

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

-----X  
BEACON COMMUNITY CENTERS REQUEST FOR PROPOSALS  
(RFP) REISSUE 2017 - (EPIN: 26018I0001)  
-----X

September 26, 2017  
2:14 P.M.  
2 Lafayette Street, 14th Floor  
New York, New York 10007

B E F O R E:

ZENAIDA MARIE WHITE, Moderator,  
Assistant Deputy Agency Chief Contracting Officer  
WANDA ASCHERL, A Panel Member,  
Senior Director of Community Centers & Strategic  
Partnerships  
ROBERT FRENZEL-BERRA, A Panel Member,  
Director of Research and Program Development.  
DANA CANTELMY, Agency Chief Contracting Officer.

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

A P P E A R A N C E S :

SPEAKERS :

Ramik Williams, Direction for Our Youth

Louis Polese, Phipps Neighborhoods

Eric Waters, FedCap Org.

ALSO PRESENT :

Jeannie King, Catholic Charities

Barbara Perlov, Boys Club of New York

Barbara Tejeda, Direction for Our Youth

Alberto Cruz, Bronx House

\* \* \*

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

MS. WHITE: Good afternoon.

On behalf of Commissioner Bill Chong, I would like to welcome you to the Department of Youth and Community Development Pre-Proposal Conference, for Beacon centers request for proposals RFP Reissue 2017, and that is EP 26018I0001.

Good afternoon again, and I am Zenaida Marie White, and I have the privilege of presenting some important information for you today, and I would like to start with introducing our panel.

We have Wanda Ascherl, the senior director of community centers and strategic partnerships, and we also have Robert Frenzel-Berra, director of research and program development. Robert will be on hand for questions later.

So, again thank you for joining us.

I would like to begin by telling you that the New York City Department of Youth and Community Development invests in a network of community-based organizations and programs to alleviate the effects of poverty and to provide opportunities for New Yorkers and communities to

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

flourish empowering individuals, strengthening families and investing in communities.

Our agenda today is pretty brief.

We want to again present some important information to you, so I will continue on with the RFP time line and requirements.

The most important date, the proposal due date and time. The proposals are due on October 17, 2017 by two p.m.

Please note that all proposals must be submitted in the HHS Accelerator system. In order to respond to this RFP you must be pre-qualified in the HHS Accelerator system.

DYCD will not be accepting any hard copies of proposals. And again, please note the very important due date is October 17, 2017, at two p.m.

I will be saying that date a lot just to make sure that you leave here knowing the due date and time for this RFP.

We have an anticipated contract term of January 1st, 2018 through June 30, 2020. As outlined in the RFP there is one option for up to three additional years. Also specific to

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

this RFP there will be within this contract term a six-month term from January 1st, 2018 -- sorry -- January 1st, 2018 to June 30, 2018.

Now, for this RFP we expect that award announcements will happen late fall of this year.

And specific to this RFP there are two eligible sites. There are two schools, as specified on page 2 of the RFP and that is JHS 54, Booker T. Washington School, school DBN number 03M054, and the Bronx Alliance Middle School, school DBN number 11X355.

If you have any questions after today's pre-proposal conference, please make sure that you e-mail all questions to RFPquestions@DYCD.NYC.GOV. You want to be sure to indicate Beacon RFP reissue in the subject line.

Please note that in order to ensure timely responses all questions must be received no later than October 6, 2017.

Now, I am going to give you a brief overview of HHS Accelerator. When you came in did you receive a HHS Accelerator handout?

I see a lot of nodding heads.

1 Proceedings

2 Okay, you are with me.

3 Is there anyone here who has never worked  
4 in HHS Accelerator?

5 (Pause.)

6 Perfect. Because our presentation today is  
7 very brief. Just to confirm for those of you  
8 who have been through HHS Accelerator before:  
9 Agencies publish all requests for proposal RFP  
10 documents in the HHS Accelerator system.

11 Pre-qualified providers approved for  
12 relevant services are eligible to propose and  
13 can submit proposals after RFPs are released.

14 Providers must submit proposals through the  
15 HHS Accelerator system by the proposal due date  
16 and time, and that you probably know again is  
17 October 17, two p.m.

18 If you have any questions after today  
19 regarding being pre-qualified in HHS  
20 Accelerator, please contact health @ MOCS.  
21 NYC.GOV.

22 Within our audience today, we have a  
23 special guest from MOCS, we have Maryanne from  
24 MOCS, in the back there, and she is available  
25 after this conference if you have any specific

Proceedings

questions.

And moving right along, I now have the privilege of introducing our senior director of community centers and strategic partnerships, once again joining us is Wanda Ascherl, and she will go over the Beacon Community Center overview and NYC Department of Education information.

Thank you. Let's welcome Wanda.

(Applause).

MS. ASCHERL: Thank you.

I will not be as good as Zenaida, because Zenaida has that voice.

But, I am going to briefly go over the Beacon Community Center model, and the specific elements of the RFP.

So, the Beacon Community Center is unique from your convergence --

The programs generally operate from 3 to 6, and our model operates not only in an after school component, but there is an evening, weekend as well as during holiday camp and summer camp.

They are designed to really provide

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

services that build and strengthen communities and address community needs.

The de Blasio administration has committed 6.2 million in fiscal year '18 and forward to establish new Beacon programs in underserved communities.

The sites were selected um, by two primary analysis, and that is youth population by borough and in partnership with DOE, we identified schools with limited to no services.

And then the RFP of course is informed by the DYCD mission and vision to alleviate the effects of poverty.

Program goals.

Overall -- I mean, this is obviously part of the RFP so I will not read through it, but I highlighted certain elements.

Safe environment, assuring that that exists.

Beacon is a neighborhood hub.

Ensuring that participants are going to develop skills, um, expanding partnership, that is what Beacon does in the community, they build partnerships, not only internally but



1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

externally.

Student engagement, including students with chronic absenteeism.

And then participant and community members as contributors to the design of services.

Program Services.

There are three types of activities.

Drop in. That consists of recreation, self-directed and one time services.

Planned.

Designed to offer participants a chance to pursue a passion or build a skill set.

And then obviously, the Community Events.

Within these three core activity areas there are, we have five um, activity elements that should exist, should be woven into the design of your program.

And that is obviously academic support, community building and leadership, health, employment and finance, financial security, and recreation and enrichment.

Program Services: Outcomes.

Participant satisfaction, so the indicator here will be 80 percent of the respondents we

1 Proceedings

2 are serving will respond that they are satisfied  
3 with the services.

4 Beacon makes all necessary external and  
5 internal referrals to address needs. So  
6 responses to the participant satisfaction survey  
7 to confirm that referrals are being made.

8 And then social and emotional learning.

9 DYCD anticipates utilizing the SEL outcome  
10 based survey tool to assess motivation, self-  
11 awareness and decision making.

12 MR. WILLIAMS: Excuse me. Can you stay on  
13 that for a second?

14 MS. ASCHERL: Okay.

15 MR. WILLIAMS: It is great.

16 Thank you.

17 MS. ASCHERL: The slide will be made  
18 available.

19 MR. WILLIAMS: Thank you.

20 MS. ASCHERL: Great. Don't worry.

21 Staffing Structure.

22 Key staff positions: Beacon director, and  
23 outreach coordinator and other staff that  
24 support the program.

25 The full-time Beacon director would have a

1 Proceedings

2 BA or higher with a minimum of five years of  
3 relevant experience.

4 So this person is very critical to how the  
5 program functions, they are not only working  
6 with the principals, but they are working with  
7 elected officials, with community leaders, with  
8 parents, with kids, the staff, it is a huge, it  
9 is a huge role.

10 So we want to make sure that this person is  
11 going to be a full-time position.

12 The other position is the outreach  
13 coordinator, and they must be familiar with the  
14 neighborhood and are trusted by the local  
15 younger people and families.

16 Ideally, you want this person to be able to  
17 connect with people in the community, to be able  
18 to talk to young people and bring the kids in  
19 the park hanging out into the program.

20 So, you want to be very strategic in who  
21 this person can potentially be.

22 The resource coordinator, this function  
23 serves as the person who would be making  
24 referrals, service liaison, within other units,  
25 within the agency and also within the community.

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

And the resource coordinator as I mentioned -- the function, either you can assign that function to the, let's say an assistant director and/or the group leader that say can help the, you can have them do this other function.

You may need to increase their hours. Let's say you have this group leader as an after school person, you may need to add additional more hours during the day so that they can serve as, also serve the function of a resource coordinator.

Staffing structure.

