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Initiative	Agency	Status 2013	Final Update
<p>Make all relevant information available to the court at the earliest possible moment.</p>	<p>CJC</p>	<p>Done</p>	<p>All District Attorneys now have immediate access to digital 911 recordings in cases, a process that used to take months. The program began with domestic violent crimes and has expanded to all crimes. The City has expanded the e-arraignment program to all five boroughs. This program automizes the production of paperwork to be prepared for the court, ensuring that the court gets all available paperwork in a timely manner.</p>
<p>Use technology such as video conferencing that can link the court with collateral services so a judge knows whether a defendant is attending addiction counseling or so the judge can refer a victim to appropriate services</p>	<p>CJC</p>	<p>Done</p>	<p>Video conferencing technology has been installed in the New York City courts and in DOC facilities. In FY2013, over 24,000 video conferences were conducted, with more than 800 conducted for court appearances and over 2,500 conducted with drug treatment programs. Additionally, DOC, in collaboration with community partners, developed the technological and procedural capacity to identify and screen appropriate candidates at NYC DOC facilities, reach out to children, families and service providers in the community to determine feasibility, and arrange and supervise tele-visits between inmates at DOC facilities family members and service providers at the identified community based offices located in Brooklyn, Manhattan and Bronx. Individualized Visit Coaching sessions are offered to all parties before and after each visit. This initiative commenced on 3/8/12. The founding partner was the Osborne Association and the newly identified partners are New York Society for Ethical Culture and Fordham University. Since inception, there have been 100 visits. Fifty eight (58) visits have been held with inmates and their children and the remaining forty-two (42) have been held between inmates and service providers. All services have been conducted through the use of existing video conferencing booths under the purview of ED James with the exception of one unit that was installed in EMTC's visit center on 9/24/13. Services are currently being offered in EMTC, RMSC, BDC, and MDC. Services in GMDC and VCBC are scheduled to begin the week of 12/16/13.</p>
<p>Apply the loft-law concept to other industries, permitting individuals to work where they live</p>	<p>DCP</p>	<p>Done</p>	<p>Planning has implemented this proposal through targeted mixed-use rezonings that will permit individuals to work where they live. The Morrisania and Hudson Square proposals have been adopted by the City Council. In Long Island City, the Hunters Point mixed use rezoning proposal was adopted in August, 2004, and the Greenpoint / Williamsburg rezoning was adopted in May 2005. Also contributing to achieving this goal: the Port Morris rezoning (March 2005), the DUMBO rezoning (July 2009) and the Northern Tribeca rezoning (October 2010) among others.</p>

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<p>Ensure that zoning and economic development decisions focus on mixed-use solutions, in tandem with changes to the transportation system. Development should be encouraged in areas with transportation infrastructure to discourage unnecessary sprawl.</p>	DCP	Done	<p>City Planning proposals for mixed-use development in Bridge Plaza, Hudson Square and Morrisania have been approved by the City Council. These rezonings have led to the construction of more than 1500 residential units to date, while spurring business activity as well. Planning has completed zoning initiatives to foster a mix of uses in other areas including: Hunters Point/Long Island City, Hudson Yards, Downtown Jamaica, and Downtown Brooklyn. Each of these rezonings focuses on areas with strong transportation infrastructure. As part of the Hudson Yards plan, the City is completing the extension of the #7 subway line; as part of the Downtown Brooklyn plan, the City has made transportation infrastructure and traffic improvements.</p>
<p>Overhaul land use regulations to reflect the current market</p>	DCP	Done	<p>A rezoning of East Harlem, which could generate 1700 housing units and was designed to bolster the residential and commercial character of the neighborhood, has been adopted by the City Council. The Greenpoint / Williamsburg rezoning, which includes the creation of 7000 residential units, is also designed to better reflect the current activity there. This approach was also used in the rezoning of Frederick Douglass Boulevard, North Corona, and City Island.</p>
<p>Redefine light manufacturing uses that are environmentally safe to commercial so they can co-exist with residential use</p>	DCP	Done	<p>This initiative has been implemented through the mixed use proposals already adopted in Bridge Plaza, Hudson Square and Morrisania, and other neighborhoods throughout the city including Port Morris, Northern Tribeca and others. These proposals take into account which manufacturing uses can safely occur in residential neighborhoods.</p>

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Encourage flexibility in the zoning code to provide needed affordable housing	DCP, HPD	Done	Many of Planning's rezonings have been developed to spur the creation of affordable housing. The East Harlem, Park Slope, Frederick Douglass Boulevard, and North Corona rezonings will all encourage the creation of affordable residential units. In 2005, City Planning and Department of Housing Preservation and Development (HPD) began a substantial expansion of the Inclusionary Housing Program, which allows developments to construct more floor area if they provide a specified amount of affordable housing. This expansion was a part of a broader effort to create and preserve affordable housing citywide through the Mayor's New Housing Marketplace Program. The purpose of the expanded Inclusionary Housing program has been to promote economically integrated neighborhoods in communities where zoning changes would encourage substantial new housing development. The expanded program was first applied in the Greenpoint-Williamsburg, Hudson Yards, and West Chelsea rezonings, and has since been applied in over 30 City-initiated rezonings. In 2009, the program was modified to improve its function and to include an affordable homeownership option
Encourage new residential uses in manufacturing districts	DCP, HPD	Done	The rezoning of formerly industrial areas will create the opportunity for housing conversion and new housing creation (sometimes in tandem with brownfield remediation). Examples include Hudson Yards, Hudson Square, Greenpoint, Williamsburg, Morrisania, West Chelsea, Port Morris, Hunters Point and the Lower Concourse, among others. Each has been carefully crafted to allow light industrial uses to thrive and expand, while targeting housing where it will not jeopardize existing manufacturing use.
Invest more in the oversight of capital projects	DDC	Done	DDC developed and implemented a GIS project management system to coordinate its construction portfolio and provide information to the public on construction projects. DDC is using post-construction surveys to measure public satisfaction which it will use to plan future projects. Detailed template project schedules with additional construction milestones to enhance DDC's current project management system are currently being piloted and implementation has begun. The creation of a central repository for all DDC project, contract and payment information on the agency's intranet is currently in the analysis phase

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Explore connecting the areas served by the Croton water supply system with the Catskill/Delaware system	DEP	Done	After studying the issue, DEP determined that the best course of action would be to periodically switch distribution systems in certain service areas.
Join the "Cities for Climate Protection" campaign and inventory and forecast key sources of carbon dioxide and other greenhouse gases	DEP	Done	The City has joined the campaign and DEP has completed the inventory on greenhouses gases and is continuing the analyses on trends.
Purchase additional land upstate, create more buffer zones between roads, buildings and streams, adhere to smart growth concepts through sustainable building practices, further utilize conservation easements facilitated with a donor tax credit, and advocate for elimination of threatening building subsidies in order to protect upstate reservoirs	DEP	Done	DEP has acquired 180 acres of vacant land in Kensico. The agency is also working with upstate farmers to expand the Watershed Forestry Program to the Croton watershed. DEP has already enrolled 33 farms in its Watershed Agricultural Program, which protects city reservoirs from potentially toxic materials. The agency has increased its reporting practices and gives regular updates on its watershed protection efforts on its website.
Study the source of pollution and devise strategies to remedy the damage being done to area waters through sewage overflow	DEP	Done	DEP has established a multi-million dollar program to combat combined sewer overflow (CSO), which occurs every time there is heavy rain. The Agency is building giant holding tanks in Flushing and Paerdegat Basin which will alleviate some of this problem in Flushing Bay and Jamaica Bay. DEP will be focusing on other impaired waterbodies in the City to determine a plan. The Agency estimates that it captures 62% of the CSO citywide.

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Support proposed state legislation that spells out a Brownfield clean-up policy geared to the intended use of the property and also defines liability and assigns risk	DEP, HPD, IG, DPR, EDC	Done	In October 2003, Governor Pataki signed a brownfield clean-up bill.
Avoid inappropriate placement by working with health professionals to review decisions with seniors considering a change of residence	DFTA	Done	Through DFTA funded case management and caregiver programs, seniors and caregivers are provided with services and support to enable seniors to stay in their own homes and communities and avoid unnecessary placement.
Change the RFP process to make borough-wide Senior Centers serving the gay community eligible for funding	DFTA	Done	DFTA engaged in a new performance based procurement process to select organizations to provide enriched senior center programming. In 2012, DFTA successfully launched Innovative Senior Centers (ISCs) throughout the City. One ISC, operated by SAGE, is the nation's first ever senior center with programming specifically for the LGBT community.
Create a business advisory group to improve the existing information hotlines to make them user-friendly	DFTA	Done	311 is the primary source for all information about City government and agencies, including DFTA. A Senior Advisory Committee was established and all members have been appointed. Also, a new Agency Assistant Commissioner has been appointed and provides continual outreach to communities. The DFTA hotline is accessible through 311.
Create a multiple-listing service for insurance programs, elder housing, nursing homes and home care services offered by the private sector to seniors	DFTA	Done	NYC is on the verge of being a federally recognized Aging and Disability Resource Center by way of its adoption of NY Connects (a NY State program). NY Connects offers individuals of any age, regardless of income, a one-stop, conflict-free source of information on long term care and supports. NYC is populating the online database of resources which consumers can access themselves, or with the assistance of trained counselors.
Develop a citywide program to assess the safety and security of seniors' homes	DFTA	Done	DFTA uses state funding from the WRAP program to assess home security. At the same time, WRAP's liaisons will assess for benefits through use of the UNIFORM program.
Educate seniors about their rights under the City's Human Rights Law	DFTA	Done	DFTA requires that the Senior Citizens' Bill of Rights be prominently displayed in all senior centers. This is monitored on an annual basis, and results in a negative assessment score if senior centers are not compliant. The Senior Citizens' Bill of Rights is

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Expand outreach for and education about available senior services through community centers, faith based institutions, on TV and radio, and through public service announcements in easy-to-understand language	DFTA	Done	The DFTA Outreach Unit attends community and government-sponsored conferences, roundtables, seminars and workshops with the aim of educating the public about the number of services and resources available to seniors. In addition, DFTA has launched several social media marketing platforms - Facebook, Twitter, Instagram and Tumblr - to highlight agency initiatives, programs and resources, while also shining a spotlight on senior centers and their members. The Agency also works with a number of organizations, companies and other city agencies on partnerships aimed at increasing age-friendly policies in New York City. We have also developed an in-depth marketing campaign aimed at increasing participating at our DFTA-funded senior centers.
Have one citywide automated hotline for seniors with multiple-language directions regarding service locations, program existence and eligibility	DFTA	Done	DFTA consolidated all of its Call Centers and Walk-in Centers into a single number - 311. 311 remains the primary source of information about City agencies, including DFTA. All aging-specific calls are routed from 311 directly to the appropriate person or persons in the agency for a follow-up response.
Implement the Uniform Benefit Assessment System to determine senior eligibility for all government programs and offer a single, simplified application for all city, state and federal benefits and entitlements	DFTA	Done	ACCESS NYC, which is available in English, Spanish and five additional languages, is a free program developed by New York city that allows users to determine their eligibility for more than 30 City, State and Federal human service benefit programs. Users may also apply or renew their application for some benefit programs on ACCESS NYC. BenefitsCheckUp offers users an opportunity to find programs that help them pay for prescription drugs, health care, meals, utilities, caregiver assistance and more. Developed and maintained by the National Council on Aging, BenefitsCheckUp is the nation's most comprehensive Web-based benefits screening service for seniors with limited income and resources. It includes more than 2,000 public and private benefit programs, such as energy assistance, financial and legal assistance, social security, in-home services, tax relief, employment and volunteer services, and more.
Make the Uniform Benefits Assessment System user-friendly for seniors and widely available at all senior centers, libraries, and community centers	DFTA	Done	The UNI-form can be installed at any community-based organization, and QuickCheck is currently available through the web. DFTA is also working with the Mayor's Office on being part of a pilot program of the Integrated Human Services Project, which will streamline the screening and eligibility determination process, case management, contract management, and policy development and planning functions within and across City human service agencies.

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Work with businesses to donate emergency beepers to seniors that link them to 911 hotline	DFTA	Done	Over 500 phones were sent to Aging for seniors from the Mayor's Office to Combat Domestic Violence
Work with community-based organizations to tailor senior services to the needs of New York's new immigrant communities	DFTA	Done	Senior centers are more focused around the cultural needs of their surrounding community and create culturally appropriate meals and programming. Home delivered meals also aim to meet the cultural needs of clients. Nutrition counselors provide in-home counseling to homebound clients with high nutrition need in languages other than English. The Agency translates all of its publications into Spanish, Russian, and Chinese, among other languages. DFTA utilizes Language Line, an organization that provides simultaneous phone interpretation services and translation services.
Work with SAGE, the Pride Senior Network, and the Council of Senior Centers and Services to raise awareness of the special needs of gay seniors	DFTA	Done	DFTA engaged in a new performance based procurement process to select organizations to provide enriched senior center programming. In 2012, DFTA successfully launched Innovative Senior Centers (ISCs) throughout the City. One ISC, operated by SAGE, is the nation's first ever senior center with programming specifically for the LGBT community.
Continue City funding for the development of affordable assisted living facilities	DFTA, HPD, NYCHA	Done	NYCHA has assumed responsibility of over 100 senior centers and seven Naturally Occurring Retirement Communities. The City is currently in the process of selecting a developer to build 100 units of housing on the site of the former Sea View Hospital in Staten Island. The developer will be required to include senior supportive services.

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Institute an Adopt-a-Senior Center program by matching companies to senior centers	DFTA, MFANYC	Reconsidered	DFTA has engaged in several public/private partnerships that have benefited our centers and services. Microsoft launched Xbox Kinect as a health/fitness and socialization initiative at several senior centers. Microsoft funded the Virtual Senior Center, using technology for homebound seniors to reduce social isolation and provide better access to community services. Emblem Health has sponsored intergenerational programs for 3+ years, bringing together 174 seniors and youth for community service projects benefitting senior centers, schools and community. Emblem Health also conducted nutrition and diabetic workshops at senior centers. A Manhattan based video company “adopted” seniors facing eviction, allowing DFTA to provide more than \$20,000 in emergency grants to clients for services that make it possible for a senior to address landlord complaints and remain in their home.
Provide prevention and intervention services to victims of elder abuse	DFTA, OCDV	Done	A combination of financial institutions and grantmakers supported a partnership between DFTA and the Aging in New York Fund to create a financial literacy game called "It's My Money!" to teach seniors to protect themselves against identity theft and senior scams. Representatives from DFTA's Elder Abuse and Crime Victims Services regularly attend meetings, events and other forums to discuss all matters related to Elder Abuse and its consequences.
Provide training for criminal justice personnel in elder abuse	DFTA, OCDV	Done	Mandatory elder abuse training is provided to senior center directors by DFTA's Training Unit. DFTA also participates in the NYC Elder Abuse Network (NYCEAN), which includes representatives from City agencies, the NYPD, not-for-profits, district attorney offices, the securities exchange and advocacy organizations. NYCEAN is committed to promoting advocacy, education and services to prevent and address elder mistreatment. DFTA has also participated in the Brooklyn Multi-Disciplinary Elder Abuse Team for more than two years and is now part of the newly formed Manhattan Multi-Disciplinary Elder Abuse Team.
Appoint a Blue Ribbon panel of experts to find ways to upgrade building codes and eliminate special interest obstacles that increase development costs	DOB	Done	The Model Code Commission is adopting language to tailor the code to New York City's building needs. The administration has revised the building code to make it easier and safer to build.
Abolish the Board of Education	DOE	Done	Legislation granting mayoral control of the schools was enacted and replaced the BOE.

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Continue to support the development of parent-initiated charter schools and hold those schools to the same standards as other public schools	DOE	Done	183 charter schools are operating in NYC in school year 2013-14 - a 135% increase from 2008-2009 (when there were 78 in NYC). These 183 schools will serve over 70K students in September of 2013. These 183 school will serve a approximately 107K students at scale (a conservative low estimate).
Create special classrooms and monitors to attend to disruptive children while social workers and teachers attempt to alter the disruptive student's behavior	DOE	Done	<p>The Department has opened a total of 20 New Beginnings centers, I "Alternate Learning Centers (ALCs) in each borough provide an educational setting for students who are serving a superintendent suspension up to one year.</p> <p>ALCs cultivate pro-social beliefs, attitudes and behaviors in students, and provide a variety of positive behavioral programs, such as Restorative Approaches, Life Space Crisis Intervention (LSCI), Overcoming Obstacles, and Positive Intervention Behavioral Supports (PBIS). ALCs provide Common Core-aligned curricula, and provide intervention measures that build students' capacity to return to school better able to be productive and engaged members of their school communities. "</p> <p>including, this spring, the first two centers for middle school students. Also, the Department opened five Off-site Suspension Centers which, in collaboration with CBO partners, offer a full range of student support services.</p>
Do not close schools at 3 pm	DOE	Done	Schools may tap into an array of contracted vendors to offer academic programming beyond the regular school day, including those that provide Expanded Learning Time (ELT) tutoring programs, by using the DOE's Multiple Task Award Contract (MTAC) utility. Priority and Focus schools receive additional Title I allocations to implement programs under the ESEA waiver.

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Encourage parents in all school districts to solicit funds in their communities and/or from private companies for "extras" the city cannot afford like band instruments	DOE	Done	The Office of Strategic Partnerships (OSP) created a Fundraising Tool Kit, currently available on the Web site of the Fund for Public Schools, designed to help schools and parents raise money for school-based needs by harnessing the resources available within a school and its local business community. The kit includes advice that can assist parents in actively obtaining funding or resources for their schools, and will be used in trainings for the Parent Coordinators this summer.
Establish School Leadership Teams at every school and make them accountable to principals	DOE	Done	<p>Every school is required to have a School Leadership Team (SLT), which is responsible for the annual development of the Comprehensive Educational Plan (CEP).</p> <p>The structure and responsibilities of SLTs are codified in Chancellor's Regulation A-655 (issued in 2007 and updated in 2010).</p>
Find ways to bring in parental voices other than through ineffective Community School Boards	DOE	Done	<p>The DOE has established 32 Community Education Councils (CECs, one for each community school district) and four Citywide Education Councils (one each for high schools, English language learners, special education students, and District 75). Each CEC has 11 elected, volunteer voting members, including nine parents.</p> <p>School-based Parent Coordinators are dedicated to facilitating families' involvement in their kids' schools and ensuring that parent voices are heard in the school community.</p> <p>Parents also serve as members of School Leadership Teams, and as members of Parent Associations and Parent-Teacher Associations (the president of the school Parent Association is a required SLT member).</p> <p>Parents can also access information through the parent section of the Department's website or by calling 311.</p>

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Get graduating high school students to participate in union offered training programs	DOE	Done	DOE's internship and apprenticeship programs, such as LEARN, COOP and others, are available to high school students enrolled in instructional programs in Career and Technical Education. Included among the apprenticeship opportunities are programs with the MTA and Construction Skills 2000, which represents all construction unions in the New York City area. Union partners have been involved in assisting schools in the program approval process, in reviewing curriculum and in developing technical assessments. Because of their ongoing participation in the DOE's Career and Technical Education Reform efforts, unions have increased the number of internships and apprenticeships offered to high school students.
Get more teachers into the classroom by moving them out of administrative posts	DOE	Done	Approximately 500 teachers who were serving in out-of-classroom positions as staff developers either returned to classrooms or were selected for positions under the reorganization. Many were selected as math or literacy coaches. Approximately 1,000 education evaluators were also returned to classrooms.
Institute voluntary bonus classes for children falling behind	DOE	Done	<p>Until 2012, under NCLB, Supplemental Education Services (SES) programs offered eligible students academic assistance before and after school, on weekends, and online.</p> <p>When the New York State Education Department was granted an ESEA waiver in 2012, it allowed increased flexibility in the provision supplemental academic support for struggling students. The previously mandated SES program is no longer be offered; instead, the DOE provides schools identified by the state as Priority and Focus Schools with funding to help them tap into an array of contracted vendors to offer supplementary learning programs for struggling students, including those that provide Expanded Learning Time (ELT) tutoring services. Non-Priority and Focus schools are also able to contract with these vendors under the DOE's MTAC contracting process.</p>

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Integrate school services with other social services provided by City and private providers	DOE	Done	<p>The Office of Safety and Youth Development (OSYD) integrates school services with other social services through many projects:</p> <ol style="list-style-type: none"> <li>1) Mayor's Out of School Time (OST) and Beacon Program initiatives, in partnership with DYCD. This year, OST programs are adding 4,000 program seats.</li> <li>2) Partners with the Children's Aid Society on community schools, serving as the Citywide Technical Assistance Center for federally-funded 21st Century Community Learning Centers.</li> <li>3) Launched an initiative that connects students, especially those returning from suspension and juvenile justice facilities, with resources and services provided by city agencies and community organizations. This "Multi-Service Collaborative" involves partnerships with Family Court, Department of Probation, Administration for Children Services (ACS), Juvenile Justice, DoHMH, DYCD, and community and faith based organizations.</li> <li>4) Mayor's Task Force on Truancy, Chronic Absenteeism and School Engagement develops policies and best practices for schools to reduce chronic absenteeism.</li> <li>5) Works closely with the Department of Homeless Services (DHS), offering training for staff in shelters aimed at improving educational outcomes for students in temporary housing (STH).</li> </ol> <p>DOE and DoHMH manage a joint Office of School Health that provides preventive health care and health services in schools and is responsible for the DOE health education curriculum and school wellness initiatives. The program has a single Medical Director and Nursing Director. School Health has integrated the nursing workforce, automated school health records, improved vision and hearing screening, initiated a fitness program and improved health education programs. School Health also oversees 129 School-Based Health Centers (SBHC) serving 293 schools citywide.</p>
Make logistical, back office support available for charter schools	DOE	Done	<p>All charter schools in NYC are assigned to one of three cohorts for support from NYC DOE Charter School Accountability and Support office. This support is provided for schools regardless of their authorizers.</p>

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<p>Make students accountable for their behavior with zero-tolerance for disruptive behavior and violence in the schools</p>	<p>DOE</p>	<p>Done</p>	<p>DOE has maintained a downward trend in suspensions through an emphasis on progressive discipline, and professional development and open communication with schools and networks. The Citywide Standards of Discipline and Intervention Measures (the "Discipline Code") has been revised to reflect a more cohesive and structured approach toward student behavioral expectations, to promote and explain the use of guidance interventions with disciplinary measures, and to promote the use of restorative approaches to student discipline. Total crime in schools has also decreased. DOE continues to work closely with the NYPD School Safety Division, and conducted full-day training on Collaborative Problem Solving for approximately 5,000 school safety officers, task force members, and supervisors, as well as training on de-escalation strategies for school safety agents.</p>
<p>Make the Chancellor and Superintendents accountable with their jobs on the line. The same goes for principals</p>	<p>DOE</p>	<p>Done</p>	<p>The Chancellor, superintendents, and principals are all "accountable with their jobs on the line."</p> <p>In 2013, the DOE adopted a new Principal Performance Review (PPR) system in accordance with New York State law and implementing directive from the State Education Commissioner. The new PPR incorporates both qualitative measures assessed using the DOE's School Quality Review rubric, as well as measures of student learning. Principals with two consecutive years of "ineffective" ratings under the new PPR can be exited from the system.</p>

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Move administrative services out of overcrowded schools to make room for students	DOE	Done	Since 2003, approximately 126,000 new seats in total have been made available to City schools by September 2013. Approximately 30,455 of these seats were created by conversion of district offices and other administrative or non-instructional spaces.
Promote physical fitness in the schools and get more private companies to support sports, music and arts programs	DOE	Done	DOE established its first Wellness Policies on Physical Activity and Nutrition in 2006 and the Office of School Wellness Programs led the DOE’s 2010 effort to update the Wellness Policies. Efforts to support the Wellness Policies and fitness in schools include: adoption of a recommended research-based physical education curriculum; creation of annual NYC FITNESSGRAM reports for more than 860,000 students that give families information regarding student BMI and fitness levels in one of 10 home languages; creation of the Move-To-Improve curriculum that provides regular physical activity breaks in elementary school with more than 8,000 teachers trained as of December 2013; creation of CHAMPS, the first-ever Middle School Sports and Fitness League serving nearly 400 schools and 28,000 students in three seasons each year; and provision of free year round physical education and health education professional development and technical assistance to all district schools. Funding to support these efforts over the past twelve years has come from a diverse group of partners including: NY City Council, Road Runners, NY Community Trust, Nike, Reebok, Answer Vending, CC Vending, the New York Jets, Home Runs for Harlem, New York Sports Club, and Zog Sports.
Provide an across-the-board salary increase for teachers	DOE	Done	The most recent across-the-board salary increase for teachers occurred in 2009.

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Support the full implementation of the "New Continuum" of services for Special Ed students	DOE	Done	<p>In 2010, the DOE launched a special education reform effort (called <i>A Shared Path to Success</i>) to give all students access to a rigorous curriculum in the least restrictive environment. With the implementation of <i>A Shared Path</i> came structures and systems to support an integrated approach to serving students.</p> <p>District 75 continues to set high expectations and provide for the educational needs of students with significant disabilities by developing specially-tailored curricula (aligned to the CCLS), encouraging inclusive models of learning, and piloting assessments for students with severe disabilities in cases where adequate measures of student learning don't currently exist.</p>
Support the implementation of age-appropriate HIV/AIDS curriculum in grades K-12	DOE	Done	<p>NYSED mandates annual K-12 HIV/AIDS lessons. The Office of School Wellness Programs updated the NYC HIV/AIDS curriculum in 2005 and 2012 to provide the most up-to-date medical information. The Office of School Wellness Programs supports its implementation citywide through educator professional development. This material is also covered through the 2011 sexual health mandate for middle and high schools using research-based comprehensive health education curricula reviewed and recommended by DOE.</p>
Support the office of the Special Commissioner of Investigation for the city's schools	DOE	Done	<p>Done through the appointment of Richard Condon. Department officials continue to meet regularly with the Commissioner to discuss trends and ongoing systemic issues of mutual concern.</p>
Take better advantage of federal funds for maintenance and repair of schools available through programs like the Schools Facilities Infrastructure Improvement Act	DOE	Done	<p>DOE has so far used (\$30) million in Federal QZAB bonds to fund school renovation projects, the most of any school district in New York State. The School Facilities Infrastructure Improvement Act was never funded, and it disappeared when NCLB was passed.</p>

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Use all measures to vigorously fight truancy	DOE	Done	In 2010 the Mayor created an Interagency Truancy Task Force, the nation’s most comprehensive effort to tackle chronic absenteeism. A 2013 analysis conducted by Johns Hopkins University found significant impact of the Task Force initiatives, in particular the "NYC Success Mentors Corps" which has mobilized mentors for over 4,000 students and has been found to boost attendance by an average of 16 days per mentored student.
Use citywide and state-required tests to regularly measure student performance	DOE	Done	DOE implemented new performance assessments as part of <i>Advance</i> , the new teacher evaluation and development system.  As of school year 2013-14, state tests for grades 3-8 and high school Regents examinations are aligned to the rigorous Common Core standards, making them a more meaningful measurement of students' college and career readiness.
Provide funds for school-based eye and ear testing and other preventive healthcare	DOE, DHMH	Done	The Office of School Health provides health services to 1.3 million schoolchildren enrolled in public and nonpublic schools in New York City. Services include management of chronic health problems such as diabetes and asthma, preventive health screenings, vision screening, urgent care, reproductive health services, and health education. In addition to initiatives in prior update, School Health oversees 129 School-Based Health Centers (SBHC) serving 293 schools in the five boroughs of New York City. SBHCs bring the comprehensive medical services of a doctor's office to the school so that students can avoid health-related absences. Through the Chancellor's SBHC initiative, 20 new SBHCs will open within the next 3 school years.

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Encourage more public-private partnerships to make after-school programs accessible to all public school children	DOE, DYCD	Done	Throughout the administration, OSYD along with DYCD sustained the total number of OST programs and added 34 programs in September 2013 for a total of over 400 school-based programs citywide. In addition, in Summer 2012, OSYD supported the Division of Equity and Access in launching the Summer Quest program offering students academic, enrichment and youth development activities during the summer. DOE partnered with DYCD and the Fund for Public Schools in this initiative.
Continue supporting the legal process to get New York City's fair share of state funds for schools.	DOE, IG	Done	The City strongly supported the lawsuit and the New York State Court of Appeals ordered the State Legislature to remedy the funding formula.
Install cameras in school stairwells and common areas to handle discipline problems and combat abuse	DOE, NYPD	Done	DOE established the Internet Protocol Digital Video Surveillance (IPDVS) program to create safer learning environment in schools. State-of-the-art video camera systems allow authorized school officials to view live and archived camera images directly on their computer stations, and provides remote viewing capability to authorized officials. As of October 2013, DOE has successfully implemented IPDVS in 482 buildings serving 823 schools with a total of 21,615 cameras online, for an investment of approximately \$180 million. The current proposed five-year Capital Plan provides for expanded use of network-based surveillance.
Implement the co-op/condo tax abatement program	DOF	Done	This program is currently in place.

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<p>Empower communities to identify their problems by asking community groups to identify their public health priorities, providing timely access to data, creating a directory detailing available data, making comprehensive community health profiles available, and providing information about the City's programs in Spanish, French, Creole, Arabic, Russian and other languages</p>	DOHMH	Done	<p>Community Health Profiles have been released and provide detailed information on the health of New York City's neighborhoods, including the leading causes of illness and death and health behaviors. Senior staff presented the profiles in each of the communities to health professionals, public officials, community leaders and residents. The data highlight which health problems require the greatest attention, and where and what interventions are needed most. This data is available to the public on the DOHMH website, though not in all of the languages mentioned. Health bulletins for Take Care New York initiative, which identifies key steps NYers can take to live a longer, healthier life, are available in Spanish, Chinese, Russian, Arabic, and Korean.</p>
<p>Enhance Health nutritional education efforts</p>	DOHMH	Done	<p>DOHMH released a Health Bulletin promoting healthy eating and physical activity. The Worksite Wellness program developed a Healthy Eating Plan which includes personal email feedback with nutritional tips to be rolled out to worksites throughout the city. In addition, DOHMH is working to promote and expand greenmarkets to increase accessibility to fresh produce. DOHMH is working with DOE to implement nutrition standards and policies in schools.</p>
<p>Expand the City's Childhood Asthma Initiative by target spending for asthma programs</p>	DOHMH	Done	<p>DOHMH continues to support asthma activities in communities at highest risk through the District Public Health Offices and contractors in South Bronx, East Harlem, Bedford Stuyvesant and Bushwick. In addition, DOHMH has launched the Health Buddy, an asthma self-management tool for children with persistent asthma in the South Bronx and East Harlem.</p>

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Initiative	Agency	Status 2013	Final Update
Give Health the resources to assure a 24/7 ability to accept and analyze reports of unusual diseases and outbreaks and respond to any emergency	DOHMH	Done	Health syndromic surveillance monitors the occurrence of groups of symptoms seen in emergency department visits as an early detection system for outbreaks 24/7.
Give the School Health Program the staffing, funding and services it needs to safeguard our kids against contagious diseases and needless illnesses	DOHMH	Done	DOHMH and Education continually monitor the immunization records of all students to ensure that they have received the proper vaccinations. Also, the integrated Office of School Health has undertaken several new initiatives, including expansions in physical activity opportunities for school children and improvements in physical education through new curricula and more teacher training.
Increase the City's focus on preventive medicine and integrate clinical preventive services with prevention in the schools, home and community	DOHMH	Done	A new Division of Health Promotion and Disease Prevention was created in 2002, and 3 District Public Health Offices were established in Bushwick, East Harlem, and the South Bronx to partner with schools, day care providers, medical providers and housing establishments. The District Public Health Offices each focus on the unique health issues of the community.
Increase the laboratory capacity in the City to reduce the time to obtain results and accommodate mass testing if needed	DOHMH	Done	The newly renovated bioterrorism lab provides improved security and safety for the testing and detection of select biothreat agents. A new 7,000 square foot specialized containment area enables the City to perform tests for hazardous biological agents and increases testing capacity. Additional features of the facility include improvements in air handling, communication and increased back-up power.
Maintain the City's commitment to protecting clinics from violence, threats and harassment	DOHMH	Done	Health Police patrol all clinic facilities

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Make tuberculosis detection and treatment a routine part of the City's clinic programs	DOHMH	Done	DOHMH continually assesses the incidences of tuberculosis and proactively targets its efforts in neighborhoods with elevated levels of tuberculosis cases.
Provide asthma prevention education and services for students	DOHMH	Done	The Asthma Initiative has increased capacity for asthma prevention in schools by providing funding for the Open Airways program, an asthma education program that targets children with asthma in elementary schools. The Asthma Initiative has also developed an asthma-safe school guidebook, and is working in several schools to educate school staff, parents, and children about asthma.
Provide training and support for parents of children with asthma	DOHMH	Done	DOHMH continues to support parent workshops at schools, shelters, daycare centers, and other community sites. Over the past year, DOHMH has trained more than 350 staff from the Department of Homeless Services to enhance support for children with asthma in the shelter system. In FY '04, the Department trained more than 1800 individuals citywide, including HeadStart health coordinators, parent coordinators at public schools, and school nurses.
Stop the City-initiated assignment of Medicaid-eligible women to plans which do not provide reproductive care	DOHMH	Done	While the City does not assign Medicaid enrollees, 16 of the 17 plans with which the City contracts provides these services.

