

# **City of New York**

## **Minority and Women-Owned Business Enterprise Program**

### **Preliminary Report**

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Fiscal Year 2011 Preliminary Compliance Information  
(July 1 – December 31, 2010)  
Pursuant to New York City Administrative Code § 6-129 (l)(1)

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## Introduction

Ensuring New York City's minority and women-owned businesses have greater access to opportunity continues to be a priority for Mayor Michael R. Bloomberg and the Department of Small Business Services (SBS). City agencies are making progress toward meeting the goals of Local Law 129 (LL129) of 2005 with the collaborative efforts of the Mayor's Office of Contract Services (MOCS), SBS, the City Council and community organizations.

This report summarizes program accomplishments from the first two quarters of Fiscal Year 2011 (July 1 – December 31, 2010). As per the New York City Administrative Code § 6-129(l)(1), the report is jointly submitted by the Director of the Mayor's Office of Contract Services, as City Chief Procurement Officer, and by the Commissioner of the Department of Small Business Services. This report consists of a summary of program activity, prime contract and subcontract utilization data for City-certified Minority and Women-Owned Business Enterprises (M/WBE), as well as additional data specified in LL129.

## The M/WBE Program

The City's Minority and Woman-Owned Business Enterprise Program was signed into law in 2005 and is administered by SBS and MOCS. Since the passage and implementation of the law, SBS has worked aggressively to develop the City's M/WBE program through wide-ranging initiatives that provide multiple services to certified companies, purchasing agencies, and prime contractors. SBS collaborated with MOCS to establish performance criteria for City agencies and created a baseline for performance. The number of certified companies continues to increase, along with the number and value of contracts awarded to these companies. In the first four and a half years of the program, i.e., from July 1, 2006 through December 31, 2010, M/WBE firms were awarded over 30,000 prime and subcontracts valued at over \$2.1 billion dollars.

During the early stages of program implementation, SBS developed a blueprint to deliver a successful M/WBE program. The program is designed around five core objectives:

- Reaching out to eligible companies
- Simplifying and facilitating certification
- Fostering business growth
- Equipping buyers to find certified companies
- Holding agencies accountable

### *Reaching out to eligible companies*

In the first six months of FY 2011, SBS certified 289 new M/WBEs and recertified 52 M/WBEs, bringing the number of City-certified companies to 3,032, an increase of 9% as compared to the prior reporting period. Various community partners, including those funded by City Council, have helped extend the reach of SBS' certification and outreach efforts. These organizations support the growth of M/WBEs throughout the five boroughs with marketing workshops, networking events, assistance with the certification application, and business development services. SBS also collaborated with local development corporations, trade associations, industry membership organizations and local chambers of commerce on more than 38 events in the first six months of Fiscal Year 2011 to spread the word about the benefits of certification and identify companies interested in and eligible for certification.

Additionally, SBS sends out a quarterly e-newsletter that includes tips on selling to government, information on upcoming training, and profiles of successful M/WBE firms and agencies. The newsletter is sent to over 3,000 subscribers including certified firms, agencies, and community partners. SBS also encourages City agencies to reach out to eligible companies as part of their overall action plan to increase M/WBE utilization and address their specific agency purchasing goals. City agencies host events that target prospective M/WBEs, such as the **Goods, Services, and Subcontractor breakfast** event held by the Department of Environmental Protection in conjunction with the Bronx Borough President's Office.

SBS partnered the New York City Comptroller's Office to present an **M/WBE Workshop & Networking Event** which included an overview of certification, minority business owners' reflections on doing business with the Comptroller's Office, and break-out sessions hosted by Deputy Comptrollers to learn about bidding on upcoming opportunities with the Comptroller's Office and other City agencies.

In September, SBS presented to the Subcontractor Trade Association's (STA) newly formed Minority and Women Business Enterprise Committee. The STA is comprised of over 350 contractors representing every field within the construction industry. The Association advocates on behalf of subcontractors working in the private and public sectors, and works to improve the economic wellbeing of its members. Approximately 24 construction firms and STA representatives attended. SBS provided an overview of the NYC Business Solution set of services, vendor education programs, and services to connect M/WBE firms to agencies and prime contractors. In addition, SBS discussed M/WBE subcontracting opportunities associated with the project labor agreements negotiated between the City and the NYC Building and Construction Trades Council.

#### *Simplifying and facilitating certification*

SBS has worked hard to simplify certification without compromising standards. SBS streamlined the application, increased the certification period and expedited the application process for companies that are already certified with other regional certification entities. Businesses can now apply for M/WBE certification online and track the status of their application using the NYC Business Express website (available at <http://nyc.gov/BusinessExpress>). NYC Business Express provides all the license, permit, tax and incentive information needed to run a business in New York City.