All programs must adhere to the New York State SACC regulations and make sure that you have enough staff to meet the student and child staff and student ratio.

Staff at all levels will be familiar, ideally will be familiar with the neighborhood. They will have the necessary language skills -- sensitive to the diverse languages in the communities and cultures in the communities. Necessary knowledge and literacy and numeracy skills.

And have the experience in managerial

1 Proceedings

2 skills needed to provide, lead and coordinate  
3 activities for adults.

4 Program Expectations.

5 We are taking three approaches.

6 One is strength-based frameworks, that are  
7 developed in-house --

8 The first one is positive youth  
9 development; the second is social and emotional  
10 learning; and youth leadership.

11 The second approach is ensuring that all  
12 programs have a safe welcoming and inclusive  
13 environment, and that there is a strong element  
14 of family engagement.

15 The target population, I will spend a  
16 little time on the target population.

17 So, at a minimum all programs must serve  
18 1,200 youth and adults. The break down on the  
19 chart shows you that youth under 22 years of age  
20 that would attend drop-in and/or planned  
21 activities equals, would be 600.

22 Adults 22 years and older, attending  
23 drop-in and planned activities would be 100.

24 And then we have the community events,  
25 which can consist of youth and adults, and that

1 Proceedings

2 would come out to 500.

3 With regards to enrollment, for those that  
4 are part of the 600 population, they are  
5 required three instances of attendance in order  
6 to be considered enrolled.

7 Of the 600 youth under 22 --

8 Sorry. And then for the adults, one -- um  
9 attendance, one attendance to an adult activity  
10 would equal enrolled. And then for community  
11 events, attending one event would be -- we will  
12 take questions at the end -- would equal  
13 enrolled.

14 And then of the 600 youth under 22 years of  
15 age, all Beacons are expected to enroll at least  
16 100 elementary, middle and high school for the  
17 contract year.

18 So the fiscal year starts July 1 and ends  
19 June 30. So, from that period you must make  
20 sure that you serve the minimum um,  
21 requirements.

22 And then adult services, services will  
23 reflect their specific needs and interests.

24 Target population. So, off of the, out of  
25 the 600 that I was referencing in the earlier

1 Proceedings

2 slide, there are 200 that we are expecting  
3 Beacon programs to identify that you are going  
4 to um, serve during the school year, during the  
5 school year to reach a certain um, dosage  
6 requirement.

7 I will talk about the dosage requirement in  
8 the next slide.

9 But from those 200, at least 100 must  
10 reflect the grade level of the whole school. I  
11 say the grade level because I think sometimes  
12 there is some confusion between the grade level,  
13 the host school's grade level versus the grade  
14 level of the whole school.

15 You can serve kids that fall within that  
16 grade level, either from the host school or from  
17 outside of the community. But they must be, ah,  
18 they must equal to 100.

19 And then the other 100 can represent any  
20 other grade level: middle, high, all of the  
21 other grade levels.

22 So, school year dosage requirements.

23 So from that, those focusing on the 200, if  
24 a program is in the middle, let us say that a  
25 program in an elementary building, obviously by

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

default, you are going to serve 100 elementary grade level students. Um, so automatically that per agency is going to fall within the average daily attendance of 80 percent.

So for the elementary, if you are in an elementary building, and you are anticipating to serve um, population of 100 elementary aged youth, you must meet the 80 percent average daily attendance.

For the middle school, it is hours that they attend the Beacon.

So, in that particular case it is 150 hours per participant per school year, and for high school it is 100 hours per participant per school year.

We pretty much leave a number sign under the, next to under the 200 total, because we allow programs that flexibility.

You people decide what makes most sense to equal the 200.

So, you could have in the same elementary example, automatically 100 elementary but I can mix my middle and high school population and have 50 middle school and 50 um, high school



Proceedings

students, that would have the targeted hours that go alongside of them.

And then ours of operation, 42 hours, um, a week, over six days, Monday through Friday, Saturdays and Sundays.

And weekdays start at the end of the school day, and they end no later than 10. And then on weekends, again to be negotiated by the whole school, as well as the community needs.

And I always use, that is a perfect also -- when we allow that flexibility, so if you are in a high school, um, and it is a weekend, opening up at nine o'clock you will not get a high school student in there or any older kids in there. You may want to operate starting at 11. At the end of the day you want to equal the 42 hours a week.

Target Population. Service levels for the summer.

So, proposers must choose one of the three options set out below.

Under all three options the Beacon must offer a summer camp program for at least some elementary grade students.

1 Proceedings

2 Again, some, because that allows that  
3 flexibility for you.

4 The options are broken down for you and  
5 they are also in the RFP.

6 But option one, your minimum hours per week  
7 is Monday through Friday, 70 hours, weekends,  
8 seven hours, which equals the total of 77 hours.

9 The program, the operating schedule is from  
10 8 a.m. to 10 p.m. during the summer, totaling  
11 539 hours.

12 The enrollment requirement should you  
13 choose option one, is 175 summer campers.

14 Should you select option two, there is a  
15 little bit more flexibility. Maybe operating 8  
16 to 10 is not realistic Monday to Friday, however  
17 there are days where you know that there will be  
18 a higher population and retention during those  
19 days. So you have a little bit more, you have  
20 64 hours of flexibility to allocate during the  
21 course of the week.

22 With that said, your minimum enrollment  
23 increases. So you would have to serve 225  
24 participants including at least 50 youth under  
25 22 years of age.

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

And then the last option is the option that I think most of us are most familiar with, and that is the 8 to 6, and that would come on to Monday to Friday, 50 hours, 350 hours for the summer hours, however, the population has increased to 275.

So, should you decide to operate an option three summer program, the expectation is that you are serving 275 summer campers.

Earlier when I said um, minimum of 1,200 for the fiscal year, the reason there is a minimum element is because of the summer option. So depending on which option you select, the highest being option three, the minimum for the fiscal year would be 1,300 for that particular contract.

Community Partnerships.

That is at the core of what Beacon is doing in the community. It is really building communities, building relationships.

And it is anticipated that contractors would have a minimum of three community partnerships. The community partnership agreements must be submitted along with the

Proceedings

proposal.

Each Beacon must have an advisory council that meets at least four times a year.

And then to ensure that middle and high school young people have a voice, we are encouraging that Beacons either ensure that youth have adequate, are adequately represented in the advisory council or establish a separate youth council.

Remember that agreements must include description of services.

I will go over quickly our partnership with the Department of Education.

So we work closely with the Office of Community Schools at the Department of Education. They work closely with community-based organizations to ensure that young people have opportunities to learn, gain skills, create joy and have experiences that ignite curiosity and allow children to discover their passions and talents.

The community partnership.

The community partnerships -- in the RFP, there is a school partnership agreement. This

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

is a minimum requirement, as part of the RFP.

Principals will need to sign off on a school partnership agreement and proposals will not be considered without this agreement.

The principals and these two sites will have the option, obviously, to sign with as many partners as they wish.

But the idea, as part of the submittal process you must include the school partnership agreement.

The Office of Community Schools and DYCD have worked closely with the principals and superintendents to be sure that they identify a liaison; make sure that the Beacon director is part of the school governance structure; that they establish regularly scheduled meetings and that they help in identifying and allocating space including but not limited to classes and resources.

And these are just some best practices that we observed over the course of the years in developing school relationships, and that is just having a real realistic plan.

Making sure that all of the stakeholders

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

are involved in this planning process, and that to some extent the principals, if you are interviewing candidates for the position, that in order to engage principals, sometimes a good idea to have them interview your top three candidates, so that now you are bringing this partnership to reality at the ground level.

And then making sure that they are clear, clearly designed roles and responsibilities, not only from the school perspective but also from the city perspective.

Making sure that they are programming um, norms, there is a start and a small building -- usually it starts and builds gradually.

There is shared decision making.

And yes, there is actually an effective communication happening at the ground level.

And I think that the end of my presentation. Thank you.

MS. WHITE: Thank you.

And just note that the transcript for this afternoon will be made available on our Website for those of you who want to review the information.

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

MR. WILLIAMS: Do you know when?

MS. WHITE: The transcripts will be made available as soon as possible. I don't have an exact date.

Also please note I just have a couple more items to review. And then you will be able to ask any questions that you may have in the question and answer segment coming up real soon.

Okay. Post award requirements.

There is a public assistance hiring commitment write-up, and we have a FAQ sheet made available for you when you leave, at the sign in table.

Responsibility determination.

Please be advised that it is a requirement for all contractors to be determined responsible in the post award phase. Therefore, make sure that your charity's filings are current and ensure that if you have in outstanding adverse situations such as liens or any performance issues on contracts, please make sure that you do your best to resolve those issues.