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Initiative	Agency	Status 2013	Final Update
Support the "Quit Yet" anti-smoking campaign	DOHMH	Done	DoH continues to promote and support a variety of tobacco cessation efforts ranging from media campaigns to HHC smoking cessation clinics to a free nicotine patch program to help smokers successfully quit. After a decade of limited progress in tobacco control, the number of smokers has declined by 300,000. Fewer New Yorkers are smoking today than at any point in at least 50 years, marking the first time ever that there are more former smokers than smokers in New York City.
Turn attention to communities plagued by HIV and AIDS, give community and faith based organizations their fair share of funding to provide education and prevention information, and provide matching funds for HIV/ AIDS medical care and support services funded by the charitable sector	DOHMH	Done	DOHMH provided more than \$15 million to community-based organizations for HIV/AIDS prevention and education and continues to work to improve contracting and monitoring by supporting a website for RFPs and contracting requirements. The Community Development Initiative (CDI) is in its second phase, enrolling 40 small community-based and faith-based agencies into a "Contractor School" for technical guidance and training in fiscal management and grant preparation to help them successfully apply for federal and private grants. DOHMH also sponsored a faith forum providing opportunities for information sharing and technical assistance to faith-based institutions in Brooklyn working with HIV-positive or high-risk youth.

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Initiative	Agency	Status 2013	Final Update
<p>Enforce prohibitions against sales of tobacco products to under aged children</p>	<p>DOHMH, DCA</p>	<p>Done</p>	<p>DCA released its list of 128 "Dirty Dealers" whose tobacco licenses were revoked for repeatedly selling tobacco to kids. Through the Teen Tobacco and Prevention Program, the agency enforces the law against selling tobacco products to under-aged children. DOHMH plans to include posting the list of vendors and tobacco retailers with violations for selling tobacco to minors, identify neighborhoods with lower compliance rates to conduct targeted educational outreach, and incorporate a new data collection tool to better track both City and State violations and repeat offenders.</p>
<p>Develop a database of basic demographic information about the uninsured to facilitate marketing and outreach efforts for Health Stat</p>	<p>DOHMH, MOHIA</p>	<p>Done</p>	<p>MOHIA is completing a data analysis and mapping project to identify City residents currently eligible for public health insurance programs. DOHMH has released its Community Health Profiles, including health coverage and access to care, for 42 city neighborhoods and the data has been shared with MOHIA for HealthStat marketing and outreach.</p>
<p>Make health programs available to immigrants regardless of how they got here</p>	<p>DOHMH, MOHIA</p>	<p>Done</p>	<p>Health and MOHIA enroll children in Child Health Plus regardless of immigrant status. They also enroll immigrant adults into Medicaid and Family Health Plus consistent with New York State law. MOHIA is now building a new partnership with the City Council of Churches to use the diverse faith community throughout the city to conduct outreach for the City's immigrant and other hard-to-reach populations.</p>

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Develop more special senior programming on Crosswalks	DoITT, DFTA	Done	NYC TV and the Department for the Aging collaborated to produce a new original series called "Coming of Age: Emerging Issues in Aging Affecting All New Yorkers." The series included six 30-minute episodes, covering topics such as elderly abuse, care-giving, and grandparents raising grandchildren, are currently in various stages of production. The Coming of Age promo was nominated for an Emmy. NYC TV continues to air information regarding the DFTA and the services available to seniors in its public service announcements and audio track, Radio NYC, which is now available as hold music on 16,255 phone lines across New York City agencies.
Establish a sustained program for infrastructure management of bridges, tunnels and roadways.	DOT	Done	DOT has a program to sustain bridge, tunnel and roadway infrastructure. Over a 12 year period the Bloomberg Administration invested \$6 billion in bridge infrastructure and \$3.5 billion in roadway reconstruction and resurfacing. Every bridge under DOT jurisdiction is in state of good repair or undergoing extensive rehabilitation. 99% of city streets have a rating of good or fair, and pothole response time is at a five year low.
Evaluate restrictions on under-occupied motor vehicles	DOT	Done	DOT continually evaluates vehicle occupancy restrictions. While no new restrictions have been implemented, the Lower Manhattan SOV ban that had been in place since fall of 2001 was lifted in the fall of 2003.
Expand the congestion pricing commercial vehicle parking program	DOT	Done	In 2003, DOT expanded the Paid Commercial Parking program in Midtown Manhattan, including the Garment District, and selected other areas throughout the city. Overall, DOT installed 400 muni-meters, rails and regulatory signage to govern over 2,200 commercial spaces.

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Initiative	Agency	Status 2013	Final Update
Introduce congestion pricing for parking meters	DOT	Done	DOT launched PARK Smart, a program designed to make finding parking easier and to reduce congestion. The first Park SMART program in Greenwich Village included portions of Sixth and Seventh Avenues and all meters on streets between these avenues. It was made permanent in 2009. The meter rate was increased from noon to 4 pm when demand for parking was greatest, and not changed at other times that meters are in effect. The PARK smart program has increased turnover at parking spots, accommodating 20% more parkers during peak periods. Parking space occupancy declined from 77% to 71% on Tuesdays and from 75% to 69% on Fridays from 12 pm to 4pm. Motorists were also parking for a shorter amount of time; the frequency of those who parked for less than one hour increased by 12%. Based on this success, additional PARK Smart projects were implemented in Park Slope, Boerum Hill, the Upper East Side and Jackson Heights.
Move towards a bike friendly and pedestrian friendly environment to foster alternatives to motor vehicles	DOT	Done	DOT added over 470 miles of bikes lanes to the on-street network since 2002, including 367 since 2007, bringing the on-street total to over 575 lane miles. There are also now 50 plazas built or underway across the five boroughs. Bike Share in New York was launched in May 2013 and in the system's first 200 days users took 5.8 million trips covering more than 11 million miles, and the system had 95,000 annual members as of mid-December 2013, with over 350,000 people having purchased daily and weekly memberships. Pedestrians also benefit from the over 700 CityBenches installed since 2011, an amount which will grow to 1,500. Newsstand legislation, which took effect in February 2003, eased the flow of pedestrian traffic throughout the city. In order to ease the burden on publishers that are regularly maintaining their racks, the Mayor recently amended the legislation to establish a self-certification process for the cleaning and removal of graffiti and other unauthorized writing.
Use crosswalk marking to stop parking where pedestrians are blocked and drivers' vision of approaching cars is impaired	DOT	Done	NYC DOT has launched some of the most innovative safety programs in the nation with an emphasis on safety, re-engineering 137 corridors and 113 intersections citywide in just the last five years, equipping over 4,500 intersections with pedestrian countdown signals, 910 speed bumps, and installing or planning 29 community-requested neighborhood slow zones, installed speed zones near 146 schools in the last six years.

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Use technology, including cameras, to facilitate pedestrian and vehicle flow	DOT, DoITT	Done	DOT is working with Transcom, a federally funded regional traffic coordination organization, to create a web-based traffic program called Trips123, which uses EZ Pass data to track speeds of vehicles. Transcom is overseeing implementation, which is scheduled to occur this year. DOT has since expanded this technology and concept to the city street system on projects like Midtown in Motion and our Coastal Storm Evacuation Routes
Expand the use of cameras for traffic control and safety with "Area Under Surveillance" signs	DOT, NYPD	Done	In 2003, DOT added 43 cameras to the traffic surveillance system, approximately half of which use "wireless" technology. These cameras were placed primarily on limited-access highways throughout the city and are available on the DOT web-site for public viewing. In addition, the Agency placed seven cameras on both the Williamsburg and Queensboro Bridges, and three on the Manhattan Cable Plant, bringing the total number of traffic cameras to 148.
Continue Partnerships for Parks	DPR	Done	Through a public/private initiative, Parks has received \$25 million in funding that will be used to benefit 16 parks in Red Hook, Highbridge and Harlem.
Create Bloomingdale Park	DPR	Done	This nearly 140 acre park on Staten Island's south shore was completed and opened in 2008.
Dedicate special events fees in parks to the agency's budget	DPR	Done	Parks' arrangement with OMB, where half of special events fees go to the agency and the other half goes to the general budget, remains.
Expand the Greenstreets program	DPR	Done	Parks has constructed 367 greenstreets since 2007
Find asphalt areas appropriate for artificial turf to alleviate the shortage of ball fields	DPR	Done	As part of PlaNYC, 26 asphalt fields were converted to synthetic turf, bringing the total number of synthetic turf fields over 175.

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<p>Open all beaches and pools by starting lifeguard training in public schools, issue a lifeguard training guide so kids can exercise and work on their own time, encourage cops, corrections officers, firefighters and EMS technicians to take the lifeguard test and create flexible schedules so they can lifeguard, and recruit lifeguards in Southern Hemisphere countries</p>	DPR	Done	<p>Parks' lifeguard recruitment efforts via print and digital media have successfully resulted in a corps of over 1,400 lifeguards assigned to beaches and pools during the past three summers, exceeding our annual summer staffing target of 1,200.</p>
<p>Set ground rules to protect parks from overuse by private entities and to determine qualifications for what payments should be.</p>	DPR	Done	<p>NYC Parks has a permitting system in place to balance park needs among all users.</p>
<p>Work with community groups to clean and water Greenstreets</p>	DPR	Done	<p>In coordination with Parks Forestry, Partnerships coordinated the Citizen Stewards for Young Trees &amp; Greenstreets program in 2004, dedicated to supporting community care of green streets across NYC. Resources provided to participants included tools and supplies and skill based workshops. Information was also distributed on the Trees New York Citizen Pruner schedule.</p> <p>From 2009-2010, Partnerships hosted the "Partnerships Academy: Street Tree Stewardship" program, a free fellowship opportunity that supported community-based parks groups and individual volunteers to achieve sustainable success through in-depth project and group development. Fellows learned new skills, shared best practices, heard from experienced resource speakers, and were eligible for a selective mini-grants program. All sessions and grants were tailored to fit the unique needs of street tree and green streets stewards.</p>
<p>Inventory city-owned and tax delinquent property for park use</p>	DPR, DCAS	Done	<p>NYC Parks acquired approximately 777 city-owned lots since 2002.</p>

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Maximize playground use by allowing the public to use school playgrounds and ball fields when the students aren't using them	DPR, DOE	Done	Through PlaNYC's Schoolyards-to-Playgrounds program, Parks has increased public access to 227 playgrounds, with three additional sites in progress (two in construction, one in procurement).
Enhance nyc.gov/parks so it can handle complaints and requests from the public, allow the public to request tree pruning, stump removal, and graffiti removal over the site, and allow the public to view which ball fields are available and have the option of using a credit card to pay the permit fee	DPR, DoITT	Done	NYC Parks has completed several rounds of enhancement to its website to better address public requests. Tennis courts can now be reserved online, and with help from DOITT, special event and athletic field permit requests are now online. Public ballfield usage reports are also available to guide field and court requests. Tree service requests, including pruning, limb and tree removal, and sidewalk repair, can now be made online through visiting the NYC Parks website or 311 Online.
Provide vocational education in skilled labor jobs to students in early high school years and remind dropouts they are not eligible for apprentice programs	DYCD, DOE	Done	DOE's internship and apprenticeship programs, such as LEARN, COOP and others, are available to high school students who are enrolled in instructional programs in Career and Technical Education. LEARN internships are provided by public and private agencies and COOP internships are provided by businesses.

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Partner schools with high-tech and other industries to determine the best course of training to provide needed, skilled workers	DYCD, DOE, SBS	Done	SBS has partnered with DOE to launch Scholars at Work, a program that connects Career and Technical Education high school students to internships with transportation and manufacturing firms, leveraging connections of the Workforce1 Industrial & Transportation Career Center. SBS has also launched the Brooklyn Tech Triangle Internship Program, which helps fill technology skills shortages by connecting City Tech college students to internships at tech companies in the Brooklyn Tech Triangle. SBS has also launched IT Career Pathways, a program that prepares high school students for tech careers by providing them with networking certification and internships at companies in a variety of sectors.
Repeatedly address the importance of a strong work ethic in our schools, universities and among our unskilled potential workforce	DYCD, HRA	Done	HRA vigorously maintained "work first" welfare reform policies which were central to the Agency's success in helping thousands of New Yorkers find employment and reducing the number of individuals receiving cash assistance. Under Mayor Bloomberg, HRA has been successful because we have combined our "work first" strategy with expanded work supports for low income New Yorkers (including Food Stamps, Medicaid, the EITC, transitional child care, and child support), and we have required personal responsibility and accountability across the board - from our clients, our workers, and our contracted vendors. HRA's Job Centers and contracted "Back2Work" employment vendors assist both cash assistance clients and able bodied adults without dependents (ABAWDs) who receive food stamps in meeting their work requirements. HRA's unique Wellness, Comprehensive Assessment, Rehabilitation and Employment (WeCARE) program is integral in assisting cash assistance clients who face barriers to employment such as mental or physical health issues or substance abuse issues, to address those barriers and find employment. In 2002, HRA created the Support through Employment Program (STEP), which connects noncustodial parents having trouble meeting their child support obligations to employment services; since its inception this program has helped to collect over \$150 million in child support payments. HRA has also partnered with the Mayor's Center for Economic Opportunity, the Young Men's Initiative, and the New York City Housing Authority, to implement Jobs Plus, an evidence based employment program aimed at public housing residents.

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Continue the fight for equitable distribution of services and funding at JFK and LaGuardia	EDC	Done	The City has reached an agreement with the Port Authority that secures an immediate payment of \$700 million to the city, with an additional \$100 million going to local Queens capital projects. Annual payments will be the higher of \$93.5 million or 8% of the airport's gross revenues. In 2011, the City concluded negotiations with the Port Authority that enabled release of the \$100 million in capital funds. All funds are currently allocated to capital projects in Queens.
Create an agency for debt issuance related to the recovery effort	EDC	Done	Debt was issued through the Industrial Development Authority, which is also being used to administer the Liberty Bond program.
Provide SBA loans and small cash grants from foundations to help small businesses	EDC	Done	EDC distributed \$557 million in Business Recovery Grants to 14,000 small businesses, along with \$42 million in Small Firm Attraction and Retention Grants. These grants were only given to businesses south of Canal Street, helping reduce occupancy costs significantly. EDC also worked with SBS to establish and disseminate emergency loans and grants to businesses impacted by Hurricane Sandy.
Target new growth industries like biotechnology to grow near our hospitals and medical centers	EDC	Done	EDC has rolled-out a comprehensive strategy to attract pharmaceutical, medical device, contract research and biotechnology companies that correlates with a renewed effort to strengthen our teaching hospitals and promote increased collaboration between our academic medical centers. In addition, EDC has begun a targeted outreach campaign to attract international and out-of-state pharmaceutical and large biotechnology companies whose research needs correspond to the niche strengths of our medical research institutions. In 2013, EDC opened the City's first bioscience incubator in Harlem featuring affordable wet lab space and launched a \$100 million life sciences funding initiative with participation from industry partners Gelgene, Eli Lilly and GE Ventures to invest in 15-20 breakthrough ventures by 2020.

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Support the work of Friends of the High Line to transform the elevated track into a park	EDC, DCP, DPR	Done	The City worked extensively with Friends of the High Line on planning the new park space, selecting a design firm and securing federal funds. The first section of the High Line opened on June 9, 2009, running from Gansevoort Street to W. 20th Street. The second section, running between W. 20th Street and W. 30th Street, opened on June 8, 2011. Construction of the third and final section of the High Line began in September 2012, with an expected opening in 2014.
Integrate community planning and economic development so we build what communities want and need	EDC, DCP, HPD	Done	EDC, HPD and Planning are working with local community leaders throughout the five boroughs on economic development projects. For example, in Staten Island, the agencies created the Homeport Task Force with community and local elected officials to decide what to do with the underutilized 37 acre waterfront site. Work is continuing on the Downtown Brooklyn, Downtown Flushing, HUB, Coney Island and the Hunts Point development plans. For the Seward Park Urban Renewal Area in Manhattan's Lower East Side, EDC and HPD convened an unprecedented grassroots community-planning process to set development guidelines for a set of lots that had sat vacant since the 1960s. The plans, which called for 1000 new units of housing, 50% of which will be permanently affordable, received ULURP approval in October 2012 and a developer was selected in September 2013.
Develop a credible and comprehensive needs assessment that demonstrates why New York City needs and requires Federal and State assistance	EDC, IG, OMB	Done	The Tax Foundation issued a report that discussed the federal balance of payments. After an OMB analysis, it was determined that the city receives 83 cents in services for every \$1 it sends to Washington in taxes. That is a federal imbalance of payments of \$11.4 billion. In addition, a study by the Center for Government Research showed that there is a state imbalance of payments of \$11 billion.

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Focus on industries other than financial services in Lower Manhattan	EDC, SBS	Done	In the past decade, Lower Manhattan has seen over \$30 billion in infrastructure investment and an influx of residents as well as new businesses, 86% of which are not financial related. Recently, both established and emerging companies such as Condé Nast, XO Group, and Fast Company have established their presence in Lower Manhattan. To further spur this growth, EDC launched a competition called "Take the H.E.L.M.: Hire + Expand in Lower Manhattan" that sought out innovative businesses to bring additional talented employees to the neighborhood and further diversify the economic base of this central business district. In 2013, EDC completed the second year of this competition with participation from over 300 companies spanning from creative and technology companies to international and domestic companies new to New York.
Complete installation of PACS	HHC	Done	PACS (picture archiving communications system, meaning x-rays) are now digitized and doctors can view them at any time from any on-line location.
Computerize HHC's medical records	HHC	Done	All ordering (test, prescriptions) is now done on computers and on-line. This includes the computerized physician order entry (CPOE) of test results, allergies, patient history, treatment plans and clinical documentation. Every doctor also now has an email address and the doctors communicate electronically.
Integrate medical residency training in abortion care into the HHC network of OB/Gyn programs	HHC	Done	All HHC OB/Gyn residency training programs have pregnancy termination training. Staff training and capital improvements are also being done in locations that offer abortions.
Pursue bulk purchasing of medicine	HHC	Done	HHC's pharmaceutical cost containment strategy has resulted in lower overall pharmaceutical costs while enhancing programs and maintaining quality patient care services. HHC recently entered into a contract with a pharmaceutical prime vendor that will reduce costs by \$4 million annually. HHC initiatives have contained annual pharmaceutical cost rate increases well below industry standard.

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<p>Rationalize HHC's healthcare delivery system and concentrate specialty services in specific facilities so that the overall system can focus on primary care and trauma</p>	<p>HHC</p>	<p>Done</p>	<p>HHC is organized into seven geographically and operationally linked health care networks, each of which includes facilities that provide a full continuum of physical and mental health services that are provided in hospitals and community based health centers, and some of which include long term care/ nursing home facilities, as well as highly-specialized inpatient and outpatient services that are available on a regional or city-wide basis to patients from across the boroughs. HHC also operates a home health agency that provides a full range of in-home nursing services. The regional/ borough-based network structure has improved continuity of care of patients, increased cost-efficiency, staff productivity and consolidation of highly specialized, resource-intensive services to ensure the maximum quality of these services.</p>
<p>Assemble vacant and under-used plots of land into larger sites for housing, including inventorying all vacant parcels</p>	<p>HPD</p>	<p>Done</p>	<p>HPD is working with other land holding agencies to assess other housing development opportunities within the city's portfolio. For example, HPD has awarded a contract to a developer to rehabilitate 180 units and construct an additional 30 units on NYCHA property in the Bronx. In another project, HPD has released an RFP to rehabilitate 120 units, also in the Bronx. The Agency has also joined with HHC to create a senior housing project containing approximately 100 units on the Seaview Hospital grounds. HPD previously partnered with the NYC Partnership to develop 42 two or three-family homes in the Hunts Point section of the Bronx.</p>
<p>Cease auctioning off vacant parcels and property that could become part of larger affordable housing development.</p>	<p>HPD</p>	<p>Done</p>	<p>Sale of City-owned vacant land was coordinated through the Deputy Mayor for Economic Development's office and City-owned land appropriate for residential development is being utilized for new housing development.</p>

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Discourage warehousing of vacant land through regulations	HPD	Done	Under the New Ventures Incentive Program, HPD has partnered with seven banks to build affordable low, moderate and middle-income housing throughout the city. Under this five year program private lenders will provide \$200 million and the City will contribute \$40 million towards the development of residential units in rezoned former manufacturing areas.
Evaluate vacant or under-utilized parcels for condemnation, demolition and assemblage while affording protection to occupants	HPD	Done	HPD has created a program of funding alternatives for acquisition, that allows for the acquisition of urban renewal property with private funds. HPD has already partnered with one developer and is currently negotiating with a second.
Seize and transfer buildings cited for serious code violations whose owners do not make the required repairs	HPD	Done	Buildings are seized and transferred if they are tax delinquent and have serious code violations. HPD has an effective intervention program that allows owners to clean up their violations and learn how to maintain their building as a responsible owner. To date, 69 buildings have completed construction, 214 have converted to permanent financing, 41 are currently in construction and another 65 are in Neighborhood Restore's ownership.
Establish a community garden policy	HPD, CC, DPR	Done	Of the 153 garden sites that will be used for housing, all have been photographed, 31 have been cleared for construction, 17 have started construction and 38 gardeners have been offered alternate sites. Of the 198 garden sites that were transferred to DPR, 152 have met the standards to be registered and licensed by Green Thumb, the non-profit organization that manages community gardens. The organization is working with the gardeners at the remaining sites to help them reach their standards.

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Build affordable housing at higher density and refuse to grant tax incentives unless developers take full advantage of the maximum number of units and density allowed by zoning	HPD, DCP	Done	Developers are currently taking full advantage of zoning laws and maximum density laws to build to maximum capacity. Many of Planning's rezonings, in neighborhoods such as East Harlem, Park Slope, and North Corona have been developed to spur the creation of affordable housing by permitting the construction of residential units at higher densities than was previously allowed. The expanded Inclusionary Housing program described previously has been applied in 30 City-initiated rezonings and has resulted in nearly 3,000 affordable units since its inception.
Target areas with obsolete non-residential buildings for conversion into housing	HPD, DCP	Done	Both the completed Morrisania rezoning proposal and the proposed Greenpoint / Williamsburg rezoning have accomplished this goal. Also, the City's Hunters Point, Culver El, West Chelsea and Broadway Triangle proposals, among others, have been adopted and are fostering conversion of non-residential buildings into housing.
Change administration of the Family Responsibility Act so that those leaving welfare do not have their Medicaid automatically terminated	HRA	Done	In April 2003, individuals leaving welfare were incorporated into a mail renewal program.
Eliminate the required face to face meeting between beneficiaries and caseworkers for recertification	HRA	Done	As part of on-going efforts to simplify the Supplemental Nutrition Assistance Program (previously called the Food Stamps program), HRA supported a state initiative to no longer mandate a face to face interview, but allow applicants to opt for a telephone interview beginning in 2008. In 2009, HRA also implemented an interactive voice response system for select aged and disabled participants without earned income to recertify by telephone 24 hours per day/seven days per week. (In April 2003, New York State law was changed to eliminate the face to face requirement at recertification for Medicaid, Family Health Plus, and Child Health Plus.)

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Use qualified WEP workers for senior homecare programs and develop a training program so these WEP workers can leave the program for unionized jobs as homecare workers	HRA	Done	HRA's employment services program connects clients to job opportunities in a variety of sectors, including home health. Most recently, HRA's Back-to-Work program has placed and provided retention services for over 4300 home health care jobs (between 2011 - October 2013.) The majority of these clients were also in WEP.
Continue rent stabilization and rent control protections and introduce local legislation to continue the rent stabilization and rent control laws after April 1, 2003	IG	Done	Rent stabilization and rent control laws were renewed by the State.
Create a legislative distinction between the economic effects of a one-time terrorist attack and profligate spending so that the Financial Control Board is not triggered in all instances	IG	Done	In 2001, the State legislature subsequently provided the New York City Transitional Finance Authority with \$2.5 billion in additional borrowing capacity to finance expenses after the September 11 attacks, \$1.5 billion of which was used to close the FY03 budget gap.
Encourage the passage of legislation in Albany to amend the New York City Relocation and Employment Assistance Program (REAP) to help businesses willing to relocate to areas other than Manhattan below 96th Street	IG	Done	Governor Pataki signed legislation renewing the program and extending benefits to businesses that relocate from outside the city into Manhattan, below Houston St.
Lobby the City Council to add "transgender" to the City's human rights law	IG	Done	This bill was passed by the Council and signed by the Mayor (Local Law 3 of 2002).
Lobby the State to pass the Sexual Orientation Non-Discrimination Act	IG	Done	The Mayor aggressively lobbied for this bill, which passed the legislature and was signed by the Governor.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Oppose legislation to place additional zoning restrictions on adult-sex-related businesses	IG	Done	The City continues to support the plan created by the previous administration restricting sex-related businesses, and adopted the previous administration's amendments to the plan to close loopholes that enabled adult businesses to locate outside the zones designated as adult use. The City continues to oppose any efforts to place new restrictions on adult use businesses.
Perform on-going environmental monitoring for as long as Fresh Kills houses the structural remains of the World Trade Center.	IG	Done	The EPA performed environmental monitoring when Fresh Kills was in use.
Provide a waiver for seniors who have trouble proving they were in the US before August 22, 1996 and whose family or clergy can verify their status	IG	Done	In December 2002, the Social Security Administration began accepting such verification that proves an individual was present prior to August 22, 1996.
Push for mandatory child safety trigger locks on guns purchased in New York City	IG	Done	This was accomplished through local legislation in 1999 and is now being enforced.
Support federal legislation to include senior prescription drugs, eyeglasses, dental and hearing aid benefits as part of Medicare	IG	Done	President Bush signed legislation adding a prescription drug benefit to Medicare in 2003.
Require all hospitals to offer emergency contraception for victims of sexual assault who are brought to emergency rooms	IG, HHC	Done	As of June 2003, emergency contraception is now available at all DOHMH sexually transmitted disease clinics and health facilities. HHC also provides emergency contraception in its hospital emergency rooms for victims of sexual assault.
Remove IRS restrictions on refunding tax-exempt debt	IG, OMB	Done	Congress is once again considering tax bills that include a one year extension in the ability of the City to advance refund the City's general obligation bonds.

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Initiative	Agency	Status 2013	Final Update
Hold an international design competition to determine what to do with Ground Zero	LMDC, EDC	Done	Daniel Libeskind's "Memory Foundations" was selected as the vision for a redeveloped World Trade Center site. A site plan has been finalized and work is proceeding on redeveloping Ground Zero.
Appoint a Deputy Mayor to solve the housing crisis.	MO	Done	Deputy Mayor Doctoroff oversaw the implementation of the Mayor's plan to create 65,500 new units of housing.
Bring top business leaders into City government to serve in official and advisory capacities	MO	Done	The administration enlisted many of the city's business leaders for city service in both official and advisory capacities in a wide variety of areas.
Create an open office plan in City Hall	MO	Done	The creation of the bullpen in City Hall meant placing the Mayor, Deputy Mayors and most key Mayoral staff in one room.
Do not re-open the Fresh Kills landfill	MO	Done	The Mayor unveiled the Fresh Kills Master Plan that will turn the landfill into a park three times the size of Central Park. The continuing development of Freshkills Park, will add another 2,000 acres of parkland over the next few years.
Hold schools, government offices, the New York City Housing Authority and the public transportation centers accountable for obeying the recycling law	MO	Done	All government entities are held to the law of recycling plastic, paper and metal products.
In the event of a vacancy in the Mayoralty, hold a special election in sixty days	MO	Done	The issue was put to the voters in November 2002 and passed with 61% of the vote.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Introduce a customer service mentality to the city's workforce	MO	Done	311 represents the administration's broadest customer service initiative, as it allows all New Yorkers easy access to a wide variety of information about city services and policies. In addition, agencies throughout city government have implemented customer friendly service structures and policies. HRA, SBS, Buildings and Finance have all significantly overhauled their service provision capacities in order to function in a more customer friendly manner.
Ride mass transit to work	MO	Done	The Mayor regularly rides mass transit to work and to other meetings and events.
Sponsor an international architecture competition to create attractive waterfront housing	MO	Done	The City has sponsored waterfront design competitions that include housing for Staten Island's Homeport and the Coney Island waterfront. The City selected an international design team to produce a comprehensive Master Plan for the development of the East River Waterfront from Battery Park to the Lower East Side. By raising the standard for urban design, the City has attracted world renowned architects to New York City and its waterfront.
Support an independent CCRB	MO	Done	The Mayor has supported an independent CCRB and has appointed individuals who are known in the civic and legal community for their fairness and independence.
Support the charter proposal to establish the Mayor's Office to Combat Domestic Violence	MO	Done	The proposal passed in 2001. The Office to Combat Domestic Violence is fully up and running, and has introduced a host of new initiatives.
Turn Gracie Mansion into a "Blair House" for visiting dignitaries	MO	Done	Gracie Mansion has been fully renovated with private funds. The City now uses the Mansion for special events and to house visiting officials and dignitaries. Tours of Gracie Mansion, as well as City Hall, Governor's Room and the Tweed Building, are available to the public.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Curb privileged parking	MO, CC	Done	Working with the State Department, the Mayor's Office and Corporation Counsel resolved the long-standing diplomatic parking dispute. The city also reduced the number of vehicles authorized to park in diplomatic parking spaces by 75%, from 2600 to 530.
Endorse the "Ask Campaign" sponsored by PAX.	MO, CJC	Done	The City continues to support the ASK Campaign and has also endorsed Pax's SPEAK UP program.
Disband the Decency Commission	MO, Cultural Affairs	Done	The terms of the members of the Decency Commission expired in November 2002. The Cultural Affairs Advisory Commission, a 21 member Mayoral-appointed board, which provides invaluable guidance and expertise on issues relating to the City's cultural life, including marketing, arts education, capital financing, management and board development, has been revived. The full Commission meets quarterly and its four subcommittees meet periodically throughout the year.
Protect City employees from the hazards of second hand smoke	MO, DOHMH	Done	The Mayor's smoking legislation makes virtually all workplaces smoke free. The bill took effect on March 30, 2003.
Create a 311 telephone number for all city services	MO, DOITT	Done	311 is now the main number to use to obtain information about the city and its services. NYC.gov now has an online 311 portal as well.
Create a mayoral taskforce on energy to facilitate communication among utilities, business and environmentalists	MO, EDC	Done	The Energy Policy Task Force, made up of energy experts, environmental leaders and consumer advocates was formed in late 2003. The Task Force released a report outlining a plan to address New York City's future energy needs in January 2004.

