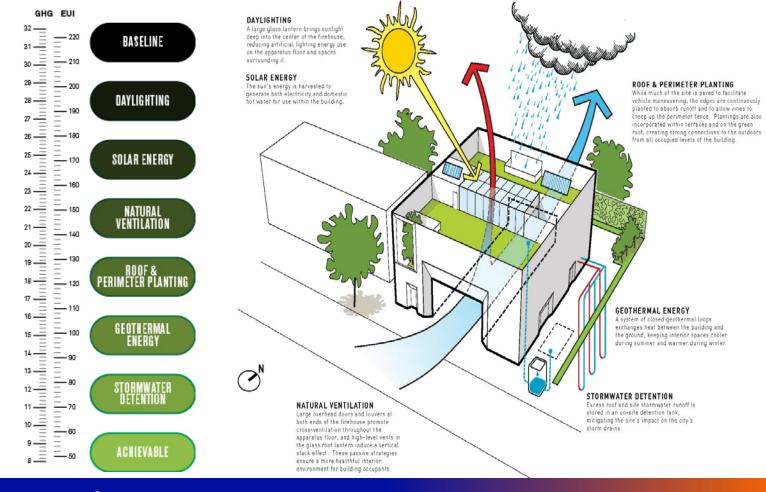
— Extracted from Design and Construction Excellence 2.0 *Guiding Principles,* March 2016















#### RESILIENCY

Resiliency means preparing the City's public buildings and infrastructure to maintain service, and rapidly rebound from extreme events—needs Superstorm Sandy demonstrated... Design can not only make us safe, but can also build communities, enhance neighborhoods and invite investment. Well-coordinated tactics that can evolve and adapt over time will achieve robust buildings, infrastructure, neighborhoods and services.

Extracted from Design and Construction Excellence 2.0
 Guiding Principles, March 2016





Manhattan Districts 1/2/5 Garage and Salt Shed
Dattner Architects

Resiliency: Bolster community capacity to adapt



#### HEALTHY LIVING

With these Guiding Principles "DDC widens its lens, encouraging its design teams to think about aspects in the built environment that aid mental health." Additionally, we continue to support "design that can encourage — and even make pleasurable — active lifestyles."

Extracted from Design and Construction Excellence 2.0
 Guiding Principles, March 2016











HWDRC04C	Micro	1 to 5	construction project with an estimated construction value to \$5,000,000.	\$4 Million	10
HWDRC045	Small	6 to 20	Architectural, engineering and construction-related services for construction projects with an estimated construction value between \$2,000,000 and \$15,000,000.	\$6 Million	10
HWDRC04M	Medium	21 to 50	Architectural, engineering and construction-related services for construction projects with an estimated construction value between \$10,000,000 and \$35,000,000.	\$8 Million	3
HWDRC04L	Large	51 or more	Architectural, engineering and construction-related services for construction projects with an estimated construction value between \$25,000,000 and \$35,000,000.	\$10 Million	3

**Category of Contract to be Awarded** 

Architectural, engineering and construction-related services for



**Total** 

Not to Exceed

**Amount** 

No. of

Selected

**Firms** 

No. of

**Full-Time** 

**Technical** 

Staff

Contract/

Firm

Type

**FMS ID Number** 

CM Contracts				
Large	126+	<ul> <li>Projects with estimated construction cost above \$30 Million requiring comprehensive CM services</li> <li>Any project requiring consulting services</li> </ul>	\$25 Million	5
Medium	51-125	<ul> <li>Projects with estimated construction cost between \$5 Million and \$30 Million requiring comprehensive CM services</li> <li>Any project requiring consulting services</li> </ul>	\$15 Million	5
Small	6-50	<ul> <li>Projects with estimated construction cost up to \$5 Million requiring comprehensive CM services</li> <li>Any project requiring consulting services</li> </ul>	\$12 Million	7
Micro	1-5	<ul> <li>Any project requiring partial CM staffing</li> <li>Any project requiring consulting services</li> </ul>	\$5 Million	7