Unresolved issues, for those of you who contracted with the City of New York, you know

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

that it can cause significant delays in the post award phase. So we want to make sure that you make sure that you comply with any requests that are made, if you are granted an award.

And then we have our notice for subcontractor compliance, which is made available in the RFP.

We encourage the use of subcontractors and we also want to make sure that you know that subcontractors do not have to be pre-qualified in the HHS Accelerator system.

Okay. And some additional important information.

The New York City liability insurance requirements. It is required that you have commercial general liability, one million per occurrence and a two million\*dollar aggregate. Motor vehicle liability, if applicable, five million dollars per occurrence and a Workers' Compensation certificate.

And an original certificate of insurance naming the City of New York together with its officials and employees, as an additional insured.



1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

DYCD will not be able to proceed with processing an award had contract until it has obtained proof of the necessary insurance coverage.

Also, please note that DYCD encourages MWBE participation and recommends the utilization of certified MWBEs.

Transcript presentation and attendance rosters will be posted to the DYCD Website for viewing.

Now, for the part that you have all been waiting for to ask your questions.

And let me just go over a couple of housekeeping rules, when it comes to the questions. You are going to come to the podium, and I will turn the microphone that way and you can address the Panel with any questions that you may have.

To help expedite this process, we ask that if know the page of the RFP or sections from which your question come from, if you can please site the page or section of the RFP.

And please make sure that for the purposes of our recorder, please make sure that you state

1 Proceedings

2 the name of your agency, and your name.

3 And if you have more than one question,  
4 something occurs to you, you are welcome to come  
5 back and ask a question but please make sure  
6 again that every time that you come to the  
7 microphone that you state your name and the  
8 agency that you represent.

9 With all that said, please come up and ask  
10 your questions.

11 MR. WILLIAMS: Good afternoon. In terms of

12 --

13 Ramik Williams.

14 The high school 54. Sorry.

15 Directions for Our Youth.

16 In materials of Junior High School 54, has  
17 there been any communication with that school  
18 principal to encourage her to want a Beacon  
19 program at her school?

20 MS. ASCHERL: Yes, there has been.

21 Communication has come from central and the  
22 Superintendent's office.

23 MR. WILLIAMS: Thank you.

24 MS. WHITE: Any further questions?

25 MR. WILLIAMS: Ramik Williams, Directions

1 Proceedings

2 for Our Youth.

3 In terms of the position for the resource  
4 coordinator, it was mentioned that it can be  
5 built into an existing role, either the Beacon  
6 director or the Beacon assistant director or  
7 possibly a part-time coordinator.

8 What -- is there --

9 What do you suggest in terms of the  
10 application process, how should that be  
11 communicated exactly?

12 MS. ASCHERL: Unfortunately, I can't  
13 necessarily speak to how I would recommend you  
14 respond to that in the RFP because it is really  
15 a more program design issue. But, you know,  
16 just be clear as to what those roles are.

17 MR. WILLIAMS: Thank you.

18 MS. ASCHERL: You want to make sure that  
19 the RFP that you clearly define those, dedicate  
20 hours to those specific functions.

21 MR. WILLIAMS: Thank you.

22 (Pause).

23 MR. POLESE: Louis Polese.

24 I am with Phipps Neighborhoods.

25 A couple of questions. Were the schools

1 Proceedings

2 that are in this reissue part of the original,  
3 or the last RFP?

4 MS. ASCHERL: Yes.

5 MR. POLESE: Can you comment on the, on the  
6 reason for the reissue?

7 What happened?

8 MS. ASCHERL: Let me just consult.

9 (Pause).

10 MS. ASCHERL: There were no viable  
11 proposers.

12 MR. POLESE: Thank you.

13 One other question, can you note any  
14 significant changes in this request from the  
15 previous request?

16 MS. ASCHERL: In the content of the RFP?  
17 There are no changes.

18 MR. POLESE: Thank you.

19 MR. WILLIAMS: Ramik Williams, Directions  
20 for Our Youth.

21 In terms of the community partnerships, in  
22 the North Bronx, there are, it has been  
23 identified that there are lack of community  
24 organizations in that area.

25 Would an organization such as a partnership

1 Proceedings

2 with CUNY, would that suffice as a community  
3 partnership for their Bronx campus, BCC, in  
4 particular or Lehman?

5 MR. FRENZEL-BERRA: Yes. That would  
6 qualify as long as it is not your organization  
7 --

8 The community partnership, is a partnership  
9 with an organization in the community, but not  
10 your organization.

11 MR. WILLIAMS: Is that specific to that  
12 particular neighborhood or that borough?

13 MR. FRENZEL-BERRA: No.

14 MR. WILLIAMS: No. Okay. Thank you.

15 MR. WATERS: Eric Waters.

16 FedCap. A footnote to the gentleman's  
17 question. For example, FedCap has Wild Cat,  
18 which is a subsidiary of FedCap. It is under  
19 FedCap. So that would not be considered the  
20 partner organization? It still has its own  
21 brand and it was acquired by an organization.

22 MS. ASCHERL: I am not --

23 Is this a separate um, incorporated entity?

24 MR. WATERS: Yes, it is.

25 MR. FRENZEL-BERRA: Yes.

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

MS. ASCHERL: Then yes it would qualify.

MR. WATERS: One other question. Page 7 of the solicitation.

I am just the messenger for this one here. Each school site is a separate competition.

Could any organization here submit separate proposals for each solicitation?

MR. FRENZEL-BERRA: Yes.

MR. WATERS: Thank you.

MS. CANTELMINI: So you can submit separate proposals, but you just have to make sure that you have the school partnership agreement signed for each of the schools.

(Pause).

MS. WHITE: Thank you.

If there are no more questions, I would like to remind you that October 17, 2017 at two p.m., all proposals are due to be submitted in the HHS Accelerator system.

If there are any addenda to this RFP that will be issued via the HSS Accelerator system. Anything that um, pertains to this RFP again, please make sure that you submit your questions via e-mail at RFPquestions@ DYCD.NYC.GOV, and we

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Proceedings

ask that you submit these questions by October 6, to ensure a timely response.

With all that said, thank you so much, and this pre-proposal conference has ended.

Thank you.

(Time noted: 2:49 p.m.)

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

C E R T I F I C A T E

STATE OF NEW YORK )

) ss.

COUNTY OF NEW YORK )

I, ROBERT X. SHAW, CSR, a Notary  
Public within and for the State of New York, do  
hereby certify:

That the above record is a true record of  
the proceedings taken on September 26, 2017.

I further certify that I am not  
related to any of the parties to this action  
by blood or marriage; and that I am in no  
way interested in the outcome of this  
matter.

IN WITNESS WHEREOF, I have hereunto  
set my hand this 27th day of September, 2017.