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Initiative	Agency	Status 2013	Final Update
Aggressively promote public-private partnerships	MO, MFANYC	Done	<p>The Mayor's Fund to Advance New York City, formerly New York City Public/Private Initiatives, is a private, not-for-profit corporation established to develop partnerships between the City and the private sector in order to promote the general welfare of the City's residents and aid civic improvements. It supports the work of many City Agencies including DOE, DPR, DOHMH, and DCA, and raises funds for many quality-of-life initiatives. MFANYC works closely with the Mayor's Office and City agencies to identify opportunities for collaboration within municipal government and then to forge relationships with appropriate private sector entities. During this administration, the Mayor's Fund has raised more tens of millions of dollars for various initiatives including Cool New York, re-illumination of the four East River Bridges, and support of Parks Youth Conservation program.</p>
Increase private healthcare options for small businesses through HealthPass	MOHIA	Done	<p>In addition to the increases implemented last year, MOHIA has launched a policy and outreach effort to analyze the scope of the issue; assess the feasibility of developing additional affordable options to help individuals and small businesses meet their health insurance needs; and strategically disseminate information about the range of options that are currently available for small businesses, sole proprietors and working individuals.</p>

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Initiative	Agency	Status 2013	Final Update
Continue to use schools to provide information about CHIP, including at back to school nights, parent-teacher conferences, and PTA meetings	MOHIA, DOE	Done	MOHIA has worked with the DOE's Office of Early Childhood Education to incorporate health insurance outreach and enrollment into its annual registration process for universal pre-K, kindergarten and first grade.
Create plans for bus depots and layovers to reduce emissions in overburdened areas of the city	MTA	Done	Construction of the Quill Depot and reconstruction of the West Farms and 100th St. depots has been completed. Also, a contract has been awarded for the construction of a Grand Avenue Depot in Queens. When all of these projects are complete, these facilities will accommodate an additional 386 buses, an over 40% increase. MTA is also planning on adding depot capacity in Queens and Staten Island.
Give free subway and bus transfers to Roosevelt Island tram users	MTA	Done	Roosevelt Island tram riders now use the Metrocard, and all transfers apply.
Continue the NYPD's all-out war on illegal guns	NYPD	Done	Special "Gun Courts" have been opened in Brooklyn, Queens and the Bronx to handle firearm related offenses. In these courts, the legal process has been streamlined and one judge handles an entire case from arraignment to sentencing. Operation Gun-Stop increased its award from \$500 to \$1000 for information leading to arrests.
Continue to bring down crime	NYPD	Done	Crime continues to go down and New York City is the safest big city in America. Crime is down 32% .
Continue to require posting police statistics on the Internet	NYPD	Done	Crime statistics are posted on the Police Department's homepage: <a href="http://nyc.gov/nypd">nyc.gov/nypd</a> and are accessible to the public. In addition, various quality of life neighborhood statistics are now available on <a href="http://nyc.gov">nyc.gov</a> .

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Initiative	Agency	Status 2013	Final Update
Continuously review, upgrade, and increase firearm and police training	NYPD	Done	The Police Commissioner has convened a committee of Department executives to examine firearms tactics and safety. For the first time, a "Tactics Guide" for police officers has been created.
Crack down on double parking	NYPD	Done	DOT and NYPD continue to crack down on double parking. The NYPD has added Traffic Enforcement Agents to continue enforcement.
Do everything possible to recruit the best men and women for the NYPD, including improving minority recruitment by going to African-American and Latino places of worship and community organizations, recruiting more young people for the NYPD Cadet Corps program, allowing recruits to submit their applications through the Internet, and creating a pro bono ad committee to recruit new officers	NYPD	Done	The NYPD recruits new officers in a variety of locations. Recently graduated classes have been the most diverse in history. Members of the NYPD with the rank of "Police Officer" are majority minority and speak more than 100 languages.
Do everything possible to stop poaching by suburban police departments	NYPD	Done	Ongoing efforts to enhance training, improve officer safety, acquire greater resources and technology, and strengthen the professionalism of the uniformed service are all designed to enhance the NYPD's status and desirability. The NYPD also implemented an initiative to allow senior members of the service considering retirement to retain and bank variable supplement pay on a yearly basis.

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Initiative	Agency	Status 2013	Final Update
Ensure that training reinforces or even increases the level of professionalism	NYPD	Done	For the first time in 32 years, the entire Police Academy Recruit Training curriculum has been re-written.
Ensure the NYPD retains command and control of School Safety Officers. The Gang Unit officers should train School Safety Officers on warning signs of gang activity	NYPD	Done	NYPD has retained command and control of school safety officers and the Gang Division continues to train school safety agents and police officers on gang related issues. NYPD has created a uniformed school safety task force that is targeting violence in the city's most dangerous schools. The 150 member Task Force unit is staffed with officers who have had prior experience dealing with youth.
Expand and continue the Community Notification Protocols	NYPD	Done	The Community notification roster, used in the dissemination of critical information to the community, is continually updated by NYPD Community Affairs.
Expand the "Community, Clergy and Police" program citywide	NYPD	Done	The Citywide Clergy Liaison Program, run by the Deputy Commissioner for Community Affairs, brings clergy together from throughout the city. Citywide there are 411 clergy members in the program.
Have Gang Unit officers visit schools to talk about the dangers of gang and gun activity	NYPD	Done	Members of the Gang Division continue to provide briefings to administrators and teachers regarding gang-related issues. Members assigned to the local gang squad also participate in these briefings.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Preserve the NYPD's specialized units that investigate domestic violence, sexual assault and child abuse cases, but examine other specialized units to ensure they are being used effectively	NYPD	Done	The Department has preserved and enhanced its specialized units with the creation of the Special Victims Division. In addition, units such as the Warrants Section, the Narcotics Division and the Intelligence Division have been examined to improve effectiveness. The Street Crime Unit has been eliminated.
Procure new non-lethal weaponry	NYPD	Done	The NYPD's Emergency Service Unit acquires, tests and modifies non-lethal equipment on an ongoing basis.
Provide laptops for all police officers ranking Captain and above and ensure the laptops can link to the CompStat database	NYPD	Done	Laptops were provided to all Precinct, PSA and Transit commanders. In addition, laptop computers are available to all Department captains and above.
Require precinct commanders to provide monthly written reports on community meetings and be held accountable for their response to community concerns	NYPD	Done	NYPD implemented a procedure that requires commanders to forward a report to the Police Commissioner immediately following a community meeting indicating the issues raised and the steps that will be taken to correct the condition.
Use technology to allow cops to process arrests at the station house rather than central booking	NYPD	Done	Most arrests are now processed directly.
Use teleconferencing and email to allow precinct commanders and One Police Plaza to communicate more efficiently	NYPD	Done	All precinct commanders have been provided with e-mail capability. In addition, there are 60 telephone lines available at One Police Plaza for teleconferencing.
Explore expanding cameras in high-drug areas in a way that ensures civil liberties	NYPD, CC	Done	The number of CCTV cameras utilized in Housing Authority facilities has increased to 3160. In addition, the Department has devised a network of CCTV cameras to be stationed at sensitive locations throughout the City.

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Initiative	Agency	Status 2013	Final Update
Develop new quality of life initiatives	NYPD, CJC	Done	Operation Spotlight focuses on the court case outcomes of persistent misdemeanants. Between October 2012 and March 2013, 52% of operation spotlight defendants were sentenced to jail. In addition, the administration has introduced legislation to completely overhaul the City's outdated noise code. NYPD created Operation Safe Housing, which seeks to reduce crime in City housing projects. Non-emergency, quality-of-life calls are handled by the City's 311 Citizen Service Center. NYPD instituted Operation Clean Sweep, which targets quality of life offenders. Operation Impact targets high-crime areas, with the rookies coming out of the academy. Operation Silent Night focused efforts on combating excessive noise in many targeted areas.
De-brief a greater percentage of those arrested to determine whether crimes were gang related	NYPD, DOC	Done	The debriefing of arrestees for gang-related activities, regardless of their offense, is standard procedure.
Develop significant counterterrorism measures	NYPD, IG	Done	NYPD's counterterrorism initiatives have made the department a model for police forces nationwide. Through Operation Atlas, the deployment of Hercules and Sampson teams, and the work of the Counterterrorism Bureau and Intelligence Division, NYPD is constantly on the lookout for potential terrorist activity. The Department has also implemented a number of counterterrorism training measures including incorporating counterterrorism training in the Police Academy curriculum, as well as altering the In-Tac training program for in-service officers to including counterterrorism topics.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Capture and download 911 calls onto a computer for later use as testimony	NYPD, OCDV	Done	The tape room at One Police Plaza has been upgraded to digital technology and all 911 calls are now digitally stored. When a district attorney subpoenas the transcript of the 911 call, the digital 911 file is sent via e-mail to the District Attorney.
Seek ways to increase the capacity of the domestic violence shelter system and explore alternatives to the shelter system	OCDV	Done	More housing options have been made available to victims who are current or prospective NYCHA tenants by allowing them to apply for new housing in their home borough. Victims will now be able to obtain new apartments within their home borough as long as they are a safe distance away from their former residences and victims who are seriously injured will be given priority consideration. As of 2013, there are 2,228 domestic violence emergency shelter beds in New York City - a 45% increase since January of 2002. In addition, the City is also providing 13% more transitional housing.
Ensure that healthcare provider and not government personnel see patients first in cases of bioterrorism	OEM, DOHMH	Done	The policy is for patients to be seen by healthcare providers immediately. In addition, over the past year, Health has strengthened bioterrorism preparedness including a major renovation of the bioterrorism lab, federal grants to hire new staff, and a new Emergency Preparedness Bureau to coordinate public health resources in cases of bioterrorism.
Permanently establish a joint bio-terrorism task force with leaders in the healthcare field, medical school personnel, infectious disease specialists, community leaders and city, state and federal officials	OEM, DOHMH	Done	The taskforce was established. Four bioterrorism tabletop exercises included participants from most of these fields. Health's Weapons of Mass Destruction advisory group, which brings together experts to review emergency protocols and to help with emergency planning, continues to meet.
Institute a hiring freeze	OMB	Done	The City instituted a hiring freeze in November 2002.
Reduce personnel costs through attrition, early retirement	OMB	Done	The City has reduced its headcount by about 15,000 since 2001.
Review the debt created from the TSASC and eliminate them	OMB	Done	Excluding the TIFIA project, TSASC is no longer being used as a source of revenue to finance the City's capital budget

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Initiative	Agency	Status 2013	Final Update
Use any future operations surpluses to pay down the accumulating long-term debt burden, reducing debt service, and establishing a rainy day fund.	OMB	Done	The City used surpluses in in prior budgets to pay down debt service.
Carefully consider work rules during collective bargaining to increase productivity.	OMB, OLR	Done	Earlier in the administration labor agreements were reached with a number of the municipal unions. Since then the contracts have expired. Recently the City has offered its unions contracts similar to those negotiated by the State with their unions.
Provide an across-the-board salary increase for teachers, police and firefighters	OMB, OLR	Done	Salary increases for all three groups occurred through collective bargaining agreements. The City is currently negotiating with the teachers' and firefighters' unions to fund salary increases financed through productivity gains. The police union has filed for binding arbitration.

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Initiative	Agency	Status 2013	Final Update
Pursue productivity gains through the workforce and reward them with benefits when productivity goals are met	OMB, OLR	Done	Earlier in the administration labor agreements were reached with a number of the municipal unions. Since then the contracts have expired. Recently the City has offered its unions contracts similar to those negotiated by the State with their unions.
Grow the City's Business Improvement Districts	SBS	Done	During the Bloomberg administration, 24 BIDs have been added, 20 of which are in boroughs outside Manhattan. NYC has the largest network of business improvement districts in the country. BIDs annually invest over \$105M into their neighborhood economies via supplemental services and programs. SBS continues assist in the development of new BIDs and their leadership by providing capacity building programs, retail attraction technical assistance, skills workshops and executive education/leadership development programs.
Mobilize all construction firms, particularly minority-owned firms, to participate in the rebuilding effort	SBS	Done	In January 2004, SBS co-sponsored an LMDC-led conference on Opportunities Downtown for M/WBEs. SBS participated in the outreach by emailing notices to our 600+ M/WBEs based in New York. SBS also has a seat on a Committee that LMDC has convened that will meet monthly to plan quarterly events for the M/WBE community for at least the next 12 months.
Open Satellite Business Centers	SBS	Done	SBS operates seven NYC Business Solutions Centers and eight Industrial Business Centers. There are at least one of each in all five boroughs. In 2012, NYC Business Solutions assisted over 10,000 small businesses across the city. One of the most popular service offering is business courses which served over 4,000 businesses. Also, over 600 business were assisted in accessing over \$65 million in capital.

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Initiative	Agency	Status 2013	Final Update
Create policies that favor suppliers and employees who live in New York City	SBS, DCAS, CC	Done	<p>1) The 5+5 rule: Agencies must engage in an informal competition to select vendors. The agency draws a random sample of bidders (at least five) from the citywide bidders' list for the type of services or goods needed. In accordance with Executive Order 71, the system then automatically includes an equal number of certified M/WBEs, and the solicitation is sent to all ten firms.</p> <p>2) Effective July 2013, the City raised the micropurchase limit from \$5,000 to \$20,000. Micropurchase is a method of procurement used to buy goods, services or construction valued at up to \$5,000 (now \$20,000) quickly; agencies may turn to any available vendor from which they may obtain a fair price without formal competition.</p> <p>3) Bonding is waived for construction contracts under \$1 million. This a policy decision from the Mayor's Office of Contract Services.</p>
In cases of domestic violence, have a Criminal Court judge and a Family Court judge readily and simultaneously accessible to help women obtain child support and pursue domestic violence complaints	CJC	Done	Integrated Domestic Violence Courts have been launched and are operating in Bronx, Queens, and Richmond counties. These courts combine criminal and family jurisdiction, enabling women to address domestic violence, divorce, and child support matters in a single setting.
Scan the victims' signed statement with respect to the abuse into a computer along with all other police reports	CJC, OCDV	Done	The NYPD is currently transmitting digital photographs in domestic abuse cases to the Queens District Attorney. The program is also being piloted in Kings and Bronx counties.
Re-evaluate zoning decisions on a regular basis to ensure decisions are achieving results.	DCP	Done	Planning is implementing an ambitious program of targeted rezonings in neighborhoods throughout the city. Due to the successful promotion of residential conversions and new housing construction in Lower Manhattan, the plan for zoning text changes has been dropped.

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Initiative	Agency	Status 2013	Final Update
Remove municipal uses from the waterfront	DCP	Launched	Continued efforts to examine waterfront areas, replace waterfront municipal facilities and preserve the working waterfront where appropriate. Recent examples include continued implementation of Greenpoint-Williamsburg rezoning, including disposition of development rights from MTA facility (77 Commercial Street project) to facilitate development of 720-unit mixed use development with 200 affordable units (project approvals anticipated in December 2013).
Make vacant and underutilized manufacturing buildings available for residential and commercial conversion	DCP, HPD	Done*	<p>Two 2011 zoning initiatives foster this goal: (1) 18-block West Clinton rezoning encouraged adaptive reuse of manufacturing buildings while providing new opportunities for commercial and residential construction, including affordable housing; (2) Creation of new zoning regulations (M1-6D district) in the area south of Penn Station to preserve active commercial and light industrial uses while incentivizing mixed-use development, including affordable housing, through the Inclusionary Housing Program.</p> <p>Implementation of Brooklyn Bridge Park includes reuse of vacant and underutilized waterfront buildings as mixed-use and public open spaces (Empire Stores, Tobacco Warehouse).</p>

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Initiative	Agency	Status 2013	Final Update
Build redundancy into the water supply system	DEP	Done*	<p>DEP is currently completing the Construction Contract that is installing instrumentation, piping, valves and telemetry in Stage 2 of the Third Water Tunnel. In addition the Manhattan leg of the Third Water Tunnel is in the process of being prepared for activation and placed into use by the end of 2013. In November 2010, DEP unveiled a design to repair leaks in the 85-mile Delaware Aqueduct to ensure the integrity of New York City’s vital infrastructure, which is fundamental to New York City’s long-term growth and prosperity. The construction of two new shafts, a bypass tunnel and the repair of the aqueduct lining will ensure that DEP can continue to deliver high quality drinking water every day for decades to come. DEP broke ground on the shafts and bypass tunnel in the spring of 2013 and plans to connect the new infrastructure to the existing Delaware Aqueduct in 2021.</p>
Connect the former Jamaica Water Supply customers to the City's water supply system	DEP	Done	<p>Between 1887 and 1996, the privately owned Jamaica Water Supply Company (JWS) operated a group of wells that served the communities of southeastern Queens with drinking water. In 1996, New York City purchased the Queens portion of the JWS and took responsibility for the delivery of drinking water to those communities served by the groundwater wells.</p> <p>With the goal of increasing the supply of City water to all the residents formerly served by JWS, capital improvements were made to the water infrastructure of southeastern Queens, including the installation on 20 inch water mains. By March of 2007 the JWS wells ceased operation, and since that time, the Department of Environmental Protection has been supplying all of former customer of JWS with the same high-quality water enjoyed by the rest of the City.</p>

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Initiative	Agency	Status 2013	Final Update
Continue analyzing the scope of the damage to the Delaware Aqueduct and devise a plan for repair	DEP	Done*	In November 2010, DEP unveiled a design to repair leaks in the 85-mile Delaware Aqueduct to ensure the integrity of New York City's vital infrastructure, which is fundamental to New York City's long-term growth and prosperity. The construction of two new shafts, a bypass tunnel and the repair of the aqueduct lining will ensure that DEP can continue to deliver high quality drinking water every day for decades to come. DEP broke ground on the shafts and bypass tunnel in the spring of 2013 and plans to connect the new infrastructure to the existing Delaware Aqueduct in 2021.
Upgrade security throughout the watershed and at critical water transport junctures	DEP	Done	DEP hired Deputy Commissioner for Security Kevin McBride and has consolidated both the private security guards and DEP Police Force under his authority.
Analyze government use of pesticides in schools, offices and hospitals and seek alternate methods of rodent and insect control	DEP, DOHMH	Done	In May 2005, Mayor Bloomberg signed Local Law 37, which mandated the evaluation of pesticide use by City agencies and phased out three classes of dangerous pesticides. In January 2007, DOHMH submitted its plan to promote safer pest control to the Mayor and City Council. DOHMH also published its community survey on pesticide use in the home and issued a household guide to Safer Pest Control, available via 311 and on nyc.gov.

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Initiative	Agency	Status 2013	Final Update
Learn more and track city utilities using modern technology	DEP, DoITT	Launched	DEP has substantially completed the installation of Automated Meter Reading devices throughout the city, installing devices at more than 96% of the eligible properties, which has helped homeowners save more than \$40 million through the Leak Notification program.
Explore filtration of the Croton Reservoir	DEP, DPR	Done*	The plant will began test runs in mid-October 2013; it will begin partial operation by the end of January 2014, and full operation by the end of March 2014.
Clean and develop soiled lands scattered throughout communities in partnership between the City and the community	DEP, HPD, EDC	Done*	The Department of Environmental Protection began the installation of a citywide fixed-network automated meter reading (AMR) system in August of 2008, and by the end of 2009 coverage of all the boroughs with the exception of Staten Island was complete with 180,700 AMR units installed. As of March 2012, 94% of all City water meters were connected to the AMR network, allowing for as many as 150,000 customers to connect to a new online billing system for water users.
Set emission reduction goals, plan for, monitor and quantify actions to reduce pollutants	DEP, IG	Done	One of the final and most important components of Mayor's Bloomberg's environmental agenda is an extensive revision of the City air code. When enacted, these revisions which would achieve the goal of cleaner air through several means, including a phase-out of older commercial vehicles for newer more efficient ones; better regulation of portable generators and greater efficiency standards for stationary generators; reduction in the use of residual fuel oils (No. 5 and No. 6) by using cleaner burning alternatives; tighter regulation of wood-fired boilers and heaters; and more effective restrictions on engine idling.

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Initiative	Agency	Status 2013	Final Update
<p>Advertise and enforce the ban against idling of motor vehicles</p>	<p>DEP, NYPD</p>	<p>Done*</p>	<p>In 2009 Local Law was enacted, and rule promulgated, which enhanced anti-idling laws to make it illegal to idle for more than 1 minute adjacent to any school. School transportation providers were notified by end of 2009 to instruct drivers and flyers were sent to each provider. At the same time, all Parent-Teacher Coordinators were notified and supplied with flyer for students to take home. This has continued to date on an annual basis. Field resources have been focused on school districts which have the highest incidence of childhood asthma according to DOHMH data. Elementary schools in these districts throughout the city were surveyed for idling vehicles in the morning and afternoon timeframes. Flyers were distributed warning drivers of the new law and then followed up with enforcement actions within a few weeks. Anti-idling signs warning of the 1 minute rule were installed at those schools observed to have violators. These actions continue annually. Additionally, MOLTS launched a public ad campaign featuring "Birdie" to advise drivers of the harmful effects of idling vehicles.</p>
<p>Centralize the purchasing of paper products and other standard-use items for senior centers</p>	<p>DFTA</p>	<p>Done</p>	<p>The City has contracted with Essensa for citywide group purchasing. In addition, the Council of Senior Centers and Services continues to operate a group purchasing program.</p>
<p>Create a motor vehicle insurance pool to take advantage of group rates for senior center vans</p>	<p>DFTA</p>	<p>Done*</p>	<p>The Council of Senior Centers and Services continues to include vehicle insurance as part of group purchasing, which is available to DFTA senior programs and services at a reduced rate.</p>

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Initiative	Agency	Status 2013	Final Update
Develop and implement performance based contract monitoring for all organizations receiving contracts for senior services	DFTA	Done*	In CY 2013, DFTA is implementing the Senior Tracking, Analysis and Reporting System (STARS), which will allow client service tracking for all DFTA funded programs. Beginning in CYs 2013 and 2014, DFTA is phasing in performance-based contracting for senior centers, which provides that full reimbursement is tied to meeting contracted service levels. Finally, as part of STARS, DFTA is implementing outcomes measures concerning the impact of its services on seniors health and wellness.
Expand crime prevention and crime victim assistance programs to thwart elder abuse	DFTA	Done	In late 2006, the Department established the New York City Elder Abuse Network. Made up of representatives from City agencies, the NYPD, not-for-profits, district attorney offices, the securities exchange and advocacy organizations, the new coalition is now pursuing an agenda of public awareness campaigns, coordinated case reviews, a speakers' bureau, legislative proposals, and a citywide tracking system for elder abuse cases.
Expand recreation and education programs for seniors	DFTA	Done*	Our Innovative Senior Centers have been offering a number of recreational and educational opportunities for seniors, including physical training through therapeutic yoga, flexibility training, Pilates, and lite weight workouts; Ballroom and belly dancing classes; Magician training to improve manual dexterity and fine motor skills; educational workshops on Colon Cancer, Arthritis, foot care, Diabetes, smoking cessation, and HIV/STDs; Training in computer and iPad use; specially themed dinners and brunches; Classic and Modern film series and discussions; and the development of a chorus to provide seniors with enriching and stimulating workshops, integrating professional and amateur singers, among other activities.
Reassess the City's financial support levels for congregant and homebound meal programs to determine whether current funding is sufficient	DFTA	Launched	Home delivered meal (HDML) utilization is closely monitored and units are periodically realigned to meet new needs. Results from the 2013 HDML satisfaction survey indicated 89% satisfied with meal quality, up from 84% in 2010. With foundation support, DFTA engaged Fordham University to conduct a three-year impact analysis of Innovative Senior Centers to determine how participation in senior center activities improves health and well-being. First-year results were promising in demonstrating that a variety of physical and mental health programming and nutrition efforts do result in positive health and well-being outcomes for senior center participants. DFTA also received foundation funding for the New York Academy of Medicine to conduct an assessment of health care needs of seniors. Both studies have informed DFTA's work to shape and strengthen senior center programming.

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Initiative	Agency	Status 2013	Final Update
Increase computerization to ease filings of building plans	DOB	Done	DOB has since expanded its electronic filing capabilities, and as a result, more than 90% of all construction documents in New York City can be filed online today. That including obtaining permits for thousands of small construction projects, after-hours variances and minor plumbing work. Electronic filing can save industry members millions of dollars each year in labor costs.
Re-engineer the Dept. of Buildings, including more computerization to ease filings of building plans, reviewing the Buildings Code, instituting a standard of timely reviews and sign-offs, and providing consistent interpretations of the Buildings Code	DOB	Done	In 2011, DOB opened the NYC Development Hub, a state-of-the-art project review center in Lower Manhattan that accepted digital construction plans for the first time in New York City. Due to the submission of digital plans, virtual conferences and increased collaboration with design professionals, plans for the City's largest and most complex projects are approved up to three times faster at the Hub than paper-based plans submitted to a DOB borough office. By uploading digital plans to a shared website, plans can be revised and re-submitted remotely, saving industry members time and money.
Review City building and electrical codes and the zoning resolution to encourage green building construction and sustainable design	DOB	Done	Building codes continue to be updated and green building construction continues to expand.

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Initiative	Agency	Status 2013	Final Update
Upgrade building codes to reduce development costs	DOB	Done	DOB updated building codes to make it easier and safer for developments to build.
Do not allow any students to graduate until they master the ability to read, write, use arithmetic and develop interpersonal skills	DOE	Launched	<p>The DOE’s “Raising the Bar” and “Expect Success” guides, released in 2012, outline key DOE activities undertaken ensure that all of our students graduate prepared for college and careers. These include: ·</p> <p>Prepared students to take on more rigorous academic work of the Common Core with the launch of the first Citywide instructional expectations in SY 2011-12; 12-13 and 13-14 Citywide instructional expectations continue this work.</p> <p>Established college and career readiness benchmarks that describe the skills and experiences our students need at each grade level to succeed in college and careers, including academic performance measures as well as non-academic skills, like persistence, work habits, and communication skills</p>
Ease the process of student enrollment for out of district schools	DOE	Done	To help families navigate admissions processes, the DOE hosts workshops and fairs and distributes hundreds of thousands of school choice publications each year. Also, the DOE developed a parent-facing call center, which handles calls about enrollment, educational policy, programs and services for students, and other matters of concern to families.

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Initiative	Agency	Status 2013	Final Update
Increase the number of certified teachers by making it easier for certified teachers in other states to transfer their certification to New York	DOE	Done	This process has been completed.
Pursue all routes to recruit teachers, including loan forgiveness and housing allowances	DOE	Launched	The DOE has worked very hard to recruit and retain excellent teachers including putting forward proposals for incentive pay and loan forgiveness for the best teachers.
Recognize and reward success by establishing charter districts that would have freedom from bureaucratic meddling. Eligible districts would have the authority to purchase services, with savings going to that district.	DOE	Reconsidered	The City did not establish charter districts but focused on opening a record number of charter schools in New York City. In 2002 there were 17 charter schools, currently there are 183 charter schools
Change construction regulations so schools in New York City cost the same as elsewhere	DOE, DDC	Done	The merger of SCA and DOE's Division of School Facilities was successful in changing construction regulations. Prior to 2003, construction bid prices were \$438 per square foot. In 2003 the price per square foot was \$314 and in 2004 the bid price per square foot was \$302. Due to inflation in the city construction market, the cost has increased since that time to \$378 per square foot. Without the achieved changes in the school construction regulations, costs today would be \$604 per square foot.

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Initiative	Agency	Status 2013	Final Update
Give teachers more control over how they teach.	DOE, OLR	Launched	Schools will have choices from among school support organizations, increasing school-level discretion over decisions regarding curriculum and instruction in return for greater accountability for student outcomes under the new value-added accountability system. DOE continues to explore ways to empower educators to determine the best solutions for their students.
Have school-based merit pay determined by performance	DOE, OLR	Launched	DOE has agreed with the Council of School Supervisors and Administrators to increase principal pay based on growth in student achievement among other factors. DOE also created, with the UFT, a Lead Teacher position, in which teachers, selected based on merit, earn an extra \$10,000 a year for mentoring colleagues in addition to their regular teaching duties. Additionally, DOE is attempting to attract philanthropic dollars to launch a merit pay program for teachers.
Pay teachers more for working in shortage areas	DOE, OLR	Reconsidered	The collective bargaining agreement does not allow for a salary differential on the basis of shortage area. However, shortage-area teachers new to New York City may be eligible for housing incentives.

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Initiative	Agency	Status 2013	Final Update
Streamline the process for firing bad teachers. Do not warehouse them in District Offices for years	DOE, OLR	Done	In 2010, NYS passed Education Law 3012-c requiring that all districts implement new teacher evaluation systems. One key provision of 3012-c is that it streamlines the process for removing a tenured teacher who is rated “ineffective” for two consecutive years.
Institute a parents' voice mail system to provide grades, attendance, homework assignments, and special messages for their child from the teacher	DOE, DoITT	Reconsidered	There are 1,103 voicemail systems dedicated for parent use to communicate with the school community, in addition to Parent Coordinators and District Family Advocates who have initiated a series of supports in schools to provide families with up-to-date information on their child. This spring, the DOE launched ARIS Parent Link to provide families with detailed data about their child's academic progress, and in the fall the City will launch P311 to provide parents with streamlined access to information via 311.
Insist that all managed care providers that offer CHIP offer coverage to Medicaid recipients so parents can go to the same providers as their children	DOHMH	done	As of 2013, the majority of low-income children in NYC are enrolled in Medicaid managed care (over 2 million compared to 130-140,000 in CHIP). As a result, most parents are likely still able to go to the same provider as their child.  Empire Blue Cross/Blue Shield (EBCBS) remains only plan that serves Child Health Plus enrollees but not Medicaid managed care enrollees. DOHMH continues to work with the state to encourage EBCBS to provide Medicaid managed care.

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Initiative	Agency	Status 2013	Final Update
<p>Reduce the disparity in infant mortality among communities through neighborhood interventions</p>	<p>DOHMH</p>	<p>Done*</p>	<p>The Health Department’s efforts to reduce obesity, including increasing access to healthy foods and exercise, are important strategies to improve women’s overall health and affect the health of her infant, and to further decrease the risk of poor infant outcomes.</p> <p>The agency will continue several initiatives including the Nurse-Family Partnership (NFP); Newborn Home Visiting Program; Cribs for Kids crib distribution and safe sleep education program to prevent infant death; and a multi-faceted program to increase breastfeeding initiation, exclusivity and continuation. The agency will also continue to partner with hospitals, community and school-based health centers and abortion providers to reduce unintended pregnancy.</p> <p>In addition, the agency will continue to oversee the Infant Mortality Reduction Initiative (IMRI) which works with community-based organizations in the most-affected neighborhoods and supports workshops, outreach, referral services, case management, peer education and other activities to prevention infant death. The agency will also continue infant mortality surveillance, monitoring the leading causes of infant death in the neonatal and post-neonatal periods and identifying new tools and strategies, in partnership with external stakeholders, to prevent infant morbidity and mortality.</p>
<p>Undertake research on pollutant control, especially in neighborhoods with high incidence of mercury, lead and mold contamination</p>	<p>DOHMH</p>	<p>Done*</p>	<p>DOHMH has revised its protocols on pollutant control and issued educational information. DOHMH embargoed imported herbal medicine products contaminated with lead and mercury. Additionally, lead poisoning prevention activities have been extended to the Department's home visiting programs and mold remediation guidelines are being updated.</p>

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Initiative	Agency	Status 2013	Final Update
<p>Adopt the Perkins rat report, including no longer using wire mesh baskets as trash receptacles, giving landlords incentives to rodent proof trash from their buildings, implementing an intensive public education campaign on rat control and using poison baiting in a concerted and targeted way</p>	<p>DOHMH, DPR, DOS</p>	<p>Done*</p>	<p>The Mayor's Rodent Initiative (2003 – 2005) provided 8,000 rodent-proof trash containers and other services in problem areas. In 2005, DOHMH launched the Rodent Academy to provide training in pest management to City staff. In response to lessons learned from the Mayor's Rodent Initiative, DOHMH is implementing an "indexing" pilot program in the Bronx. This indexing will proactively assess neighborhoods for rodent infestations. The data obtained will be used more effectively combat rodent infestations.</p>
<p>Provide uniformity and consistency in citywide data from Health and HHC to perform analyses on comparable data</p>	<p>DOHMH, HHC</p>	<p>Done*</p>	<p>Electronic transmission of primary care data from HHC outpatient clinics to DOHMH began in mid-2004. Data are transmitted in near real time and DOHMH monitors aggregate outpatient visits for unusual activity. HHC successfully piloted sending emergency department data from four of their hospitals to DOHMH in 2006. DOHMH maintains EpiQuery, a web-based system which offers user-friendly access to a wide range of community health data. The EpiQuery system, available to the public, provides aggregate reports only; it has no identifying or individual information.</p>

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Initiative	Agency	Status 2013	Final Update
Focus on keeping children connected to CHIP including follow-up to ensure that families are taking advantage of their coverage	DOHMH, MOHIA	Done*	The HealthStat initiative of the Office of Citywide Health Insurance Access (OCHIA) under HRA continues to assist eligible individuals to enroll in public health insurance programs in a collaboration across City agencies and community based organizations. OCHIA is also analyzing health insurance and continuity of coverage and examining at what ages children tend to lose coverage to recommend specific policy proposals at the state level. In addition, OCHIA and DOE are designing a process to enable parents to verify their child's health insurance status during registration for universal pre-kindergarten and, if the child is uninsured, to receive assistance to obtain public health insurance through a facilitated enroller assigned to the designated pre-K school or site.

