

# The Mayor's Fund to Advance New York City

Report to the Audit Committee  
February 25, 2022





**RSM US LLP**

4 Times Square  
151 W 42<sup>nd</sup> St., 19<sup>th</sup> Floor  
New York, New York 10036

**T** +1 212 372 1000  
**F** +1 212 372 1001

[www.rsmus.com](http://www.rsmus.com)

February 25, 2022

Audit Committee  
The Mayor's Fund to Advance New York City  
New York, New York

We are pleased to present this report related to our audit of the financial statements of The Mayor's Fund to Advance New York City (the Fund) as of and for the year ended June 30, 2021. This report summarizes certain matters required by professional standards to be communicated to you in your oversight responsibility for the Fund's financial reporting process.

This report is intended solely for the information and use of the Audit Committee and management, and is not intended to be, and should not be, used by anyone other than these specified parties. It will be our pleasure to respond to any questions you have about this report. We appreciate the opportunity to continue to be of service to the Fund.

*RSM US LLP*

**THE POWER OF BEING UNDERSTOOD**  
AUDIT | TAX | CONSULTING

## TABLE OF CONTENTS

Required Communications	1-2
Significant Accounting Estimates	3
Recorded Audit Adjustments	4
Uncorrected Misstatements	5
Exhibits	
Exhibit A—Significant Written Communications Between Management and Our Firm	
• Management Letter	
• Representation Letter	
Exhibit B—Recent Accounting Pronouncements	
Exhibit C—Industry Insights	

## REQUIRED COMMUNICATIONS

Generally accepted auditing standards (AU-C 260, *The Auditor's Communication With Those Charged With Governance*) require the auditor to promote effective two-way communication between the auditor and those charged with governance. Consistent with this requirement, the following summarizes our responsibilities regarding the financial statement audit as well as observations arising from our audit that are significant and relevant to your responsibility to oversee the financial and related compliance reporting process.

### Our Responsibilities With Regard to the Financial Statement Audit

Our responsibilities under auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States have been described to you in our audit contract dated October 11, 2019, including addendums dated July 10, 2020 and July 26, 2021. Our audit of the financial statements does not relieve management or those charged with governance of their responsibilities, which are also described in that letter.

### Overview of the Planned Scope and Timing of the Financial Statement Audit

We have issued a separate communication dated July 26, 2021 regarding the planned scope and timing of our audit and identified significant risks.

### Accounting Policies and Practices

#### Preferability of Accounting Policies and Practices

Under generally accepted accounting principles, in certain circumstances, management may select among alternative accounting practices. In our view, in such circumstances, management has selected the preferable accounting practice.

#### Adoption of, or Change in, Accounting Policies

Management has the ultimate responsibility for the appropriateness of the accounting policies used by the Fund. The Fund did not adopt any significant new accounting policies, nor have there been any changes in existing significant accounting policies during the current period.

#### Significant Accounting Policies

We did not identify any significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

#### Significant Unusual Transactions

We did not identify any significant unusual transactions.

#### Management's Judgments and Accounting Estimates

Summary information about the process used by management in formulating particularly sensitive accounting estimates and about our conclusions regarding the reasonableness of those estimates is in the attached Summary of Significant Accounting Estimates.

### Audit Adjustments and Uncorrected Misstatements

Audit adjustments, other than those that are clearly trivial, proposed by us and recorded by the Fund are shown in the attached list of Recorded Audit Adjustments.

Uncorrected misstatements are summarized in the attached list of Uncorrected Misstatements. Uncorrected misstatements or matters underlying these uncorrected misstatements could potentially cause future-period financial statements to be materially misstated, even if we have concluded that the uncorrected misstatements are immaterial to the financial statements under audit.

## Other Information in Documents Containing Audited Financial Statements

- Our responsibility for other information in documents containing the Fund's audited financial statements is to read the information and consider whether its content or manner of its presentation is materially inconsistent with the financial information covered by our auditor's report or whether it contains a material misstatement of fact. We read the Fund's management's discussion and analysis. We did not identify material inconsistencies with the audited financial statements.

## Observations About the Audit Process

### **Disagreements With Management**

We encountered no disagreements with management over the application of significant accounting principles, the basis for management's judgments on any significant matters, the scope of the audit or significant disclosures to be included in the financial statements.