For companies that need assistance with their applications, SBS leverages the resources of the seven NYC Business Solution Centers and the City Council-funded network of M/WBE Leadership Association organizations to provide technical support to companies entering the certification process. This approach extends the City's outreach efforts, ensures a higher quality application, and makes the submission and the certification review process easier and simpler.

#### *Fostering business growth*

SBS provides technical assistance and training to certified companies, both those new to government procurement and those looking to expand their business with the City. Assistance includes guidance on bid and proposal preparation, workshops and classes taught by industry experts, and business development programs. These are all valuable services that put M/WBEs on the path to success in City contracting.

Since most City prime contracting opportunities occur at the "small purchase" level, i.e., under \$100,000, and such opportunities are not widely advertised, it is critical that vendors display their accurate

information in the City's purchasing systems so they can receive appropriate solicitations. Certified M/WBEs have the added benefit of a public profile on the SBS Online Directory of Certified Businesses. To be effective, the profile must be kept current. In the first six months of Fiscal Year 2011, SBS helped 85 companies update their contact information and 94 companies update their commodity codes. SBS also helped M/WBEs find the right opportunities by sending out solicitations to 2,000 appropriate vendors and providing 167 sessions to help firms identify the best agencies to target for their products and services.

In addition, 196 companies attended SBS' regularly scheduled workshops, *Selling to Government*, and *I'm Certified, Now What?* The first is a monthly workshop open to the public. The second is offered quarterly and exclusively to newly certified firms. Agency buyers participate in this workshop, which is followed by sector-specific breakout sessions. The SBS *Fundamentals of Construction Management* continuing education series attracted 70 participants. This seven-course program, offered in partnership with CUNY's New York City College of Technology, gives firms the tools they need to better manage City construction projects. In addition, 93 certified M/WBEs took advantage of 199 sessions of *Breaking New Ground*, SBS' free one-on-one technical assistance service that provides guidance on responding to City contract solicitations, better managing projects, and bid/proposal analysis.

As the pool of certified companies grows, SBS is working to scale various services to reach a broader audience by better leveraging community partnerships. For example, SBS worked with the City Council to establish broader objectives for the M/WBE Leadership Association in Fiscal Year 2010. In response to requests from certified firms, the SBS community partners now provide certified firms with more capacity-building services, including help applying for loans and surety bonds, preparing bids and proposals, and marketing to both the public and private sector.

While the primary goal of the M/WBE program is to connect certified firms with procurement opportunities, SBS recognizes that not all M/WBEs will win City contracts. Some certified companies specialize in goods and services that the City does not typically purchase, for example. SBS is working hard to make sure that certified M/WBEs know about all the services available to them through NYC Business Solutions that will help them grow their capacity to compete in the City's procurement system and in the larger marketplace. SBS offers a set of services at no cost that addresses the needs of businesses at any size and at any stage. The services include business courses, legal review of contracts and leases, accessing financing and incentives, and recruiting and training employees. In the first six months of FY 2011, a total of 10 certified firms received over \$1.7 million in financing assistance from SBS' NYC Business Solutions Centers. In addition, 1 certified firm was awarded \$34,654 in Training Funds to improve the skills of its employees. Free legal assistance from SBS partners was provided to 5 certified firms. SBS also provided free recruiting services, assisting 6 certified firms with hiring new employees.

#### *Equipping buyers to find certified companies*

SBS and MOCS held three agency training sessions for 99 procurement staff from 19 different City agencies in the first half of Fiscal Year 2011 at the City's Procurement Training Institute (PTI). The topics included LL129 implementation, strategies to identify the right M/WBEs for contract opportunities, enhancing M/WBE programs for contracts under \$100,000, and sharing information and tactics across agencies to expand the network of buyers that work together to improve program results.

SBS and MOCS also implemented new initiatives in the M/WBE subcontractor program administration area to help agencies better oversee their prime contractors. These included an enhanced training curriculum on subcontractor utilization, state and federal requirements, guidelines on subcontract oversight, as well as improved tracking requirements and informational materials for agencies and prime contractors. SBS conducted 4 additional agency-specific sessions for 279 procurement staff, resident engineers, project managers, and auditors on best practices for encouraging and monitoring prime contractor compliance with M/WBE subcontractor utilization plans. To ensure prime contractors are aware of their obligations, SBS offers direct assistance in completing Schedule B subcontractor utilization plans and identifying qualified M/WBE subcontractors. In the first half of Fiscal Year 2011, SBS met with 18 different prime contractors to discuss upcoming projects and how to navigate the Online Directory of Certified Businesses. Fifteen prime contractors requested and were sent lists of M/WBE firms tailored to their job specifications.