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Initiative	Agency	Status 2013	Final Update
Inventory broadband infrastructure, identify potential service gaps and ensure adequate supply, using sewer lines, water lines and underground conduits to provide connectivity	DoITT	Done*	<p>In June 2012, Mayor Michael R. Bloomberg announced a suite of initiatives to expand New York City’s broadband connectivity and ensure that the City further establishes its leadership position in connectivity and technology for the 21st century. Designed to capitalize on the growth currently taking place within the City’s technology sector by addressing critical issues, the initiatives are intended to collectively address significant challenges in the “Last Mile,” “Digital Deserts”, and “Digital Divide.” One of these initiatives is ConnectNYC, a citywide access program offering free fiber construction directly to tenant’s office space. The 2012 iteration of the program received 107 applications, and wired 29 companies. The second round of the competition has \$14 M in funding available and plans to wire over 100 buildings. Second, WiredNYC is a building certification program that will evaluate the broadband infrastructure of New York City buildings based on information provided by landlords. Third, NYC received a \$1.6 M award from NYS to develop a fiber ring in an Industrial Business Zone. NYCEDC will release a request for proposals to select an internet service provider partner in Fall 2013. These initiatives culminate in a NYC Broadband Map - a dynamic website to display broadband connectivity at the building level – collected through ISP sources and crowd-sourced data. The Map launched in the fall of 2013.</p>
Adopt a truck routing policy	DOT	Done*	<p>DOT produced and distributed an NYPD Memo Insert program for all 76 precincts to facilitate improved enforcement. DOT has proposed a more legible truck route sign to Federal Highway Administration which would be tested in The Bronx. More than 74,000 truck route maps have been distributed to industry stakeholders since April 2007 and a revised map was printed and released in Spring 2009. DOT is developing online versions of this map that can be used by commercial routing software companies. DOT held a "Truck Summit" with trucking industry stakeholders and has initiated outreach to Business Improvements Districts to explore innovative curbside initiatives that can improve the efficiency of deliveries. DOT installed improved signs and markings at four low-clearance bridges in a pilot effort to reduce bridge strikes by over-height trucks.</p>

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Initiative	Agency	Status 2013	Final Update
Publicize efforts by DOT to provide information on subway conditions and traffic conditions including through a voice recognition telephone system for cell phones	DOT	Launched	Trips 123 and TransitAdvisory are resources where the public can get multi-agency travel information via the phone or Internet. Additionally, transmit readers to monitor travel speeds will be installed on the FDR Drive, Van Wyck Expressway, and Cross Island Parkway by this summer and State DOT is piloting signs that will inform drivers of travel times in eastern Queens and Staten Island.
Create more ferry service to, from and around Manhattan	DOT, EDC	Done	Under the administration of Mayor Michael R. Bloomberg, ferry service has substantially expanded to serve millions of New Yorkers and visitors. In addition to providing important commuter transit options and visitor sightseeing opportunities, ferries make NYC resilient in the face of extreme weather events, service fluctuations in other mass transit systems, an increasing population, and efforts towards economic and environmental sustainability. The City announced in December 2013 that East River Ferry service will extend though at least 2019.
Slowdown speeders to protect pedestrians by implanting LED lights in the roadway, let drivers know how fast they're going, and install cameras to catch speeders	DOT, IG	Done	The State authorized the use of speed cameras at 20 locations in June 2013.

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Initiative	Agency	Status 2013	Final Update
Create additional bus lanes on major roads	DOT, MTA	Done*	<p>DOT, in partnership with the MTA, launched a new level of bus service - Select Bus Service (SBS). SBS improves the bus passenger experience through faster boarding, more reliable travel speeds, more frequent service and travel times have already improved up to 22% on SBS routes. SBS includes new, three-door buses, off-board fare collection, dedicated red bus lanes, transit signal priority, and curb extensions at bus stops. Ridership has increased by up to 13% on routes where SBS has been introduced – at a time when citywide bus ridership is flat or decreasing. Since 2008, DOT and MTA have launched six Select Bus Service corridors: Bx12 SBS (Fordham Road/Pelham Parkway, 2008); M15 SBS (First/Second Avenues, 2010); M34 SBS (34th Street, 2010); S79 SBS (Hylan Boulevard, 2012); Bx41 SBS (Webster Avenue, 2013); and B44 SBS (Nostrand/Rogers Avenue, 2013). DOT also worked with MTA Bus to launch the new Q70 Limited bus route to LaGuardia Airport, and have announced plans to implement the M60 SBS (125th Street to LaGuardia Airport) in spring of 2014. Together, these routes carry over 200,000 passengers every day and saving a cumulative 3.5 million hours in commuting time.</p>
Develop a Greenway around Manhattan	DPR	Done*	<p>NYC Parks completed the last major link on the Hudson River between West 83rd and 91st Streets in Riverside Park in 2009 and has built additional sections of the greenway along the Harlem River and in lower Manhattan. Construction is underway to connect the greenways on the Hudson and East Rivers at Battery Park. A multi-agency task force is working on a plan to build the greenway along the waterfront in East Midtown. The Manhattan Waterfront Greenway is nearly 85 percent complete. West Harlem Piers greenway link from West 125th to 135th streets opened in 2008. Parks completed the connection from East 139th to 145th Streets in 2009 and the "Riverwalk," from West 83rd to 91st Street in 2010. Peter Minuit Plaza was completed in 2012, and the Battery Bikeway is now in construction. Through a partnership with the local elected officials, legislation was passed to allow for and enable investment in a greenway link along the East River from 38th Street to 60th Street. The City is currently advancing this project through design. Other important Manhattan Waterfront Greenway linking projects under construction include greenway connections to the Bronx - one extending the west side greenway to the foot of the Henry Hudson Bridge and most notably the High Bridge, a PlaNYC regional park project connecting the Bronx and Washington Heights.</p>

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Ensure a presence in parks when people are there by having a second shift of workers on duty	DPR	Reconsidered	Parks has discontinued the second shift program at playgrounds and parks. As new funds become available, Parks will consider reinstating the program. However, Parks has developed alternate scheduling to ensure park facilities, such as comfort station, are open until at least 5:00 p.m.
Expand tree planting in underserved neighborhoods and along the city's great thoroughfares	DPR	Done	The MillionTreesNYC campaign has planted over 806,000 trees to date in partnership with the New York Restoration Project who has helped to expand the City's planting commitments to private property—therefore creating a holistic planting approach with multiple site-types. This effort would not have been possible without leveraging the power of volunteers to help plant and steward these trees. NYC Parks has worked hard to foster a sense of civic pride across the five boroughs where residents have a connection to trees and fully realize the benefits that they provide for our urban forest.
Initiate a pilot program to light designated fields with community input	DPR	Done*	As part of the PlaNYC initiative, we installed field lighting on 19 fields, with 18 of the fields are open to the public and in use. We received funding in July 2013 to complete the last site in Pelham Bay Park.
Inventory community gardens for preservation and convey those appropriate to a trust to assure their continued maintenance and development	DPR	Done	The transfer of 205 garden sites to Parks is complete and they have been licensed.
Get more money from State and Federal Elected Officials for parks	DPR, IG	Done*	NYC Parks continues to focus on its intergovernmental efforts. In FY14, we were successful in achieving the largest budget restoration in NYC Parks Department history. Additionally, NYC Parks continues to play an active role in the Participatory Budget process for those Council Members who are involved in this form of community based budget decision making.

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Initiative	Agency	Status 2013	Final Update
Expand the Adopt-a-Park program, linking every park with a business, foundation or person who can offer financial support	DPR, MFANYC	Done*	Adopt-a-Park continues to provide opportunities for individuals, foundations, and corporations to contribute to their local parks. Since the Adopt-A-Park structure was put in place by Local Law 55 in 2003, NYC Parks also launched an online fundraising program ( <a href="http://www.nyc.gov/parks/support">www.nyc.gov/parks/support</a> ). Money raised through online fundraising is directed to CPF and will be used to support specific projects in parks citywide (horticulture improvements, athletic field renovations, playground updates, etc.).
Clean Brownfields that can be used as parks	DPR/DEP	Done*	The City is successfully confronting the challenge of cleaning brownfield sites for adaptive reuse. Brownfield grants are being used at a number of locations as the City continues to partner with New York State and the USEPA on assessment and cleanup of brownfield park sites. Several projects continue to advance that will transform contaminated lands into parks. Projects to date that have received brownfield funding include: Highline Park (Manhattan), Barretto Point (Bronx), Bush Terminal Park (Brooklyn) and Mariners Marsh Park (Staten Island). In addition, on many other sites, including Gas Tank Park (Queens) and Bushwick Inlet Park (Brooklyn), the City has taken action to make certain that the originally responsible parties pay their fair share of site remediation costs.
Develop and articulate an alternative waste disposal policy in case any portion of the waste disposal system should fail	DSNY	Done	In July 2006, the City Council approved and the Mayor signed the Department's Solid Waste Management Plan, which will dramatically change the way that the City transports waste and put the City on strong footing for future growth. The plan, which addresses both residential and commercial waste, as well as waste prevention and recycling, has three main goals: environmental responsibility, economic soundness, and equity across all five boroughs.
Ensure that waste reduction concepts are given prominence in the next Solid Waste Management Plan	DSNY	Done	Waste reduction is a key component of the new Solid Waste Management Plan, with numerous new waste reduction initiatives included in the Plan. Since then, the Department has started several new programs, including an expansion of plastics recycling, textiles and e-waste collection programs, and the most comprehensive curbside organics program ever.

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Initiative	Agency	Status 2013	Final Update
Increase coordination with the Dept. of Youth Services so that teenagers eligible for work-study can use their time assisting seniors	DYCD, DFTA	Done	The Intergenerational Work Study Program is underway and integrates academic study with community service. The Department for the Aging works with the Department of Youth and Community Development's Interagency Coordinating Council on Youth to implement this effort. Currently, in the Intergenerational Work Study Program, 350 students from 25 high schools work closely with seniors. Furthermore, in the Community-based Intergenerational Program, there are 4,000 students who volunteer and serve 5,000 seniors.
Expand oversight of money being spent to rebuild Lower Manhattan to combat corruption and waste	EDC	Done	The goal of the Lower Manhattan Construction Command Center (LMCCC)'s fraud department is to ensure that all construction projects in Lower Manhattan within the agency's jurisdiction proceed with the utmost integrity, free of corruption and wrongdoing. The LMCCC has established a toll-free telephone hotline and secure on-line complaint form to allow for the confidential reporting of potentially fraudulent activity or any unethical or illegal conduct. The LMCCC chairs a group of Inspectors General that have oversight responsibility for agencies performing work in Lower Manhattan or who issue funds for projects in Lower Manhattan.
Generate \$25 billion in tourism revenue by greater promotion and advertising	EDC	Done	In 2013, New York City drew approximately 54.3 million visitors, an all-time high in tourism in the five boroughs and a 54% increase since Mayor Bloomberg took office in 2002. The estimated overall economic impact from tourism in 2013 was \$58.7 billion, with direct visitor spending accounting for \$39.4 billion. New York City's cruise industry also continues to draw a majority of its passengers from outside the City, helping to generate a total economic impact of nearly \$200 million in 2012. NYC&Co has built out a website with tourism related information as well as placing informational kiosks in NYC.

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<p>Persuade New York City companies to commit to having a greater percentage of their employees in New York City two years from now than they do today</p>	<p>EDC</p>	<p>Done</p>	<p>Since the end of the recession in 2009, NYC has added over 320,000 private sector jobs -- more than three times the number that were lost, compared to a recovery rate for the nation of 87%. NYC now has a larger private sector workforce than at any point in its history, 3.44 million, breaking the previous record set more than 40 years ago. Since December 2001, New York City has added a total of 406,200 private sector jobs through October 2013.</p>
<p>Predicate existing tax incentive programs for new development and rehabilitation upon utilization of green building construction, energy efficient technology, and sustainable development</p>	<p>EDC</p>	<p>Done*</p>	<p>In August 2012, the property tax abatements offered for the installation of Solar PV and Green Roofs were extended through 2014. Property owners with eligible PV installations may receive tax abatements at a level of 10% of total capital costs, while eligible green roof installations may receive a one-time property tax abatement equal to \$4.50 per square foot up to \$100,000. Additionally, while the energy efficiency working group is no longer led by EDC, the City facilitated the creation of the New York City Energy Efficiency Corporation (NYCEEC), which was established in 2011 to assist the implementation of the City's Greener, Greater Buildings Plan by providing financing products for energy efficiency retrofits in New York City's Buildings.</p>

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Initiative	Agency	Status 2013	Final Update
Research urban sources of renewable energy	EDC	Done*	<p>In 2007, NYC was designated a Solar America City by the US Department of Energy. As an awardee, the City received a \$200,000 grant and in kind services from the National Renewable Energy Lab to continue to research challenges, opportunities, and technological solutions to promote solar energy in NYC. In August 2008, the Governor signed two PlaNYC legislative priorities into law, further promoting economic implementation of solar installations in NYC: the solar property tax abatement and changes to the State's net-metering rules. Also in August 2008, the City released a renewable energy request for expressions of interest (RFEI) for new ideas for renewable energy in an urban context with the goal to make NYC an urban model for renewable energy deployment and received over 60 submissions in response, including but not limited to solar power, building-sited wind, off-shore wind, and anaerobic digestion. These responses are being used to inform a broader renewable energy strategy for NYC. Separately, the City released an RFP for the installation of 2 MW of solar capacity on City buildings. The administration recently announced plans for a solar farm in Fresh Kills.</p>
Ensure that businesses comply with the terms of their tax incentive deals, including imposing penalties for businesses who breach these agreements, and require some form of bonding, insurance or a reserve fund to guarantee that performance standards are met.	EDC	Done*	<p>EDC's compliance department continues enforcing the provisions of its incentive deals through a variety of methods to ensure that companies live up to the terms their agreements, including annual employment reporting, tax payment monitoring (for projects with tax incentives), on-site field inspections, ensuring that all properties are properly insured, and independent accountant reviews for the certain commercial projects. EDC enforces all appropriate penalties and routinely collects recapture for the City. These established practices are continuing through 2013. In addition EDC has strengthened its compliance and enforcement mechanisms, resulting in the recapture of nearly \$100M from businesses who failed to live up to their promises.</p>

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Initiative	Agency	Status 2013	Final Update
Survey high-tech companies to determine their needs and evaluate tax incentive programs aimed at them before funding is renewed.	EDC	Done*	EDC has launched a number of programs targeting the tech industry, which experienced 15% growth from 2009-2011 and now employs more than 123,000 New Yorkers. NYC Big Apps hosted its 4th Annual awards ceremony in June 2013, and other new initiatives include the Tech Talent Draft, NYC Next Idea, NYC Venture Fellows Program, and a network of incubators hosting more than 500 startups.
When it comes to offering companies tax breaks, engage in a comprehensive review of the City's tax structure, develop a mechanism for evaluating and benchmarking program effectiveness, and eliminating programs which are not working.	EDC	Launched	EDC attempts to ensure that tax breaks are only given in cases where the effectiveness of doing so clearly benefits the local economy. In 2008, following a comprehensive review of the Industrial and Commercial Incentive Program (ICIP), the Mayor in collaboration with the City Council reformed it into the Industrial and Commercial Abatement Program (ICAP), eliminating outdated and wasteful elements from ICIP which had been established in the 1980s. The reforms were targeted to ensure that benefits would be more consistently directed to only those projects that would not have happened otherwise, saving hundreds of millions of taxpayer dollars over the next decade. EDC management of the Industrial Development Agency (IDA) during the last seven years has also
Lobby the NFL to hold the Super Bowl in the New York City area. Lobby Major League Baseball, the National Basketball Association and the National Hockey League to hold their All Star games in New York City. Lobby the NCAA to hold the Final Four in Men and Women's Basketball in New York City	EDC	Done	The Super Bowl will be held in the New York City area in 2014. The MLB All Star Game was held at Citi Field in 2013. The 2011 MLS All Star Game was held in the New York City area. Madison Square Garden and Barclays Center will co-host the 2015 NBA All Star Game and its related festivities.
Upgrade existing generators to produce additional energy and minimize emissions	EDC	Done*	Construction of the Astoria II power plant is complete and the plant is operational. Additionally, EDC continues to promote clean distributed generation in New York through our Solar America Cities Partnership (with the CUNY and the Mayor's Office), Smart Grid and Solar Thermal demonstration projects. EDC aims to identify the environmental benefits as well as the economic opportunities of growing clean distributed generation deployment throughout New York City.

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Initiative	Agency	Status 2013	Final Update
Build large-scale shopping malls in the outer boroughs	EDC, DCP	Done*	EDC has fostered the development of shopping centers in the outer boroughs, including the Brooklyn Junction Center, Bricktown Centre in Staten Island, and the Kingswood Center. In 2006, the City broke ground on the Plaza at the Hub in the South Bronx, which will provide 100,000 square feet of retail space, and the Bronx Gateway Center, which will provide one million square feet of retail space. In 2013, the City approved the Empire Outlets project in Staten Island that will be an approximately 340,000 square foot retail complex, comprised of up to 125 designer outlet retailers and a variety of restaurants and cafes, construction expect to begin in 2014. Willets West, a new component of the Willets Point Redevelopment project, will also convert a stadium parking lot into a 1 million sf retail and entertainment center, complete with over 200 retail stores of all sizes, movie theaters, restaurants, entertainment venues, a parking structure and surface parking for 2,500 cars and grand public spaces with year-round programming.
Focus tourism efforts on the outer boroughs with increased coordination with the borough presidents and community based tourism initiatives	EDC, NYC & Co	Done*	Tourism has increased in all five boroughs. New hotels have been and are being built in BK, QU and the BX. The City has also invested \$250 million dollars into the Manhattan and Brooklyn Cruise Terminals, making them among the finest state-of-the-art cruise terminals in the world. The Brooklyn Cruise Terminal opened in 2006.

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Initiative	Agency	Status 2013	Final Update
<p>Redevelop Penn Station</p>	<p>EDC, PSRC</p>	<p>Launched</p>	<p>The City is working with the Empire State Development Corporation, the Port Authority, private developers, and transit agencies (MTA, NJTransit, Amtrak) on a plan to redevelop the Farley Building. The result will be new, spacious train hall and improvements to pedestrian concourses and station operations.</p>
<p>Equip all fire trucks with computers that give firefighters the evacuation plans and blueprints of buildings while en route to burning buildings</p>	<p>FDNY</p>	<p>Done*</p>	<p>On May 15, 2013 the Mayor and FDNY Commissioner Cassano announced the launch of the Risk Based Inspection System (RBIS) application that utilizes data from multiple sources, including other City agency databases, to assess and prioritize some 50,000 buildings that firefighters inspect annually. The new risk based model tracks, scores, prioritizes, and then automatically schedules a building for inspection based on a risk model that allows the FDNY to prioritize buildings for inspection based on specified risk criteria. Currently, the risk model contains characteristics including the building's construction material, whether or not the building has a sprinkler system, the height and age of the building, last date of inspection and occupancy. The system also captures and tracks violation history and then reschedules follow-up inspections when necessary.</p> <p>The FDNY is currently planning for an expansion of the model with additional data sources including fire history and Fire Code enforcement actions. The model will continue to grow over time through the inclusion of additional data and risk factors and will be shaped and refined through on-going monitoring and evaluation.</p>

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Initiative	Agency	Status 2013	Final Update
Organize current clinics, diagnostic centers, and commercial centers into an easily understood and accessible network of community-based clinics	HHC	Done*	HHC's on-going re-engineering of ambulatory care operations is improving access by shortening wait times at clinics and the length of time patients wait for scheduled appointments. These improvements have resulted in enhanced clinic operations; quicker, easier, access to services; and a more respectful patient experience.
Survey vacant and underutilized structures and make the list available on the Internet with an eye toward conversion into affordable housing	HPD	Done*	City-owned vacant and under-utilized structures are already on the web (the private sector efficiently disseminates information about available non City-owned vacant and under-utilized structures). HPD continues to dispose of in rem property through a variety of programs, including NEP, NRP, TIL, Cornerstone, and TPT.
Work with the AFL-CIO pension operators to invest in office and housing construction in NYC in return for Project Labor Agreements	HPD	Launched	HPD continues to work with the AFL-CIO investment fund to find projects that the fund can invest in. Since 2002, when the New York City Community Investment Initiative (NYCCII) began, the AFL-CIO Housing Investment Trust has committed more than \$340 million to 20 projects. The trust closed with HDC on The Douglas (aka The Balton), investing \$9.5 million. In addition, over \$1.2 billion in single family mortgage loans have been provided to New York City union members and city employees since 2002 through the Housing Investment Trust's HIT HOME program and the Union Plus Mortgage Program. Since February 2006, under the second phase of the NYCCII, HIT HOME has been operating in collaboration with the Union Plus Mortgage Program, a partnership of Union Privilege and Chase. Chase has pledged a five-year \$1 billion commitment to the NYCCII to finance single family mortgages for union members and municipal employees in New York City.

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Initiative	Agency	Status 2013	Final Update
Create waterfront housing zones, including moving non-marine dependent facilities from the waterfront	HPD, DCP	Done*	Continued implementation of Greenpoint-Williamsburg rezoning, includes disposition of development rights from MTA facility (77 Commercial Street project) to facilitate development of waterfront parkland. 2013 project approvals to facilitate 720-unit unit (200 affordable) mixed-use building with new waterfront public open space and construction of 2.5 acre Box Street Park; Continued implementation of Brooklyn Bridge Park including plans for mixed-use development on Jay Street in DUMBO and on Pier 1.
Increase the number of housing units by at least 100,000	HPD, DCP	Done	The Department of Buildings has seen a record number of housing starts in recent years, including over 30,000 in both 2005 and 2006. Since 2002, increased construction activity has added approximately 100,000 new housing units to New York City's inventory. DCP-initiated rezonings throughout the city, including Greenpoint-Williamsburg, Hudson Yards, West Chelsea and Park Slope, have increased opportunities for new housing. With regard to affordable housing, the Mayor expanded the City's plan to \$7.5 billion towards building 165,000 affordable units over ten years. As part of PlaNYC, the City will look to create capacity for up to 500,000 more units over the next 23 years, to reduce land costs and encourage more housing development around mass transit.
Lease long-term publicly owned waterfront land for affordable housing	HPD, DCP	Done*	Continued implementation of Greenpoint-Williamsburg rezoning, including disposition of development rights from MTA facility (77 Commercial Street project) to facilitate development of 720-unit mixed use development with 200 affordable units (project approvals anticipated in 2013)

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Initiative	Agency	Status 2013	Final Update
Assemble city-owned land for private development to build large-scale housing developments, schools and hospitals	HPD, DCP, HHC, DOE	Launched	HHC executed a license agreement with the MetroHealth Homes Housing Development Fund Corporation to build housing for low income, elderly and/or disabled persons on the campus of Metropolitan Hospital Center, located at 99 Street in Manhattan. The scope of the project includes construction of a ten story building of 150,000 square feet and containing 176 units of housing, with a mix of one bedroom and studio apartments. The project is currently under construction with the goal to obtain Certificate of Occupancy and subsequent inspection by NYCHA by the end of June 2014 with rent up to begin in July 2014. HHC also executed an agreement with the CAMBA, Inc./CAMBA Housing Ventures to build 209-units of LEED certified platinum, affordable and supportive housing on two sites on the grounds of Kings County Hospital Center. The two, six-story buildings provide 209 total units, 146 units of permanent supportive housing for formerly homeless individuals and families with special medical and/or mental health needs. The remaining 61 units will be leased to low-income families, as determined by HUD. Construction of the CAMBA project is complete. Certificate of Occupancy is expected in January 2014 with rent up to be completed by March 2014.
Lengthen the time needed to recertify beneficiaries to two years	HRA	Done	This original goal was aimed at simplifying the renewal process. The goal required a change in federal law, which was ultimately not successful, but the aims of simplifying the health insurance renewal process and creating mechanisms for continuity of coverage were achieved in other ways (including implementation of presumptive eligibility and making CHIP more accessible as described in the two initiatives above.) Additionally, in 2010, NYC was the first district in New York State to create an online renewal tool for Medicaid and Family Health Plus, which is available through ACCESSNYC.

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Initiative	Agency	Status 2013	Final Update
Simplify rules to obtain Medicaid coverage including adopting uniform eligibility standards for children and using existing databases to make it easier to enroll	HRA	Done	Virtually all children now have health insurance through public or private options. NYC had the lowest rate of children without health insurance (fewer than 5%) of the eight most populous cities in the US in each of the years 2008-2012 [the only years with American Community Survey (ACS) health insurance data.] More than 3 million New Yorkers now receive public health insurance through HRA. HRA has worked with New York State as they prepare to implement federal health care reform, including their launch of the Insurance Exchange in October 2013 and a longer transition of taking over Medicaid administration from the local districts, to ensure that New York State maintains these same coverage levels in the future. The simplification of eligibility rules and enrollment processes originally intended in this Campaign Promise have been incorporated in the federal Affordable Care Act (health care reform) and in the New York State Health Insurance Exchange.)
Aggressively track those who have gone off welfare to see what programs work	HRA, MO	Done*	Since 2006, HRA has monitored retention rates for individuals leaving welfare for work as well as employment vendor retention performance. HRA will continue to monitor retention rates.
Allow more independents and third party members to serve as election inspectors	IG	Done*	The administration has lobbied Albany on this measure but the Legislature has not acted.

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Initiative	Agency	Status 2013	Final Update
Convince the federal government to assist the City in protecting our critical infrastructure and paying for security personnel and technology	IG	Done	The City has continued to push for homeland security funding based on threat, rather than inflexible formulas; this is especially important as federal resources have become constrained. The primary urban area homeland security grant program distributes funds based on threat. In FY2011, 64 urban areas were eligible for these funds. By working with DHS and the NY Congressional delegation, the number of urban areas eligible for this program decreased to 25 in FY2013. This ensures that the funds are targeted to the communities with the greatest threat for a terrorist attack. In FY2013, New York City received its highest allocation of homeland security funding since FY2005. New York City has used these funds for planning, organization, equipment, and training. These initiatives involve directed patrols (boots-on-the-ground units), increased technological capacity (cameras and sensors), and overall emergency preparedness. The funds have also been integral to build, implement and maintain a core counterterrorism program, the Manhattan Security Initiative in Lower and Midtown Manhattan
Convince the State to redirect tax incentives to facilitate the development of mixed-use construction and rehabilitation	IG	Launched	In December 2006, the City Council passed legislation extending 421(a) and expanding the geographic exclusion zone.
Explore voter registration via the Internet through changing state law	IG	Done*	The City continues to advocate for election reform. In his 2007 State of the City address, the Mayor called on the State to overhaul the State Board of Elections to make it a professional non-partisan agency.
Lobby for a five-year capital plan with federal categorical aid to upgrade Health systems	IG	Done	The City has lobbied for this measure.
Lobby for the City's fair share from the State to maintain state roads within the city	IG	Done*	The City continues to lobby for its fair share of funding for arterial maintenance.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Lobby the federal government to increase the Medicaid reimbursement rate and support the state takeover of non-federal Medicaid costs.	IG	Done*	The City has continued to lobby for increased reimbursements. The State has promised to take over a greater portion of the non-federal Medicaid costs during the last 2 budgets.
Make absentee ballots easier to obtain	IG	Done*	A constitutional amendment was introduced in both houses of the State legislature at the City's request during the 2008 legislative session to reform the Board of Elections.
Petition the State to allow any registered NYC voter to circulate any candidate's petition to any voter	IG	Done*	A constitutional amendment was introduced in both houses of the State legislature at the City's request during the 2008 legislative session to reform the Board of Elections.
Seek salaries and overtime costs associated with events surrounding September 11	IG	Done	New York City has requested full compensation including overtime for all disasters since 9/11. The City received reimbursements for 9/11 associated costs.
Support repeal of the Wick's Law	IG	Done*	New York City has continued to advocate for the repeal of the Wicks law.
Support state takeover of all non-federal Medicaid costs so that no county or city will be forced to pay for Medicaid eligible residents	IG	Done*	The City has voiced support for this proposal
Lobby the State to pass the "Dignity for All Students Act"	IG, DOE	Done	This bill was signed into law on 6/30/2013

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Initiative	Agency	Status 2013	Final Update
<p>Push for completion of the \$4.3 billion East Side Access project bringing the LIRR to Grand Central and the completion of the Second Avenue Subway</p>	<p>IG, DOT</p>	<p>Done*</p>	<p>In 2006, the Federal government signed a full funding grant agreement (FFGA) for the NYS MTA's East Side Access project, which represents approximately 36% of its cost. The balance will be funded as part of the NYS MTA Capital Plan and through the 2005 NYS Rebuild and Renew Transportation Bond Act and the MTA 2010-2014 Capital Program. Tunneling for this project is well underway. Funding for the \$4.35 B Phase I of the NYS MTA's Second Avenue Subway project, which will go from 96th St. to 63rd St., is also included in the MTA's Capital Plan and through the 2005 NYS Rebuild and Renew Transportation Bond Act. The MTA broke ground in April 2007. The project construction is proceeding, with expected completion for full revenue service starting August 2019 (according to the most recent MTA report to their board).</p>
<p>Encourage voluntary contributions to the parks through the use of a check off system on State and City income tax filings</p>	<p>IG, DPR</p>	<p>Reconsidered</p>	<p>Rather than using a check off system, efforts are made to encourage people to donate to the Mayor's Fund or other park related non-profits.</p>
<p>Transfer Gateway National Park back to the City or insist that the National Park Service increase funding and care</p>	<p>IG, DPR</p>	<p>Reconsidered</p>	<p>The National Parks Service and the City of New York signed a cooperative agreement in 2012 to manage Jamaica Bay and lands around it.</p>
<p>Appoint gay and lesbian New Yorkers to the CCRB and the bench of the Criminal and Family Courts</p>	<p>MO</p>	<p>Done*</p>	<p>The Mayor's Office has appointed New Yorkers who reflect the city's diversity to the bench and throughout the administration.</p>

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Initiative	Agency	Status 2013	Final Update
Assure an adequate level of qualified poll workers and foreign language translators and materials	MO	Done*	The Board of Elections has worked with community groups to identify ways to improve service to voters of limited English proficiency. Through the use of a multi-lingual phone system, multi-lingual mailings to all voters, multi-lingual translations of the voter-directed portions of its website, targeted provision of translated voting materials and targeted provision of interpreter assistance, the Board is providing increased assistance to Chinese, Korean, and Spanish voters throughout the city. The Board has improved language assistance and will continue to adapt its programs to match the dynamic demographics of New York's population. The Board is in the process of implementing a new plan for improving language assistance for Chinese- and Korean-speaking voters that was negotiated with community advocates and has been pre-cleared by the Department of Justice. MOIA continues to facilitate conversations between the BOE and CBOs to facilitate translation services.
Create a Deputy Mayor for Youth Services to coordinate all areas affecting children	MO	Reconsidered	While this position has not been created, a Deputy Mayor has overseen almost all agencies affecting children, including the Departments of Education and Youth and Community Development. In addition, in March 2006, a family service coordinator was appointed and is responsible for identifying and implementing collaborations across City agencies to provide services to children and families in need.
Push the Boy Scouts of America to drop its ban on gays in the Scouts	MO	Done	The Boy Scouts have lifted their ban.
Require all City agencies to have regularly scheduled programming relevant to seniors	MO	Launched	NYC TV is currently developing two concepts that focus on providing useful information in a TV-friendly format, consistent with NYC TV's current lineup, for the city's seniors, their families and communities.
Move government offices out of Lower Manhattan	MO, DCAS	Launched	DCAS is relocating five DSNY offices in Lower Manhattan to one new Queens-based headquarters. DOHMH headquarters is now in Queens.

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Initiative	Agency	Status 2013	Final Update
Open City Hall Park	MO, DPR	Done	City Hall Park is now open to the public. Public art exhibits have also been featured in City Hall Park.
Build a major high school and university complex on Governors Island in partnership with one or more private universities	MO, EDC	Done*	In addition to the Harbor School, which opened in 2010, EDC launched Applied Sciences NYC, a competition to lure a world-class graduate school of engineering to New York City. This resulted in the creation of Cornell-Technion on Roosevelt Island, which will begin construction in early 2014, as well as the NYU-led Center for Urban Science and Progress in Downtown Brooklyn, the creation of the Institute for Data Sciences & Engineering at Columbia University and the Integrative Media Program by Carnegie Mellon University in partnership with Steiner Studios at the Brooklyn Navy Yard. Collectively, these institutions will more than double the number of full-time graduate engineering students and faculty in New York City.
Lobby for modernized voting machines, including touch screen computers	MO, IG	Done*	Modernized voting machines have been used, however, the Board of Elections has been unable to make them work properly and lever voting machines were required for the most recent primary election.
Fight for gun manufacturers to make safer guns.	MO, NYPD	Done*	The Mayor has formed SLAIG and MAIG and is at the forefront of the national discussion to end gun violence.