**Construction Value Ranges** 

No. of

**Contracts** 

Value of Fees

No. of Full-Time

**Technical** 

Staff

Contract/

Firm

Type

FMS ID Number	Contract/ Firm Type	No. of Full-Time Technical Staff	Category of Contract to be Awarded	Total Not to Exceed Amount	No. of Selected Firms
RQCM_MIC	Micro	1 to 5	MEP Engineering and construction-related services for construction projects with an estimated construction value up to \$500,000.	\$4.5 Million	4
RQCM_SM	Small	6 to 20	MEP Engineering and construction-related services for construction projects with an estimated construction value between \$500,000 and \$2,000,000.	\$7.5 Million	3
RQCM_MED	Medium	21 to 50	MEP Engineering and construction-related services for construction projects with an estimated construction value between \$2,000,000 and \$5,000,000.	\$10 Million	2
RQCM_LRG	Large	51 or more	MEP Engineering and construction-related services for construction projects with an estimated construction value between \$5,000,000 and \$15,000.000.	\$10 Million	2



200					
Micro	1-5	Special Inspections and construction-related services for projects with an estimated construction value up to \$5,000,000.	\$2 Million	2	
Small	6-20	Special Inspections and construction-related services for projects with an estimated construction value between \$5,000,000 and \$10,000,000.	\$2 Million	2	
Medium	21-50	Special Inspections and construction-related services for projects with an estimated construction value between \$10,000,000 and \$35,000,000.	\$5 Million	2	
Large	51+	Special Inspections and construction-related services for projects with an estimated construction value above \$35,000,000.	\$5 Million	1	
Special Inspections Contracts					NVC

**Construction Value Ranges** 

No. of

Contracts

Value of Fees

No. of Full-Time

**Technical** 

Staff

Contract/

Firm

Type

M	licro	1-5	Building Commissioning and construction-related services for projects with an estimated construction value up to \$5,000,000.	\$2 Million	2
S	imall	6-20	Building Commissioning and construction-related services for projects with an estimated construction value between \$5,000,000 and \$10,000,000.	\$2 Million	2
Me	edium	21-50	Building Commissioning and construction-related services for projects with an estimated construction value between \$10,000,000 and \$35,000,000.	\$5 Million	2
La	arge	51+	Building Commissioning and construction-related services for projects with an estimated construction value above \$35,000,000.	\$5 Million	1
Commissioning Contracts					NVC

**Construction Value Ranges** 

No. of

Contracts

Value of Fees

No. of Full-Time

**Technical** 

Staff

Contract/

Firm

Type

Contract/ Firm Type	No. of Full-Time Technical Staff	Construction Value Ranges	Value of Fees	No. of Contracts
Small	1-5	Structural Engineering and construction-related services for projects with an estimated construction value up to \$1,000,000.	\$2 Million	2
Medium	6-30	Structural Engineering and construction-related services for projects with an estimated construction value between \$1,000,000 and \$5,000,000.	\$5 Million	2
Large	30+	Structural Engineering and construction-related services for projects with an estimated construction value above \$5,000,000.	\$5 Million	1



Contract/ Firm Type	No. of Full-Time Technical Staff	Construction Value Ranges	Value of Fees	No. of Contracts
Small	1-5	Landscape Design and construction-related services for projects with an estimated construction value up to \$1,000,000.	\$2 Million	2
Medium	6-30	Landscape Design and construction-related services for projects with an estimated construction value between \$1,000,000 and \$5,000,000.	\$5 Million	2
Large	30+	Landscape Design and construction-related services for projects with an estimated construction value above \$5,000,000.	\$5 Million	1