SBS promotes the use of the Online Directory of Certified Businesses to both agency buyers and prime contractors. Early in Fiscal Year 2010, SBS enhanced this tool to make it easier for City buyers and prime contractors to find the right certified companies for their specific opportunities. Account Managers from SBS' Buyer Services Unit also refer companies to meet agency procurement needs. In the first six months of the Fiscal Year, account managers provided 111 referrals to 13 agencies.

#### *Hold Agencies Accountable*

In December 2010, SBS released the Citywide Progress Report to agency chief contracting officers and their M/WBE liaisons. The progress report details agency performance inside and outside of LL129, as well as key program initiatives and SBS recommendations to improve program results. The report is available on the SBS website at <http://nyc.gov/sbs>.

SBS plays a critical role in helping agencies implement initiatives that will enable them to continue to make substantial progress toward LL 129 goals. The progress report, for example, provides clear information on procurement practices, the enhanced accessibility of contracts to minority and women-owned firms, and increased M/WBE participation at all contracting levels in city procurement.

SBS also conducts an annual audit of prime contracts with target subcontracting percentages. In the first 6 months of the fiscal year, SBS began following up with all agencies to review findings from the FY2009 audit and ensure ongoing resolution of issues. In addition, a compliance audit is currently underway covering five percent of the 319 prime contracts awarded with subcontracting goals in FY2010 and five percent of eligible subcontracts awarded pursuant to these prime contracts.

#### *Conclusion*

SBS has continuously worked hard to improve the City's program. Since LL 129's implementation, SBS has:

- Built a program that provides customer service to certified firms, City agencies and prime contractors;
- Obtained more comprehensive information on certified firms to better market their goods and services to agency buyers;
- Made technology improvements to better match the growing pool of M/WBE firms with appropriate procurement opportunities;

- Developed targeted strategies for increasing M/WBE utilization across various dollar value ranges and procurement methods; and
- Increased accountability and transparency by meeting monthly with agencies and publishing agency progress reports, which provide greater detail on each agency's performance and efforts to increase M/WBE utilization.

While much remains to be done, the City has made significant progress. SBS and MOCS are committed to continue working aggressively to increase our ability to help M/WBE companies win contracts with the City.

## Prime Contracts

In the tables below, we present preliminary data showing City agencies' award of prime contracts during the first two quarters of Fiscal Year 2011. M/WBEs were awarded \$73,461,690 in prime contracts in this reporting period. Relative to the same reporting period in Fiscal Year 2010, spending in all industries decreased with the most significant drop in construction services. However, M/WBE participation increased in all industries. This drop in contracting volume can be attributed to several factors including budget constraints that have caused a decrease in construction projects citywide and the end of funding the City received from the American Recovery and Reinvestment Act of 2009.

In those areas of procurement where agencies have greater discretion to target procurements to M/WBEs – i.e., micropurchases and small purchases – M/WBEs have increased their performance during this reporting period, relative to the same reporting period of Fiscal Year 2010. For micropurchases, the M/WBE utilization rate (by dollar value) increased to 18%, compared to 15% in the first six months of Fiscal Year 2010. For small purchases, the corresponding percentages were 23% vis-à-vis the former rate of 16%. The strong and continuing improvement in small purchase participation correlates with a policy change promulgated in the City's Procurement Policy Board (PPB) rules in Fiscal 2009. This change enhanced M/WBEs' ability to compete effectively for small purchases by increasing the number of small purchases that were solicited solely from competitors (M/WBE and non-M/WBE) drawn randomly from City bidder lists.

For contracts valued at more than \$100,000 M/WBE performance increased to 9% from roughly 7% for contracts valued below one million dollars, and also increased (to 3% from 1%) for those of one million dollars or more. Because there were so few contracts overall in those ranges (14 M/WBE awards below one million dollars and 17 at or above one million dollars), it is not possible to draw statistically significant conclusions from this data as yet.

This reporting period represents the second year since the end of the three-year "ramping up" period included in LL 129. While City agencies fell short of achieving the ambitious prime contract award goals set by LL129, progress was made in some categories. Under LL 129, there are prime contract goals only for awards valued below one million dollars, and only for certain gender/ethnicity categories in certain industries. The applicable prime contract goals are as follows:

| <b>§ 6-129(d)(1):<br/>LL129 Prime Contracting Goals</b> |                |                |                   |                 |
|---|----------------|----------------|-------------------|-----------------|
| Industry  | Asian American | Black American | Hispanic American | Caucasian Women |
| <b>Construction Services</b>                            | No goal        | 12.63%         | 9.06%             | No goal         |
| <b>Goods</b>  | 5.19%          | 7.47%          | 4.99%             | 17.87%          |
| <b>Professional Services</b>                            | No goal        | 9.00%          | 5.00%             | 16.50%          |
| <b>Standardized Services</b>                            | No goal        | 9.23%          | 5.14%             | 10.45%          |