*Robert X. Shaw*

---

ROBERT X. SHAW, CSR



**Beacon Community Centers Request for Proposals (RFP) Reissue 2017 - (EPIN\_ 2601810001)  
September 26, 2017**

A		C
a.m (1) 18:10	approved (1) 6:11	C (3) 2:3 32:2,2
able (4) 11:16,17 23:7 25:2	area (1) 28:24	camp (3) 7:23,24 17:24
absenteeism (1) 9:4	areas (1) 9:15	campers (2) 18:13 19:10
academic (1) 9:19	Ascherl (16) 1:20 3:14 7:6,12	campus (1) 29:3
Accelerator (12) 4:12,14 5:23,24	10:14,17,20 26:20 27:12,18 28:4	candidates (2) 22:4,7
6:4,8,10,15,20 24:12 30:20,22	28:8,10,16 29:22 30:2	CANTELMI (2) 1:25 30:11
accepting (1) 4:15	assess (1) 10:10	case (1) 16:13
acquired (1) 29:21	assign (1) 12:3	Cat (1) 29:17
action (1) 32:13	assistance (1) 23:11	Catholic (1) 2:14
activities (4) 9:8 13:3,21,23	assistant (3) 1:19 12:4 27:6	cause (1) 24:2
activity (3) 9:15,16 14:9	assuring (1) 8:19	Center (3) 7:7,16,18
add (1) 12:9	attend (2) 13:20 16:12	centers (5) 1:7,21 3:6,15 7:5
addenda (1) 30:21	attendance (6) 14:5,9,9 16:5,10	central (1) 26:21
additional (4) 4:25 12:9 24:13,24	25:9	certain (2) 8:18 15:5
address (3) 8:3 10:5 25:18	attending (2) 13:22 14:11	certificate (2) 24:21,22
adequate (1) 20:8	audience (1) 6:22	certified (1) 25:8
adequately (1) 20:8	automatically (2) 16:3,23	certify (2) 32:9,12
adhere (1) 12:14	available (6) 6:24 10:18 22:23 23:4	chance (1) 9:12
administration (1) 8:4	23:13 24:8	changes (2) 28:14,17
adult (2) 14:9,22	average (2) 16:4,9	Charities (1) 2:14
adults (5) 13:3,18,22,25 14:8	award (6) 5:5 23:10,18 24:3,5 25:3	charity's (1) 23:19
adverse (1) 23:20	awareness (1) 10:11	chart (1) 13:19
advised (1) 23:16		Chief (2) 1:19,25
advisory (2) 20:3,9	<b>B</b>	child (1) 12:16
afternoon (4) 3:2,9 22:23 26:11	B (1) 1:16	children (1) 20:21
age (3) 13:19 14:15 18:25	BA (1) 11:2	Chong (1) 3:3
aged (1) 16:8	back (2) 6:24 26:5	choose (2) 17:21 18:13
Agencies (1) 6:9	Barbara (2) 2:15,16	chronic (1) 9:4
agency (6) 1:19,25 11:25 16:4 26:2	based (1) 10:10	city (5) 3:21 22:12 23:25 24:15,23
26:8	BCC (1) 29:3	classes (1) 21:19
agenda (1) 4:4	Beacon (21) 1:7 3:6 5:18 7:7,16,18	clear (2) 22:9 27:16
aggregate (1) 24:18	8:6,21,24 10:4,22,25 15:3 16:12	clearly (2) 22:10 27:19
agreement (5) 20:25 21:4,5,11	17:23 19:19 20:3 21:15 26:18	closely (3) 20:15,17 21:13
30:13	27:5,6	Club (1) 2:15
agreements (2) 19:25 20:11	Beacons (2) 14:15 20:7	come (8) 14:2 19:4 25:16,22 26:4,6
ah (1) 15:17	behalf (1) 3:3	26:9,21
Alberto (1) 2:17	best (2) 21:21 23:23	comes (1) 25:15
alleviate (2) 3:24 8:13	Bill (1) 3:3	coming (1) 23:9
Alliance (1) 5:12	bit (2) 18:15,19	comment (1) 28:5
allocate (1) 18:20	Blasio (1) 8:4	commercial (1) 24:17
allocating (1) 21:18	blood (1) 32:14	Commissioner (1) 3:3
allow (3) 16:19 17:12 20:21	Booker (1) 5:11	committed (1) 23:12
allows (1) 18:2	borough (2) 8:10 29:12	committed (1) 8:4
alongside (1) 17:3	Boys (1) 2:15	communicated (1) 27:11
analysis (1) 8:9	brand (1) 29:21	communication (3) 22:18 26:17
and/or (2) 12:5 13:20	break (1) 13:18	26:21
announcements (1) 5:6	brief (3) 4:4 5:22 6:7	communities (7) 3:25 4:3 8:2,7
answer (1) 23:9	briefly (1) 7:15	12:22,22 19:21
anticipated (2) 4:22 19:22	bring (1) 11:18	community (34) 1:7,21 3:5,15,22
anticipates (1) 10:9	bringing (1) 22:7	7:5,7,16,18 8:3,24 9:5,14,20 11:7
anticipating (1) 16:7	broken (1) 18:4	11:17,25 13:24 14:10 15:17
Applause (1) 7:11	Bronx (4) 2:17 5:12 28:22 29:3	17:10 19:18,20,23,24 20:16,23
applicable (1) 24:19	build (3) 8:2,24 9:13	20:24 21:12 28:21,23 29:2,8,9
application (1) 27:10	building (6) 9:20 15:25 16:7 19:20	community-based (2) 3:23 20:18
approach (1) 13:11	19:21 22:14	Compensation (1) 24:21
approaches (1) 13:5	builds (1) 22:15	competition (1) 30:6
	built (1) 27:5	

<p><b>compliance (1)</b> 24:7  <b>comply (1)</b> 24:4  <b>component (1)</b> 7:22  <b>conference (4)</b> 3:6 5:15 6:25 31:5  <b>confirm (2)</b> 6:7 10:7  <b>confusion (1)</b> 15:12  <b>connect (1)</b> 11:17  <b>considered (3)</b> 14:6 21:5 29:19  <b>consist (1)</b> 13:25  <b>consists (1)</b> 9:9  <b>consult (1)</b> 28:8  <b>contact (1)</b> 6:20  <b>content (1)</b> 28:16  <b>continue (1)</b> 4:6  <b>contract (5)</b> 4:22 5:2 14:17 19:17 25:3  <b>contracted (1)</b> 23:25  <b>Contracting (2)</b> 1:19,25  <b>contractors (2)</b> 19:22 23:17  <b>contracts (1)</b> 23:22  <b>contributors (1)</b> 9:6  <b>convergence (1)</b> 7:19  <b>coordinate (1)</b> 13:2  <b>coordinator (7)</b> 10:23 11:13,22 12:2,12 27:4,7  <b>copies (1)</b> 4:15  <b>core (2)</b> 9:15 19:19  <b>council (3)</b> 20:3,9,10  <b>COUNTY (1)</b> 32:5  <b>couple (3)</b> 23:6 25:14 27:25  <b>course (3)</b> 8:12 18:21 21:22  <b>coverage (1)</b> 25:5  <b>create (1)</b> 20:20  <b>critical (1)</b> 11:4  <b>Cruz (1)</b> 2:17  <b>CSR (2)</b> 32:7,24  <b>cultures (1)</b> 12:22  <b>CUNY (1)</b> 29:2  <b>curiosity (1)</b> 20:21  <b>current (1)</b> 23:19</p> <hr/> <p align="center"><b>D</b></p> <hr/> <p><b>daily (2)</b> 16:5,10  <b>DANA (1)</b> 1:25  <b>date (7)</b> 4:8,9,17,19,21 6:15 23:5  <b>day (4)</b> 12:10 17:8,17 32:18  <b>days (3)</b> 17:5 18:17,19  <b>DBN (2)</b> 5:11,13  <b>de (1)</b> 8:4  <b>decide (2)</b> 16:20 19:8  <b>decision (2)</b> 10:11 22:16  <b>dedicate (1)</b> 27:19  <b>default (1)</b> 16:2  <b>define (1)</b> 27:19  <b>delays (1)</b> 24:2  <b>Department (5)</b> 3:4,21 7:8 20:14 20:16</p>	<p><b>depending (1)</b> 19:14  <b>Deputy (1)</b> 1:19  <b>description (1)</b> 20:12  <b>design (3)</b> 9:6,18 27:15  <b>designed (3)</b> 7:25 9:12 22:10  <b>determination (1)</b> 23:15  <b>determined (1)</b> 23:17  <b>develop (1)</b> 8:23  <b>developed (1)</b> 13:7  <b>developing (1)</b> 21:23  <b>development (5)</b> 1:24 3:5,17,22 13:9  <b>Direction (2)</b> 2:7,16  <b>Directions (3)</b> 26:15,25 28:19  <b>director (11)</b> 1:21,24 3:14,16 7:4 10:22,25 12:4 21:15 27:6,6  <b>discover (1)</b> 20:21  <b>diverse (1)</b> 12:21  <b>documents (1)</b> 6:10  <b>DOE (1)</b> 8:10  <b>doing (1)</b> 19:19  <b>dollars (1)</b> 24:20  <b>dosage (3)</b> 15:5,7,22  <b>Drop (1)</b> 9:9  <b>drop-in (2)</b> 13:20,23  <b>due (6)</b> 4:8,9,17,20 6:15 30:19  <b>DYCD (7)</b> 4:15 8:13 10:9 21:12 25:2,6,10  <b>DYCD.NYC.GOV (2)</b> 5:17 30:25</p> <hr/> <p align="center"><b>E</b></p> <hr/> <p><b>E (6)</b> 1:16,16 2:3,3 32:2,2  <b>e-mail (2)</b> 5:16 30:25  <b>earlier (2)</b> 14:25 19:11  <b>Education (3)</b> 7:8 20:14,17  <b>effective (1)</b> 22:17  <b>effects (2)</b> 3:24 8:14  <b>either (4)</b> 12:3 15:16 20:7 27:5  <b>elected (1)</b> 11:7  <b>element (2)</b> 13:13 19:13  <b>elementary (9)</b> 14:16 15:25 16:2,6 16:7,8,22,23 17:25  <b>elements (3)</b> 7:17 8:18 9:16  <b>eligible (2)</b> 5:9 6:12  <b>emotional (2)</b> 10:8 13:9  <b>employees (1)</b> 24:24  <b>employment (1)</b> 9:21  <b>empowering (1)</b> 4:2  <b>encourage (2)</b> 24:9 26:18  <b>encourages (1)</b> 25:6  <b>encouraging (1)</b> 20:7  <b>ended (1)</b> 31:5  <b>ends (1)</b> 14:18  <b>engage (1)</b> 22:5  <b>engagement (2)</b> 9:3 13:14  <b>enrichment (1)</b> 9:22  <b>enroll (1)</b> 14:15</p>	<p><b>enrolled (3)</b> 14:6,10,13  <b>enrollment (3)</b> 14:3 18:12,22  <b>ensure (6)</b> 5:19 20:5,7,18 23:20 31:3  <b>ensuring (2)</b> 8:22 13:11  <b>entity (1)</b> 29:23  <b>environment (2)</b> 8:19 13:13  <b>EP (1)</b> 3:7  <b>EPIN (1)</b> 1:8  <b>equal (5)</b> 14:10,12 15:18 16:21 17:17  <b>equals (2)</b> 13:21 18:8  <b>Eric (2)</b> 2:11 29:15  <b>establish (3)</b> 8:6 20:9 21:17  <b>evening (1)</b> 7:22  <b>event (1)</b> 14:11  <b>events (3)</b> 9:14 13:24 14:11  <b>exact (1)</b> 23:5  <b>exactly (1)</b> 27:11  <b>example (2)</b> 16:23 29:17  <b>Excuse (1)</b> 10:12  <b>exist (1)</b> 9:17  <b>existing (1)</b> 27:5  <b>exists (1)</b> 8:20  <b>expanding (1)</b> 8:23  <b>expect (1)</b> 5:5  <b>expectation (1)</b> 19:9  <b>Expectations (1)</b> 13:4  <b>expected (1)</b> 14:15  <b>expecting (1)</b> 15:2  <b>expedite (1)</b> 25:20  <b>experience (2)</b> 11:3 12:25  <b>experiences (1)</b> 20:20  <b>extent (1)</b> 22:3  <b>external (1)</b> 10:4  <b>externally (1)</b> 9:2</p> <hr/> <p align="center"><b>F</b></p> <hr/> <p><b>F (2)</b> 1:16 32:2  <b>fall (3)</b> 5:6 15:15 16:4  <b>familiar (4)</b> 11:13 12:18,19 19:3  <b>families (2)</b> 4:3 11:15  <b>family (1)</b> 13:14  <b>FAQ (1)</b> 23:12  <b>FedCap (5)</b> 2:11 29:16,17,18,19  <b>filings (1)</b> 23:19  <b>finance (1)</b> 9:21  <b>financial (1)</b> 9:21  <b>first (1)</b> 13:8  <b>fiscal (4)</b> 8:5 14:18 19:12,16  <b>five (3)</b> 9:16 11:2 24:19  <b>flexibility (5)</b> 16:19 17:12 18:3,15 18:20  <b>Floor (1)</b> 1:13  <b>flourish (1)</b> 4:2  <b>focusing (1)</b> 15:23  <b>footnote (1)</b> 29:16</p>
---	---	---