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Initiative	Agency	Status 2013	Final Update
Use case-based tracking systems to improve productivity and service delivery	MO, OMB	Done*	<p>Since its inception in 2008, HHS-Connect has made significant strides in improving the ability of City health and human service agencies to coordinate service delivery. Through ACCESS NYC (<a href="http://www.nyc.gov/accessnyc">www.nyc.gov/accessnyc</a>), HHS-Connect allows New Yorkers to screen for eligibility for over 30 City, State, and Federal benefit programs and to apply online for select benefits. Since 2006, ACCESS NYC has been visited by over 3 million New Yorkers, and over 700,000 accounts have been created, fulfilling the Mayor’s promise to improve customer service through the use of innovative technology. Through the Worker Connect program, HHS-Connect has provided a way for City workers to view select client information from other City agencies, in accordance with all applicable laws and regulations. The ability to exchange data among health and human service agencies has led to increased interagency collaboration and enhanced service delivery. Lastly, HHS-Connect has enhanced the technology capabilities of health and human service agencies through the development of enterprise case management systems and tools. In 2011, the Department of Homeless Services' Client Assistance and Re-housing Enterprise System (CARES) was the first agency case management system to be implemented using a common data model and platform for health and human services. Enterprise case management increases the ability of HHS agencies to exchange data and allows for future systems to be built more quickly and at less expense to the City.</p>
Make CHIP (Child Health Plus) more accessible, streamline the application process, overhaul the recertification process and inform undocumented workers that their participation in CHIP and other programs will not expose them to risk of deportation	MOHIA	Done	<p>Virtually all children in NYC now have health insurance through public or private options. NYC had the lowest rate of children without health insurance (fewer than 5%) of the eight most populous cities in the US in each of the years 2008-2011 [the only years with American Community Survey (ACS) health insurance data.] Effective January 2014, seamless eligibility for all health insurance products, including Child Health Plus (CHIP), will be available through New York State's Health Insurance Exchange.</p>

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Initiative	Agency	Status 2013	Final Update
Create a transportation hub at the West Side rail yards linking the No. 7 line, LIRR, Metro-North and Amtrak	MTA	Launched	The extension of the #7 line is financed and construction is nearly complete. The City is also working with the Empire State Development Corporation, the Port Authority, private developers, and transit agencies (MTA, NJTransit, Amtrak) on a potential plan to redevelop the Farley Building.
Improve subway signal systems and platform control to shorten the time between trains	MTA	Launched	New York City Transit (NYCT) has ordered additional subway cars to take full advantage of Communication Based Train Control (CBTC) on the Canarsie Line (L train). In addition, NYCT has successfully implemented Automatic Train Supervision for the A-Division (numbered lines) and is now working towards providing real time passenger information on these subway lines. NYCT is also piloting passenger information display screens that can convey critical information in select stations. The City is working with the MTA to secure funding for NYCT to continue to update and improve the subway's signal system through the MTA's capital program.
Post arrival countdown clocks on subway platforms, bus shelters	MTA	Done*	This program is being rolled out at subway stations citywide.
Utilize Global Positioning Satellite technology to help bus drivers prevent "bus bunching."	MTA	Launched	The MTA has ended their current contract to install Automatic Vehicle Locator technology on buses. However, the City and the MTA continue to work together on a number of bus improvements to prevent bus bunching, provide real-time passenger information, and speed service.

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Initiative	Agency	Status 2013	Final Update
Extend the No. 7 line financed through Tax Increment Financing	MTA, EDC	Done*	In December 2007, the MTA awarded a \$1.14 billion contract for the construction of the running tunnels and station cavern at 34th Street for the #7 subway extension. The #7 subway extension is slated to open by December 2013. It is being funded by the City through the Hudson Yards Infrastructure Corporation (HYIC). In December 2006, HYIC raised \$2 billion through the sale of bonds backed by future development revenues from the Hudson Yards area.
Wire the subway tunnels for cellular phone service	MTA, OEM	Launched	The MTA has brought wireless service to 30 stations with the intent of continuing to improve availability. A listing of the current stations can be found at: <a href="http://www.mta.info">www.mta.info</a>
Computerize police reporting and communications	NYPD	Done	The NYPD has implemented a new complaint and arrest processing system and has developed a data warehouse. In 2005, the City opened the Real Time Crime Center, a state-of-the-art 24-hour operation designed to track, analyze and respond to emerging crime trends, provide investigative support, and facilitate effective deployment of resources.
Expand the use of Blackberry-style handheld computers for cops	NYPD	Done	The NYPD uses a wide variety of mobile technology.

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Initiative	Agency	Status 2013	Final Update
Give cops bar code scanners to scan the code on drivers' licenses	NYPD	Done*	The Department has completed phase 1 of the forms automation project by equipping patrol cars with laptops that communicate via the NYCWIN network and accessories including printers and scanners. The first form application that will be implemented in the patrol cars is called IntelliTicket. IntelliTicket will allow officers to scan driver's licenses to automatically enter driver information on moving violation summonses. The violation information for the summons will be entered into the form using easy to navigate drop down menus and edit controlled entry fields that only allow valid field specific information to be entered. This application will greatly increase the accuracy of information entered on a summons and decrease the time it will take an officer to issue a summons.
Increase remote database capability to allow cops to pull up more accurate and timely information on suspects	NYPD	Done	Laptops have been installed in some Department vehicles.
Investigate the possibility of using the Internet to allow cops to earn credits toward promotion if they pass the courses.	NYPD	Launched	No further update
Use wireless laptops for filing reports in police vehicles	NYPD	Done*	The Department has completed phase 1 of the forms automation project by equipping patrol cars with laptops that communicate via the NYCWIN network and accessories including printers and scanners. The first form application that will be implemented in the patrol cars is called IntelliTicket. IntelliTicket will allow officers to scan driver's licenses to automatically enter driver information on moving violation summonses. The violation information for the summons will be entered into the form using easy to navigate drop down menus and edit controlled entry fields that only allow valid field specific information to be entered. This application will greatly increase the accuracy of information entered on a summons and decrease the time it will take an officer to issue a summons.

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Initiative	Agency	Status 2013	Final Update
Give officers who return to get their Associates Degree or Bachelor of Arts or Science degree free tuition to CUNY	NYPD, CUNY	Launched	State Education Law established a tuition waiver for one course for NYPD members in the rank of police officer enrolled in programs leading to a baccalaureate or higher degree at CUNY on a space available basis, provided the course is related to their employment as a police officer. This limited CUNY tuition waiver went into effect in 2004 for two years, was extended for two years in 2006, and extended again in 2008 for another two years. In addition to the State Law, John Jay College provides a free 12-credit leadership program available to officers that may be used toward any graduate or undergraduate degree.
Give traffic agents hand-held summons devices or digital cameras to record parking violations	NYPD, DOT	Done	The NYPD now owns over 2,000 hand-held personal ticketing devices (PTDs), ensuring that each traffic agent working a shift may be issued one.
Insist that gun owners undergo annual range training	NYPD, IG	Reconsidered	There are no plans to require annual range training for gun owners.
Arm police with digital cameras and video equipment for cases of domestic violence	NYPD, OCDV	Done	All Precincts (with the exception of Central Park) and all Police Service Areas have digital cameras to take photos in all domestic violence arrest and non-arrest cases. Further, these photos are now stored on a digital database, which is accessible to all police as well as all District Attorney's offices.
In cases of domestic violence, consolidate referral services and resources in one place	OCDV	Done	Initially implemented in Brooklyn and the Bronx, the Domestic Violence Response Team program was expanded to Queens in February 2006 and Staten Island in 2011. This program provided the foundation for the creation of the New York City Family Justice Centers, one-stop domestic violence service centers that assist victims regardless of their immigration status or language they speak. These Centers are located in Brooklyn (opened in 2005), Queens (2008), and the Bronx (2010). The existing three Centers have served over 97,000 clients since opening.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Rebuild an emergency citywide command center	OEM	Done	OEM opened a new headquarters on Cadman Plaza East in Brooklyn
Provide loan guarantees to have the private sector borrow, build and lease to the City all schools and offices	DCAS, EDC, OMB, DOE	Reconsidered	This was found to be unviable due to cost concerns
Reevaluate and re-qualify teachers every second year	DOE	Reconsidered	We are working to strengthen the tenure granting process and in 2007 the DOE launched an enhanced tenure notification system. The system requires principals and superintendents to make affirmative decisions about whether each employee being considered for tenure deserves that status and provides information and support to principals around teacher development and evaluation.
Require teachers to report to principals when there has been no contact with parents or guardians	DOE	Reconsidered	Rather than require teachers to report to principals when there has been no contact with parents or guardians, DOE created Parent Coordinators and recently created the position of Chief Family Engagement Officer. Parent Coordinators continue to be supported in every school, with ongoing training. Contact with parents is reported in the Mayor's Management Report (MMR). In addition, procedures have been tightened for reporting student absences as part of the Department's efforts to identify educational neglect

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Initiative	Agency	Status 2013	Final Update
Support restoring the categories of sexual orientation, religion, disability and gender to the Dept. of Education's multicultural curriculum	DOE	Reconsidered	Department of Social Studies is currently working to update and enhance resources for multicultural / diversity education. These materials will be available on the DOE web site. In addition, curriculum development and professional development includes a clear focus on multi-cultural and diversity education. At the start of the school year Chancellor's Regulation, A-832 was enacted that focuses on New York City's efforts to combat bullying and harassment based on ethnicity, national origin, religion, gender, sexual orientation, and disability. The new regulation, which builds on the City's "Respect for All" initiative, requires schools to make standards clear and train all students and staff, track and monitor all bias incidents, investigate complaints promptly, and take follow-up steps to ensure that schools are safe, supportive, and respectful learning environments for all students.
Utilize summer school and year-round school to reduce overcrowding and offer students more opportunities to improve their academic standing	DOE	Reconsidered	In 2006, Mayor Bloomberg secured record funding from the State to help finance a \$13.1 billion program to create 63,000 classroom seats - the largest school construction program in the City's history. The construction of new schools and the expansion of the Out-of-School-Time and other initiatives are being pursued to reduce overcrowding and offer students more opportunities to improve their academic standing.

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Initiative	Agency	Status 2013	Final Update
Use peer review to decide qualifications	DOE, OLR	Done	<p>In 2009-2010, eighty-two teachers were offered placement in the peer review program. Thirty-one declined to participate. Ultimately, fifty chose to retire or resign.</p> <p>In 2010-2011, seventy-three teachers were offered placement within the program. Of those, fourteen declined to participate. Ultimately, thirty-four chose to retire or resign.</p> <p>In 2011-2012, seventy-five teachers were offered placement within the program. Four declined to participate. Ultimately, thirty-four chose to retire or resign.</p>
Simplify street signage and increase fines for parking violations in key locations	DOT	Done	<p>Fines for parking violations have been raised and in 2013 DOT introduced newly designed and simplified parking regulation signs, making it easier to see and read signs while reducing their size. The new design replaced parking regulation signs of varying colors, typefaces, font sizes and sometimes confusing phrasing with streamlined and standardized two-color signs that are phrased and formatted for easier readability.</p>
Use EZ Pass with congestion pricing policies to encourage truck delivery at off-peak hours	DOT	Reconsidered	<p>As a method to reduce day time urban congestion NYC DOT piloted, and has since expanded an off hour delivery program. Trucking companies saved time and money: Shorter delivery times, saving as much as 3 hours per route, Lower fuel costs due to less idling, Faster traveling speeds due to less congestion as much as a 75% improvement in travel time from their origin to their first stop and fewer parking tickets, with an average monthly savings of \$500-1,000 per truck in New York City. The Off Hour Delivery Pilot conducted with RPI received a project of the year award from ITS New York.</p>
Employ existing red-light cameras to keep bus lanes flowing	DOT, IG	Done	<p>Existing cameras now take pictures of cars that are using bus lanes and a ticket is mailed to the registered owner.</p>

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Initiative	Agency	Status 2013	Final Update
Return concessions fees to Parks	DPR	Reconsidered	Parks concessions continue to be an important revenue generator and are instrumental in some circumstances in covering operational needs. But the City baselines Parks funding rather than tie it to concessions, which provides the agency with greater fiscal stability.
Adopt "Presumptive Eligibility," which would have the government assume that a family's income status has not changed from the previous year	HRA	Done*	Modeled on NYC's program, New York State has begun using presumptive eligibility statewide in Medicaid for children and in the Family Planning Benefit Program. In a similar spirit, New York State instituted automatic renewal for disabled, aged and blind individuals who have limited income and receive SSA income only. According to New York State's current plan, NYC will continue to conduct recertifications during 2014, and then New York State will assume this responsibility.
Support state legislation to regulate the assisted-living industry	IG	Done	The City has supported this legislation
Expand participation in the Senior Center Rent Increase Exemption by increasing participation rates to 50% in four years and raising the household income cap from \$20,000 to \$50,000	IG, DFTA	Launched	The Department of Finance has began work towards achieving this goal.
Exempt affordable housing projects that do not significantly increase the density of a neighborhood from environmental reviews	IG, HPD	Reconsidered	The process of creating and expanding affordable housing projects has been expedited through the UDAAP, J51, and 421-a programs.
Don't pay state bookkeeping fees that allow the state to keep .5 of 1% of federal funds for administrative costs	IG, OMB	Reconsidered	The State received ½ of 1% of FEMA funds. The City petitioned, unsuccessfully, for removal of the State's fee since the City did the administrative work. The City, however, no longer receives FEMA funding related to 9/11.
Exempt improvements to landmarks, including theaters and historic districts, from real property taxes	LPC, IG	Done	This required action in Albany and was signed into law in 2010 and extended until 2019
Lengthen the transition process for incoming Mayors	MO	Reconsidered	This matter was reviewed by several Charter Revision Commissions, but because of various legal and practical concerns, it was deferred for future consideration.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Move to nonpartisan elections and hold the non-partisan primary election in October.	MO	Not Done	While New York City does not have non-partisan elections Mayor Bloomberg has continued to advocate for reforms in our voting system and issued a report on election reform in 2010.
Restore and staff the Mayor's Office for the LGBT Community	MO	Not Done	Commitments to the LGBT community have been honored and will continue to be honored by expanding targeted agency programs and through coordination by policy staff at City Hall.
Open Government Help Centers in all five boroughs to bring together federal, state and city services. Have them issue permits, licenses and approvals and allow them to function as ready-made Emergency Command Centers for any disaster. Provide desks at the Government Help Centers for all public officials, municipal labor unions, and other public service agencies to provide as many services as possible in one location. Provide linguists in popular local languages at each Government Help Center and keep the Centers open from 7 am to 7 pm, seven days a week	MO, DCAS, OEM	Reconsidered	This project was reconsidered given the establishment of 311, as well as the growing availability of one-stop government agency services.
Create limited stop bus service in restricted access lanes, especially along the east side of Manhattan	MTA	Done*	SBS and BRT have been rolled out around around the city and the DOT and MTA are constantly looking for new opportunities.
Continue the new "Stop and Frisk" procedures and place "Stop and Frisk" data on the NYPD's website and make it part of CompStat	NYPD	Done	Crime in New York City has reached record lows.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Give captains and higher ranks a one-week course and follow-up training in using computers.	NYPD	Reconsidered	The NYPD has focused on providing counter-terrorism and other prioritized training.
Modernize and renovate precinct houses.	NYPD	Done*	The NYPD is pursuing this initiative and completed projects include: Outdoor Range Tactics Village, Police Academy's 5th and 8th floors, 100th Precinct façade, 120th Precinct façade, Queens South Task Force and Central Park Precinct
Police officers should be encouraged to learn a second language and given a boost in pay after demonstrating language proficiency.	NYPD	reconsidered	While this initiative was reconsidered, the NYPD has developed a strong foreign language capacity, and the Department tests and certifies speakers in dozens of different languages critical to use in traditional patrol functions, as well as counter-terrorism.
Consider proposals to take over Battery Park City and review relationships that involve PILOTS	OMB	Reconsidered	The Administration is not considering taking over Battery Park City; however, the City will use forecast PILOT revenues to help support the Hudson Yards redevelopment.
Eliminate the Unincorporated Business Tax	OMB	Reconsidered	While the UBT remains in effect, the Administration is proposing adjustments to the UBT which will saved city taxpayers millions of dollars
Have the Transitional Finance Authority sell bonds backed by the sales tax revenues currently committed to paying of the Municipal Assistance Corporation debt that ends in 2007 and use that money to build new schools	OMB	Reconsidered	The City prevailed in litigation with the State over State Law relieving the City of all MAC payments.
Take advantage of tax laws that allow interest and depreciation deductibility for privately owned buildings. The City should sell public facilities to private investors and lease them back	OMB	Reconsidered	The City is not considering any tax benefit transactions; however, continue to review potential asset sales, privatizations, and other transactions beneficial to the City, such as the sale of 346 Broadway and 49-51 Chambers Street.

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Initiative	Agency	Status 2013	Final Update
Immerse students who do not speak English in the language	DOE	Reconsidered	The initial campaign promise was reconsidered. However, since the Mayor announced reforms to English Language Learner (ELL) programs, the percentage of ELLs reaching proficiency has increased (2004: 10.8%, 2005: 13.6%, 2006: 14.6%). Schools system-wide have the Language Allocation Policy that defines the balance of English and native language instruction in ELL programs. There are 64 Dual Language programs citywide, including Spanish, Chinese, Russian, Haitian Creole, and Korean. An addition of 2,900 Spanish K-9 classroom libraries have been implemented, and a total of 1,425 titles are available in Bengali, Chinese, Korean, and Russian. Since 2003, 11,000 educators received direct ELL professional development; ELL teaching fellows increased to 255 for the 2006-07 school year; and extended-day programs serve over 100,000 ELLs. The ELL Parent Initiative reaches thousands of parents through conferences and specialized training.
In the absence of improvement in schools that languish on the Schools Under Registration Review list, make privatization an option	DOE	Reconsidered	The DOE has determined that this is not a viable option.
Introduce a customer service mentality into the education system. Require teachers, principals and other school professionals to visit the home of every student at least once a year, and call every term	DOE	Reconsidered	Trained Parent Coordinators are in schools citywide to help address parent concerns. Parent Coordinators have cell phones, with numbers available to parents. Parent Support Offices in each Learning Support Center site are staffed with trained Parent Support staff and are open during weekdays in addition to two weeknights, Saturdays, and the first Sunday of every month. Parents can also access information about the school system through DOE's website and 311. DOE is also piloting a Parent Portal on the web that provides specific information to participating parents on their child's school, with potential development of a student-specific parent portal.

**2001 Campaign Promises**

<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Require all students to wear uniforms	DOE	Reconsidered	The benefits of requiring school uniforms have not materialized in other cities. Combined with the cost and constitutional issues, the city has not pursued this.
Give city funds to private health service agencies if they fully participate in the City's Integrated Surveillance System	DOHMH	Reconsidered	Since health agencies are legally required to report this information, providing City funds is not the best approach. Instead, Health provides programming support, staff resources and other assistance. Health is also actively pursuing electronic reporting which should greatly reduce the administrative burden to hospitals and laboratories.
Increase the number of mobile asthma units	DOHMH	Reconsidered	Health has focused on new programs and spending on asthma should toward on-going asthma management. Resources should be used to ensure patients have continuity of care and mobile vans don't always promote regular doctor visits.
Franchise transportation options in underserved neighborhoods	DOT	Reconsidered	The City reached a historic agreement with the MTA to take over the City's seven private bus lines.
Install countdown clocks to notify pedestrians and motorists how much time there is for crossing	DOT	Done	DOT has installed pedestrian countdown signals at more than 4,500 intersections.
Institute alternate side truck deliveries	DOT	Reconsidered	DOT has taken a new approach: charging trucks to make deliveries in midtown through muni-meters and the congestion parking program, rather than alternate side deliveries.
Speed up crossings by instituting a vehicular all-stop at major intersections	DOT	Reconsidered	Approximately 50 city intersections have vehicular all stops. DOT is reluctant to implement the program in most locations because of the impact on vehicular traffic.
Put the Parks Enforcement Patrol under control of the NYPD, but retain the Urban Park Rangers to focus on environmental enforcement and education	DPR	Reconsidered	This issue is continually evaluated to ensure that parks are adequately policed in the most efficient and effective way. The Urban Park Rangers remain focused on environmental enforcement and education.

**2001 Campaign Promises**

<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Persuade the City Parks Foundation to establish a maintenance endowment to care for all parks	DPR, MFANYC	Reconsidered	The City Parks Foundation has been reconfigured by its board to mostly focus on programming rather than maintenance.
Encourage food waste and yard waste composting on a voluntary basis in lower density areas of the City	DSNY	Launched	In Spring 2013, DSNY began the first curbside organics collection program, which includes and expands upon the original food waste and yard waste programs. The program will include all City schools and agencies by the end of 2015, and will expand to residential communities in all five boroughs.
Own and operate the Linden solid waste transfer facility	DSNY	Reconsidered	The new solid waste management plan relies on retrofitting existing marine transfer stations to containerize the city's refuse, making the project unnecessary.
Revamp the Emerging Industry Fund to reach out to potential targets for investment and provide technical assistance	EDC	Reconsidered	While EDC feels the City shouldn't replicate what private sector can already do, we have focused on market failures when it comes to financing for early stage businesses and sought to leverage and catalyze private sector dollars with targeted city support. To this end, the \$22M NYC Entrepreneurial Fund was launched in 2008, a partnership with FirstMark Capital, a leading NYC-based VC firm, which contributed \$19 million. And in 2013, EDC announced the creation of a \$100 million Life Sciences Funding Initiative including \$40 million in contributions from Eli Lilly, Celgene, and GE Ventures with an additional anticipated \$50 million coming from VC partners.
Beef up inspection and litigation staff levels to move HPD from a complaint-driven operation to one that performs cyclical inspections and enforces code violations	HPD, IG	Reconsidered	HPD feels that the best approach is restructuring the laws guiding adjudication of disputes to take disputes out of housing court and into an administrative tribunal. The City would have to hire many more lawyers to do this through the current system.
Oppose legislation that would require New York City police officers to live in the five boroughs	IG	Reconsidered	During the campaign, the Mayor opposed any legislation to require residency in the five boroughs due to the difficulty of filling vacancies if a residency requirement were in effect. However, the costs associated both with officers living outside of the five boroughs and other City workers requesting the same makes this position untenable.

**2001 Campaign Promises**

<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Support legislation to require companies doing business with the City extend the same employee benefits given to spouses to registered domestic partners.	IG	Reconsidered	Over the Mayor's veto, the Council enacted a bill requiring companies doing business with the city to provide these benefits. The administration believes that using procurement dollars to require contractors to extend these benefits would remove too many potential vendors and similar efforts have largely been ineffective in the past.
Work with the Governor and state Legislature to transfer the NYCTA to the City	IG	Reconsidered	The impact of September 11 has made this unfeasible.
Create standby borrowing authority through a City/ State agency	IG, OMB	Reconsidered	The existence of the Transitional Finance Authority makes this unnecessary.
Do not raise taxes	MO	Reconsidered	The city's fiscal situation compelled an increase in property taxes in order to plug a \$6 billion budget deficit. However, with the improvement of the city's financial outlook, Mayor Bloomberg and the City Council agreed on a plan that included tax relief in the form of a \$400 rebate for homeowners for the next three years.
Give one person the authority to coordinate the city's traffic policies and all other transportation related issues	MO	Reconsidered	Right now, the current system in which the Police Department handles traffic enforcement and DOT handles everything else makes more sense, but this will continue to be evaluated.
Move Room 9, City Hall's Press Room, to Staten Island	MO	Reconsidered	Room 9 has been renovated.