For example, in goods contracting where goals are set in all four categories, more than half of the goal was achieved for each category except Hispanic Americans, where more than 40% of the goal was achieved. Black Americans achieved over 40% of the goal set for standardized services; and Caucasian Women achieved more than 30% of the goals established for professional and standardized services in the aforementioned dollar range.

| <b>§ 6-129(l)(1)(i):<br/>Number &amp; Dollar Value of Prime Contracts &gt; \$5K</b> |             |                        |
|---|-------------|------------------------|
| Industry  | Count       | Value                  |
| Construction Services   | 134         | \$767,128,964.61       |
| Goods   | 1385        | \$420,386,871.07       |
| Professional Services   | 255         | \$172,189,382          |
| Standardized Services   | 883         | \$396,994,008.12       |
| <b>TOTAL</b>  | <b>2657</b> | <b>\$1,756,699,226</b> |

| <b>§ 6-129(l)(1)(ii): Number &amp; Dollar Value of Prime Contracts of M/WBEs &gt; \$5K</b> |                |                     |                |                    |                   |                    |                 |                    |
|--|----------------|---------------------|----------------|--------------------|-------------------|--------------------|-----------------|--------------------|
| Industry   | Asian American |                     | Black American |                    | Hispanic American |                    | Caucasian Women |                    |
|  | #              | Value               | #              | Value              | #                 | Value              | #               | Value              |
| Construction Services  | 9              | \$10,883,758.42     | 1              | \$468,700.00       | 2                 | \$1,805,634.00     | 1               | \$799,128.00       |
| Goods  | 52             | \$1,447,792.78      | 98             | \$2,343,341.56     | 50                | \$2,733,691.85     | 3               | \$3,340,687.12     |
| Professional Services  | 14             | \$28,651,505        | 11             | \$452,895          | 1                 | \$40,000           | 8               | \$735,138          |
| Standardized Services  | 51             | \$3,236,550.06      | 29             | \$3,471,251.36     | 13                | \$531,157.78       | 25              | \$1,539,946.48     |
| <b>TOTAL</b>   | <b>126</b>     | <b>\$44,219,607</b> | <b>139</b>     | <b>\$6,736,188</b> | <b>66</b>         | <b>\$5,110,484</b> | <b>37</b>       | <b>\$6,414,899</b> |