<p><b>forward (1)</b> 8:5  <b>four (1)</b> 20:4  <b>frameworks (1)</b> 13:6  <b>Frenzel-Berra (6)</b> 1:23 3:16 29:5              29:13,25 30:9  <b>Friday (4)</b> 17:5 18:7,16 19:5  <b>full-time (2)</b> 10:25 11:11  <b>function (5)</b> 11:22 12:3,4,6,11  <b>functions (2)</b> 11:5 27:20  <b>further (2)</b> 26:24 32:12</p> <hr/> <p align="center"><b>G</b></p> <hr/> <p><b>gain (1)</b> 20:19  <b>general (1)</b> 24:17  <b>generally (1)</b> 7:20  <b>gentleman's (1)</b> 29:16  <b>give (1)</b> 5:22  <b>go (5)</b> 7:7,15 17:3 20:13 25:14  <b>goals (1)</b> 8:15  <b>going (8)</b> 5:22 7:15 8:22 11:11              15:3 16:2,4 25:16  <b>good (5)</b> 3:2,9 7:13 22:5 26:11  <b>governance (1)</b> 21:16  <b>grade (10)</b> 15:10,11,12,13,13,16              15:20,21 16:3 17:25  <b>gradually (1)</b> 22:15  <b>granted (1)</b> 24:5  <b>great (2)</b> 10:15,20  <b>ground (2)</b> 22:8,18  <b>group (2)</b> 12:5,8  <b>guest (1)</b> 6:23</p> <hr/> <p align="center"><b>H</b></p> <hr/> <p><b>hand (2)</b> 3:18 32:18  <b>handout (1)</b> 5:24  <b>hanging (1)</b> 11:19  <b>happen (1)</b> 5:6  <b>happened (1)</b> 28:7  <b>happening (1)</b> 22:18  <b>hard (1)</b> 4:15  <b>heads (1)</b> 5:25  <b>health (2)</b> 6:20 9:20  <b>help (3)</b> 12:5 21:18 25:20  <b>hereunto (1)</b> 32:17  <b>HHS (11)</b> 4:12,14 5:23,24 6:4,8,10              6:15,19 24:12 30:20  <b>high (10)</b> 14:16 15:20 16:14,24,25              17:13,14 20:5 26:14,16  <b>higher (2)</b> 11:2 18:18  <b>highest (1)</b> 19:15  <b>highlighted (1)</b> 8:18  <b>hiring (1)</b> 23:11  <b>holiday (1)</b> 7:23  <b>host (2)</b> 15:13,16  <b>hours (18)</b> 12:7,10 16:11,13,15              17:2,4,18 18:6,7,8,8,11,20 19:5,5              19:6 27:20</p>	<p><b>House (1)</b> 2:17  <b>housekeeping (1)</b> 25:15  <b>HSS (1)</b> 30:22  <b>hub (1)</b> 8:21  <b>huge (2)</b> 11:8,9</p> <hr/> <p align="center"><b>I</b></p> <hr/> <p><b>idea (2)</b> 21:9 22:6  <b>ideally (2)</b> 11:16 12:19  <b>identified (2)</b> 8:11 28:23  <b>identify (2)</b> 15:3 21:14  <b>identifying (1)</b> 21:18  <b>ignite (1)</b> 20:21  <b>important (5)</b> 3:11 4:5,8,17 24:13  <b>in-house (1)</b> 13:7  <b>include (2)</b> 20:11 21:10  <b>including (3)</b> 9:3 18:24 21:19  <b>inclusive (1)</b> 13:12  <b>incorporated (1)</b> 29:23  <b>increase (1)</b> 12:7  <b>increased (1)</b> 19:7  <b>increases (1)</b> 18:23  <b>indicate (1)</b> 5:17  <b>indicator (1)</b> 9:24  <b>individuals (1)</b> 4:2  <b>information (5)</b> 3:11 4:6 7:9 22:25              24:14  <b>informed (1)</b> 8:12  <b>instances (1)</b> 14:5  <b>insurance (3)</b> 24:15,22 25:4  <b>insured (1)</b> 24:25  <b>interested (1)</b> 32:15  <b>interests (1)</b> 14:23  <b>internal (1)</b> 10:5  <b>internally (1)</b> 8:25  <b>interview (1)</b> 22:6  <b>interviewing (1)</b> 22:4  <b>introducing (2)</b> 3:13 7:4  <b>investing (1)</b> 4:3  <b>invests (1)</b> 3:22  <b>involved (1)</b> 22:2  <b>issue (1)</b> 27:15  <b>issued (1)</b> 30:22  <b>issues (3)</b> 23:22,23,24  <b>items (1)</b> 23:7</p> <hr/> <p align="center"><b>J</b></p> <hr/> <p><b>January (3)</b> 4:23 5:3,4  <b>Jeannie (1)</b> 2:14  <b>JHS (1)</b> 5:10  <b>joining (2)</b> 3:19 7:6  <b>joy (1)</b> 20:20  <b>July (1)</b> 14:18  <b>June (3)</b> 4:23 5:4 14:19  <b>Junior (1)</b> 26:16</p> <hr/> <p align="center"><b>K</b></p> <hr/>	<p><b>Key (1)</b> 10:22  <b>kids (4)</b> 11:8,18 15:15 17:15  <b>King (1)</b> 2:14  <b>know (7)</b> 6:16 18:17 23:2,25 24:10              25:21 27:15  <b>knowing (1)</b> 4:20  <b>knowledge (1)</b> 12:23</p> <hr/> <p align="center"><b>L</b></p> <hr/> <p><b>lack (1)</b> 28:23  <b>language (1)</b> 12:20  <b>languages (1)</b> 12:21  <b>late (1)</b> 5:6  <b>Lafayette (1)</b> 1:13  <b>lead (1)</b> 13:2  <b>leader (2)</b> 12:5,8  <b>leaders (1)</b> 11:7  <b>leadership (2)</b> 9:20 13:10  <b>learn (1)</b> 20:19  <b>learning (2)</b> 10:8 13:10  <b>leave (3)</b> 4:20 16:17 23:13  <b>Lehman (1)</b> 29:4  <b>let's (3)</b> 7:10 12:4,8  <b>level (10)</b> 15:10,11,12,13,14,16,20              16:3 22:8,18  <b>levels (3)</b> 12:18 15:21 17:19  <b>liability (3)</b> 24:15,17,19  <b>liaison (2)</b> 11:24 21:15  <b>liens (1)</b> 23:21  <b>limited (2)</b> 8:11 21:19  <b>line (2)</b> 4:7 5:18  <b>literacy (1)</b> 12:23  <b>little (3)</b> 13:16 18:15,19  <b>local (1)</b> 11:14  <b>long (1)</b> 29:6  <b>lot (2)</b> 4:19 5:25  <b>Louis (2)</b> 2:9 27:23</p> <hr/> <p align="center"><b>M</b></p> <hr/> <p><b>making (6)</b> 10:11 11:23 21:25 22:9              22:13,16  <b>managerial (1)</b> 12:25  <b>Marie (2)</b> 1:18 3:10  <b>marriage (1)</b> 32:14  <b>Maryanne (1)</b> 6:23  <b>materials (1)</b> 26:16  <b>matter (1)</b> 32:16  <b>mean (1)</b> 8:16  <b>meet (2)</b> 12:16 16:9  <b>meetings (1)</b> 21:17  <b>meets (1)</b> 20:4  <b>Member (2)</b> 1:20,23  <b>members (1)</b> 9:5  <b>mentioned (2)</b> 12:2 27:4  <b>messenger (1)</b> 30:5  <b>microphone (2)</b> 25:17 26:7  <b>middle (8)</b> 5:12 14:16 15:20,24</p>
---	--	--