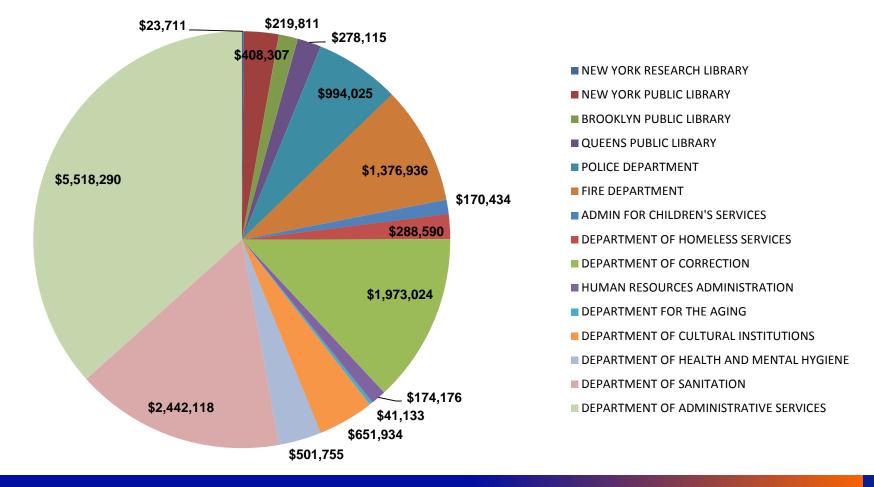
Contract/ Firm Type	No. of Full-Time Technical Staff	Construction Value Ranges	Value of Fees	No. of Contracts
Small	1-5	Historic Preservation Design and construction-related services for projects with an estimated construction value up to \$1,000,000.	\$2 Million	2
Medium	6-30	Historic Preservation Design and construction-related services for projects with an estimated construction value between \$1,000,000 and \$5,000,000.	\$5 Million	2
Large	30+	Historic Preservation Design and construction-related services for projects with an estimated construction value above \$5,000,000.	\$5 Million	1



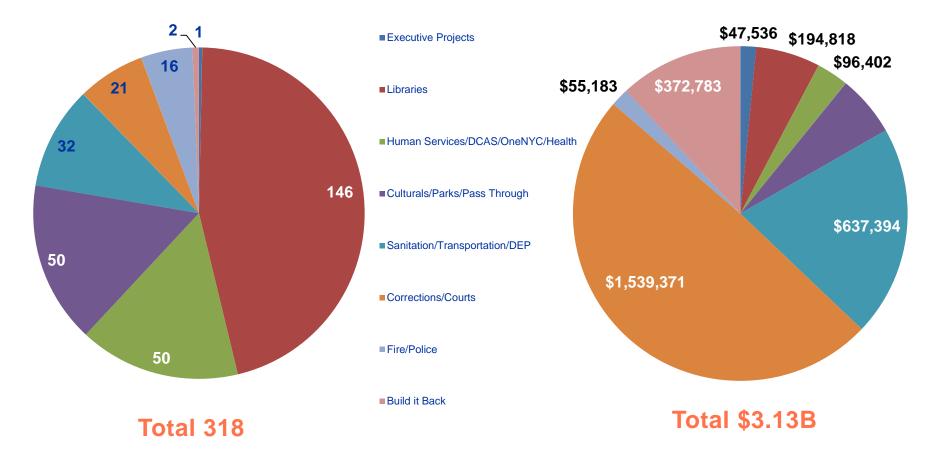
Contract/ Firm Type	No. of Full-Time Technical Staff	Construction Value Ranges	Value of Fees	No. of Contracts
Small	1-5	Exterior Envelope Restoration design and construction-related services for projects with an estimated construction value up to \$1,000,000.	\$2 Million	2
Medium	6-30	Exterior Envelope Restoration design and construction-related services for projects with an estimated construction value between \$1,000,000 and \$5,000,000.	\$5 Million	2
Large	30+	Exterior Envelope Restoration design and construction-related services for projects with an estimated construction value above \$5,000,000.	\$5 Million	1