**§ 6-129(l)(1)(iii)(iv)(v)(vi):  
Dollar Value of Prime Contracts (& Number/Value of Awards to M/WBEs)**

| Industry/ Dollar Range | Total Dollar Volume    | Asian American |                     | Black American |                    | Hispanic American |                    | Caucasian Women |                     | All M/WBE   |                     |
|------------------------|------------------------|----------------|---------------------|----------------|--------------------|-------------------|--------------------|-----------------|---------------------|-------------|---------------------|
|                        |                        | #              | \$                  | #              | \$                 | #                 | \$                 | #               | \$                  | #           | \$                  |
| Construction Services  | \$767,137,460          | 9              | \$10,883,758        | 1              | \$468,700          | 2                 | \$1,805,634        | 3               | \$3,340,687         | 15          | \$16,498,780        |
| <=\$5K                 | \$8,495                | 0              | \$0                 | 0              | \$0                | 0                 | \$0                | 0               | \$0                 | 0           | \$0                 |
| >\$5K, <=\$100K        | \$409,952              | 5              | \$89,801            | 0              | \$0                | 1                 | \$5,634            | 1               | \$13,361            | 7           | \$108,796           |
| >\$100K, <\$1M         | \$14,599,283           | 1              | \$121,188           | 1              | \$468,700          | 0                 | \$0                | 0               | \$0                 | 2           | \$589,888           |
| >=\$1M                 | \$752,119,729          | 3              | \$10,672,769        | 0              | \$0                | 1                 | \$1,800,000        | 2               | \$3,327,327         | 6           | \$15,800,096        |
| Goods                  | \$433,959,619          | 395            | \$2,122,838         | 357            | \$2,853,396        | 261               | \$3,192,565        | 1020            | \$8,474,312         | 2033        | \$16,643,111        |
| <=\$5K                 | \$13,572,748           | 343            | \$675,045           | 259            | \$510,055          | 211               | \$458,873          | 814             | \$1,830,821         | 1627        | \$3,474,794         |
| >\$5K, <=\$100K        | \$30,851,543           | 51             | \$1,115,051         | 98             | \$2,343,342        | 48                | \$851,569          | 204             | \$4,425,353         | 401         | \$8,735,315         |
| >\$100K, <\$1M         | \$30,030,152           | 1              | \$332,742           | 0              | \$0                | 1                 | \$280,198          | 1               | \$850,000           | 3           | \$1,462,940         |
| >=\$1M                 | \$359,505,176          | 0              | \$0                 | 0              | \$0                | 1                 | \$1,601,925        | 1               | \$1,368,138         | 2           | \$2,970,063         |
| Professional Services  | \$173,618,057          | 18             | \$28,667,090        | 15             | \$469,820          | 3                 | \$45,500           | 14              | \$1,556,762         | 50          | \$30,739,172        |
| <=\$5K                 | \$1,428,674            | 4              | \$15,584            | 4              | \$16,925           | 2                 | \$5,500            | 5               | \$22,497            | 15          | \$60,506            |
| >\$5K, <=\$100K        | \$6,446,067            | 5              | \$334,366           | 11             | \$452,895          | 1                 | \$40,000           | 7               | \$448,138           | 24          | \$1,275,399         |
| >\$100K, <\$1M         | \$11,927,678           | 2              | \$1,196,752         | 0              | \$0                | 0                 | \$0                | 2               | \$1,086,128         | 4           | \$2,282,880         |
| >=\$1M                 | \$153,815,638          | 7              | \$27,120,387        | 0              | \$0                | 0                 | \$0                | 0               | \$0                 | 7           | \$27,120,387        |
| Standardized Services  | \$406,301,083          | 577            | \$3,631,424         | 166            | \$3,650,362        | 54                | \$634,701          | 79              | \$1,664,140         | 876         | \$9,580,628         |
| <=\$5K                 | \$9,307,075            | 526            | \$394,874           | 137            | \$179,111          | 41                | \$103,544          | 54              | \$124,193           | 758         | \$801,722           |
| >\$5K, <=\$100K        | \$24,383,466           | 48             | \$1,416,237         | 27             | \$924,390          | 13                | \$531,158          | 23              | \$1,082,022         | 111         | \$3,953,807         |
| >\$100K, <\$1M         | \$16,087,226           | 2              | \$657,000           | 1              | \$839,150          | 0                 | \$0                | 2               | \$457,925           | 5           | \$1,954,075         |
| >=\$1M                 | \$356,523,316          | 1              | \$1,163,313         | 1              | \$1,707,711        | 0                 | \$0                | 0               | \$0                 | 2           | \$2,871,024         |
| <b>All Industries</b>  | <b>\$1,781,016,219</b> | <b>999</b>     | <b>\$45,305,110</b> | <b>539</b>     | <b>\$7,442,278</b> | <b>320</b>        | <b>\$5,678,401</b> | <b>1116</b>     | <b>\$15,035,902</b> | <b>2974</b> | <b>\$73,461,690</b> |
| <=\$5K                 | \$24,316,992           | 873            | \$1,085,503         | 400            | \$706,090          | 254               | \$567,917          | 873             | \$1,977,511         | 2400        | \$4,337,022         |
| >\$5K, <=\$100K        | \$62,091,028           | 109            | \$2,955,455         | 136            | \$3,720,627        | 63                | \$1,428,361        | 235             | \$5,968,873         | 543         | \$14,073,316        |
| >\$100K, <\$1M         | \$72,644,339           | 6              | \$2,307,682         | 2              | \$1,307,850        | 1                 | \$280,198          | 5               | \$2,394,053         | 14          | \$6,289,783         |
| >=\$1M                 | \$1,621,963,859        | 11             | \$38,956,469        | 1              | \$1,707,711        | 2                 | \$3,401,925        | 3               | \$4,695,464         | 17          | \$48,761,570        |

The tables above credit only those awards that went to certified M/WBEs, not other qualified “minority-owned” or “woman-owned” companies that have not yet sought certification.

In addition, most prime contracts reflected in the data (except the professional services contracts) are required by New York State law to be procured via competitive sealed bid. Under General Municipal Law (GML) § 103, agencies must, for the overwhelming majority of the contracts covered by LL 129, accept the lowest responsible bid and may not give a bidder preference because of its M/WBE status. City agencies’ efforts to achieve their prime contract M/WBE participation goals are thus limited to such means as increased outreach and training, aimed at encouraging M/WBEs to bid successfully on various procurements. Even for work not covered by GML § 103, such as professional services contracts, GML § 104-b precludes agencies from incorporating into their contracts social policy goals unrelated to the goals of the State procurement laws. Thus, the City wide goals for prime contract awards must be viewed as

aspirational, and agencies' performance evaluated in terms of their efforts to make progress toward achieving the goals in light of the limited tools available to them for that purpose. LL 129 reflects this standard, namely, by referring to whether each agency has made "substantial" or "adequate" progress toward meeting its goals. See § 6-129(l)(2) and (m).