### **Consultations With Other Accountants**

We are not aware of any consultations management had with other accountants about accounting or auditing matters.

### **Significant Issues Discussed With Management**

No significant issues arising from the audit were discussed or were the subject of correspondence with management.

### **Significant Difficulties Encountered in Performing the Audit**

We did not encounter any significant difficulties in dealing with management during the audit.

### **Difficult or Contentious Matters That Required Consultation**

We did not encounter any significant and difficult or contentious matters that required consultation outside the engagement team.

## Internal Control and Compliance Matters

We have separately communicated a material weakness in internal control over financial reporting identified during our audit of the financial statements as required by *Government Auditing Standards*.

## Significant Written Communications Between Management and Our Firm

Copies of significant written communications between our firm and the management of the Fund, including the representation letter provided to us by management, are attached as Exhibit A.

## SIGNIFICANT ACCOUNTING ESTIMATES

Accounting estimates are an integral part of the preparation of financial statements and are based upon management's current judgment. The process used by management encompasses their knowledge and experience about past and current events, and certain assumptions about future events. You may wish to monitor throughout the year the process used to determine and record these accounting estimates. The following summarizes the significant accounting estimates reflected in the Fund's June 30, 2021 financial statements.

Significant Accounting Estimates	
<b>Valuation of Investments</b>	
<b>Accounting policy</b>	Investments are reported at fair value.
<b>Management's estimation process</b>	The Fund determines the fair value based on the investment manager's statements.
<b>Basis for our conclusion on the reasonableness of the estimate</b>	We have independently tested the fair value of investments and found management's estimate to be reasonable.
<b>Allowance for doubtful accounts</b>	
<b>Accounting policy</b>	Accounts receivable are reported at net realizable value.
<b>Management's estimation process</b>	The Fund determines an allowance for uncollectible receivables based on management's best estimate of uncollectible amounts at year-end considering type, age, collection history and any other factors considered appropriate.
<b>Basis for our conclusion on the reasonableness of the estimate</b>	We completed a review of management's calculation of the allowance for doubtful accounts and concluded management's estimate is reasonable after adjusting entries were recorded. However, management did not evaluate the allowance in accordance with its estimation process policy. We have communicated additional information in a separately issued document summarizing the material weakness in internal control over financial reporting.
<b>Allocation of expense between program and support services</b>	
<b>Accounting policy</b>	Certain expenses are allocated among program and supporting services based on their functional classification
<b>Management's estimation process</b>	Direct expenses – certain expenses are directly identifiable or chargeable to program or support services. Common expenses – such as salaries, related costs, office supplies and expenses and other are allocated based on management's estimate of time and effort spent by a staff member on program and support services.
<b>Basis for our conclusion on the reasonableness of the estimate</b>	We have reviewed management's basis for allocation of expenses between functional categories and found them to be reasonable.

## RECORDED AUDIT ADJUSTMENTS

Management corrected the following material misstatements that were identified as a result of our audit procedures.

Description	Effect - Increase (Decrease)				
	Assets	Liabilities	Net Position	Revenue	Expenses
To record revenue and receivables based on underlying agreements	\$ 158,800	\$ -	\$ 158,800	\$ 158,800	\$ -
To record AP and related expenses for services incurred in FY21	-	925,000	(925,000)	-	925,000
To record a payable previously reversed without a payment made.	-	381,250	(381,250)	-	381,250
To reclass revenue write off.	-	-	-	152,500	152,500
To re-establish a receivable erroneously reversed for payment not yet received	253,904	-	253,904	253,904	-
To correct an entry for the write off of a previously allowed for receivable.	92,500	-	92,500	92,500	-
Total Effect - current year				<u>\$ 657,704</u>	<u>\$ 1,458,750</u>
Statement of Net Position Effect - cumulative	<u>\$ 505,204</u>	<u>\$ 1,306,250</u>	<u>\$ (801,046)</u>		

## UNCORRECTED MISSTATEMENTS

We identified the following uncorrected misstatements that management has concluded are not, individually or in the aggregate, material to the financial statements. We agree with management's conclusion in that regard.