**2001 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
Expand the bus fleet and only permit nonpolluting, alternative fuel buses on our roads. Focus on the four remaining private fleets which continue to use diesel fuel, including school buses.	MTA, DOT	Reconsidered	The City reached a historic agreement with the MTA to take over the City's seven private bus lines. For its part, NYCT's bus fleet has grown by 900 buses since 1994. 340 NYCT clean fuel buses have entered service.
Do not use one-shot revenues for the operating budget	OMB	Reconsidered	While the Mayor does not support using one-shots in general, the City was forced to borrow funds for operating expenses to close the FY03 budget gap.
Work with the Port Authority and airlines to reduce idling time on runways to reduce emissions and improve air quality	EDC	Done*	The airport office at EDC and the Mayor's Office of Long-Term Planning and Sustainability continue to work collaboratively with the Port Authority to reduce emissions at the City's airports.
Support environmental audits of select municipal departments and facilities, and identify ways to reduce the City's energy usage.	EDC, DCAS	Launched	PlaNYC outlined the City's objective of allocating 10% of the City's energy budget to increase efficiency in City buildings, and institute an array of strategies to accomplish this, including data logging, metering and monitoring, retro-commissioning, audits/retrofits, and improved operations and maintenance.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Create a parent friendly enrollment system and easy access to information through a universal online application form of two pages or less that any parent seeking early childhood care can use easily.	ACS, DOITT	Done	Child Care now has a simplified two-page child care application form which is available online through ACCESS NYC and is also available by mail to parents who call 311 or ACS to inquire about ACS child care.
Work with State Legislature to have the statute changed to increase the penalty for felony gun possession to a minimum sentence of 3.5 years in prison or at least 5 years with a prior felony conviction, not five years of probation.	CJC, IG	Done	Chapters 742 and 745 of the Laws of 2006 were enacted on October 31 and December 15, 2006 respectively. The mandatory minimum sentence for illegal possession of a loaded handgun has been increased from 1 year to 3 ½ years.
Work with State Legislature to change the law and close the Gun Trafficking Loophole.	CJC, IG	Done	Chapter 764 of the Laws of 2005, which was enacted on December 21, 2005, allows individuals to be charged with the criminal sale of a firearm based on the total number of illegal sales that they make in a year, even if not all of those sales are part of a single transaction (the loophole under the previous law).
Expand Naturally Occurring Retirement Communities (NORCs) to allow older New Yorkers to stay in their homes while they receive the support services they need.	DFTA	Done	DFTA to awarded an additional eight Naturally Occurring Retirement Communities (NORC) contracts in FY07.
Expand outreach and enrichment programs for students in communities traditionally under-represented, through an expansion of the Specialized High School Institute.	DOE	Done	The Specialized High School Institute (SHSI) is charged with increasing the percentage of underrepresented minority students attending Specialized High Schools (SHS). The number of sites for middle school students for SHSI has increased from four in 2004 to 17, with a particular emphasis on underserved districts and communities. As a result, there are nearly four times as many participants in SHSI as there were prior to the Mayor's commitment to expand it in 2005. The 2006 8 <sup>th</sup> grade cohort was the first from the expanded program to take the exam and 44% of test takers who participated in the SHSI received an offer. This compares favorably with a 19% acceptance rate for all 8 <sup>th</sup> grade test takers citywide.
Open a selective high-school in Ozone Park that will prepare students for careers in the building trades.	DOE, SCA	Done	The High School for Construction Trades, Engineering and Architecture opened in September 2006. The high school is partnered with the Mayor's Commission on Construction Opportunity, the Building Trades Council, the Building Trades Employers Association, and Construction Skills 2000.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Establish a desk to foster the growth of the not-for-profit and education industries to focus the City's development efforts on these rapidly growing sectors of the economy.	EDC	Done	Since its launch in Fall 2006, the not-for-profit (NFP) desk has reached out to over 375 New York City not-for-profit organizations. The desk assisted almost 70 organizations, supporting 1,832 jobs, creating 200 new jobs, and encouraging \$84 million in capital investment in the city. The NFP desk has created a website that serves as an information hub on available services for not-for-profit organizations and works in conjunction with the IDA to provide access to affordable financing. Currently, the NFP desk is actively involved in several strategic initiatives focused on real estate, financing, and technical assistance needs for a wide range of not-for-profit organizations.
Expand affordable housing plan by two and half times. Extend the original five-year, \$3 billion commitment to build and preserve 68,000 units to a ten-year plan that will build and preserve 165,000 units of affordable housing.	HPD	Done	On February 23, 2006, Mayor Bloomberg announced the expansion of the New Housing Marketplace Plan to a ten-year, \$7.5 billion initiative to build or preserve 165,000 units for 500,000 New Yorkers. More than 175,000 units have been newly constructed or preserved since 2002, the largest affordable housing program in the nation.
Combine all of its existing lists of available housing into a Comprehensive Housing Services website.	HPD	Done	In January 2006, the City launched the online Affordable Housing Resource Center on nyc.gov, which aims to dramatically increase New Yorkers' access to information from more than a dozen City agencies involved in housing matters. The site provides information and advice on buying and renting in the private market, legal rights and responsibilities, and health tips.
Launch a "Back-to-Work" program.	HRA	Done	The Back-to-Work program was launched in August 2006. The program includes citywide contracts with community based employment and training organizations to provide job readiness training, placement services, and vocational training to applicants and recipients of public assistance.
Under "Back-to-Work" program, contractors will receive payment for clients who are successfully placed in jobs, and for those who remain off the welfare rolls for at least 6 months.	HRA	Done	As promised, Back-to-Work contractors receive payments for clients who are successfully placed in jobs, for those who remain employed for at least three months, and for those who remain employed and off the welfare rolls for at least six months.
Require vendors to prepare an ongoing plan for self-sufficiency when they place a client in a job to promote long-term independence.	HRA	Done	As part of the Back-to-Work program, vendors complete a self-sufficiency plan outlining what services need to be in place to ensure retention and what steps need to be taken to allow for job advancement.
Award "Back-to-Work" vendors the largest part of their performance payment for job retention and make additional bonus payments when participants get higher paying jobs and leave public assistance.	HRA	Done	As promised, Back-to-Work contract vendors receive all payments on a milestone basis with the majority of payments for successful placement and subsequent retention in a job.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Link the Work Experience Program (WEP) directly into our welfare-to-work contracts connecting WEP workers more closely to long-term job training and a skill assessment plan.	HRA	Done	Under the Back-to-Work program, there is increased integration between the WEP program and job training and skills development programs. Moreover, the BEGIN program, which specializes in basic skills and literacy instruction for participants with low basic skills and limited English proficiency has a fully integrated WEP and education program where instructors travel to work sites and participants are given opportunities to apply the skills learned.
Assign every HRA Job Center to a single vendor partner assigned to serve its clients.	HRA	Done	Under the Back-to-Work program, Job Centers are linked with a single Back-to-Work vendor. That vendor has staff at the Job Center to perform initial orientation and assessment of those <u>entering the program.</u>
Provide additional funding for more intensive services to long-term welfare recipients.	HRA	Done	Under the Back-to-Work program, vendors receive enhanced funding for placements of hard-to-serve individuals, including those who are long-term recipients.
House the Office of Capital Project Development inside the Mayor's Office to ensure that all economic development projects currently in the pipeline are completed on time and on budget.	MO	Done	The Mayor's Office of Capital Projects Development was created in 2006 to work with the City's public and private partners to ensure that all of the City's large-scale projects are built on time and on budget.
Create Strategic Growth Management Plan to identify under and over developed areas and study possible remedies.	MO	Done	The Department of City Planning projects that by 2030, New York City's population will grow to over 9.1 million people. The growth will increase the demand for land for uses like housing, open space, and municipal services. In order to encourage smart development and healthy citywide growth, PlaNYC has outlined a transit-oriented growth strategy, directing 95% of new residential growth within 1/2 mile of <u>mass transit</u>
Work with the Port Authority and Larry Silverstein to expedite the construction of Buildings 3 and 4 at the World Trade Center Site to spur development in Lower Manhattan.	MO	Done	In 2006, the World Trade Center lease was successfully renegotiated, expediting the construction of Towers 3 and 4
Continue efforts to expand domestic partner coverage so that all insurers that offer health insurance to small businesses in New York City offer same sex and opposite sex domestic partner coverage.	MO	Done	The Administration continues to work with insurers throughout the city to expand domestic partner coverage in the small group market. In 2005, while all insurers offered domestic partner coverage to companies with more than 50 employees, none offered it to companies with 50 or fewer employees. Today, through historic efforts brokered by the Mayor, small businesses have a competitive marketplace in which to purchase coverage for the domestic partners of their employees. Moreover, the Mayor issued an Executive Order which requires the City to encourage City vendors to offer this newly available coverage and monitor whether they do.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Change the City Charter, (as proposed by the Mayor's New York City Charter Revision Commission), to require the Mayor and the Chief Administrative Law Judge of the Office of Administrative Trials and Hearings (OATH) to jointly issue rules establishing a code or codes of professional conduct for the administrative law judges and hearing officers in the City's administrative tribunals.	MO	Done	In accordance with Section 13-a of the City Charter, approved by voters in 2005, the Chief Administrative Law Judge, in conjunction with the Mayor, jointly promulgated rules of conduct for administrative law judges and hearing officers in City tribunals. Published as a final rule on January 12, 2007, the Code took effect February 13, 2007.
Launch the first phase of the Integrated Human Services System, which will allow individuals to go through a simple, secure, online pre-screening process to determine potential eligibility for Food Stamps, Welfare, and six Medicaid-related public health programs. Expand the range of programs that may be pre-screened, including childcare, Head Start, the Earned Income Tax Credit, and Section 8 and other types of affordable housing.	MO, DOITT	Done	This system, now known as ACCESS NYC, was launched on nyc.gov in September 2006. ACCESS NYC allows users to screen for 21 programs across eight City, three State, and one federal agency. The number of programs that can be pre-screened continues to expand. In addition to screening, users are able to download and print pre-populated application forms.
Expand foreign language access to benefits by initially providing the Integrated Human Services System Web site in English, Spanish, and Chinese.	MO, DOITT	Done	This system, now known as ACCESS NYC, is available in seven languages: English, Spanish, Chinese, Korean, Haitian Creole, Russian, and Arabic. The entire system has been translated and application forms are available in foreign languages as long as the receiving agency is able to accept the form, otherwise the information provided by the user is translated into English and used to pre-populate the application form.
Expand DNA crime solving by completing the construction of the most sophisticated forensic DNA laboratory in the country.	OCME, NYPD, CJC	Done	OCME opened a new DNA lab that accepts evidence for all crime types, not just sexual assaults and homicides.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Support the childcare needs of parents on or transitioning off of public assistance.	ACS	Done	ACS gives parents receiving public assistance regular information in Job Centers, at employment vendors, and by mail - about ACS child care, OST programs, and UPK. These parents are selecting increasingly high proportions of regulated care, for safer and more stable child care services. ACS also works closely with HRA to streamline child care processes for parents. In addition, ACS is working with HHS-Connect to develop an on-line child care application process that will be part of a new, comprehensive automated system for Child Care and Head Start. Housed within the Department of Information Technology and Telecommunications and reporting to the Deputy Mayor for Health and Human Services, HHS-Connect seeks to create a system to better manage health and human service information and increase accountability throughout City agencies. As part of this initiative, HHS-Connect is working with HHS agencies to develop modern case management systems.
Expand the ParentCorps program.	ACS, DOE	Done	Federal and City Council funding provided to NYU allowed for the ParentCorps and TeacherCorps programs to expand in certain districts. In total, over 600 families and over 100 school personnel participated in studies of ParentCorps and TeacherCorps, with 300 families receiving services, up from 40 in 2005, and 60 school personnel receiving training and supervision.
Create at least five Young Adult Borough Centers (YABCs), evening programs that combine academic coursework, counseling, and post-secondary education and career development.	DOE	Done	Since 2004 we've opened or enhanced 21 YABC programs: 17 new; 4 enhanced. In the 2005-2006 school year, 11 YABCs with Learning to Work programs opened throughout the city. In addition, the DOE opened three new YABCs in 2006-2007, two new YABCs with Learning to Work programs in 2007-2008 and one more in 2008-09.
Improve access to selective schools for students in under-served communities.	DOE	Done	Launched "DREAM – the Specialized High School Institute," a 22-month extracurricular program designed to assist NYC public school students in preparing for the Specialized High Schools Admissions Test (SHSAT), starting in the 6 <sup>th</sup> grade. Eligible students are economically disadvantaged, have 90%+ attendance rate in the 5 <sup>th</sup> grade, and achieved a minimum score on NYS 5 <sup>th</sup> grade ELA and math exams. Program launched in January 2013 at 18 locations across the five boroughs, first cohort of 8th graders will take the SHSAT in fall 2014.
Convene a new consortium of health care providers, insurers, businesses, and consumers to create a public private partnership to build on the City's investment in Electronic Health Records.	DOHMH	Done	Health eHearts, a randomized trial to test the impact of monetary incentives for providers using EHRs to improve the delivery cardiovascular preventive services, enrolled 141 small (e.g., fewer than 10 physicians) primary care practices, representing 316 providers (MD, DO, NP, or PA) serving approximately 261,000 adult patients in the second year. Over \$2.7 million in reward payments were distributed to 71 practices randomized to the incentive group. Results from the program evaluation indicated positive increases to the delivery of preventive services to patients including: aspirin therapy for patients with diabetes or heart conditions, blood pressure control for patients with hypertension and cessation interventions with smokers.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Expand the nurse family partnership, a program which improves mother and child health.	DOHMH	Done	As of June 2013, there are 1,866 clients currently receiving Nurse Family Partnership services.
Propose legislation imposing stiff penalties in the event of misuse of personal health information to further protect privacy.	DOHMH, IG	Done*	The administration has lobbied Albany for this legislation, but the Legislature not yet acted.
Expand the Out-of-School Time (OST) system to increase the number of young people served.	DYCD	Done	In September 2005, DYCD launched the Out-of-School Time (OST) initiative to provide a mix of academic, recreational and cultural activities for elementary, middle and high school-aged youth. Our core services focus on providing comprehensive, full-time programs to elementary school-aged children after school, during school recesses and during the summer. DYCD introduced a redesigned high school program that offers more in-depth services that help young people get on track to graduate and develop fundamental life skills. The high school program design is closely aligned with Department of Education's objectives.
Build on the success of the new OST system.	DYCD	Done	DYCD has expanded the successful OST online to DYCD Online to collect data on and expanded number of programs including the Beacons and Teen ACTION programs. With Wallace Foundation funding, DYCD has developed an outcome tracking system for all DYCD-funded youth programs. In FY10 two initiatives were added: Teen ACTION and In-School Youth, with additional initiatives added in FY11. To reinforce accountability, academic outcomes were collected from DOE starting in FY10. DYCD released a set of core competencies for youth work professionals, an important first step in improving the quality of the after school workforce. The 8 competency statements and indicators emerged from a collaborative process including academia, CBO management and front-line staff, and technical assistance providers. DYCD began administering Beacon Community Centers at 25 NYCHA facilities. In terms of programmatic enhancements, DYCD has launched two OST pilots: KidzLit and KidzMath, which provide fun academic support, and Fun Food, Smart Food, a twelve-week cooking and nutrition program for middle school-age youth.
Partner with City University of New York to launch a program for careers as construction managers and professionals.	MO, CUNY	Done	A Job Scheduler's program was successfully launched in November 2006. Established through a partnership with BMCC, LMCCC, and the BTEA, the program aims to train 40 participants and place them into full-time positions.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Fight Washington for more Homeland Security funding.	MO, IG	Done*	The City has continued to push for homeland security funding based on threat, rather than inflexible formulas; this is especially important as federal resources have become constrained. The primary urban area homeland security grant program distributes funds based on threat. In FY2011, 64 urban areas were eligible for these funds. By working with DHS and the NY Congressional delegation, the number of urban areas eligible for this program decreased to 25 in FY2013. This ensures that the funds are targeted to the communities with the greatest threat for a terrorist attack. In FY2013, New York City received its highest allocation of homeland security funding since FY2005. New York City has used these funds for planning, organization, equipment, and training. These initiatives involve directed patrols (boots-on-the-ground units), increased technological capacity (cameras and sensors), and overall emergency preparedness. The funds have also been integral to build, implement and maintain a core counterterrorism program, the Manhattan Security Initiative in Lower and Midtown Manhattan
Call for the Governors of New York and New Jersey to create new seats on the MTA and Port Authority for the sitting Police Commissioner of New York City.	MO, IG	Done*	This legislation was never passed again after it was vetoed in 2006
Dedicate significant additional revenues to expand growth industries like tourism. Mount an integrated marketing campaign to attract visitors from around the nation and the world.	MO, NYC & Co.	Done	NYC & Company, NYC Marketing, and NYC Big Events merged into one entity in 2006, creating the world's finest municipal tourism, marketing, and events organization. With an additional \$15 million annual commitment from the City, the organization helped attract a record 54 million visitors in 2013. NYC & Company launched "This is New York City," the first-ever integrated global marketing campaign to promote New York City. In 2008, the Mayor accelerated the City's visitation goal to 50 million tourists by 2012. Efforts continued in January 2009 when the City unveiled its re-designed state-of-the-art information center and launched the new website nycgo.com in an effort to help visitors and residents better explore the five boroughs.
Train social service providers to identify potential victims of domestic violence and intervene before tragedy strikes.	OCDV, HRA, ACS, DOHMH	Done	Since opening in July 2005, the New York City Family Justice Centers in the Bronx, Brooklyn, and Queens (an OCDV initiative) has trained over 12,200 individuals from social service providers such as Sanctuary for Families, the Urban Justice Center, and the New York Asian Women's Center. Since 2011, in partnership with OCDV, DOHMH has trained over 750 medical professionals in the Bronx, Brooklyn and Queens regarding identification of and response to domestic violence.

**2005 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
<p>Integrate and coordinate early child care and education system to foster the healthy development of all children, especially those children who are low-income and disadvantaged.</p>	<p>ACS, DOE</p>	<p>Done</p>	<p>*The Early Care and Education Steering Committee comprised of representatives from the Mayors Office, DOE, ACS, and DYCD convenes on a bi-weekly basis to determine and implement strategies to maximize resources available for child care and early childhood education. The Steering Committee inaugurated an Intra-City agreement in school year 2007-08 to leverage resources to provide 3,000 additional children access to UPK, Child Care and Head Start services and schedules. The Steering Committee continued to foster interagency coordination with the expansion of the Intra-city agreement to reach 4,500 children in the 2008-09 school year.</p> <p>*All community based organizations with dual DOE and ACS contracts for early childhood services transitioned via the Intra-City agreement to one City agency (ACS) to serve as the contracting agent during 2009-10.</p> <p>*DOE implemented developmental screening system wide for all UPK settings in school year 2009-10. Screening data was collected on ~40,000 students in UPK.</p>
<p>Develop and implement performance standards for center-based care to ensure quality across the system.</p>	<p>ACS, DOE</p>	<p>Done*</p>	<p>Under EarlyLearn, ACS assesses the impact of EarlyLearn services by monitoring levels of quality in three basic strands: (1) Child progress (the outcomes system previously mentioned); (2) The environment for children and programmatic and fiscal systems; and (3) The system for teacher assessment and development. Each agency receives a minimum of 4 monitoring visits annually. ACS has developed an assessment system based devised against the backdrop of the Head Start Performance Standards; NAEYC Accreditation Standards; QUALITYStarsNY and NAFCC Standards.</p> <p>In July 2013, ACS rolled out the EarlyLearn Admissions Campaign, along with a newly revamped logo, to encourage families on public assistance to enroll their children in an EarlyLearn program. ACS is currently engaged in a targeted awareness campaign, with posters in all five boroughs including at bus shelters and various cash-check locations.</p> <p>ECE has also partnered with the Human Resources Administration to allow our EarlyLearn programs to directly recruit families at four job centers in the Bronx. ACS recently launched a mobile texting campaign in order for families interested in receiving early care and education services to learn more about available EarlyLearn programs in their community.</p>

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Improve transition from child care and pre-K to elementary school.	ACS, DOE	Done*	<p>DYCD gives EarlyLearn children priority for placement in OST programs.</p> <p>ACS continues to collaborate with DOE to get information about kindergarten registration out to all EarlyLearn families. In conjunction with DOE, ACS is working with all EarlyLearn programs to ensure they meet their UPK enrollment goals.</p> <p>ACS is working with DOE so that not only will our 4 years olds have an OSIS number (DOE unique identifier for tracking children), ACS and the DOE are working together to get OSIS numbers for our 3 years old children to aid in the kindergarten transition process.</p>
Develop performance standards and implement a system using the nyc.gov and the 311 information line to share Pre-K childcare center performance information with parents.	ACS, DOE	Done	<p>Under EarlyLearn, ACS assesses the impact of EarlyLearn services by monitoring levels of quality in three basic strands: (1) Child progress (the outcomes system previously mentioned); (2) The environment for children and programmatic and fiscal systems; and (3) The system for teacher assessment and development. Each agency receives a minimum of 4 monitoring visits annually. ACS has developed an assessment system based devised against the backdrop of the Head Start Performance Standards; NAEYC Accreditation Standards; QUALITYStarsNY and NAFCC Standards.</p> <p>In July 2013, ACS rolled out the EarlyLearn Admissions Campaign, along with a newly revamped logo, to encourage families on public assistance to enroll their children in an EarlyLearn program. ACS is currently engaged in a targeted awareness campaign, with posters in all five boroughs including at bus shelters and various cash-check locations. ECE has also partnered with the Human Resources Administration to allow our EarlyLearn programs to directly recruit families at four job centers in the Bronx. ACS recently launched a mobile texting campaign in order for families interested in receiving early care and education services to learn more about available EarlyLearn programs in their community.</p>
Create affordable quality daycare and pre-K for City employees.	ACS, DOE, DYCD	Launched	<p>For the NYC BigApps 2013 competition, DoITT and the EDC developed the Childcare Desk app which aims to help all families in NYC, including City employees, find quality child care programs. The Childcare Desk app was awarded the first prize in the Jobs and Economic Mobility category. ACS is in the process of determining the feasibility to launch the app for broad usage.</p>
Extend childcare day to 6pm. Offer quality “wrap around programs” for children between the ages of birth-6 years old until 6pm.	ACS, DOE, DYCD	Done	<p>All ACS contract providers offer care until 6:00pm</p>

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Reduce red tape for childcare providers by implementing a clear set of citywide child care policies and procedures for eligibility, enrollment, and payment that are accessible on-line to child care providers.	ACS, DOITT	Done	All ACS-contracted child care programs have been trained in the use of the Web-based Enrollment System (WES) and are in the process of using it to activate the enrollment of children in their services. A further enhancement to WES, allows these programs to record and monitor children's program attendance.
Develop Digital Blueprint project. All new buildings will be required to file digital plans with the Department of Buildings with the locations of exits, entrances and stairwells. Plans for existing buildings will be scanned and digitized.	CJC, DOB, DOITT, FDNY	Done	The system is fully operational and paperless. All 1,100 high rise class E commercial buildings are included in this database, which is available to anyone with access to a CityNet-enabled device
Track the highest risk domestic violence offenders 24 hours a day through electric monitoring. Law enforcement will be immediately alerted when they violate Orders of Protection.	CJC, DOP, OCDV	Launched	Pilot was discontinued as a result of technology failures by the vendor. A new pilot is being launched with the SI District Attorney's office
Improve monitoring of sex offenders. NYPD's sex offenders database will be electronically cross-referenced with other relevant databases to create monitoring system that seeks out sex offenders' critical address information.	CJC, NYPD	Done	Exchange of relevant information is automated.
Expand the Brooklyn Family Justice Center to the Bronx and Queens to provide women fleeing abusive partners with all the services they need in one place.	CJC, OCDV	Done	The Bronx Family Justice Center opened April 19, 2010.
Rezone Jamaica to allow 4.5 million square feet of commercial space to develop a major transportation oriented business district near JFK Airport.	DCP	Done	The Jamaica Plan was adopted by the City Council on September 10, 2007. With 368 blocks rezoned, this project is among the largest rezoning efforts in the City's history. It supports Jamaica's downtown business district, expands housing and economic opportunities on major thoroughfares, and preserves neighborhood scale in low-rise residential areas. In addition, it allows for 3 million square feet of commercial space and more than 3,400 new housing units. The Jamaica Follow-up text amendment was adopted by the City Council on October 29, 2007. This text amendment facilitates development on critical sites near the JFK AirTrain and Long Island Railroad Station complex, and the use of the affordable housing bonus.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Establish Harlem as the premiere African-American and Latino media, culture and entertainment center in the United States to bring jobs, tourists and investment to Upper Manhattan as part of the 125 <sup>th</sup> Street river-to-river initiative.	DCP, EDC	Done*	<p>In 2008, DCP advanced adoption of several land use approvals for both the 125th Street Rezoning and the East 125th Street Redevelopment project to strengthen 125th Street as an arts &amp; cultural destination and regional business district. Both plans also provided frameworks to expand and advance affordable housing opportunity.</p> <p>Since completion of regulatory approvals, DCP has collaborated with HPD to facilitate development of approximately 900 new units of housing, including affordable and mixed-income units, and ground floor retail space, within the 125th Street District and on neighboring blocks, as per the 125th Street Rezoning and East 125th Street Redevelopment Project POAs.</p> <p>The City has completed construction for Phase I of the East 125th Street Project, which includes an approximately 80 unit apartment building located at the south east corner of East 125th Street and Third Avenue. Discussions to develop the East Harlem Proton Diagnostic Center and other parcels within the East 125th Street Development project are ongoing.</p>
Develop the Harlem River Waterfront in the Bronx, from Port Morris to Roberto Clemente Park, as new waterfront open space.	DCP, EDC, DPR	Done*	<p>All regulatory work, including the rezoning, waterfront access plan, and park mapping, has been completed laying the groundwork for capital investment and private redevelopment of the Harlem River Waterfront between 149th Street and the Third Avenue Bridge in Port Morris.</p> <p>There is one City-owned property on the Harlem River waterfront between the Madison Ave Bridge and the Metro North Bridge that is available for redevelopment as of 2014. DCAS has held preliminary discussions about the future of the site (to our knowledge no decisions have been made); the site would be an excellent opportunity to catalyze redevelopment of other sites.</p> <p>As part of resilience and recovery work, DCP will examine the WAP regulations to assess whether the WAP should be</p>
Develop senior center and home delivered meals emergency response plan by expanding Emergency Food Hubs to all five boroughs.	DFTA	Reconsidered	<p>Home delivered meals were being supplied by 98 different providers with limited capacity to produce large quantities of food. This decentralized approach necessitated an alternative emergency response plan for senior centers and home delivered meals recipients. As part of DFTA's modernization efforts, DFTA has redesigned the home delivered meals program, reducing the number of contracts to 20 and organizing distribution by borough. The newly contracted providers have larger capacity to respond to client needs in the event of an emergency. In addition, through DFTA's partnership with Citymeals-on-Wheels, we have been able to distribute a 3-day supply of shelf stable meals for emergencies on an as needed basis.</p>

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Expand small school initiative and open more than 100 small schools.	DOE	Done	The Bloomberg administration created more than 200 new small schools. In large high schools that were split into smaller schools, the overall graduation rate increased from 37.9% at the large high schools in 2002 to 67.7% in the new small schools in the same buildings in 2012. This translates to 2,056 more graduates per year.
Create at least 15 new transfer schools – small, academically-rigorous high schools for students who are over-age, under-credited and were not succeeding in their original high school.	DOE	Done	In September 2009, NYC had a total of sixteen transfer schools surpassing the Mayor's 2005 goal of creating 15 new transfer schools.
Create new types of GED programs in at least ten locations that offer GED preparation and testing directly linked to Learning-to-Work vocational preparation and eventually with community colleges and career and technical programs, such as those for dental or computer technicians.	DOE	Done	In September 2007, District 79 replaced four GED preparation programs with GED Plus, a citywide GED program serving approximately 10,000 students over the course of the school year. This increase in programs joins the eight part-time GED programs with the Learning to Work component started in the 2005 through 2007 years totaling new types of GED programs in over 10 locations.
Open at least seven new academically selective secondary schools across the city by 2009 to expand these options for academically gifted students and to provide greater access to students in communities traditionally under-represented in these schools.	DOE	Done	Seventh academically selective secondary school, Millennium Brooklyn, opened in September 2011.
Provide electronic medical records and electronic prescribing tools to 3,000 doctors who care for the poorest and sickest New Yorkers by building on state of the art infrastructure developed in the public hospitals.	DOHMH	Done*	DOHMH continues to work on this initiative and currently has over 9,000 participating providers at over 1,000 practices participating in PCIP, serving over 3.5 million patients.
Ask community clinics and New York State to match City funds for electronic health records to leverage the \$25 million investment to as much as \$100 million.	DOHMH	Done*	The City has secured over \$96 million in additional funding to support healthcare IT adoption and EHR-enabled quality improvement, from a variety of private, state and federal grants as well as contributions from the participating providers. Overall, the City has leveraged the initial \$25M investment to over \$121 million.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
<p>Improve prevention and treatment through the Take Care New York health policy. Goals include: (1) Expand programs to prevent cancer and heart disease; (2) Help more New Yorkers who want to quit smoking stop; (3) Improve HIV prevention and care and make New York City a national and global model for stopping the epidemic; (4) Break record low levels of lead poisoning in children and further reduce infant mortality; (5) Improve mental health treatment and expand options for effective treatment of drug abuse; (6) Increase influenza vaccination rates to prevent hospitalizations, illness, and death.</p>	DOHMH	Done*	<p>The Department released its final progress report on Take Care New York 2012 in July of 2013, including data and highlights on key initiatives since the launch of Take Care New York 2012. The Department made progress in ~80% of the targets set forth in Take Care New York 2012.</p> <p>Building on the successes of the 2012 agenda, the Department released Take Care New York 2016, a new strategic health agenda in the fall of 2013. Take Care New York 2016 will set ten new priority areas with corresponding objectives, in addition to launching a Children and Youth agenda with a focus on health across the lifespan from birth to adolescence. Take Care New York 2016 will further focus on partnerships and collaborations needed to sustain the public health accomplishments made in the last twelve years, and will build upon the network of more than 600+ partners to further citywide health goals.</p>
<p>Create the Community Connections Initiative for runaway and homeless youth, featuring drop-in centers in each borough that will conduct outreach to targeted neighborhoods. Open six personalized crisis shelters with a total of 75 beds as well as several transitional independent living facilities for young mothers and Lesbian Gay Bisexual and Transgender youth.</p>	DYCD	Done	<p>DYCD's continuum of care for Runaway and Homeless Youth was launched in FY2007 and includes Community Connections Drop-In Centers in each borough that together serve more than 8,400 at-risk young people, as well as street outreach services during the night-time hours. The new system provides expanded Crisis Shelters and Transitional Independent Living options, with specialized residential services for pregnant and parenting youth, sexually exploited youth and lesbian, gay, bisexual and transgender youth. The system currently offers 113 funded crisis shelters beds at 4 sites (with a fifth to be certified shortly by NYS) and 122 transitional independent living program beds at 10 sites.</p>
<p>Expedite development of Willets Point.</p>	EDC	Done*	<p>This past year, following decades of challenges and setbacks, NYCEDC made significant strides in its effort to redevelop Willets Point, a 62-acre site in Queens that suffers from environmental contamination and has limited connectivity to the City's basic infrastructure. This ULURP passed in 2013 following the selection in May 2012 of the Queens Development Group, a joint venture between Sterling Equities, Inc. and Related Companies, to develop and transform the long-blighted Willets Point into a dynamic mixed-use neighborhood and destination. The historic realization of this community-driven vision is the culmination of more than 50 years of development efforts and has been more than a decade in the making.</p>

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Preserve 37,000 units of Mitchell-Lama and other housing whose subsidies will expire and are at risk of converting to market rate apartments through the new ten-year housing plan. Preserve as many as 5,000 units of Section 202 senior housing across the city. Work with State, Federal and local partners to craft a comprehensive expiring-use housing preservation strategy. Centerpiece of strategy will be creation of new public/private preservation entity to implement the strategy.	HPD	Done*	HPD has developed a comprehensive strategy to preserve affordable housing across the City. To date, over 33,000 units of Mitchell-Lama housing have been preserved through HPD's and HDC's loan programs, which provide attractive refinancing terms and funds for capital improvements, and extend the affordability of apartments for 20 to 30 years. Together, HPD and HDC will preserve another 7,000 Mitchell-Lama units by 2014. Additionally, with the help of the MacArthur Foundation, the agency recently built a new asset management database that tracks real-time information on the condition of properties and serves as an early warning system identifying potential risks to buildings. The system was launched in August 2010. Other improved uses of technology, including automated data collection and expanded data sharing capacities, are in the early stages of development and will be key to expanding HPD's asset management and preservation activities.
Develop a new middle class housing program which will begin construction of 22,000 new units of housing for middle income individuals by 2013. To ensure the development of these new units, the City will create a program to lower the cost of housing construction by 25%.	HPD	Launched	HPD released a Request for Proposals in June, 2010 for development of the first two parcels within Hunter's Point South. A developer was designated in February 2011. The project will provide 925 housing units, of which 100% will be affordable. Construction began in March 2013 and is expected to be completed in August 2015. HPD released a Request For Proposals in April 2013, for the development of the next parcel/phase of Hunter's Point South.
Reclaim underutilized land for affordable housing.	HPD	Done*	Through the New Housing Marketplace Plan, HPD continues to fund the largest pipeline of affordable housing in the country. Over the remaining years of the plan, HPD and HDC will invest \$1.8 billion in new construction to create more than 24,000 new units of affordable housing. In addition, the agency is exploring development opportunities on underutilized land or buildings owned by other City and State agencies. Construction is complete on 43 Herbert Street, a landmarked former police precinct that was rehabilitated to create 14 affordable condominium units, and P.S. 90, an adaptive reuse of a former public school in Central Harlem that includes 75 residential units and 13,500 SF of community facility space. In addition, the City selected a developer through an RFP to redevelop the former Human Resources Administration site located at 1951 Park Avenue in Harlem. This project will yield 314 units for low- and middle-income families and a child care facility.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Create 8,500 units of affordable housing in the rezoning areas of Greenpoint/Williamsburg, West Chelsea and the Hudson Yards through inclusionary zoning. Apply inclusionary zoning in medium density neighborhoods with strong residential markets outside of Manhattan.	HPD	Done*	Since the update in 2010, an additional 3 neighborhoods have been rezoned with inclusionary housing for a total of 23 since 2005. The neighborhoods impacted include Maspeth/Woodside, Dutch Kills, Hunters Point South, Astoria, and Jamaica in Queens, South Park Slope, Fort Greene, Sunset Park, Coney Island, Dumbo, Flatbush, Bedford Stuyvesant, and additional portions of Greenpoint-Williamsburg in Brooklyn, the Upper West Side, Lower East Side, East Village, 125th Street, and 3rd Avenue, and North Tribeca in Manhattan, and the Lower Concourse, 161st Street/River Avenue, and 3rd Avenue/Tremont sections of the Bronx. As a result of these rezonings, 1,013 inclusionary units have been completed while an additional 995 inclusionary units are under construction.
Create collaborations with private sector partners, such as the recently announced New York City Affordable Housing Acquisition Fund, which will capitalize on commitments by philanthropic and financial partners to raise \$200 million. These funds will be used for early stage capital for acquisition of privately-owned land and buildings.	HPD	Done*	To date, 17 developments have received financing through the Acquisition Fund, totaling \$66.6 million in loans, with some \$55 million of loans already committed or under review. The Fund, which received Harvard University's Ash Institute Award for Innovation in Government in September 2008, accommodates a range of loan sizes: from the smallest, a \$1.1 million loan to facilitate a new 30-unit development, to the largest, a loan in excess of \$23 million to help acquire a large portfolio of buildings. This last loan provided the necessary financing for the Fordham Bedford Housing Corporation's acquisition of six occupied buildings in the northwest Bronx. Comprised of over 280 affordable units, this was the Fund's first preservation project. In total, the fund raised \$240 million, and the two year financing for the fund was locked-in. The acquisition fund has closed on acquisition loans for approximately 2,500 units to date.
Leverage the strong real estate market by expanding and improving the efficiency of the 421a certificate program to generate \$200 million and selling a portion of the Studio City Site in Manhattan to raise \$50 million.	HPD	Done	Active planning for the disposition of the Gotham West (formerly Studio City) site for market-rate and affordable housing development is underway. The project completed ULURP in March 2010 and will include approximately 1210 residential units of which 600 would be permanently affordable low-, moderate- and middle-income units. The project will also include approximately 28,596 square feet of open space, approximately 10,837 square feet of retail space and an approximately 95,000 square foot, 630 seat new school. In addition, proceeds of up to \$20 million from the sale of City-owned land will be dedicated to a city-wide affordable housing fund and \$15 million will go towards the construction of a new
Use \$50 million in Lower Manhattan Development Corporation funds for the creation and preservation of affordable units in Lower Manhattan.	HPD	Done*	HPD has continued to use LMDC money to fund affordable housing projects in Lower Manhattan: Knickerbocker Village, which is State funded Mitchell-lama project consisting of 1,590 units located on the Lower East Side, is receiving \$5,000,000 of LMDC funding. \$13.2M of the \$16M designated for the Chinatown/Lower East Side Acquisition and Preservation Program has been expended to fund the acquisition of 5 buildings with a total of 132 units to date.

**2005 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
<p>Use City and Federal resources that have historically been used for the disposition of the <i>in rem</i> stock, and \$130 million in redirected revenue from Battery Park City to provide \$7.5 billion through 2013 to create and preserve 165,000 units of affordable housing.</p>	<p>HPD</p>	<p>Done*</p>	<p>As of the end of Fiscal Year 2010, HPD had spent about \$120M of the Housing Trust Fund dollars to support the new construction and preservation of about 7,000 units. Because of interest earnings since the Fund was created in 2007, HPD financed additional projects in FY11. The resources have been used to finance housing affordable to poor and middle class families not eligible for most affordable housing in New York City, as well as to support acquisition, and address the foreclosure crisis hitting specific New York City communities.</p> <p>HPD has rehabilitated and sold the bulk of the City owned housing stock. The resources that were once allocated to property management now fund a variety of innovative preservation programs, such as the Alternative Enforcement Program (AEP). AEP targets 200 of the City’s most distressed buildings each year and funds systems replacement work that owners have failed to do. As the remaining in rem units are sold, HPD will continue to downsize property management and redirect resources.</p>
<p>Expand number of small businesses that offer health insurance and increase the number of New Yorkers covered by insurance by 100,000 in four years. The City will: (1) Work with the State to expand eligibility standard for Healthy New York to make the program more affordable for city businesses. (2) Provide premium subsidies for businesses participating in Healthy New York program in communities targeted for economic development. (3) Conduct new advertising and outreach campaign to improve awareness of special health insurance options tailored for small businesses and working individuals.</p>	<p>HRA</p>	<p>Done*</p>	<p>To date NYC HI Link has helped over 12,000 small businesses learn about their health insurance options. HRA/OCHIA has continued to maintain and develop NYC Health Insurance Link (NYC HI Link) with features and functionality that helps small business find private health insurance options and learn more about federal health care reform. In April 2013, HRA extended the reach of NYC HI LINK to Spanish-speaking New Yorkers and small business owners with the launch of NYC Hi Link in Spanish. In 2012, HRA OCHIA created fact sheets specifically for small businesses about health insurance coverage, the Small Business Tax Credit, new benefit requirements and other changes established by the Affordable Care Act (ACA), which are posted on NYC Hi Link and are available in seven languages. HRA OCHIA has also continued to conduct regular outreach and education activities about how the ACA affects their coverage options, and specifically about the Small Business Health Insurance Options Program, which will be the sole program through which small businesses will be able to obtain the Small Business Tax Credit and other incentives in the future .</p>

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Enroll and maintain continuous coverage for virtually all children eligible for public health insurance.	HRA	Done	Virtually all children now have health insurance through public or private options. NYC had the lowest rate of children without health insurance (fewer than 5%) of the eight most populous cities in the US in each of the years 2008-2011 [the only years with American Community Survey (ACS) health insurance data.] More than 3 million New Yorkers now receive public health insurance through HRA. HRA has worked with New York State as they implement federal health care reform, which includes a longer transition of taking over Medicaid administration from the local districts, and more immediately as they begin to operate their Insurance Exchange to ensure that New York State maintains these same coverage levels in the future.
Conduct health insurance recertification and enrollment in parochial and public schools as children enter elementary, middle and high schools, with the long term goal of having an automatic renewal process aligned with duration of each school level.	HRA	Done*	Virtually all children now have health insurance through public or private options. HRA/OCHIA continues to conduct public school focused data matches to improve continuity of coverage for school age children and increase the financial viability of school based health centers working with eight SBHC providers. This work will provide a mechanism for New York State to monitor continuity of coverage for children as it implements federal health care reform.
Streamline and integrate childcare programs into a comprehensive childcare system.	HRA, ACS	Done	The Child care transfer is completed and payments are being made by ACS. Ongoing discussions continue between the agencies on future model for delivering services to cash assistance population. HRA continues to provide computer programming and hosting for the City's automated child care system.
Take advantage of the statewide electronic voter registry mandated by the Help America Vote Act to extend the registration deadline to ten days before Election Day.	MO	Launched	The Administration continues to work with good government groups to promote change in this area, but under the State Election Law, the registration deadline is still 25 days by mail, or 20 days in person.
Work with labor, hotel management and the real estate industry to develop a strategy to protect New York's grand hotels and their employees and to develop new hotels and create new jobs.	MO	Done*	The Task Force on conversions of hotels to residential use was formed in 2005 and has completed its work. Over the course of the task force's efforts, market forces resulted in significant improvements in the economics of hotel ownership, and moderate decreases in the attractiveness of residential conversions.
Bring together academic, corporate, diplomatic, philanthropic and scientific communities to establish the world's foremost center for global health research and idea exchange by creating a Global Health and Research Center.	MO	Done	In addition to the Harbor School, which opened in 2010, EDC launched Applied Sciences NYC, a competition to lure a world-class graduate school of engineering to New York City. This resulted in the creation of Cornell-Technion on Roosevelt Island, which will begin construction in early 2014, as well as the NYU-led Center for Urban Science and Progress in Downtown Brooklyn, the creation of the Institute for Data Sciences & Engineering at Columbia University and the Integrative Media Program by Carnegie Mellon University in partnership with Steiner Studios at the Brooklyn Navy Yard. Collectively, these institutions will more than double the number of full-time graduate engineering students and faculty in New York City.