<p>16:11,24,25 20:5 million (3) 8:5 24:17,20 million*dollar (1) 24:18 minimum (10) 11:2 13:17 14:20 18:6,22 19:11,13,15,23 21:2 mission (1) 8:13 mix (1) 16:24 MOCS (3) 6:20,23,24 model (2) 7:16,21 Moderator (1) 1:18 Monday (4) 17:5 18:7,16 19:5 motivation (1) 10:10 Motor (1) 24:19 moving (1) 7:3 MWBE (1) 25:6 MWBEs (1) 25:8</p>	<p>October (6) 4:9,17 5:21 6:17 30:18 31:2 offer (2) 9:12 17:24 office (3) 20:15 21:12 26:22 Officer (2) 1:19,25 officials (2) 11:7 24:24 Okay (5) 6:2 10:14 23:10 24:13 29:14 older (2) 13:22 17:15 once (1) 7:6 opening (1) 17:13 operate (3) 7:20 17:16 19:8 operates (1) 7:21 operating (2) 18:9,15 operation (1) 17:4 opportunities (2) 3:25 20:19 option (11) 4:24 18:6,13,14 19:2,2 19:8,13,14,15 21:7 options (3) 17:22,23 18:4 order (4) 4:13 5:19 14:5 22:5 Org (1) 2:11 organization (7) 28:25 29:6,9,10 29:20,21 30:7 organizations (3) 3:23 20:18 28:24 original (2) 24:22 28:2 outcome (2) 10:9 32:15 Outcomes (1) 9:23 outlined (1) 4:24 outreach (2) 10:23 11:12 outside (1) 15:17 outstanding (1) 23:20 Overall (1) 8:16 overview (2) 5:23 7:8</p>	<p>8:25 19:18,24 20:24 28:21 passion (1) 9:13 passions (1) 20:22 Pause (4) 6:5 27:22 28:9 30:15 people (6) 11:15,17,18 16:20 20:6 20:19 percent (3) 9:25 16:5,9 perfect (2) 6:6 17:11 performance (1) 23:21 period (1) 14:19 Perlov (1) 2:15 person (6) 11:4,10,16,21,23 12:9 perspective (2) 22:11,12 pertains (1) 30:23 phase (2) 23:18 24:3 Phipps (2) 2:9 27:24 plan (1) 21:24 planned (3) 9:11 13:20,23 planning (1) 22:2 please (15) 4:11,16 5:15,19 6:20 23:6,16,22 25:6,22,24,25 26:5,9 30:24 podium (1) 25:16 Polese (6) 2:9 27:23,23 28:5,12,18 population (10) 8:9 13:15,16 14:4 14:24 16:8,24 17:19 18:18 19:6 position (4) 11:11,12 22:4 27:3 positions (1) 10:22 positive (1) 13:8 possible (1) 23:4 possibly (1) 27:7 post (3) 23:10,18 24:2 posted (1) 25:10 potentially (1) 11:21 poverty (2) 3:24 8:14 practices (1) 21:21 pre-proposal (3) 3:5 5:15 31:5 pre-qualified (4) 4:14 6:11,19 24:11 present (2) 2:13 4:5 presentation (3) 6:6 22:20 25:9 presenting (1) 3:11 pretty (2) 4:4 16:17 previous (1) 28:15 primary (1) 8:8 principal (1) 26:18 principals (6) 11:6 21:3,6,13 22:3 22:5 privilege (2) 3:10 7:4 probably (1) 6:16 proceed (1) 25:2 proceedings (30) 3:1 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:11</p>
<p><b>N</b></p>	<p><b>P</b></p>	
<p>N (1) 2:3 name (3) 26:2,2,7 naming (1) 24:23 necessarily (1) 27:13 necessary (4) 10:4 12:20,23 25:4 need (3) 12:7,9 21:3 needed (1) 13:2 needs (4) 8:3 10:5 14:23 17:10 negotiated (1) 17:9 neighborhood (4) 8:21 11:14 12:19 29:12 Neighborhoods (2) 2:9 27:24 network (1) 3:22 never (1) 6:3 new (13) 1:14,14 2:15 3:21,25 8:6 12:14 23:25 24:15,23 32:3,5,8 nine (1) 17:14 nodding (1) 5:25 norms (1) 22:14 North (1) 28:22 Notary (1) 32:7 note (7) 4:11,16 5:19 22:22 23:6 25:6 28:13 noted (1) 31:7 notice (1) 24:6 number (3) 5:12,13 16:17 numeracy (1) 12:23 NYC (1) 7:8 NYC.GOV (1) 6:21</p>	<p>P (2) 2:3,3 p.m (7) 1:12 4:10,18 6:17 18:10 30:19 31:7 page (4) 5:10 25:21,23 30:3 panel (4) 1:20,23 3:13 25:18 parents (1) 11:8 park (1) 11:19 part (7) 8:16 14:4 21:2,9,16 25:12 28:2 part-time (1) 27:7 participant (5) 9:5,24 10:6 16:14 16:15 participants (3) 8:22 9:12 18:24 participation (1) 25:7 particular (4) 16:13 19:16 29:4,12 parties (1) 32:13 partner (1) 29:20 partners (1) 21:8 partnership (14) 8:10,23 19:24 20:13,23,25 21:4,10 22:8 28:25 29:3,8,8 30:13 partnerships (8) 1:22 3:15 7:5</p>	
<p><b>O</b></p>		
<p>O (1) 1:16 o'clock (1) 17:14 observed (1) 21:22 obtained (1) 25:4 obviously (5) 8:16 9:14,19 15:25 21:7 occurrence (2) 24:18,20 occurs (1) 26:4</p>		