Description	Effect - Increase (Decrease)				
	Assets	Liabilities	Net Position	Revenue	Expenses
Reversed opening net position errors: Revenues and expenses recorded in the incorrect period	\$ -	\$ -	\$ -	\$ -	\$ (139,730)
Receivables recorded in FY21 that relate to FY22	(25,000)	-	(25,000)	(25,000)	-
To reduce allowance for doubtful accounts based on analysis completed	166,000	-	166,000	166,000	-
Revenue recorded in FY21 earned in FY20	-	-	-	(150,000)	-
Projected misstatement related to accounts receivable recorded	(25,027)	-	(25,027)	(25,027)	-
Misstatement related to errors in operating expenses - items that are prepaid for FY 22	34,323		34,323		(34,323)
Judgmental misstatement related to errors in operating expenses - expenses incurred in FY 20		-		-	(93,932)
Total Effect - current year				\$ (34,027)	\$ (267,985)
Statement of Net Position Effect - cumulative	\$ 150,296	\$ -	\$ 150,296		



## **EXHIBIT A**

### **Significant Written Communications Between Management and Our Firm**



RSM US LLP

4 Times Square  
151 W 42<sup>nd</sup> St., 19<sup>th</sup> Floor  
New York, New York 10036

T +1 212 372 1000  
F +1 212 372 1001

[www.rsmus.com](http://www.rsmus.com)

February 25, 2022

Management and the Board of Directors  
The Mayor's Fund to Advance New York City  
New York, New York

This letter includes comments and suggestions with respect to matters that came to our attention in connection with our audit of the financial statements of The Mayor's Fund to Advance New York City (the Fund) as of and for the year ended June 30, 2021. These items are offered as constructive suggestions to be considered part of the ongoing process of modifying and improving the Fund's practices and procedures.

### **Succession planning**

The Fund has experienced unplanned turnover in key positions over the last five years. Turnover in these positions creates additional risk and a loss of institutional knowledge.

- Develop an integrated approach to succession planning. Organizations with an integrated, rather than just-in-time, approach to succession management experience higher retention rates, increased employee morale, and an environment that stimulates innovation and organizational change. There are some positions in an organization that are more critical than others. A successful succession plan should place a high priority on planning for a smooth change in such positions. Key components of an integrated succession management approach include: workforce planning, succession planning, knowledge management practices, and recruitment and retention practices.
- Develop written policies and procedures to facilitate knowledge transfer. Knowledge transfer is a critical component of succession management. There should be written procedures in place to formalize the knowledge transfer. A meeting should be held with departing staff to document job responsibilities.
- Develop written policies and procedures to facilitate knowledge transfer. Knowledge transfer is a critical component of succession management. There should be written procedures in place to formalize the knowledge transfer. A meeting should be held with departing staff to document job responsibilities.

This letter is intended solely for the information and use of management, the Board of Directors and others within the Fund, and is not intended to be, and should not be, used by anyone other than these specified parties. We appreciate serving the Fund and would be happy to assist you in addressing and implementing any of the suggestions in this letter.

*RSM US LLP*

**THE POWER OF BEING UNDERSTOOD**  
AUDIT | TAX | CONSULTING

**MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY**

**253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
www.nyc.gov/fund**

**Eric Adams**  
Mayor, City of New York

**Deputy Mayor Sheena Wright**  
Chair, Board of Directors

**Rob Speyer**  
Chair, Board of Advisors

**Daniele Baierlein**  
Co-Executive Director

**Jorge Luis Paniagua Valle**  
Co-Executive Director

February 25, 2022

RSM US LLP  
4 Times Square  
151 West 42<sup>nd</sup> Street  
New York, NY, 10036

This representation letter is provided in connection with your audit of the financial statements of the Mayor's Fund to Advance New York City (the Fund), which comprise the statement of net position as of June 30, 2021, the related statements of revenue, expenses and changes in net position and cash flows for the year then ended, and the related notes to the financial statements, for the purpose of expressing an opinion on whether the financial statements are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

We confirm, to the best of our knowledge and belief, that as of February 25, 2022:

#### **Financial Statements**

1. We have fulfilled our responsibilities, as set out in the terms of the audit contract dated October 11, 2019, including the addendums dated July 10, 2020 and July 26, 2021, for the preparation and fair presentation of the financial statements referred to above in accordance with U.S. GAAP.
2. We acknowledge our responsibility for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.
3. We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.
4. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable and reflect our judgment based on our knowledge and experience about past and current events, and our assumptions about conditions we expect to exist and courses of action we expect to take.
5. Related-party relationships and transactions, including those with the City of New York and interfund transactions, including interfund accounts, have been recorded in accordance with the economic substance of the transaction and appropriately accounted for and disclosed in accordance with the requirements of U.S. GAAP.

**MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY**

**253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
www.nyc.gov/fund**

**Eric Adams**  
Mayor, City of New York

**Deputy Mayor Sheena  
Wright**  
Chair, Board of Directors

**Rob Speyer**  
Chair, Board of Advisors

**Daniele Baierlein**  
Co-Executive Director

**Jorge Luis Paniagua Valle**  
Co-Executive Director

6. All events subsequent to the date of the financial statements, and for which U.S. GAAP requires adjustment or disclosure, have been adjusted or disclosed.
7. The effects of all known actual or possible litigation and claims have been accounted for and disclosed in accordance with U.S. GAAP.
8. We have no direct or indirect legal or moral obligation for any debt of any organization, public or private, that is not disclosed in the financial statements.
9. We have compiled with all aspects of laws, regulations, and provisions of contracts and agreements that would have a material effect on the financial statements in the event of noncompliance.
10. As of and for the year ended June 30, 2021, we believe that the effects of the uncorrected misstatements aggregated by you and summarized below are immaterial, both individually and in the aggregate, to the financial statements taken as a whole. For purposes of this representation, we consider items to be material, regardless of their size, if they involve the misstatement or omission of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement.

Description	Effect - Increase (Decrease)				
	Assets	Liabilities	Net Position	Revenue	Expenses
Reversed opening net position errors: Revenues and expenses recorded in the incorrect period	\$ -	\$ -	\$ -	\$ -	\$ (139,730)
Receivables recorded in FY21 that relate to FY22	(25,000)	-	(25,000)	(25,000)	-
To reduce allowance for doubtful accounts based on analysis completed	166,000	-	166,000	166,000	-
Revenue recorded in FY21 earned in FY20	-	-	-	(150,000)	-
Projected misstatement related to accounts receivable recorded	(25,027)	-	(25,027)	(25,027)	-
Misstatement related to errors in operating expenses - items that are prepaid for FY 22	34,323	-	34,323	-	(34,323)
Judgmental misstatement related to errors in operating expenses - expenses incurred in FY 20	-	-	-	-	(93,932)
Total Effect - current year				<u>\$ (34,027)</u>	<u>\$ (267,985)</u>
Statement of Net Position Effect - cumulative	<u>\$ 150,296</u>	<u>\$ -</u>	<u>\$ 150,296</u>		

MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY

253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
[www.nyc.gov/fund](http://www.nyc.gov/fund)

**Eric Adams**  
Mayor, City of New York

**Deputy Mayor Sheena Wright**  
Chair, Board of Directors

**Rob Speyer**  
Chair, Board of Advisors

**Daniele Baierlein**  
Co-Executive Director

**Jorge Luis Paniagua Valle**  
Co-Executive Director

### Information Provided

11. We have provided you with:
  - a. Access to all information of which we are aware that is relevant to the preparation and fair presentation of the financial statements such as records, documentation and other matters.
  - b. Additional information that you have requested from us for the purpose of the audit.
  - c. Unrestricted access to persons within the Fund from whom you determined it necessary to obtain audit evidence.
  - d. Minutes of the meetings of the governing board and committees, or summaries of actions of recent meetings for which minutes have not yet been prepared.
12. All transactions have been recorded in the accounting records and are reflected in the financial statements.
13. We have disclosed to you the results of our assessment of risk that the financial statements may be materially misstated as a result of fraud.
14. It is our responsibility to establish and maintain internal control over financial reporting. One of the components of internal control is risk assessment. We hereby represent that our risk assessment process includes identification and assessment of risks of material misstatement due to fraud. We have shared with you our fraud risk assessment, including a description of the risks, our assessment of the magnitude and likelihood of misstatements arising from those risks, and the controls that we have designed and implemented in response to those risks.
15. We have no knowledge of allegations of fraud or suspected fraud affecting the Fund's financial statements involving:
  - a. Management.
  - b. Employees who have significant roles in internal control.
  - c. Others where the fraud could have a material effect on the financial statements.
16. We have no knowledge of any allegations of fraud or suspected fraud affecting the Fund's financial statements received in communications from employees, former employees, regulators or others.

MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY

253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
[www.nyc.gov/fund](http://www.nyc.gov/fund)

**Eric Adams**

Mayor, City of New York

**Deputy Mayor Sheena Wright**

Chair, Board of Directors

**Rob Speyer**

Chair, Board of Advisors

**Daniele Baierlein**

Co-Executive Director

**Jorge Luis Paniagua Valle**

Co-Executive Director

17. We have no knowledge of noncompliance or suspected noncompliance with laws and regulations.
18. We are not aware of any pending or threatened litigation and claims whose effects were considered when preparing the financial statements.
19. We have disclosed to you the identity of all of the Fund's related parties and all the related-party relationships and transactions of which we are aware.
20. We have informed you of all significant deficiencies, including material weaknesses, in the design or operation of internal controls that could adversely affect the Fund's ability to record, process, summarize and report financial data.
21. We have informed you of all communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.
22. Certain grants recognized as revenue by the Fund are subject to continued compliance with donor-imposed restrictions and conditions. In the event of noncompliance, a donor may cancel its grant agreement and may require the Fund to return any unspent amount on the grants. In addition, certain grants and contracts are subject to independent audit by the awarding agency or funding source. Such audit could result in the disallowance of expenditures under the terms of the grant or reductions of future grant funds. Management is of the opinion that such events, if any, would not have a material impact on the accompanying financial statements. Accordingly, no amounts have been provided in the financial statements for such contingency.
23. Cash is maintained at one financial institution which, at times, exceed federally insured limits. We have not experienced any losses on these accounts to date.
24. Investments held are permissible in accordance with the Fund's investment policy.
25. We have received a determination from the Internal Revenue Service that we are exempt from federal income taxes as a Section 501 (C)(3) not-for-profit corporation, and we have complied with the IRS regulations regarding this exemption. The Fund is subject to unrelated business income tax (UBIT), if applicable. For the year ended June 30, 2021, the Fund did not owe any UBIT.

MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY

253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
[www.nyc.gov/fund](http://www.nyc.gov/fund)

**Eric Adams**  
Mayor, City of New York

**Deputy Mayor Sheena Wright**  
Chair, Board of Directors

**Rob Speyer**  
Chair, Board of Advisors

**Daniele Baierlein**  
Co-Executive Director

**Jorge Luis Paniagua Valle**  
Co-Executive Director

26. During the course of your audit, you may have accumulated records containing data that should be reflected in our books and records. All such data have been so reflected. Accordingly, copies of such records in your possession are no longer needed by us.

### Supplementary Information

27. With respect to supplementary information presented in relation to the financial statements as a whole:
- a. We acknowledge our responsibility for the presentation of such information.
  - b. We believe such information, including its form and content, is fairly presented in accordance with Office of Management and Budget Uniform Grant Guidance.
  - c. The methods of measurement or presentation have not changed from those used in the prior period.
  - d. There are no underlying significant assumptions or interpretations regarding the measurement or presentation of such information.
  - e. When supplementary information is not presented with the audited financial statements, we will make the audited financial statements readily available to the intended users of the supplementary information no later than the date of issuance of the supplementary information and the auditor's report thereon.
28. With respect to the management's discussion and analysis presented as required by the Governmental Accounting Standards Board (GASB) to supplement the basic financial statements:
- a. We acknowledge our responsibility for the presentation of such required supplementary information.
  - b. We believe such required supplementary information is measured and presented in accordance with guidelines prescribed by U.S. GAAP.
  - c. The methods of measurement or presentation have not changed from those used in the prior period.
  - d. There are no underlying significant assumptions or interpretations regarding the measurement or presentation of such information other than those used to prepare the financial statements.

MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY

253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
[www.nyc.gov/fund](http://www.nyc.gov/fund)

**Eric Adams**  
Mayor, City of New York

**Deputy Mayor Sheena Wright**  
Chair, Board of Directors

**Rob Speyer**  
Chair, Board of Advisors

**Daniele Baierlein**  
Co-Executive Director

**Jorge Luis Paniagua Valle**  
Co-Executive Director

### Compliance Considerations

In connection with your audit conducted in accordance with *Government Auditing Standards*, we confirm that management:

29. Is responsible for the preparation and fair presentation of the financial statements in accordance with the applicable financial reporting framework.
30. Is responsible for compliance with the laws, regulations and provisions of contracts and grant agreements applicable to the auditee.
31. Is not aware of any instances of identified and suspected fraud and noncompliance with provisions of laws, regulations, contracts, and grant agreements that have a material effect on the financial statements.
32. Is responsible for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
33. Acknowledges its responsibility for the design, implementation and maintenance of internal controls to prevent and detect fraud.
34. Has taken timely and appropriate steps to remedy identified or suspected fraud or noncompliance with provisions of laws, regulations, contracts, and grant agreements that the auditor reports.
35. Has a process to track the status of audit findings and recommendations.
36. Has identified for the auditor previous audits, attestation engagements and other studies related to the audit objectives and whether related recommendations have been implemented.
37. Is not aware of any investigations or legal proceedings that have been initiated with respect to the period under audit.
38. Has provided views on the auditor's reported findings, conclusions and recommendations, as well as management's planned corrective actions, for the report.
39. Acknowledges its responsibilities as it relates to non-audit services performed by the auditor, including that it assumes all management responsibilities; that it oversees the services by designating an individual, preferably within senior management, who possesses suitable skill, knowledge or experience; that it evaluates the adequacy and results of the services performed; and that it accepts responsibility for the results of the services.



**MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY**

**253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
[www.nyc.gov/fund](http://www.nyc.gov/fund)**

**Eric Adams**  
Mayor, City of New York

**Deputy Mayor Sheena Wright**  
Chair, Board of Directors

**Rob Speyer**  
Chair, Board of Advisors

**Daniele Baierlein**  
Co-Executive Director

**Jorge Luis Paniagua Valle**  
Co-Executive Director

In connection with your audit of federal awards conducted in accordance with Subpart F of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), we confirm:

40. Management is responsible for complying, and has complied, with the requirements of Uniform Guidance.
41. Management is responsible for understanding and complying with federal statutes, regulations, and the terms and conditions of federal awards related to each of its federal programs.
42. Management is responsible for establishing and maintaining, and has established and maintained, effective internal control over compliance for federal programs that provides reasonable assurance that the auditee is managing federal awards in compliance with federal statutes, regulations, and the terms and conditions of the federal award that could have a material effect on its federal programs.
43. Management is responsible for the preparation of the schedule of expenditures of federal awards, acknowledges and understands its responsibility for the presentation of the schedule of expenditures of federal awards in accordance with the Uniform Guidance; believes the schedule of expenditures of federal awards, including its form and content, is fairly presented in accordance with the Uniform Guidance; asserts that methods of measurement or presentation have not changed from those used in the prior period, or if the methods of measurement or presentation have changed, the reasons for such changes have been communicated; and is responsible for any significant assumptions or interpretations underlying the measurement or presentation of the schedule of expenditures of federal awards.
44. Management has identified and disclosed all of its government programs and related activities subject to the Uniform Guidance compliance audit.
45. Management has identified and disclosed to the auditor the requirements of federal statutes, regulations, and the terms and conditions of federal awards that are considered to have a direct and material effect on each major program.
46. Management has made available all federal awards (including amendments, if any) and any other correspondence relevant to federal programs and related activities that have taken place with federal agencies or pass-through entities.
47. Management has identified and disclosed to the auditor all amounts questioned and all known noncompliance with the direct and material compliance requirements of federal awards or stated that there was no such noncompliance.

**MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY**

**253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
[www.nyc.gov/fund](http://www.nyc.gov/fund)**

**Eric Adams**

Mayor, City of New York

**Deputy Mayor Sheena Wright**

Chair, Board of Directors

**Rob Speyer**

Chair, Board of Advisors

**Daniele Baierlein**

Co-Executive Director

**Jorge Luis Paniagua Valle**

Co-Executive Director

48. Management believes that the auditee has complied with the direct and material compliance requirements.
49. Management has made available all documentation related to compliance with the direct and material compliance requirements, including information related to federal program financial reports and claims for advances and reimbursements.
50. Management has provided to the auditor its interpretations of any compliance requirements that are subject to varying interpretations.
51. Management is aware of no communications from federal awarding agencies and pass-through entities concerning possible noncompliance with the direct and material compliance requirements, including communications received from the end of the period covered by the compliance audit to the date of the auditor's report.
52. There are no findings and related corrective actions taken for previous audits, attestation engagements, and internal or external monitoring that directly relate to the objectives of the compliance audit, including findings received and corrective actions taken from the end of the period covered by the compliance audit to the date of the auditor's report.
53. Management is responsible for taking corrective action on audit findings of the compliance audit that meets the requirements of the Uniform Guidance.
54. There are no subsequent events that provide additional evidence with respect to conditions that existed at the end of the reporting period that affect noncompliance during the reporting period.
55. Management has disclosed all known noncompliance with direct and material compliance requirements occurring subsequent to the period covered by the auditor's report or stated that there were no such known instances.
56. Management has disclosed whether any changes in internal control over compliance or other factors that might significantly affect internal control, including any corrective action taken by management with regard to significant deficiencies and material weaknesses in internal control over compliance, have occurred subsequent to the period covered by the auditor's report.
57. Federal program financial reports and claims for advances and reimbursements are supported by the books and records from which the basic financial statements have been prepared.

MAYOR'S FUND  
TO ADVANCE  
NEW YORK CITY

253 Broadway, 6<sup>th</sup> Floor  
New York, New York 10007  
Main: 212.788.7794  
Fax: 212.312.0930  
[www.nyc.gov/fund](http://www.nyc.gov/fund)

**Eric Adams**

Mayor, City of New York

**Deputy Mayor Sheena Wright**

Chair, Board of Directors

**Rob Speyer**

Chair, Board of Advisors

**Daniele Baierlein**

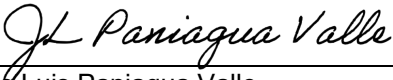
Co-Executive Director


**Jorge Luis Paniagua Valle**

Co-Executive Director

58. The copies of federal program financial reports provided to the auditor are true copies of the reports submitted, or electronically transmitted, to the federal agency or pass-through entity, as applicable.
59. Management has charged costs to federal awards in accordance with applicable cost principles. ALN 94.006, AmeriCorps (Corporation for National and Community Service) is a fixed amount award and is not subject to the cost principles in 2 CFR, Part 200, Subpart E.
60. Management is responsible for, and has accurately prepared, the summary schedule of prior audit findings to include all findings required to be included by Uniform Guidance.
61. The reporting package does not contain protected personally identifiable information.
62. Management has accurately completed the appropriate sections of the data collection form.

The Mayor's Fund to Advance New York City

  
\_\_\_\_\_  
Jorge Luis Paniagua Valle,  
Co-Executive Director

  
\_\_\_\_\_  
Jill Price,  
Director of Finance

## **EXHIBIT B**

### **Recent Accounting Pronouncements**

## RECENT ACCOUNTING PRONOUNCEMENTS

The following accounting pronouncements have been issued as of February 25, 2022 but are not yet effective and may affect the future financial reporting by the Fund.

Pronouncement	Summary
<b>GASB 87, <i>Leases</i></b>	This Statement improves the accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2022
<b>GASB 92, <i>Omnibus 2020</i></b>	The objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. This Statement addresses a variety of topics and includes specific provisions. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2022.
<b>GASB 94, <i>Public-Private and Public-Public Partnerships and Availability Payment Arrangements</i></b>	The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2023.
<b>GASB 96, <i>Subscription-Based Technology Arrangements</i></b>	This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users. This requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2023.

## **EXHIBIT C**

### **Industry Insights**

## INDUSTRY INSIGHTS



We are pleased to provide real-time, relevant perspectives to help clients anticipate and address the unique issues and challenges facing their organizations and the industries in which they operate. Our insights and analysis benefit clients and others by deepening understanding of the importance of the nonprofit industry to society.

We believe the following resources will be useful to the Fund:



Live seminars  
and webcasts



Newsletters and  
e-alerts



Thought leadership  
white papers and  
reports

INSIGHT ARTICLE	LINK
Implementing GASB 87: Government entities learn from public companies	<a href="#">Article link</a>
Strategies to help nonprofits address the talent gap	<a href="#">Article link</a>
Strategies for streamlining the grant management process	<a href="#">Article link</a>