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Initiative	Agency	Status 2013	Final Update
Begin a pilot program that tailors support services to keeping families together by capitalizing on existing community resources. Establish new partnerships with community institutions and broaden the network of neighborhood-based help to keep families together and avoid foster care placement.	MO, ACS	Done	As a result of a successful three year demonstration project , ACS established new child welfare contracts to facilitate our Community Partnership Program. The eleven child welfare community partnerships continue to build, promote and support integrated services that are family focused and strengthen the community's ability to keep children safe. Each of these Partnerships, consist of families, community constituents, community based organizations, faith-based institutions, child welfare agencies, local schools and other stakeholders, working collaboratively to explore innovative and community-based strategies. Most recently, the Partnerships joint forces with the Mayor's Interagency Task Force on Truancy, Absenteeism and Engaging At-Risk Youth to build local connections to child welfare services with schools, families and communities. By linking families with these services, the City is working to reduce student chronic absenteeism and truancy before the need for a child protective investigation arises. Each of the Partnerships has been charged with: *Increasing referrals and relationships between Early Child Care, Head Start with community services to connect families to community resources *Increasing community participation in Family Team Conferences that contribute to decision-making about the needs and services to improve safety and permanency; *Recruiting and supporting foster families to meet the increasing need of foster parenting; *Facilitating visits between parents, children and siblings in foster care to promote permanency and increase non-traditional visiting sites *Building relationships with local schools.
Break ground on a new intake center for the homeless to replace the notorious EAU that will treat people with dignity and respect.	MO, DHS	Done	Mayor Bloomberg opened the new center in Spring 2011
Create 12,000 units of supportive housing by 2013 by setting aside 25% of our tax credit allocation.	MO, DHS, HPD	Done*	The 9,000 units in the New York/New York III agreement along with the more than 3,000 additional units being produced by HPD will fulfill the Administration's commitment to create 12,000 units of supportive housing. As part of the City's capital commitment, for the past three years at least 25 percent of our Low Income Housing Tax Credit allocation has been set aside towards funding their development. Both the city and state have 3166 scattered site and permanent units completed under NY/NY3. HPD has completed, as well, an additional 2,029 units since FY 2006.
Double the number of children receiving high-quality Pre-K and child care.	MO, DOE	Launched	ACS launched EarlyLearn NYC, an innovative, high-quality early education program for families most in need across the five boroughs. ACS prioritized services to the children residing in the communities of highest need in NYC. Over 90% of EarlyLearn programs are located in moderate and high-need zip codes as determined by the Community Needs Analysis completed in 2008.

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Work with the United Way to add a new, comprehensive information and referral system for not-for-profit human services agencies through the 311 system.	MO, DOITT	Done	In April of 2008 Mayor Bloomberg announced that social service information and referral service is now available through the 311 call center. 311 will work with over 50 Not-For-Profits, as well as the United Way of New York City and the Human Services Council. Call takers are available 24/7, in over 170 languages. They have specialized training and are certified by the Alliance of Information and Referral Specialists (AIRS). Over 1000 Not-For-Profits are already in the system, and more are being added on a rolling basis.
Develop a strategy to reclaim municipal land to foster new economic opportunities.	MO, EDC	Done*	<p>NYCEDC's mission is to provide greater economic and workforce development opportunities for New York City residents, often by redeveloping City-owned land to create greater economic opportunity. Three examples of key projects exemplifying the impact of redeveloping City-owned property are the NYC Applied Sciences Initiative, the redevelopment of Kingsbridge Armory, and St. George Terminal on Staten Island.</p> <p><b>Applied Sciences NYC:</b>            In December 2010 Mayor Bloomberg announced his plan for the Applied Sciences NYC initiative, issuing a challenge to top global education and research institutions to propose a new or expanded applied sciences and engineering campus in New York City. The administration offered to provide City-owned land, a seed investment of City capital, and administration support in the development process. Cornell University, with partner Technion-Israel Institute of Technology, was named the first Applied Sciences winner and allocated \$100 million in capital funding and land on Roosevelt Island to develop their \$2 billion, two-million-square foot applied science and engineering graduate campus. A public private partnership led by NYU and NYU Poly won another award to develop the Center for Urban Science and Progress (CUSP) in Downtown Brooklyn on an underutilized MTA parcel. CUSP will use data to address critical challenges facing cities with support from private partners IBM and Cisco. Columbia University also won funding to develop their Institute for Data Sciences and Engineering. These campuses will more than double both the number of full-time graduate engineering students and faculty in New York City. The Applied Sciences initiative is projected to generate more than \$33 billion in overall economic impact.</p>
Work with the State to institute an administrative (passive) renewal process for children 0-5 to ensure that children maintain coverage during the pre-school years.	MO, HRA	Done	Virtually all children now have health insurance through public or private options. NYC will continue to work with the State as it builds its data and operational capacity to sustain children's coverage through the enrollment and renewal processes made available through its Insurance Exchange.
Establish independent judicial election screening panels that would report to the political parties and the public concerning whether candidates for nomination to elected judgeships are qualified to serve as judges.	MO, IG	Launched	No further update

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Initiative	Agency	Status 2013	Final Update
Transform the City Board of Elections into a 21 <sup>st</sup> Century professional organization that is efficient, technologically advanced and empowers voters. Continue to work with the Board to improve its technology, infrastructure and management to better serve voters.	MO, IG	Launched	Administration and council continue to press the BOE for more transparency and to improve efficiency; In advance of 2010 General Election, the Mayor asked citizens to "tweet" problems or call 311, in order to more accurately gauge the scale of problems on election day
Eliminate the cap on the number of charter schools that can be created and double the number of charter schools opening in New York City from 50 to at least 100 by 2009.	MO, IG, DOE	Done	Current cap allows for 230 charter schools, in excess of the city's goal of 200 by 2013
Work with the State Legislature to pass legislation giving the Mayor the independent authority to create charter schools in New York City.	MO, IG, DOE	Reconsidered	Reconsidered as part of Charter Schools legislation in 2010.
Create a Transportation Security Task Force that would be headed by the NYPD and include permanent representatives from the NYPD and the police departments of MTA and Port Authority.	MO, NYPD	Done	The NYPD has established a multi-agency task force comprised of law enforcement agencies along the New York-to-Washington rail corridor.
Expand NYPD counter terrorism responsibility for critical transportation infrastructure. NYPD should be lead agency in charge if a disaster strikes critical transportation infrastructure within New York City. NYPD would have command and control over MTA and Port Authority Police Officers in the event of such an emergency.	MO, NYPD	Done	The NYPD has been designated by the U.S. Department of Homeland Security as the lead agency for a tri-state, 24-agency task force to protect New York City against a nuclear device or dirty bomb. The project involves integrating detection devices at all critical transportation infrastructure in the New York metropolitan area. Furthermore, the NYPD, pursuant to agreement with the Port Authority, has been tasked with providing security to the World Trade Center Site.
Work with cell phone carriers to provide emergency notifications and information via cell phone text messaging.	MO, OEM, DOITT	Done	In May 2011, Mayor Bloomberg announced a partnership with the FCC and the major to supplement the opt-in notification system of NotifyNYC with an additional citywide text alert system that does not require you to opt-in ahead of time
Streamline documentation requirement for domestic violence victims to make it easier for them to access permanent and transitional housing.	OCDV, HRA	Done	HRA's Office of Domestic Violence completed the process of streamlining permanent housing placement for domestic violence survivors leaving shelter by training the shelter providers on the policies, application process, and the necessary documentation needed by the various housing agencies. HRA's Office of Domestic Violence will continue to share information with the shelter providers as policy changes dictate

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Expand the NYPD's BioTracks Project and the John Doe Indictment Project.	OCME, NYPD, CJC	Done	The NYPD's Biotracks project has been successfully completed. With the opening of the new DNA facility, OCME continues to expand the universe of crimes where evidence is tested for DNA. The District Attorneys and OCME also continue to pursue the John Doe indictment project to other <u>charges beyond sex crimes</u> .
Work with nonprofits and unions to identify socially-isolated seniors to create evacuation plans in case of emergencies.	OEM, DFTA	Done	The Special Needs Advance Warning System provides critical information to individuals with special needs during emergencies. In addition to real-time communication via telephone and email the Advance Warning System website provides preparedness tools and information to agencies that service the Special Needs population. A directory of Special Needs providers in New York City, the Advance Warning System website allows OEM to survey Special Needs providers to better understand the clients they serve and their particular needs before and during emergencies.
Create a 311 telephone and Internet-based service center for New York's small businesses.	SBS, DOITT	Done	Additional functionality continues to be added to NYC Business Express. Currently, business customers can: learn about the permits, licenses, and requirements needed to start and operate a business in New York City; apply and pay for 54 licenses, permits and certifications from multiple City agencies; search and pay for ECB violations; settle and pay for DOHMH violations; and look up their statuses on property jobs and property taxes.
Expand Gun Court into Manhattan.	CJC	Reconsidered	As part of a comprehensive strategy to combat illegal guns, New York City introduced specialized gun courts in Brooklyn, the Bronx, and Queens to toughen sentencing. After the introduction of gun courts, the City fought successfully for a tougher state law on illegal gun possession: a three-and-a-half year minimum sentence for carrying a loaded illegal gun. This law went into effect in late 2006 and is the toughest illegal guns possession law in the county. This new state-wide law has in large measure accomplished the goal that gun courts were originally designed to meet: tougher sentences for gun criminals.
Work with the State to create a Family Health Plus buy-in program.	MO, IG	Done*	Under legislation supported by the City and signed into law, employers and unions can "buy in" to Family Health Plus. Employers that choose to offer FHP coverage get a state <u>subsidy for each worker that is eligible</u> .
Create voluntary address registration with the Office of Emergency Management for disabled and elderly New Yorkers.	OEM	Reconsidered	OEM determined that it could better reach and serve the at-risk population by working with those organizations that assist individuals with special needs on a day-to-day basis to provide advanced warning of impending weather threats like Coastal Storms and Heat Waves to these individuals.

## 2005 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Target economic development with the investment of resources into neighborhoods that have chronic unemployment.	MO	Done*	<p>NYCEDC developed the “LINK” Initiative (Leveraging Innovations and our Neighborhoods in the Knowledge economy) after considering a number of different income-mobility "game changing" ideas for economic development in underserved neighborhoods with high unemployment. LINK is a collection of eight pilot programs designed to connect low-income New Yorkers with opportunities in the city’s knowledge economy. These programs are designed to strengthen the skills and employability of New Yorkers with low incomes and to foster business activity that provides employment opportunities for those with less formal training, helping to alleviate key challenges that prevent many from moving up the economic ladder. The LINK Initiative aims to increase opportunities for New Yorkers across the five boroughs. NYCEDC is working in partnership with the Human Resources Administration, the Center for Economic Opportunity and Small Business Services to implement the eight LINK pilot programs which include the following programs: LEAP, “Learn as you Earn” Advancement Program, Immigrant Bridge, DigitalWork NYC, Jobs and Economic Mobility Track in NYC BigApps, NYC Business Innovation Challenge, Vacant Lot Activation Program, PROGRESS Networks, and LIFT Entrepreneurship.</p>

## 2009 Campaign Promises

Initiative	Agency	Status 2013	Final Update
By 2013, City will have 100,000 charter school seats and 200 charter schools	DOE	Done*	183 charter schools are operating in NYC in school year 2013-14 - a 135% increase from 2009 (when there were 78 in NYC). These 183 schools serve over 70K students. These 183 school serve a approximately 107K students at scale (a conservative low estimate).
Eliminate the cap on the number of charter schools	DOE	Done	NYS cap raised to 460 schools, current plan called for 200 schools; so cap on charter schools is no longer an issue.
Give the Chancellor independent chartering authority	DOE	Reconsidered	DOE is no longer authorizing charters. SUNY and SED are allowing for enough schools to be created and independent authority for the Chancellor would create unnecessary administrative burdens.
End the ban on pre-kindergarten students in charter schools	DOE	Launched	State law still prohibits this, but the DOE is working with CBOs that are affiliated with CMO's or charter schools that wish to offer pre-k.
Allow successful charter school boards the opportunity to run more than one school	DOE	Done	Schools can now apply to merge into one education corporation. This has occurred with several SUNY and SED authorized schools.
Allow students from schools operated by the same charter management organization to get lottery preference when advancing from one school to another	DOE	Done	A solution to this problem has been created. (This is to allow charter networks to combine their high school grades to achieve scale- as Uncommon, KIPP, and Achievement First are doing)
Streamline the charter renewal process and offer extended charter timeframes for most successful schools	DOE	Done	The renewal application for previously authorized DOE schools has been streamlined.
Create a Charter School Real Estate Task Force to examine innovative ways to finance charter school construction through specialized credit facilities, increased use of NYCHA space and property, and long-term leases.	DOE	Reconsidered	The DOE explored this proposal but did not move forward. The DOE and NYCHA are already collaborating with the Harlem Children's Zone. Further, there is currently enough space for charter schools -- assuming all charter applications are approved by the State, planning has already begin for the out years as far as the 2015 school year.
Leverage \$200 million in capital funding to secure \$100 million in non-profit or private funding to build new charter schools	DOE/SCA	Done	2 projects have been completed (PAVE, Icahn); 4 projects are in process or near completion (DREAM, Harlem Children's Zone, KIPP HS building, Challenge Prep/Arverne)
Partner with NYCHA to provide facilities and property for charter schools	DOE/NYCHA	Done	Harlem Children's Zone Promise Academy I opened in Sept 2013 in new space collaboration with NYCHA. Coney Island Prep has grown out of its NYCHA space
Expand the Harlem Children's Zone	DOE	Done*	Harlem Children's Zone expansion is in progress

**2009 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
Use federal funding to create two new children's zones, one in South Bronx and one in Central Brooklyn	DOE	Launched	Two in Central Brooklyn: * Flatbush Promise Neighborhood (federal grantee is CBO CAMBA) launched in 2012 * Cypress Hills Local Development Corporation received a planning grant in 2012 to launch a Cypress Hills Promise Neighborhood
Create support network of independent charter school operators	DOE	Done	The DOE's operational support model for charter schools has been realigned to a network-style model, wherein cohorts of charter schools receive operational support from a dedicated team within the DOE's Charter School Accountability & Support office. This support model is analogous to the Children First Network (CFN) support model, which provides operational support for non-charter DOE schools.
Create first-ever City charter school guide	DOE	Done	4th Edition to be published in summer of 2013
Boost special education efforts through training of committees on special education and outreach to parents	DOE	Done	DOE efforts in this area since 2009 include: * Provided substantial professional development program for committee on preschools special education administrators focused on improving families' experience with special education from the day they enter the system with their children in pre-school * Provided training for school psychologists from community schools and the committee on special education to bolster the quality of student IEPs * Conducted outreach to parents as part of the citywide roll-out of special education reform, including holding over 50 information sessions for families of students entering kindergarten (Turning 5) in preparation for school year 12-13, and refining these meetings to more effectively meet families needs for school year 13-14, launching a special education hotline for parents, and hosting family office hours in advance of school opening for school year 12-13. * Established a Charter School Committee on Special Education Chairperson, focused on building strong relationships with charter schools across the City and overseeing the staff dedicated to supporting charter schools located at each local committee on special education.

**2009 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
<p>Launch a charter schools public awareness campaign for parents, especially those for whom English is a second language</p>	<p>DOE</p>	<p>Launched</p>	<p>Charter schools are now listed Middle School Directories, and starting this fall, will be listed in Elementary School Directories. The DOE's Office of Public Affairs hosts Meet &amp; Greets with new school leaders (including new charter schools) and local elected officials. Charter school accountability and support teams will offer charter- specific information at HS enrollment workshops hosted by Office of Student Enrollment. The DOE posted information on the DOE website, Facebook pages and Twitter feeds to let families know when charter lottery deadlines are approaching.</p>
<p>Offer NYC SafeStart, a safe banking account, to all New Yorkers through the city's Financial Empowerment Centers.</p>	<p>DCA (OFE)</p>	<p>Done</p>	<p>The NYC SafeStart Account is actively promoted to Financial Empowerment Center clients, as well as participants in other city programs like SaveUSA's tax-time matched savings program, HRA's Jobs-Plus program, DYCD's youth programs, and the Center for Economic Opportunity's Work Progress Program. Nonprofit and community based organizations have also promoted the account as a "starter" banking solution to individuals in workforce development programs and to immigrant groups citywide. These ongoing and targeted relationships have resulted in thousands of accounts being opened since the NYC SafeStart account was created.</p>
<p>Leverage relationships with banks and credit unions to offer the NYC SafeStart account at their branches.</p>	<p>DCA (OFE)</p>	<p>Done</p>	<p>DCA has continued to leverage its relationships with financial institutions in order to provide New Yorkers with safe, affordable banking options like the NYC SafeStart Account. The account is available at the following eleven banks and credit unions: Amalgamated Bank, Bethex Federal Credit Union, Capital One Bank, Carver Federal Savings Bank, Lower East Side People's Federal Credit Union, M&amp;T Bank, Neighborhood Trust Federal Credit Union, Popular Community Bank (previously Banco Popular), Ridgewood Savings Bank, Spring Bank (previously CheckSpring Bank), and Union Settlement Federal Credit Union.</p>
<p>Call on the State to pass legislation allowing the City to place municipal deposits in credit unions; and then invest \$25MM in below market rate City deposits in them (and establish a NYCHA focused union with a \$2MM capitalization)</p>	<p>DCA(OFE)/LEG</p>	<p>Done*</p>	<p>DCA has continued to work with the Mayor's Office of State Legislative Affairs to advocate in Albany for legislation to enact municipal deposits reform to give the City the freedom to invest in market rate deposits in credit unions. This legislation has not yet passed the State Legislature.</p>

**2009 Campaign Promises**

<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Invest \$5 million for creation of a debt consolidation loan pool to help 20,000 New Yorkers	DCA (OFE)	Done*	DCA continues to help New Yorkers reduce their debt via financial empowerment centers. DCA is also attempting to leverage private funding for this initiative.
Create a Virtual Financial Empowerment Center to serve elderly/disabled New Yorkers with limited mobility	DCA (OFE)	Done	DCA continues to engage in targeted outreach and training for partners around Financial Empowerment Center services and referral processes to ensure broad access to the Centers. In addition, DCA is developing a Financial Empowerment Center related app to remotely provide financial empowerment services and support, and exploring other ways to use technology to provide services remotely.
Offer financial counseling to New Yorkers re-entering the workforce through the City's Workforce 1 Career Centers	DCA(OFE)/SBS	Done	In addition to operating nearly 30 Financial Empowerment Center sites, many of which are co-located with nonprofits that offer a variety of services including workforce development, DCA is working on expanding the Financial Empowerment Center model citywide. This includes building the capacity in the field by working closely with organizations to replicate iterations of the model.
Expand Financial Empowerment Centers' "mobile counselor" program	DCA (OFE)	Done	DCA operates close to 30 Financial Empowerment Centers citywide, including full-time and "mobile" sites. DCA is exploring additional partnerships to integrate and co-locate financial counseling with other social services.
Share best practices to help President Obama and Congress as they develop a federal Consumer Protection Agency	DCA (OFE)	Done	In addition to sharing best practices with the federal government New York City, the CFPB, and the Mayor's Cities for Financial Empowerment (CFE) have partnered to help cities around the country enhance their local consumer protection and financial empowerment abilities by replicating DCA initiatives.
Expand the supply of affordable housing by preserving 45,000 units of affordable housing, including 10,000 units of Mitchell Lama housing, through enhanced incentives to owners	HPD	Launched	Since 2011, HPD and HDC have financed over 8,400 units of Mitchell-Lama housing. Developments include Roberto Clemente Plaza, a rental of 532 units, Penn South, a 2,820-unit cooperative in Chelsea, Ocean Village, an 1,100 State Mitchell-Lama rental located in Far Rockaway that was in poor shape before Sandy and was only worsened after the storm. We also have in our pipeline several Mitchell-Lama developments in the Rockaways and Coney Island that sustained serious damage from Superstorm Sandy. We anticipate providing funds for both repair and resiliency for those developments, totaling more than 3,000 units.

## 2009 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Target \$1.7 billion in new construction investment to neighborhoods where it will have most immediate economic impact	HPD	Done	During the NHMP to date (FY04-FY13) the City has directly invested about \$2.9B in Capital, HOME, and HDC corporate reserves in new construction. This investment has leveraged more than \$13B in other resources (total development cost for these projects is more than \$16B).
Continue to develop new middle income neighborhoods	HPD	Done*	HPD broke ground on Phase 1 of Hunter's Point South in March of 2013. Later that month HPD released the Request for Proposal for Phase 2 of Hunters Point South.
Working in partnership with private industry, establish a \$100 million Energy Efficiency Retrofit Loan Fund	HPD	Done	Community Preservation Corporation leveraged \$100 million to create a \$1 billion program. CPC's Green Financing Initiative for multi-family property owners combines quick and easy financing solutions with straightforward options for retrofitting existing multifamily buildings to achieve optimum energy efficiency and cost savings. The program was established in 2009 and is expected to retrofit approximately 15,000 housing units over the next 3 years in low, moderate and middle-income properties. Projects participating in HPD's PLP and TPT programs that select CPC as their primary lender will participate in the Green Financing Initiative.
Finance 71,000 units of affordable housing in the next five years	HPD	Launched	Between January 2010 to YTD HPD financed 57,516 units of affordable housing.

**2009 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
Invest \$750 million to stabilize over-leveraged apartment buildings that are at risk of deterioration due to speculation	HPD	Done*	The pipeline of overleveraged buildings where HPD and HDC have committed funds consists of 906 units across 7 projects, utilizing \$35 million in HDC bonds and \$60 million in HPD subsidy. The projects include the acquisition and renovation of 1520 Sedgwick, the “birthplace of hip hop”; the acquisition and gut rehabilitation by Omni New York of 416 units in fourteen buildings formerly owned by Ocelot Capital Group Properties which had fallen into severe disrepair; the acquisition and gut rehabilitation of 552 Academy Street that was in such physical distress that it had been vacated due to the structural unsoundness; and the acquisition and gut rehabilitation of four clusters of buildings on Kelly Street, Bryant Avenue, E. 147th Street and Creston Avenue in the Bronx which had been identified as among the worst in the City based on HPD violation data. The end goal with all these projects is to support responsible ownership and assure the long-term affordability for the current and future residents. HPD is currently working towards closing to provide another \$15.5 million in financing for the acquisition and rehabilitation of another three clusters of buildings with 222 units of distressed housing in the Bronx and Brooklyn. HPD continues to negotiate with lenders and prospective buyers to identify additional distressed properties where City funds can be used to improve tenants’ living conditions.
Aggressively crack down on owners who are not keeping up their properties by expanding City's authority to foreclose on buildings that have extensive emergency repair needs	HPD	Done	The proactive preservation initiative has been operational since January 2010. Since then (through May 2013), the program has surveyed 1,140 at-risk buildings, 463 of which have been referred on for enhanced enforcement through roof-to-cellar inspections and/or litigation. HPD has also published semi-annual public lists of at-risk buildings, nearly two thirds of which improve, with an average drop in violations of 38%.
Leverage \$5 million to create a \$10 million Mortgage Assistance Program that will keep 1,000 families from losing their homes through foreclosure by providing direct assistance or bridge loans to qualify for loan modifications	HPD	Done	\$6,375,000 has been raised for MAP: \$5MM from NYC, \$1MM from an anonymous donor, and \$375K from Ford Foundation. We have closed 100 MAP loans to date, providing over \$2M in assistance to households threatened by foreclosure. CNYCN(Council for New York City Neighborhoods) administers the program on HPD's behalf.

**2009 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
Advocate for state laws that will strengthen mandatory mediation conferences between lenders and homeowners	HPD	Done	In December 2009 the State Legislature passed comprehensive foreclosure reform. Many of the provisions contained in the bill were called for by Mayor Bloomberg. The bill requires that pre-foreclosure notices be sent to all home owners, rather than just borrowers with subprime loans. It also expanded mandatory settlement conferences to all borrowers. Lenders are also required to notify the State Banking Department of all borrowers who receive pre-foreclosure notices so that counseling organizations can target services to those homeowners. The Center for New York City Neighborhood is the recipient of that information in New York City.
Expand foreclosure counseling to reach 30,000 New Yorkers and launch a public service campaign for the Center for New York City Neighborhoods	HPD	Launched	Foreclosure services (since July 2008) 23,100 homeowners received services from the CNYCN network. 14,413 received Housing Counseling assistance and 8,673 received Legal Services. 14,500 referrals were made to the network through the Foreclosure Prevention Hotline/Call Center. 6,474 loan modifications submitted on behalf of homeowners. 2,837 mortgage modifications achieved (excluding trial modifications). The average monthly savings for those that received modifications is \$940. We assisted 1,595 homeowners meet other sustainable outcomes. The Mortgage Assistance Program (MAP) has funded \$1.95 million on 0% loans to prevent foreclosure. Sandy services (since November 2012). 1,266 homeowners impacted by Sandy received services from the CNYCN network. The Call Center received 1,230 Sandy-related calls.
Coordinate and streamline start-up inspections and in-person exams among all relevant City agencies, streamline or eliminate paper-based, in-person or ineffective processes, and eliminate outdated policies that add unnecessary steps to a customer's efforts to start, operate or expand a business and create one-stop online shopping for all City permits, licenses, incentives and other programs by 2013	SBS	Done	Established the New Business Acceleration Team to streamline start-up inspections and plan examinations across all relevant Agencies. To date, NBAT has opened more than 1,300 locations which have generated approximately 16,600 jobs. These locations, on average, save approximately 65 days. Launched NYC Business Express on NYC.gov to provide clear, accurate, and up-to-date information on nearly 1,000 City and State permits, licenses, certifications, services and key regulations needed to open or operate a business. On target to ensure that 80% of new business applications and renewals are possible online at NYC.gov by the end of 2013.