The LL 129 program also does not cover all of the City's procurements. In keeping with Federal constitutional case law, the program is "narrowly tailored" to address the gender- and race/ethnic-based disparities identified in an economic study commissioned by the City Council and released in 2005. Based on that study, LL 129 is limited in several significant ways. The most significant limitation is the *exclusion* from the goals program of any prime contract valued at one million dollars or more.

LL 129 excludes some contracts from its coverage based upon the industry of the vendor and type of services. Nonprofits have no individual owners, so they cannot be classified as M/WBEs. Thus, nearly all human services contracts are excluded from LL 129, as they are held by nonprofit vendors. For other industries, LL 129 sets goals for prime contracts – ranging from 22% in construction to 36% in goods – but for three industries, LL 129 sets goals only for *some* gender and racial/ethnic subgroups, not for all.<sup>1</sup>

Further, LL 129 excludes from its goals provisions all contracts entered into by certain procurement methods – i.e., emergency procurements, intergovernmental procurements, interagency and government-to-government procurements, and sole source procurements. See, § 6-129(q) (iii)-(vi). In addition, LL 129 excludes all procurements wherein state or federal funding restrictions either preclude the imposition of local goals or override local goals by imposing analogous state or federal goals. See § 6-129(q)(i)-(ii).

Agency-by-agency details corresponding to each of the above tables are included in the appendix to this report. For the reporting period, with respect to LL 129 prime contracts above the small purchase limits (i.e., awards valued at more than \$100,000 up to one million dollars), only one agency awarded more than 20 contracts in any category for which goals were set. DCAS awarded 76 such contracts for goods. Most other agencies awarded at most one or two contracts of this size in any particular industry.

Even in the small purchase area, most agencies did not award more than 20 contracts in many of the LL 129 categories. All told, 12 agencies awarded more than 20 goods contracts, a category for which there are four separate gender/ethnicity goals under LL 129; of the 48 possible goals for those goods procurements (12 agencies times 4 categories each), in 14 instances agencies met or exceeded the goal amounts, and in another 15 instances, agencies attained at least half of the goal amount set. Similarly, there were 10 agencies that awarded more than 20 standardized services contracts, a category for which three gender/ethnicity goals are established under LL 129; of the 30 potential goals, agencies met or exceeded goals in two instances, and met at least half of the goal amount in six other instances. Similarly, only two agencies awarded more than 20 contracts in the professional services area and none awarded more than 20 in construction.<sup>2</sup>

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<sup>1</sup> In construction, LL 129 establishes prime contract goals only for Black American and Hispanic American firms. For professional services and standard services, prime contract goals are set for those groups, and also for Caucasian Women firms. Only for goods does LL 129 set prime contract goals for those three groups and also Asian American firms.

<sup>2</sup> For agencies that did not award at least 20 contracts in a given area, it is not possible to provide any statistically sound analysis with respect to the percentages awarded by industry, gender or ethnicity category, as the universe is too small to subdivide in accordance with the LL 129 statutory structure.

## Subcontracts

LL 129 sets subcontracting goals for prime contracts in the construction and professional services areas (only). These goals apply to prime contracts, including those valued at more than one million dollars, but the LL 129 goals do not cover subcontracts which themselves equal or exceed one million dollars.<sup>3</sup>

During the reporting period, agencies awarded 112 new prime contracts with target subcontracting requirements, as compared with 183 in the first half of Fiscal Year 2010. As shown in the two tables below, those 112 contracts (valued at \$715 Million) have thus far yielded 231 subcontracts valued at below one million dollars, 84 of which, approximately 60% of the value, were awarded to M/WBE firms. Looking at construction, in particular, as the area represented by 217 of the 231 subcontracts, and leaving aside those subcontracts that went to certified WBEs, a category for which LL 129 does not set subcontracting goals, the applicable percentage was 55%, which is well above the LL 129 total goals of approximately 31%. The value of subcontracts awarded to M/WBEs on prime contracts with LL 129 subcontracting goals in the first half of Fiscal Year 2011 is \$13M, a 136% increase from the \$5.7M awarded in the comparable period of Fiscal Year 2010.