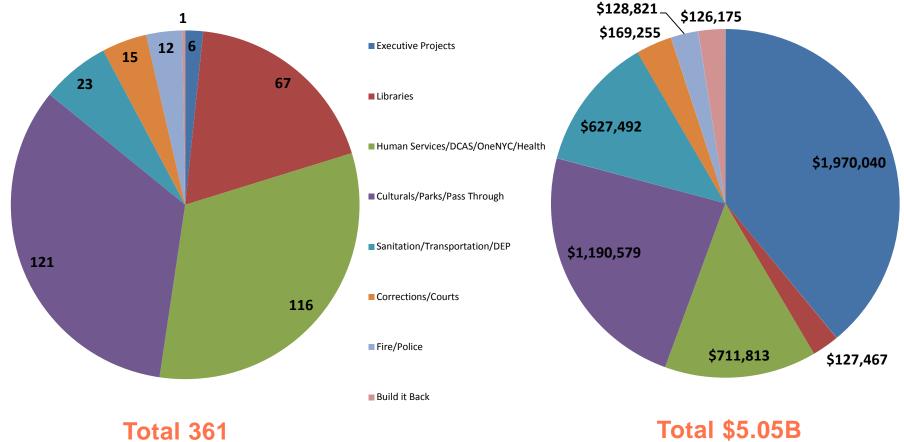












**Total \$5.05B** 

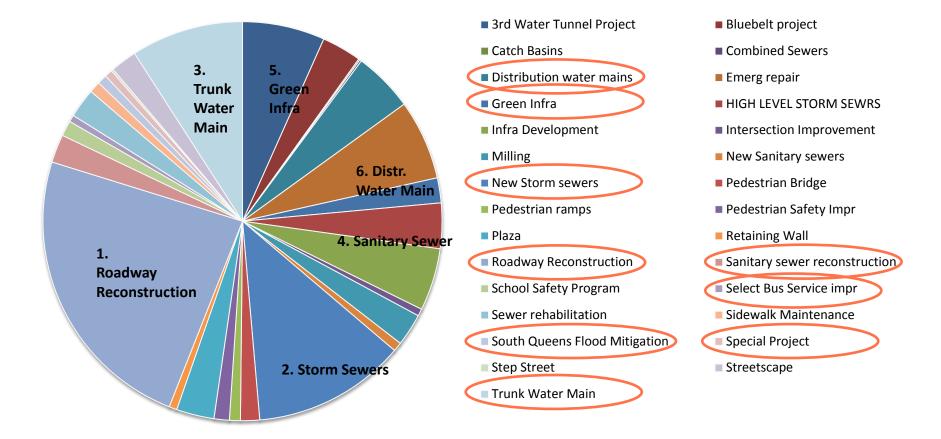
Services	Firms Awarded	Total Values Awarded to date Contract Duration
Construction Management	<ol> <li>Jacobs</li> <li>LiRo</li> <li>Hill International</li> <li>HAKS</li> </ol>	\$57.2 M Dec. 2012-Dec. 2016
Roof/Façade Designs	<ol> <li>Acheson Doyle</li> <li>Thornton Tomasetti</li> <li>Hoffman Architects</li> </ol>	\$2.7M Dec. 2014-Dec. 2017
Commissioning	<ol> <li>Horizon Engineering</li> <li>Dome Tech/NORESCO</li> <li>Jacobs</li> <li>Eneractive Solutions</li> </ol>	\$533K Dec. 2015-Dec. 2018
Special Inspections and Laboratory Testing	<ol> <li>HAKS</li> <li>Tectonic</li> <li>Universal</li> </ol>	\$6.9 M Aug. 2013 – Aug. 2016
MEP Engineering	<ol> <li>Goldman Copeland</li> <li>Tetra Tech</li> <li>Joseph Loring</li> <li>Syska Hennessy</li> <li>WSP USA</li> </ol>	\$23.1 M April 2015 – April 2017
Historic Preservation	<ol> <li>Platt Byard</li> <li>CTA Architects</li> </ol>	\$1.0M Aug. 2015-Aug.2018
<b>Current Consultant Co</b>	ontracts	NVC