<p><b>process (4)</b> 21:10 22:2 25:20 27:10 <b>processing (1)</b> 25:3 <b>program (17)</b> 1:24 3:17 8:15 9:7 9:18,23 10:24 11:5,19 13:4 15:24 15:25 17:24 18:9 19:9 26:19 27:15 <b>programming (1)</b> 22:13 <b>programs (8)</b> 3:23 7:20 8:6 12:14 13:12,17 15:3 16:19 <b>proof (1)</b> 25:4 <b>proposal (4)</b> 4:8 6:9,15 20:2 <b>proposals (11)</b> 1:7 3:7 4:9,11,16 6:13,14 21:4 30:8,12,19 <b>propose (1)</b> 6:12 <b>proposers (2)</b> 17:21 28:11 <b>provide (3)</b> 3:24 7:25 13:2 <b>providers (2)</b> 6:11,14 <b>public (2)</b> 23:11 32:8 <b>publish (1)</b> 6:9 <b>purposes (1)</b> 25:24 <b>pursue (1)</b> 9:13</p> <hr/> <p align="center"><b>Q</b></p> <hr/> <p><b>qualify (2)</b> 29:6 30:2 <b>question (7)</b> 23:9 25:22 26:3,5 28:13 29:17 30:3 <b>questions (17)</b> 3:18 5:14,16,20 6:18 7:2 14:12 23:8 25:13,16,18 26:10,24 27:25 30:17,24 31:2 <b>quickly (1)</b> 20:13</p> <hr/> <p align="center"><b>R</b></p> <hr/> <p><b>R (3)</b> 1:16 2:3 32:2 <b>Ramik (4)</b> 2:7 26:13,25 28:19 <b>ratio (1)</b> 12:17 <b>reach (1)</b> 15:5 <b>read (1)</b> 8:17 <b>real (2)</b> 21:24 23:9 <b>realistic (2)</b> 18:16 21:24 <b>reality (1)</b> 22:8 <b>really (3)</b> 7:25 19:20 27:14 <b>reason (2)</b> 19:12 28:6 <b>receive (1)</b> 5:24 <b>received (1)</b> 5:20 <b>recommend (1)</b> 27:13 <b>recommends (1)</b> 25:7 <b>record (2)</b> 32:10,10 <b>recorder (1)</b> 25:25 <b>recreation (2)</b> 9:9,22 <b>referencing (1)</b> 14:25 <b>referrals (3)</b> 10:5,7 11:24 <b>reflect (2)</b> 14:23 15:10 <b>regarding (1)</b> 6:19 <b>regards (1)</b> 14:3 <b>regularly (1)</b> 21:17 <b>regulations (1)</b> 12:15</p>	<p><b>reissue (5)</b> 1:8 3:7 5:18 28:2,6 <b>related (1)</b> 32:13 <b>relationships (2)</b> 19:21 21:23 <b>released (1)</b> 6:13 <b>relevant (2)</b> 6:12 11:3 <b>Remember (1)</b> 20:11 <b>remind (1)</b> 30:18 <b>represent (2)</b> 15:19 26:8 <b>represented (1)</b> 20:8 <b>request (4)</b> 1:7 3:6 28:14,15 <b>requests (2)</b> 6:9 24:4 <b>required (2)</b> 14:5 24:16 <b>requirement (5)</b> 15:6,7 18:12 21:2 23:16 <b>requirements (5)</b> 4:7 14:21 15:22 23:10 24:16 <b>research (2)</b> 1:24 3:17 <b>resolve (1)</b> 23:23 <b>resource (4)</b> 11:22 12:2,11 27:3 <b>resources (1)</b> 21:20 <b>respond (3)</b> 4:13 10:2 27:14 <b>respondents (1)</b> 9:25 <b>response (1)</b> 31:3 <b>responses (2)</b> 5:20 10:6 <b>responsibilities (1)</b> 22:10 <b>Responsibility (1)</b> 23:15 <b>responsible (1)</b> 23:17 <b>retention (1)</b> 18:18 <b>review (2)</b> 22:24 23:7 <b>RFP (27)</b> 1:8 3:7 4:7,13,21,24 5:2,5 5:8,10,18 6:9 7:17 8:12,17 18:5 20:24 21:2 24:8 25:21,23 27:14 27:19 28:3,16 30:21,23 <b>RFPquestions (2)</b> 5:16 30:25 <b>RFPs (1)</b> 6:13 <b>right (1)</b> 7:3 <b>Robert (5)</b> 1:23 3:16,17 32:7,24 <b>role (2)</b> 11:9 27:5 <b>roles (2)</b> 22:10 27:16 <b>rosters (1)</b> 25:10 <b>rules (1)</b> 25:15</p> <hr/> <p align="center"><b>S</b></p> <hr/> <p><b>S (1)</b> 2:3 <b>SACC (1)</b> 12:15 <b>safe (2)</b> 8:19 13:12 <b>satisfaction (2)</b> 9:24 10:6 <b>satisfied (1)</b> 10:2 <b>Saturdays (1)</b> 17:6 <b>saying (1)</b> 4:19 <b>schedule (1)</b> 18:9 <b>scheduled (1)</b> 21:17 <b>school (37)</b> 5:11,11,13,13 7:22 12:9 14:16 15:4,5,10,14,16,22 16:11,14,15,16,24,25,25 17:7,10 17:13,15 20:6,25 21:4,10,16,23 22:11 26:14,16,17,19 30:6,13</p>	<p><b>school's (1)</b> 15:13 <b>schools (6)</b> 5:9 8:11 20:16 21:12 27:25 30:14 <b>second (3)</b> 10:13 13:9,11 <b>section (1)</b> 25:23 <b>sections (1)</b> 25:21 <b>security (1)</b> 9:21 <b>see (1)</b> 5:25 <b>segment (1)</b> 23:9 <b>SEL (1)</b> 10:9 <b>select (2)</b> 18:14 19:14 <b>selected (1)</b> 8:8 <b>self- (1)</b> 10:10 <b>self-directed (1)</b> 9:10 <b>senior (3)</b> 1:21 3:14 7:4 <b>sense (1)</b> 16:20 <b>sensitive (1)</b> 12:21 <b>separate (5)</b> 20:9 29:23 30:6,7,11 <b>September (3)</b> 1:11 32:11,18 <b>serve (9)</b> 12:10,11 13:17 14:20 15:4,15 16:2,8 18:23 <b>serves (1)</b> 11:23 <b>service (2)</b> 11:24 17:19 <b>services (11)</b> 6:12 8:2,11 9:6,7,10 9:23 10:3 14:22,22 20:12 <b>serving (2)</b> 10:2 19:10 <b>set (3)</b> 9:13 17:22 32:18 <b>seven (1)</b> 18:8 <b>shared (1)</b> 22:16 <b>SHAW (2)</b> 32:7,24 <b>sheet (1)</b> 23:12 <b>shows (1)</b> 13:19 <b>sign (4)</b> 16:17 21:3,7 23:14 <b>signed (1)</b> 30:13 <b>significant (2)</b> 24:2 28:14 <b>site (2)</b> 25:23 30:6 <b>sites (3)</b> 5:9 8:8 21:6 <b>situations (1)</b> 23:21 <b>six (1)</b> 17:5 <b>six-month (1)</b> 5:3 <b>skill (1)</b> 9:13 <b>skills (5)</b> 8:23 12:20,24 13:2 20:20 <b>slide (3)</b> 10:17 15:2,8 <b>small (1)</b> 22:14 <b>social (2)</b> 10:8 13:9 <b>solicitation (2)</b> 30:4,8 <b>soon (2)</b> 23:4,9 <b>sorry (3)</b> 5:3 14:8 26:14 <b>space (1)</b> 21:19 <b>speak (1)</b> 27:13 <b>SPEAKERS (1)</b> 2:5 <b>special (1)</b> 6:23 <b>specific (7)</b> 4:25 5:8 6:25 7:16 14:23 27:20 29:11 <b>specified (1)</b> 5:10 <b>spend (1)</b> 13:15 <b>ss (1)</b> 32:4</p>
---	---	--