| <b>§ 6-129(l)(1)(vii)(A-B):<br/>Number &amp; Dollar Value of Prime Contracts (&amp; Number/Value of Awards to M/WBEs)<br/>Where Target Subcontracting Percentage is Established</b> |            |                      |                |                     |                |            |                   |            |                 |                    |
|---|------------|----------------------|----------------|---------------------|----------------|------------|-------------------|------------|-----------------|--------------------|
| Industry  | All        |                      | Asian American |                     | Black American |            | Hispanic American |            | Caucasian Women |                    |
|   | #          | Value                | #              | Value               | #              | Value      | #                 | Value      | #               | Value              |
| Construction Services   | 85         | \$645,688,481        | 4              | \$10,793,957        | 0              | \$0        | 0                 | \$0        | 2               | \$3,327,327        |
| Professional Services   | 27         | \$69,808,220         | 4              | \$7,848,499         | 0              | \$0        | 0                 | \$0        | 1               | \$799,128          |
| <b>Total Primes with LL129 Subcontracts</b>   | <b>112</b> | <b>\$715,496,701</b> | <b>8</b>       | <b>\$18,642,456</b> | <b>0</b>       | <b>\$0</b> | <b>0</b>          | <b>\$0</b> | <b>3</b>        | <b>\$4,126,455</b> |

| <b>§ 6-129(l)(1)(vii)(C):<br/>Number &amp; Dollar Value of LL 129 Subcontracts (&amp; Number/Value of Awards to M/WBEs)<br/>Pursuant to Prime Contracts Where Target Subcontracting Percentage is Established</b> |            |                     |                |                    |                |                    |                   |                    |                 |                    |
|---|------------|---------------------|----------------|--------------------|----------------|--------------------|-------------------|--------------------|-----------------|--------------------|
| Industry  | All        |                     | Asian American |                    | Black American |                    | Hispanic American |                    | Caucasian Women |                    |
|   | #          | Value               | #              | Value              | #              | Value              | #                 | Value              | #               | Value              |
| Construction Services   | 217        | \$19,412,190        | 11             | \$2,254,282        | 30             | \$4,106,218        | 29                | \$4,373,455        | 8               | \$956,816          |
| Professional Services   | 14         | \$3,040,297         | 1              | \$223,042          | 3              | \$972,524          | 1                 | \$254,878          | 1               | \$334,565          |
| <b>Total LL 129 Subcontracts</b>  | <b>231</b> | <b>\$22,452,487</b> | <b>12</b>      | <b>\$2,477,324</b> | <b>33</b>      | <b>\$5,078,741</b> | <b>30</b>         | <b>\$4,628,333</b> | <b>9</b>        | <b>\$1,291,381</b> |

<sup>3</sup> Subcontractor participation goals are set for three groups in the professional services area, but not for Asian American firms. Similarly, in construction, goals are set for three groups, but not for women-owned firms. Each of these exclusions stems from the City's 2005 disparity study, which failed to identify any statistically significant procurement disparities in those areas. Similarly, the study did not find statistically significant disparity for M/WBEs in subcontracts for standardized services.

It is worth noting that for many of the covered contracts, especially in the construction arena, considerable subcontracting activity occurs in later phases of projects. Longer term trends can be derived from a review of the 504 active prime contracts registered during FY 2007-2011 that included target subcontracting requirements and M/WBE goals for construction and/or professional services. To date, including the first six months of Fiscal Year 2011, City agencies have approved more than 1,300 subcontracts valued at below one million dollars for construction or professional services (i.e., covered by LL 129 goals); M/WBEs account for 455 of these subcontracts. Among those subcontracts, the share of the total dollar value awarded to certified M/WBE subcontractors is approximately 46%.

| <b>Number &amp; Dollar Value of Prime Contracts Registered Where Target Subcontracting Percentage is Established<br/>Fiscal Years 2007 to 2011</b> |        |                 |
|--|--------|-----------------|
| Industry   | Number | Value           |
| Construction and Professional Services   | 504    | \$4,631,747,785 |

| <b>Number &amp; Dollar Value of LL 129 Subcontracts (&amp; Number/Value of Awards to M/WBEs) Pursuant to Prime Contracts Where Target Subcontracting Percentage is Established Fiscal Years 2007 to 2010 (Q1-2 only)</b> |             |                      |                |                     |                |                     |                   |                     |                 |                    |
|--|-------------|----------------------|----------------|---------------------|----------------|---------------------|-------------------|---------------------|-----------------|--------------------|
| Industry   | All         |                      | Asian American |                     | Black American |                     | Hispanic American |                     | Caucasian Women |                    |
|  | #           | Value                | #              | Value               | #              | Value               | #                 | Value               | #               | Value              |
| Construction   | 1278        | \$154,980,061        | 96             | \$18,462,778        | 176            | \$29,297,403        | 120               | \$18,329,323        | 42              | \$5,392,238        |
| Professional Services  | 63          | \$8,641,524          | 1              | \$223,042           | 5              | \$1,071,524         | 4                 | \$457,152           | 11              | \$1,524,550        |
| <b>Total Subcontracts</b>  | <b>1341</b> | <b>\$163,621,585</b> | <b>97</b>      | <b>\$18,685,820</b> | <b>181</b>     | <b>\$30,368,927</b> | <b>124</b>        | <b>\$18,786,474</b> | <b>53</b>       | <b>\$6,916,788</b> |