CONTRACT TYPE	PROGRAM UNIT/CLIENT AGENCY	SCALE (\$M)			
DESIGN & CM	SANITATION & TRANSPORTATION	\$500+			
DESIGN & CM	CORRECTIONS	\$50+			
DESIGN & CM	CULTURALS & PARKS	\$60+			
DESIGN & CM	POLICE, FIRE & COURTS	\$100+			
DESIGN	LIBRARIES – NYPL, BPL & QPL	\$25+			
DESIGN	DEPARTMENT OF HOMELESS SERVICES & DCAS/HUMAN SERVICES	\$15			
DESIGN	HEALTH	\$10			
DESIGN & CM	ADMINISTRATION OF CHILDREN'S SERVICES	\$75+			
DESIGN & CM	DEP	\$50+			
DESIGN	ONENYC	\$5			
Largest Client Programs in Pre-Design — Urgency, Responsiveness, Collaboration, Mentorship, Service					



Eric Macfarlane, PE
Deputy Commissioner, Infrastructure







### 2017-2025

# 325 New Design Projects

Est. Construction value = \$ 4.4 B

# **In-House Engineering Design**

198 Projects (61%) – Est. Construction value = \$ 2.6 B

# **Engineering Consultants Design**

127 Projects (39%) – Est. Construction value = \$ 1.8 B



Туре	Contracts	Requirement			Assignment	Remaining Tru FY18	
Small	3	18%	By Boro. < \$10 m	\$ 15 mil	\$ 7 mil	\$ 8 mil	
Large	3	18%	By Boro. >\$10 m	\$ 24 MIL	\$ 18 mil	\$ 6 mil	
RLA	3	18%	By Boro.	\$ 15 mil	\$ 4 mil	\$ 11 mil	
Contract Type	No. of Contracts	MWBE Requirement	Award Criteria	Capacity	T/O Assignment	Balance Remaining Tru FY18	
Small	10	18%	Mini-RFP <\$ 8m	\$ 80 mil	\$ 2 mil	\$ 78 mil	
Large	10	18%	Mini-RFP >\$ 8m	\$ 176 mil	\$ 141 mil	\$ 35 mil	
RLA	5	20%	<b>Grand Total</b>	\$ 335 mil	\$ 174 mil	\$ 161 mil	
			Total	\$ 281 mil	\$ 145 mil	\$ 136 mil	
nfrastru	cture Cor	sultant Desi	gn Capacity				NY

**Award Criteria** 

T/O

Balance

Capacity

Contract No. of

**MWBE** 

Number	Firm Type	Time Technical Staff			Exceed Amount	Selected Firms
HWDRC04C	Micro	1 to 5	Engineering Design Services for non-comp with estimated design fee of \$300,000 or	\$1 Million	5	
HWDRC04S	Small	6 to 50	Engineering Design Services for non-complex infrastructure projects with estimated design fee of more than \$300,000 and up to \$700,000 per Task Order  Engineering Design Services for complex Infrastructure projects.		\$3 Million	10
HWDRC04M	Medium	51 to 100	Engineering Design Services for non-complex infrastructure projects with estimated design fee of more than \$700,000 and up to \$1,500,000 per Task Order  Engineering Design Services for complex Infrastructure projects.		\$10 Million	10
Types of Proje	ect	Task Order Aw	ardees How Awarded			
Non-Complex		All firms (Micr	o, Small, Medium, Large)	Rotation only within spe estimated design fee)	cified category (I	pased on
Complex		Small, Mediun	n, and Large only	Mini-RFP among all Sma	ll, Medium, and	Large Firms