**2009 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
<p>Ensure that businesses are able to track the status of all their applications, expiration dates of licenses and permits, outstanding taxes and fines, and other information online. 311 will be equipped to offer comprehensive service that supports users of the website and SBS will provide in-person support to small businesses.</p>	SBS	Done	<p>NYC Business Express provides a single, comprehensive, accurate source of customized information and instructions on City, State, and Federal government requirements for running a business in New York City. Furthermore, NYC Business Express offers the ability to apply for 57 permits and licenses online. Customers can also settle and pay for DOHMH violations; and look up their statuses on property jobs and property taxes.</p>
<p>Create a Main Street Center to revitalize neighborhood commercial districts by providing assistance to local development organizations and other entities, as well as assist communities that lack local development organizations with starting new ones.</p>	SBS	Done*	<p>In FY13 and FY14, SBS allocated \$3.2 million for commercial revitalization projects that support business attraction, merchant organizing, place making, capacity building, and façade improvement management. In commercial corridors designated as Business Recovery Zones following Hurricane Sandy, SBS has partnered with local development corporations to build their capacity to create strategies for filling vacancies and market their businesses. At the South Street Seaport and on Beach 116th Street in the Rockaways, SBS is assisting local merchants in forming new economic development organizations that will work to promote and revitalize their respective corridors. Now in its third year, the Neighborhood Leadership Program has graduated 58 participants from across the five boroughs. To date, the Neighborhood Retail Recruitment Program has provided intensive one-on-one technical assistance and training to help eight local organizations bring in new retail businesses and fill vacancies.</p>
<p>Work with lenders to refer small businesses who failed to get loans back to Business Solution Centers for additional assistance</p>	SBS	Done*	<p>SBS continues to engage with major commercial banks through the Bank Advisory Council to increase referrals from their respective institutions to NYC Business Solutions Centers. SBS, through its NYC Business Solutions Centers, works with a network of over 40 lenders to help small businesses access capital. In 2012, over 600 customers were able to access \$63 million in capital.</p>
<p>Work with alternative lenders to report loans to credit bureaus so small businesses can build credit history</p>	SBS	Launched	<p>SBS, through NYC Business Solutions Centers, continues to work with its networks of lenders to develop a robust referral process to facilitate referrals between lenders and the Centers in each of the boroughs. In 2012, over 70% of loans facilitated through NYC Business Solutions were with alternative lenders like Project Enterprise, New York Business Development Corp. and the Business Center for New Americans.</p>

**2009 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
<p>Launch targeted small business outreach to immigrant communities that includes "train the trainer" programs, translation of materials, and greater outreach by SBS to immigrant business owner customers served by any City agency</p>	<p>SBS</p>	<p>Done*</p>	<p>SBS has invested in translating the ten most downloaded resource guides from the NYC Business Solutions website library into Chinese, Haitian Creole, Russian, Korean and Spanish. All translated resource guides will be uploaded to the NYC Business Solutions website. In addition, the guides will be distributed through NYC Business Solutions Centers and other local non-profit organizations currently serving immigrant small businesses. SBS continues to strengthen its relationship with Accion as a key strategy to connecting immigrant-owned small businesses to capital. Last year, SBS was able to connect over 60 businesses to Accion for almost \$600,000 in capital. NYC Business Solutions Center staff across the city continues to offer one-on-one loan packaging assistance to businesses referred to Accion.</p>
<p>Utilize federal funding to increase the number of job placement to 108,000 over next four years</p>	<p>SBS</p>	<p>Launched</p>	<p>Over the past 10 years, WIA funding for New York City has decreased by 50%, and in 2012, SBS no longer received ARRA funds totaling over \$60 million additional dollars. Calendar Year 2011: 33,832 Calendar Year 2012: 29,593 Calendar Year 2013 to date: 10,351</p>
<p>Create specific programs focused on assisting underserved populations, including veterans, domestic violence survivors, individuals with disabilities, and individuals with cultural or language barriers.</p>	<p>SBS</p>	<p>Done</p>	<p>In 2012, SBS launched the Workforce1 Veterans Initiative, a public-private partnership to create a model for connecting veterans, service members, and military families to meaningful employment as well as other supportive services through the City's workforce development system. Through the existing infrastructure of 17 Workforce1 Career Centers, veterans now receive priority for all career, training, and job placement services from dedicated Veteran Specialists as well as direct referrals to partner organizations for additional services, such as benefits, education, housing, and healthcare. To date, over 750 veterans have been connected to employment through this program. Additionally, SBS launched the Priority1 Blog to reach Veterans jobseekers and their spouses returning from Iraq and Afghanistan.</p>
<p>Set "high-wage" hiring goals for all Career Centers</p>	<p>SBS</p>	<p>Done</p>	<p>Workforce1 Career Centers are held accountable for high-wage placements, which are positions that above \$15 per hour. Workforce1 has achieved 11,841 high-wage hires to date, 65% of which were full time. 15% of all hiring's qualify as high wage.</p>

## 2009 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Work with the private sector to target large scale hiring opportunities	SBS	Done	SBS has secured commitments to fill over 23,000 employer openings through its NYC Business Solutions services.
Open new Workforce 1 Centers in health care and manufacturing industries	SBS	Done	Through NYC Business Solutions, SBS has directly connected with New York City employers to match New Yorkers to jobs, establishing the agency as the exclusive recruiter for many businesses. For example, SBS has matched 2,000+ candidates to positions with the Barclays Center since recruitment began in July 2012, and Whole Foods Market has filled 350+ positions at new store locations with job candidates that were recruited by Workforce1.
Train 40,000 New Yorkers in emerging careers and occupations.	SBS	Launched	Since 2009, SBS has trained more than 23,000 New Yorkers, utilizing federal formula and city tax levy funds. This was achieved despite a decrease in more than \$60 million in annual funding.
Direct training investments into higher wage occupations and sectors with growing demand and ensure that trainees complete training and obtain jobs in chosen field.	SBS	Done	SBS restructured its training to focus investments in high demand mid-level occupations. SBS has provided occupational training opportunities to jobseekers in growing sectors such as Healthcare and Administrative Services.
Ensure that individuals receiving training investments successfully complete training and obtain jobs in chosen fields	SBS	Done	In calendar year 2010 and 2011, SBS exceeded its 50% placement target with 5,152 (or 60%) trained individuals achieving employment out of 8,656 individuals that completed training. In 2012, SBS temporarily developed a focused strategy that targeted training opportunities in demand, high wage occupations and set new targets for training related placements, which kicked off in July 2012. In FY13, over 95% of jobseekers who began training completed their program. SBS has provided extensive job placement assistance and has set an annual target of connecting 75% of these trained jobseekers to jobs or promotions related to their training.
Create a better customer service experience of businesses and job seekers by embracing "hospitality management", implementing proactive jobseeker marketing outreach strategies, automating routine tasks and upgrading workforce website	SBS	Done	SBS has launched a social media campaign with over 100,000 followers on Facebook, Twitter, LinkedIn, Workforce1 Career Bulletin Email Blast, Workforce1 Career Blog and Workforce1 Priority1 Veterans Blog. Website traffic now exceeds 50,000 views per month. Job postings are updated weekly for positions across the five boroughs.
Create specific programs focused on assisting underserved populations, including veterans, domestic violence survivors, individuals with disabilities, and individuals with cultural or language barriers	SBS	Done	<ul style="list-style-type: none"> <li>• Program was implemented in 2009-2010, with goals being met to serve 10,000 individuals and place over 5,000 in employment</li> </ul>

**2009 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
Develop a 10-year plan to ensure that every New Yorker who wants to learn English will be able to do so	MOIA	Launched	<p>In December 2013 the Mayor’s Office of Immigrant Affairs and OEM, together with CUNY released the 10th episode of We Are New York. We Are New York (WANY) is an Emmy Award-winning half hour TV show created to help people learn and practice English. It regularly airs on NYC TV’s Channel 25 on Thursdays at 5pm and on Wednesdays at 7pm. Through the narrative the episodes focus on the lives of immigrants living in New York City. The stories show how New Yorkers can work together to solve problems and create better lives, and assist viewers with limited English proficiency to learn English. Each episode features a story showing people speaking English in important and realistic situations, like going to the doctor, opening a bank account, or talking with a child’s teacher. The show, which also has subtitles in English, shows the characters as they speak English, though slower than the average English-language television show, in order to help the viewer understand the show’s content and learn the language and message of the particular episode. MOIA and CUNY have partnered with New York Cares, the NYC Department of Education’s Office of English Language Learners, the New York Public Library system, and the YMCAs of Greater New York to ensure that New Yorkers in neighborhoods across the city can have access to WANY programs. Since its inception, WANY has reached thousands of New Yorkers thus far.</p>
Lobby New York State to adopt a Language Access policy similar to New York City's	MO	Done	An executive order was signed by the Governor in 2012
Develop a reporting and regulation policy to protect non-English speaker from fraudulent immigration service providers	DCA/MOIA	Done*	The New York City Department of Consumer Affairs and the Mayor's Office of Immigrant Affairs has been actively meeting with advocates and legal service providers in NYC regarding unscrupulous immigration legal service providers. DCA and MOIA are working to develop a comprehensive policy to address fraudulent immigration service providers.
Strengthen legal assistance to immigrants by launching new effort that moves first-year underemployed legal associates into non-profit organizations	MO	Launched	The Mayor's Office of Immigrant Affairs continues to meet with stakeholders and potential funders to discuss model programs that would support a legal services initiative to strengthen nonprofit organizations ability to deliver immigration legal services

**2009 Campaign Promises**

Initiative	Agency	Status 2013	Final Update
Launch targeted small business outreach to immigrant communities, modeled after the Department of Small Business Service Latino initiative.	SBS	Done	SBS is launching a business education initiative to deliver a series of courses, including Mastering Marketing and Website Fundamentals, targeting immigrant small businesses across the city. These courses will be translated and delivered in Spanish, Chinese, Korean, Russian, Haitian Creole, Arabic, Urdu and Bengali. SBS has identified a number of local non-profit organizations in immigrant communities to conduct targeted outreach and deliver the courses to small businesses.
Strengthen neighborhoods by engaging immigrant homeowners in the languages they speak through at least three Owner's Nights Forums per year	HPD	Done	Multiple forums held across the city in Polish, Spanish and Russian
Eliminate obstacles to summer youth employment for ELL students by adding 1,000 Summer Youth Employment Program slots specifically for them	DYCD	Done	Since 2010, a question has been included in the SYEP application to determine if applicants have a primary language other than English, and to help SYEP providers better match young people to summer work assignments. Over the last three years, about one in every three SYEP enrollees has indicated they speak languages other than English. The pilot found no substantial gaps in accessibility to SYEP for ELL youth, as most of the community-based organizations (CBOs) that operate SYEP provide bilingual staff, offer suitable placements to bilingual clients, and are located in communities with large immigrant populations. Of the total private and public funding of SYEP in 2012, DYCD estimates that more than \$16 million was invested in SYEP participants who indicated they speak a language other than English.
Support undocumented students pursuing higher education	MO	Done	MOIA launched EASiY, Empowerment, Access, Success for Immigrant Youth, initiative in 2012 to reach immigrant high school students with a number of key messages including pursuing higher education, financial aid, the importance of IDs, and information on Deferred Action for Childhood Arrivals, and key information on immigration policy.
Launch ELL Task Force to identify obstacles to ELL student achievement and strategies to eliminate the achievement gap	MO	Done	The DOE's Office of ELLs in the fall of 2009 convened a network of organizations working with ELLs to participate on a task force for student achievement and greater community engagement. MOIA participated in the task force.

## 2009 Campaign Promises

Initiative	Agency	Status 2013	Final Update
Create the Office of Immigrant Affairs 2.0, which will have expanded power and authority	MOIA	Done	MOIA has launched numerous initiatives since 2010 including: One NYC One Nation, NYCitizenship, EASiY, Immigrant Financial Services Study, and the Cities for Immigrant Integration, including the Blueprints for Immigrant Integration
Convene a summit of stakeholders in the immigrant community to better understand issues, work towards viable solutions, and strengthen connections to City services and government	MOIA	Done	MOIA has created a series of forums that are ongoing with stakeholders in immigrant communities. Since April 2011, MOIA has hosted over 150 Know Your Rights and Responsibilities Forums throughout NYC.
Advocate for comprehensive immigration reform, including the DREAM Act	MO	Done	MOIA has created a series of forums that are ongoing with stakeholders in immigrant communities. Since April 2011, MOIA has hosted over 150 Know Your Rights and Responsibilities Forums throughout NYC.
Create Democracy Index to reform NYC's election system	MO	Done*	The Pew Democracy Index was successfully launched February 5, 2013. The Administration continues to work with the Council and good government groups on implementing election reforms, including facilitating the disclosure of information by the New York City Board of Elections on vital performance metrics, and supporting legislation to streamline election night canvassing procedures and simplify the ballot.
Make 311 NYC's voting hotline	DOITT	Done	311 and BOE have made voting content, services, and tools for New Yorkers more readily available and easy-to-use by offering internet options in addition to the 311 voting hotline. 311Online provides simple yet extensive summary information and instructions on voting and registration, as well as direct links to BOE's "Poll Site Locator" and "How to use a voting machine" applications. Customers can also use 311Online to check their registration status, access information on candidates, learn about absentee voting and voting rights, and get assistance for voters with disabilities.
Support National Voter Registration Modernization Effort	MO	Done	The Administration continues to work collaboratively with local and state legislators and good government groups to promote reforms in this area
Support federal effort to institute weekend voting	MO	Done*	The Administration continues to work collaboratively with local and state legislators and good government groups to promote reforms in this area
Halve the signature requirement for ballot access and work with good government groups to further streamline ballot access requirements	MO	Done	NYC Charter § 1057-b

**2009 Campaign Promises**

<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Open up petitioning process to independent voters	MO	Reconsidered	This cannot be done due to constitutional constraints
Eliminate public matching funds for campaign contributions bundled by lobbyists and individuals doing business with the city	MO	Reconsidered	This promise would not withstand judicial scrutiny.
Require faster disclosure of contributions from individuals Doing Business with the City	MO	Launched	On July 2, 2013, the New York City Campaign Finance Board (CFB) announced the launch of a new first-in-the-nation mobile platform that will enable candidates to collect credit card contributions through their smartphones. This application will further efforts to streamline compliance with CFB Rules and the city's campaign finance law.
Support the Security & Exchange Commission's Pay to Play Rule Changes	MO	Done	The SEC promulgated final rules effective September 13, 2010
Create a footwear recognition database	NYPD/CJC	Done	The Police Lab now has access to the footwear tread comparison database.
Expand Real Time Crime Center to include facial recognition software and full detective file notes	NYPD	Done	The RTCC is fully integrated in the Detective Bureau. Investigations are supported by data search technologies and capabilities routinely used by investigators. Facial recognition technology has helped solve violent felony cases including robberies, shootings and homicide. Mobile software solutions put information in detective hands while in the field New electronic case management system supports entire detective case folder, including investigators notes.
Work with phone companies to develop consent form to use GPS technology to locate missing children and solve crimes	NYPD	Done	The NYPD uses cellphone-based GPS technology to assist in investigations of missing persons in circumstances when the information is available. Software tools that locate stolen digital devices are <u>regularly used during investigations</u>
Use GPS to deter gang activity in public housing	NYPD/NYCHA	Done*	While GPS technology is not being used since it would require authority to place ankle bracelets which would provide a wide variety of challenges. The NYPD has met this goal and now tracks known gang members via Twitter, foursquare, FB and other social media tools to see where they are and what activities they may be planning. The NYPD has found this practice to be very useful.
Require warning signs for users of public computers and wireless internet	CJC/DCA	Reconsidered	It would not be feasible to place warning signs in all the locations at which they would be required. The signs, which would be long and complex, would have to be placed everywhere the computers and public Wi-Fi are made available (all public parks, subways, libraries as well as internet cafes.)

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Promote information encryption to prevent identity theft	CJC/DCA	Done	DCA's Identity Theft Prevention Tips for Businesses highlights the law and best practices for records disposal, security breaches, safeguarding computers and more.
Work with businesses to prevent identity theft	CJC/DCA	Done	DCA translated ID Prevention Tips for Businesses into all Executive Order 120 languages. DCA posted tips on web and widely distributed at outreach events to businesses.
Improve services for victims of identity theft	CJC/DCA	Done	CJC has worked with the Department of Finance to create an online alert system in order to deter property fraud. Over 40,000 people have signed up for this service. Additionally, they are using city data to monitor potential fraud and to alert prosecutors when fraud occurs.
Fully ban armor piercing bullets	MO/CJC	Reconsidered	There has not been any legislation related to armor piercing bullets. However, the State, with input from the City, passed the SAFE ACT, which includes provisions that all sellers of ammunition must perform a background check prior to selling ammunition. Additionally, the seller must keep records of sales, which can be searched by the State.
Criminalize possession of a firearm while drunk	MO/CJC	Launched	Bill was reintroduced and did not make it out of committee.
Increase penalties for transferring handguns to children	MO/CJC	Launched	A bill was introduced in the Senate that increased penalties for transferring guns to children. It did not pass in the Senate, and there was no bill introduced in the Assembly.
Provide all parents and students with email addresses by 2010 - 2011 academic year	DOE/CJC	Reconsidered	Implementation for this is on hold as the DOE legal team works through policy issues related to student privacy
Provide daily email notifications regarding absences to prevent truancy	DOE/CJC	Done	Daily email notifications have not launched. However, the goal has been met and parents can now access information about their child's attendance online via ARIS Parent Link which the DOE believes is more impactful.  Other initiatives launched prevent truancy include: * The "Every Student, Every Day" online help center connects families to information about neighborhood services to help their children get to school, on time every day. * As part of the WakeUp! NYC campaign, families can sign up to receive wake-up calls from celebrities encouraging them to get to school.
Urge the MTA to expand CityTicket discounts for City residents to 24 hours per day, seven days per week	Operations	Launched	The administration has called on the MTA to do this but the MTA advises that current operating and capital funding constraints make it untenable to extend additional discounts

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Initiative	Agency	Status 2013	Final Update
<p>Urge the MTA to reopen existing transportation assets in Brooklyn (F train express track), Queens (LIRR stops) and Staten Island (North Shore Alignment) to better serve commuters;</p>	<p>Operations</p>	<p>Launched</p>	<p>F train express service could not be instituted until completion of the Culver Viaduct; expanded rail service in NYC is part of the MTA's long term plans, but current operating and capital funding constraints make it untenable to re-open shuttered stations. MTA currently studying feasibility of reopening North Shore alignment (with funding secured by Borough President Molinaro); To date, the Study has identified and defined eight feasible alternatives for transit improvements along the North Shore corridor (including rail and bus rapid transit options), and has completed an analysis of their capital and operating cost estimates.</p>
<p>Pilot light rail or street car service in Brooklyn and Western Queens Waterfront neighborhoods</p>	<p>DOT</p>	<p>Reconsidered</p>	<p>DOT determined that streetcar service was not feasible after a full consideration of the significant construction and operating costs, the relatively low expected transit ridership, the area's narrow streets that would hinder streetcar motions in certain areas, and the city land use and zoning policy in the neighborhood which precludes the mixed use development and neighborhood master planning that has been key to successful streetcar projects around the country.</p> <p>After examining the transit environment in Red Hook, DOT identified several potential improvements which, though they will not include a streetcar, will improve access and mobility for neighborhood residents. DOT, working with community stakeholders, is currently investigating:</p> <ul style="list-style-type: none"> <li>• A new intersection with Hamilton Avenue at Mill Street that could be utilized by MTA buses, pedestrians, and bicyclists for easier access to points north and east</li> <li>• Improvements to the pedestrian environment between Red Hook and the Smith/9th Street subway station, including pedestrian crossings under the Gowanus Expressway</li> <li>• Various operational improvements to the B61 bus route</li> </ul>
<p>Urge the MTA to provide subway riders with more time notifications</p>	<p>Operations</p>	<p>Done</p>	<p>Information is given out via the MTA website and countdown clocks have begun to appear at stations around New York City</p>

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Initiative	Agency	Status 2013	Final Update
Work with the MTA to expand Bus Rapid Transit (BRT) and Select Bus Service (SBS)	Operations	Done*	DOT and MTA New York City Transit launched Select Bus Service on the M15 bus route serving First Avenue and Second Avenue in Manhattan in October 2010. This service has already improved the speed and reliability of this busy bus route through the use of expanded/enhanced bus lanes, new low-floor/3-door buses, and off-board fare collection. In 2013, Select Bus Service expanded to the B44 bus in Brooklyn, and the 34th Street Transitway will improve crosstown mobility for more than 30,000 daily riders, as well as providing significant pedestrian safety improvements. SBS has also been implemented in Staten Island and plans are underway to expand the program to queens.
Provide commuter van service to neighborhoods where transit service fails to meet the community's needs	Operations	Reconsidered	5 routes piloted in September 2011, but insufficient ridership proved them unviable; Administration developing a more comprehensive outer-borough access plan to resolve these issues.
Urge the MTA to use smaller buses to service existing routes during less crowded periods	Operations	Done*	Recent MTA Bus strategy is to align customer needs with efficiencies in energy consumption, emissions control and enhancing service while lowering operating costs. Bus replacement strategy innovations under development, which are focused on achieving these benefits, include purchase of pilot low emission bus fleets as well as the purchase of articulated buses for high volume and SBS routes. The City's Taxi & Limousine Commission is piloting commuter van service to fulfill this purpose where MTA has been forced to reduce service.

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<p>Urge the MTA to increase the speed of crosstown bus service by eliminating fares on select routes or other means (e.g. SBS)</p>	<p>Operations</p>	<p>Done*</p>	<p>Through the creation of SBS Service on 34th Street, the City and MTA are reducing crosstown travel times. In Phase 1, buses started using new exclusive curb bus lanes recently installed along 34th Street. The lanes are painted bright terra cotta and run between 1st and 11th Avenues in Manhattan-the first step in a series of bus-mobility improvements planned for 34th Street to improve cross-town bus speeds and reliability. Along with increased enforcement, overhead gantry signs are installed over the lane clearly marking the lane for exclusive bus use from 7 a.m. to 7 p.m. weekdays. In Phase 2, the project will create a set of fully protected bus lanes as well pedestrian crossing islands and sidewalk expansions to address pedestrian safety needs. The primary transit service in the bus lanes will be provided by the M16 and M34 bus routes, which together carry over 17,000 passengers per day, and which are some of the slowest buses in the city at about 4.5 miles per hour. These routes will be upgraded to Select Bus Service routes with on-street fare prepayment, transit signal priority, and real time arrival information.</p>
<p>Urge the MTA to provide 50% of City bus routes with tracking technology by 2013</p>	<p>Operations</p>	<p>Launched</p>	<p>Consistent with its efforts to bring countdown clocks to the subway system, the MTA is pursuing real-time information across its bus system. A pilot program began last year on 34th Street, and different technology will be tested in Brooklyn in 2011, with the intent of expanding across the system. The basic concept is to utilize the GPS system on the readers necessary for the new fare collection system to convey location information for use on the web and by application developers.</p>
<p>Work with the MTA to provide cheaper, safer, better transportation for ParaTransit riders</p>	<p>Operations</p>	<p>Launched</p>	<p>In September 2012, TLC launched Accessible Dispatch, allowing passengers to request a wheelchair-accessible taxi for any trip beginning in Manhattan by calling 311. Accessible Dispatch has completed over 18,000 trips since its launch. MTA is now allowing AAR customers in wheelchairs to use the accessible dispatch program.</p> <p>TLC began selling an additional 2,000 new wheelchair accessible taxi medallions earlier this year.</p> <p>TLC is issuing licenses for 18,000 boro taxis, 3,600 of which must be accessible, to serve the neighborhoods outside the central business district. Just like yellow taxis, these vehicles are equipped with credit card readers, making them eligible to accept MTA Access A Ride Trips</p>

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Spearhead the development of green, fully wheelchair accessible taxis	Operations	Done	New medallions will be required to be ADA compliant
Urge the MTA to install open road/gateless tolling at the MTA bridges and tunnels	Operations	Done*	The MTA is piloting gateless crossings at Henry Hudson Bridge with an eye toward expansion to all bridges/tunnels.
Work with the State to create an HOV lane on Westbound Gowanus Expressway	DOT	Launched	NY State DOT work continues on the Gowanus/Shore Parkway interchange, with expected completion in late 2015/early 2016. MTA's plans to establish a reversible Bus/HOV lane across the Verrazano-Narrows Bridge plus the extension of the Bus/HOV lane on the Staten Island Expressway will provide a continuous lane to and from the Brooklyn-Battery Tunnel and across most of the SIE.
Expand ferry network and work with the MTA to link to transit system	DOT/EDC/ Operations	Done	Under the administration of Mayor Michael R. Bloomberg, ferry service has substantially expanded to serve millions of New Yorkers and visitors. In addition to providing important commuter transit options and visitor sightseeing opportunities, ferries make NYC resilient in the face of extreme weather events, service fluctuations in other mass transit systems, an increasing population, and efforts towards economic and environmental sustainability. The City announced in December 2013 that East River Ferry service will extend though at least 2019.
Work with MTA to give NYPD full responsibility over transit security	NYPD/Operations	Launched	The MTA and NYPD have dramatically expanded transit security coordination through the activation and integration of approximately 500 subway cameras in Times Square, Penn Station, and Grand Central Station into the Midtown Manhattan Security Initiative. When complete, the Lower Manhattan and Midtown initiatives will cover parts of the City's major centers of finance, commerce and government, transportation hubs and iconic landmarks, including the World Trade Center, with a network of CCTV cameras, license plate reader technology and radiation detection sensors that feed into and are monitored through the Lower Manhattan Security Coordination Center.
Urge MTA to adopt versions of City programs to crack down on quality of life nuisances in subways	Operations	Done*	NYCT staff performs random inspections of subway cars and the most heavily used stations and measure conditions against 34 measures from the customers' perspective. Recently NYCT has expanded reporting of the results to the Transit Committee from quarterly to monthly reporting.

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Initiative	Agency	Status 2013	Final Update
Urge MTA to utilize public-private partnerships to maintain station cleanliness	Operations	Done*	The MTA continues to be open to public-private partnerships, including sponsoring opportunities, to raise revenue for all purposes, including maintaining station cleanliness. The most promising opportunities arise where, as in the case of the new Nets arena, a major new private development can be leveraged to fund, and coincide with, the renovation of an adjoining station.
Urge MTA to further streamline procurement to cut costs and increase oversight of contracting process via a version of the Vendex system	Operations	Done*	Through its consolidated Business Service Center, the MTA expects to save \$25 million per year, starting in 2014. By renegotiating pricing with its largest vendors, the MTA has saved \$70 million over the life of these contracts. MTA's 2011 Budget calls for additional procurement savings through the strategic sourcing initiative. In addition, the MTA formally oversees and improves performance of all vendors through its All Agency Contractor Evaluation System. The MTA has strengthened this system by considering past marginal performance by a vendor (in addition to unsatisfactory performance) as well as performance with respect to MWDBE Goals in decisions on new awards to a vendor.
Urge MTA to reduce its number of properties by terminating unnecessary leases	Operations	Launched	By virtue of its recent headcount reductions, the MTA will have new opportunities to consolidate facilities and thereby further reduce its operating expenses. In addition, the City and MTA are working together to identify and evaluate underutilized properties throughout the five boroughs and determine how best to maximize the value of these resources.
Urge the MTA to fix stations more efficiently and cost effectively to ensure stations are in State of Good Repair by accelerating switch from top-to-bottom station renovation to the agency's "component program"	Operations	Launched	MTA has a program in place to hire contractors to repair portions of large sets of stations, rather than complete top-to-bottom renovation.
Urge MTA to reform Capital Budget Process by instituting rolling 5-year capital budget plans, setting up a separate fund for debt service and right-sizing capital divisions to eliminate redundancies	Operations	Not Done	The MTA is working aggressively with its operating agencies to minimize overlap and redundancies in the capital program. For example, the MTA is examining the use of shared shop and yards facilities across all operating agencies. Through strategies like this one, the MTA reduced its capital program by \$2 Billion. The MTA has also enhanced its oversight process with reports to its Board Capital Program Operating Committee and on its website of variances in project budgets and schedules.

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Urge MTA to consolidate similar functions such as MTA bus and NYC Transit Bus operations and LIRR and Metro-North Administrative Functions	Operations	Done*	<p>The MTA is currently pursuing aggressive reductions and consolidation of its administrative operations. In 2010, the MTA eliminated 20% of headquarters administrative payroll, and 15% across its agencies. Many back office functions have been consolidated into the newly launch Business Service Center and more agencies will be participating in this shared services operation in the coming years. Consolidation of additional administrative and support areas will continue. With regard to buses, The MTA has implemented one policy-making organization for all three of its bus operations, enabling increased coordination and alignment of policies and procedures in all aspects of management and operations. A single executive now oversees all three operations, with a single head responsible for each functional area. Depots and Road Operations have each been organized into divisions by geography, not by company. These steps have eliminated positions and created savings in all three of the MTA's bus operations.</p>
Urge MTA to establish a Chief Technology Officer	Operations	Launched	<p>Significant gains have been to implement information technology across the MTA in more efficient and cost-effective ways. A new IT governance structure and enterprise IT architecture was established along with consolidation of IT resources in several areas such as data centers, email systems, IT security monitoring and help desk. The deployment of Public Address/Customer Information Screens in 100 subway stations and the aggressive roll-out of security cameras throughout the system is a visible indication of the great strides the MTA has taken in developing and implementing technology</p>
Urge MTA to alter track worker schedules to achieve cost savings and fix tracks more efficiently	Operations	Launched	<p>The MTA is committed to increasing the efficiency and cost-effectiveness of its workforce. For example, the MTA has focused on reducing unnecessary overtime. The agency's 2010 budget addressed the issue with a \$24 million reduction. That projection was revised in May to reflect a more aggressive approach, with an additional \$22 million savings anticipated. The savings result from a host of changes to policies and operating procedures. By identifying the workplaces with highest levels of sick leave, limiting overtime only to critical activities like safety inspections and air conditioning maintenance, and filling critical vacancies that were creating a high need for overtime the MTA agencies were able to achieve these significant reductions</p>

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Urge MTA to enforce labor agreement to require workers to contribute to health care costs	Operations	Launched	The MTA continues to pursue enforcement of this provision through the legal process.
Urge MTA to create TransitSTAT	Operations	Done	With launch of redesigned MTA website in 2010, a portion of the site has been dedicated to performance indicators for the various service lines within the MTA, updated monthly. The MTA's website has been updated to make information readily accessible. Dashboards that track operating performance and the Capital Program have been created. Materials for Committee and Board meetings are posted on the website as well. Most important for MTA customers is the current status of the MTA's services and trip planner tools right on the home page
Link economic development, urban planning, and mass transit, including in Flushing for municipal lot	DCP/EDC/DOT/Operations	Done*	Flushing Commons is an approximately \$850 million redevelopment of a five-acre municipal parking lot in Flushing, Queens, that will transform the area into major mixed-use destination that will include a new YMCA and open space. The project is expected to create more than 2,600 construction jobs and 1,900 permanent jobs. Flushing Commons is a joint venture of The Rockefeller Group and TDC Development and Construction Corporation, a local Flushing developer.
Urge MTA to create integrated New York transit card	Operations	Launched	With MetroCard reaching the end of its useful life, the MTA is moving quickly to implement a new fare collection system that is easier for customers and less expensive for the MTA. The MTA, Port Authority, and New Jersey Transit partnered with MasterCard Worldwide on a recently completed pilot program in which MasterCard PayPass was accepted for fare payments on select train and bus routes throughout New York City and New Jersey. The trial was the first payment system to link the transit agencies, replacing the need for riders to carry specific fare cards for three separate transit systems.
Expand use of pre-tax commuter benefit programs	Operations	Launched	Working with industry and transit advocates to identify best solution
Urge MTA to make 311 mass transit hotline	Operations/DOITT	Launched	As the city focuses on consolidating remaining agency call centers into 311, the MTA is moving towards consolidation of its call center operations and also the installation of IVR technology to promote and increase customer self-service. The MTA has already reduced the number of telephone numbers used by customers to contact the MTA from 117 to 1 essential number - 511.

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<b>Initiative</b>	<b>Agency</b>	<b>Status 2013</b>	<b>Final Update</b>
Launch new initiative to increase capacity of community colleges to enroll 600 new nursing students, provide financial support to 1,000 nursing students, and expand access to technology.	CUNY	Not Done	No funding available at this time. Should funding become available, CUNY looks forward to developing program.
Train 1,200 students as energy auditors and place up to one-third into jobs in multi-family and commercial buildings	CUNY	Not Done	No funding available at this time
Open a new community college that will prepare New Yorkers to attain jobs in emerging fields, add new capacity to our system, and be a national model of successful education	CUNY	Done*	The recently named Stella and Charles Guttman Community College took in its first class of close to 600 students in fall 2013, and plans to double in size in fall 2014. The first class of students had a 92% retention rate to their second semester.
Offer 70-hour course in small business development to over 1,200 entrepreneurs through each of our six community colleges	CUNY/SBS	Launched	CUNY colleges continue to offer small business development programs and courses. No funding is available for this specific initiative at this time
Create Task Force on Community Colleges and the Economy with community college presidents and the City's economic development team to make sure that education and training are integral components of our economic development strategies	CUNY/SBS	Done*	2013 NYS Budget created the NY Job Linkage Program with \$2 million earmarked for CUNY. Program will facilitate a partnership between community colleges, local employers & the Regional Economic Dev. Councils to identify job training needs & create direct links between community colleges training programs & local employers needs.
Bolster our capacity for on-campus advisement, matching hard-working community college students with the advisors who can help direct their efforts towards a productive career or further education	CUNY	Launched	In Fall 2011, an advisement study group was established to propose strategies to optimize advisement technologies & assess staffing models. CUNY is on target to implement the recommendations of the Study Group in the coming months.
Fight to lift the State and federal restrictions that prevent middle-class New Yorkers from taking full advantage of financial aid	CUNY/LEG	Launched	CUNY & SUNY are working together to come up with proposals to revise the TAP-program
Double the capacity of each community college to offer on-campus child care by 2013	CUNY	Not Done	No funding is available for this initiative
Save students money by making textbooks more affordable through an innovative CUNY collaboration that will promote on-line books, bulk purchasing, and used book exchanges	CUNY	Done*	As part of CUNY's Student Financial Assistance Initiative, funds have been allocated to help defray the cost of textbooks and other course materials. Investments have been made in electronic books.

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Expand the Accelerated Study in Associate Program to support 2,000 participating students over the next four years	CUNY/CEO	Done*	Based on strong success rates, ASAP has expanded significantly, adding 2,485 new students since the fall of 2010 across six CUNY community colleges, with a target of reaching 4,000 students by fall of 2014
Help New Yorkers save for school through \$AVENYC, a savings account, which will offer students matching funds from private sources if they maintain their initial deposit for one year	CUNY/DCA(OFE)	Done	The Graduate NYC! College Readiness and Success Initiative aims to significantly increase college readiness among NYC DOEE graduates and double the number of college graduates from CUNY by 2020 through efforts related to (1) data sharing, research and policy; (2) NYC College Line; (3) disseminating & scaling best practices in college readiness & success; (4) academic readiness & curriculum alignment
Hold CUNY accountable to high standards	CUNY	Done	The Graduate NYC! College Readiness and Success Initiative aims to significantly increase college readiness among NYC DOE graduates and double the number of college graduates from CUNY by 2020 through efforts related to (1) data sharing, research and policy; (2) NYC College Line; (3) disseminating & scaling best practices in college readiness & success; (4) academic readiness & curriculum alignment
Make capital investments to expand the capacity of community college system	CUNY/OMB	Done	From 2010-2012, CUNY received \$46.9 million in mayoral funding for critical maintenance projects at community colleges that was matched with State funds. The FY14 Adopted Budget contains \$71 million (split evenly between Mayor & Council) in new funds over fiscal years 2013-2016 for community colleges critical maintenance projects to be matched with State funds.
Honor outstanding community college professors, graduates and students for their achievements	CUNY	Done	CUNY's Salute to Scholars Events & Magazine honors faculty & administrators university-wide for their achievements. CUNY students who receive prestigious scholarships are recognized on our website and in advertisements and publications.
Work with the GAA (Gaelic Athletic Association) to build an Irish Sports field in Queens.	Parks	Done*	Working closely with Mayor Bloomberg's office and NYC Parks, the Shannon Gaels G.A.A. have played at Frank Golden Park in College Point, Queens for three seasons; 2010, 2011 and 2012. In October 2012, the Shannon Gaels signed a long-term contract for the use Frank Golden Park. Currently, the Shannon Gaels are seeking funds, both City Capital dollars and private, to make a more permanent Gaelic football field and complex

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Help New Yorkers afford prescription drugs with a new prescription drug card	DOHMH	Done	Since its debut in May 2011, the BigAppleRx prescription drug discount card has saved more than 125,000 New Yorkers a total of \$15,546,017 on prescription medications, for an overall savings of 47 percent. New Yorkers saved 61 percent on generic prescription drugs and 17 percent on name brand prescription drugs, with a total of 412,061 claims discounted through the program.