**Beacon Community Centers Request for Proposals (RFP) Reissue 2017 - (EPIN\_ 2601810001)  
September 26, 2017**

<p><b>staff (6)</b> 10:22,23 11:8 12:16,17,18  <b>Staffing (2)</b> 10:21 12:13  <b>stakeholders (1)</b> 21:25  <b>start (3)</b> 3:12 17:7 22:14  <b>starting (1)</b> 17:16  <b>starts (2)</b> 14:18 22:15  <b>state (5)</b> 12:15 25:25 26:7 32:3,8  <b>stay (1)</b> 10:12  <b>strategic (4)</b> 1:21 3:15 7:5 11:20  <b>Street (1)</b> 1:13  <b>strength-based (1)</b> 13:6  <b>strengthen (1)</b> 8:2  <b>strengthening (1)</b> 4:2  <b>strong (1)</b> 13:13  <b>structure (3)</b> 10:21 12:13 21:16  <b>student (4)</b> 9:3 12:16,17 17:15  <b>students (4)</b> 9:3 16:3 17:2,25  <b>subcontractor (1)</b> 24:7  <b>subcontractors (2)</b> 24:9,11  <b>subject (1)</b> 5:18  <b>submit (6)</b> 6:13,14 30:7,11,24 31:2  <b>submittal (1)</b> 21:9  <b>submitted (3)</b> 4:12 19:25 30:19  <b>subsidiary (1)</b> 29:18  <b>suffice (1)</b> 29:2  <b>suggest (1)</b> 27:9  <b>summer (9)</b> 7:24 17:20,24 18:10              18:13 19:6,9,10,13  <b>Sundays (1)</b> 17:6  <b>Superintendent's (1)</b> 26:22  <b>superintendents (1)</b> 21:14  <b>support (2)</b> 9:19 10:24  <b>sure (22)</b> 4:20 5:15,17 11:10 12:15              14:20 21:14,15,25 22:9,13 23:18              23:22 24:3,4,10 25:24,25 26:5              27:18 30:12,24  <b>survey (2)</b> 10:6,10  <b>system (7)</b> 4:12,14 6:10,15 24:12              30:20,22</p> <hr/> <p align="center"><b>T</b></p> <hr/> <p><b>T (3)</b> 5:11 32:2,2  <b>table (1)</b> 23:14  <b>take (1)</b> 14:12  <b>taken (1)</b> 32:11  <b>talents (1)</b> 20:22  <b>talk (2)</b> 11:18 15:7  <b>tame (1)</b> 13:16  <b>target (4)</b> 13:15,16 14:24 17:19  <b>targeted (1)</b> 17:2  <b>Tejeda (1)</b> 2:16  <b>telling (1)</b> 3:20  <b>term (3)</b> 4:22 5:2,3  <b>terms (4)</b> 26:11 27:3,9 28:21  <b>thank (17)</b> 3:19 7:10,12 10:16,19              22:20,21 26:23 27:17,21 28:12              28:18 29:14 30:10,16 31:4,6</p>	<p><b>think (3)</b> 15:11 19:3 22:19  <b>three (11)</b> 4:25 9:8,15 13:5 14:5              17:21,23 19:9,15,23 22:6  <b>time (7)</b> 4:7,9,21 6:16 9:10 26:6              31:7  <b>timely (2)</b> 5:19 31:3  <b>times (1)</b> 20:4  <b>today (5)</b> 3:12 4:4 6:6,18,22  <b>today's (1)</b> 5:14  <b>tool (1)</b> 10:10  <b>top (1)</b> 22:6  <b>total (2)</b> 16:18 18:8  <b>totaling (1)</b> 18:10  <b>transcript (2)</b> 22:22 25:9  <b>transcripts (1)</b> 23:3  <b>true (1)</b> 32:10  <b>trusted (1)</b> 11:14  <b>turn (1)</b> 25:17  <b>two (10)</b> 4:10,17 5:8,9 6:17 8:8              18:14 21:6 24:18 30:18  <b>types (1)</b> 9:8</p> <hr/> <p align="center"><b>U</b></p> <hr/> <p><b>um (16)</b> 8:8,23 9:16 14:8,20 15:4,5              16:3,8,25 17:4,13 19:11 22:13              29:23 30:23  <b>underserved (1)</b> 8:6  <b>Unfortunately (1)</b> 27:12  <b>unique (1)</b> 7:18  <b>units (1)</b> 11:24  <b>Unresolved (1)</b> 23:24  <b>use (2)</b> 17:11 24:9  <b>usually (1)</b> 22:15  <b>utilization (1)</b> 25:7  <b>utilizing (1)</b> 10:9</p> <hr/> <p align="center"><b>V</b></p> <hr/> <p><b>vehicle (1)</b> 24:19  <b>versus (1)</b> 15:13  <b>viable (1)</b> 28:10  <b>viewing (1)</b> 25:11  <b>vision (1)</b> 8:13  <b>voice (2)</b> 7:14 20:6</p> <hr/> <p align="center"><b>W</b></p> <hr/> <p><b>waiting (1)</b> 25:13  <b>Wanda (4)</b> 1:20 3:14 7:6,10  <b>want (12)</b> 4:5 5:17 11:10,16,20              17:16,17 22:24 24:3,10 26:18              27:18  <b>Washington (1)</b> 5:11  <b>Waters (6)</b> 2:11 29:15,15,24 30:3              30:10  <b>way (2)</b> 25:17 32:15  <b>Website (2)</b> 22:23 25:10  <b>week (4)</b> 17:5,18 18:6,21  <b>weekdays (1)</b> 17:7</p>	<p><b>weekend (2)</b> 7:23 17:13  <b>weekends (2)</b> 17:9 18:7  <b>welcome (3)</b> 3:4 7:10 26:4  <b>welcoming (1)</b> 13:12  <b>WHEREOF (1)</b> 32:17  <b>White (7)</b> 1:18 3:2,10 22:21 23:3              26:24 30:16  <b>Wild (1)</b> 29:17  <b>Williams (16)</b> 2:7 10:12,15,19 23:2              26:11,13,23,25,25 27:17,21              28:19,19 29:11,14  <b>wish (1)</b> 21:8  <b>WITNESS (1)</b> 32:17  <b>work (2)</b> 20:15,17  <b>worked (2)</b> 6:3 21:13  <b>Workers' (1)</b> 24:20  <b>working (2)</b> 11:5,6  <b>worry (1)</b> 10:20  <b>woven (1)</b> 9:17  <b>write-up (1)</b> 23:12</p> <hr/> <p align="center"><b>X</b></p> <hr/> <p><b>X (4)</b> 1:6,9 32:7,24</p> <hr/> <p align="center"><b>Y</b></p> <hr/> <p><b>year (12)</b> 5:7 8:5 14:17,18 15:4,5              15:22 16:14,16 19:12,16 20:4  <b>years (7)</b> 4:25 11:2 13:19,22 14:14              18:25 21:22  <b>York (11)</b> 1:14,14 2:15 3:21 12:14              23:25 24:15,23 32:3,5,8  <b>Yorkers (1)</b> 3:25  <b>young (3)</b> 11:18 20:6,19  <b>younger (1)</b> 11:15  <b>youth (19)</b> 2:7,16 3:5,21 8:9 13:8              13:10,18,19,25 14:7,14 16:9              18:24 20:8,10 26:15 27:2 28:20</p> <hr/> <p align="center"><b>Z</b></p> <hr/> <p><b>Zenaida (4)</b> 1:18 3:9 7:13,14</p> <hr/> <p align="center"><b>0</b></p> <hr/> <p><b>03M054 (1)</b> 5:12</p> <hr/> <p align="center"><b>1</b></p> <hr/> <p><b>1 (1)</b> 14:18  <b>1,200 (2)</b> 13:18 19:11  <b>1,300 (1)</b> 19:16  <b>10 (3)</b> 17:8 18:10,16  <b>100 (9)</b> 13:23 14:16 15:9,18,19              16:2,8,15,23  <b>10007 (1)</b> 1:14  <b>11 (1)</b> 17:16  <b>11X355 (1)</b> 5:13  <b>14th (1)</b> 1:13  <b>150 (1)</b> 16:13  <b>17 (4)</b> 4:10,17 6:17 30:18</p>
---	---	--

Beacon Community Centers Request for Proposals (RFP) Reissue 2017 - (EPIN\_ 2601810001)  
September 26, 2017

175 (1) 18:13  
18 (1) 8:5  
1st (3) 4:23 5:3,4

---

2

2 (2) 1:13 5:10  
2:14 (1) 1:12  
2:49 (1) 31:7  
200 (5) 15:2,9,23 16:18,21  
2017 (9) 1:8,11 3:7 4:10,17 5:21  
30:18 32:11,18  
2018 (4) 4:23 5:3,4,4  
2020 (1) 4:23  
22 (5) 13:19,22 14:7,14 18:25  
225 (1) 18:23  
26 (2) 1:11 32:11  
2601810001 (2) 1:8 3:8  
275 (2) 19:7,10  
27th (1) 32:18

---

3

3 (1) 7:20  
30 (3) 4:23 5:4 14:19  
350 (1) 19:5

---

4

42 (2) 17:4,17

---

5

50 (4) 16:25,25 18:24 19:5  
500 (1) 14:2  
539 (1) 18:11  
54 (3) 5:11 26:14,16

---

6

6 (4) 5:21 7:20 19:4 31:3  
6.2 (1) 8:5  
600 (5) 13:21 14:4,7,14,25  
64 (1) 18:20

---

7

7 (1) 30:3  
70 (1) 18:7  
77 (1) 18:8

---

8

8 (3) 18:10,15 19:4  
80 (3) 9:25 16:5,9