**Category of Contract to be Awarded** 

**Total Not to** 

No. of

**FMS ID** 

No. of Full-

**New 3-Year Design Requirements Contracts** 

Contract/

# **In-Progress 1 year**

Contract Type	No. of Staff	No. of Contracts	MWBE Participation	Capacity	•	Balance Remaining
*Small	Less than 60	10	15%	\$ 150 mil	\$ 72 mil	\$ 78 mil
**Large	60 or more	10	15%	\$ 150 mil	\$ 100 mil	\$ 50 mil
			Total	\$ 300 mil	\$ 172 mil	\$128 mil

# New 3 years

Procurements	No. of Staff		No. of Contracts &Total Value	MWBE participation	Category of contract to be awarded
1	1 to 5	Micro	5 @ \$5M ea.	TBD	Est. Fee is less than \$500K
2	6 to 50	Small	8 @ \$12M ea.	17%	Est. Constr. Cost up to \$10 mil
3	51 to 100	Medium	7 @ \$15M ea.	20%	Est. Constr. \$5 mil to \$10 mil
4	101 or more	Large	10 @ \$20M ea.	30%	Est. Constr. Cost More than \$10 mil



Upcomi	ng Design	Work			NVC
Queens	P-415PAS2	PASSARELLE PEDESTRIAN BRIDGE	Flushing Meadows Park Bridge	Pre-Preliminary Design	
Queens	HBPED800Q	TIDEGATE BRIDGE	Flushing Meadows Park Bridge	Pre-Preliminary Design	
Brooklyn	HWK700B	COLUMBIA STREET	Roadway Reconstruction + DEP Infrastructure	Pre-Preliminary Design	
Bronx	HWXP136C	GRAND CONCOURSE PH4	Roadway Reconstruction + DEP Infrastructure	Pre-Preliminary Design	
Bronx	HWX421AW	THROGS NECK - PHASE III	Roadway Reconstruction + DEP Infrastructure	Pre-Preliminary Design	
Queens	HWQ100SBS	WOODHAVEN BLVD SBS	Select Bus Service + DEP Infrastructure	Pre-Preliminary Design	

**Project Type** 

**Current Contract Status** 

Location

Borough

**Lead Project ID** 

**Project Description** 

# Challenge

Engage the best engineering design and CM Firms who have not traditionally sought City work due to the limitations of the procurement process and the perceived lack of interest in design quality and improved construction management practices.

### Solution

Modify the procurement process by eliminating fee competition and emphasizing qualifications and expertise in selecting consultants.



# **Examples that focus on projects types under consideration**

# Depth of qualified staff

Available resources to support projects and maintain schedules Relevant experience and competence to perform DDC projects Ability to provide technical support services during construction

## Strategic approach

Project management objectives : budget , schedule , safety

**Critical milestones and constructability issues** 

Design organization: project team experiences

REI organization: project team experiences

Innovative proposals or concepts of relevance

### **Financial resources**

Ability to meet expenses pending City reimbursement





```
Construction Quality
```

Inspection & Testing Services

5 yr terms, \$1.5

Recently renewed. Good for 3 years

### Surveying

**Land Surveying** 

2 consultants/borough

\$4.5M 3 yr base contract, 1 yr \$2M renewal

**Alternating assignments** 

**RFP late summer** 

### **Environmental and Geotechnical**

**Environmental Planning (EAS)** 

Procurement in final stages of negotiation

3 contracts for 4 yrs

**Environmental Investigation & Design** 

**Next Procurement FY18** 

Geotechnical

**Next Procurement FY18** 



### **Project Controls**

**Cost & Risk Management Support** 

2 Contracts

**\$2M**, 2-year

**RFP Fall 2016** 

### **Project Controls Support**

2 Contracts

\$3M, 2-year

**RFP Fall 2016** 

### **Auditing Support**

**Engineering Audit Support** 

Under evaluation pending funding





# Department of Design and Construction