## Waivers

Vendors sought a total of 50 requests for waivers of the target subcontracting requirements during the reporting period from July 1 through December 31, 2010. Of those requests, 13 were denied, while 17 were approved as full waivers and 20 were approved as partial waivers. Since waivers may be granted only to vendors that demonstrate both the capacity to perform the prime contract without the subcontracting and a prior contracting history of doing similar work without subcontracting, some of the waivers that were granted involved repeated requests from the same firms, as they sought multiple bidding opportunities. Thus, the 37 full and partial waivers granted covered a total of only 33 individual firms. Waivers are determined during the pre-bid stage of the procurement. Thus, most of the vendors that received waivers did not ultimately win the contracts they were competing for.

| <b>§ 6-129(l)(1)(vii)(D): M/WBE Waivers Decided - 7/1/2010 to 12/31/2010</b> |                      |   |            |                   |                       |                             |                              |
|--|----------------------|---|------------|-------------------|-----------------------|-----------------------------|------------------------------|
| <b>Agency</b>  | <b>Decision Date</b> | <b>Vendor</b>                                   | <b>BRD</b> | <b>Agency TSP</b> | <b>Waiver Request</b> | <b>Waiver Determination</b> | <b>If Partial, % Granted</b> |
| DPR  | 7/1/2010             | LaPoma Sitework & Structure Inc.                | 7/7/2010   | 30%               | 18%                   | Partial                     | 25%                          |
| DPR  | 7/2/2010             | Nicholson & Galloway, Inc.                      | 7/8/2010   | 35%               | 25%                   | Denied                      |                              |
| NYPD   | 7/8/2010             | The Trustees of Columbia University             | 7/9/2010   | 2%                | 0%                    | Full                        |                              |
| NYPD   | 7/15/2010            | Queens College-CUNY, Technology Training Center | 7/19/2010  | 2%                | 0%                    | Full                        |                              |
| HPD  | 8/4/2010             | N.B.T. Equipment                                | 8/30/2010  | 18%               | 14%                   | Partial                     | 14%                          |
| DDC  | 8/12/2010            | ADCO Electric Corp.                             | 9/8/2010   | 7%                | 5%                    | Partial                     | 5%                           |
| DOT  | 8/16/2010            | DeFoe Corp.                                     | 8/17/2010  | 20%               | 10%                   | Denied                      |                              |
| DDC  | 8/24/2010            | En-Tech Corp                                    | 8/25/2020  | 5%                | 0%                    | Full                        |                              |
| DDC  | 9/3/2010             | Enclos Corporation                              | 9/8/2010   | 1%                | 0%                    | Denied                      |                              |
| DCAS   | 9/9/2010             | Welkin Mechanical, LLC                          | 9/13/2010  | 60%               | 15%                   | Partial                     | 15%                          |
| DDC  | 9/20/2010            | S&A Building Development Co. Inc.               | 9/29/2010  | 60%               | 10%                   | Partial                     | 40%                          |
| DPR  | 10/1/2010            | Dragonetti Brothers                             | 10/22/2010 | 26%               | 0%                    | Partial                     | 9%                           |
| DPR  | 10/15/2010           | Doyle-Baldante, Inc.                            | 10/19/2010 | 24%               | 1%                    | Partial                     | 9%                           |
| DDC  | 10/15/2010           | En-Tech Corp                                    | 10/20/2010 | 7%                | 0%                    | Full                        |                              |
| DCAS   | 10/21/2010           | Arista Plumbing, Heating and Piping Corp.       | 10/26/2010 | 11%               | 0%                    | Denied                      |                              |
| DDC  | 10/22/2010           | Mega Engineering, Inc.                          | 11/3/2010  | 10%               | 0%                    | Full                        |                              |
| DDC  | 10/23/2010           | Laws Construction Corp.                         | 10/27/2010 | 13%               | 5%                    | Partial                     | 5%                           |
| HPD  | 10/25/2010           | Preet A B Construction Corp.                    | 10/28/2010 | 30%               | 2%                    | Partial                     | 2%                           |
| DCAS   | 10/25/2010           | Ark Systems Electric Corp.                      | 10/29/2010 | 14%               | 4%                    | Partial                     | 7%                           |
| DCAS   | 10/25/2010           | A.T.J. Electrical Co., Inc.                     | 10/29/2010 | 14%               | 7%                    | Partial                     | 7%                           |
| HPD  | 10/25/2010           | ANSU Construction Inc                           | 10/28/2010 | 30%               | 5%                    | Denied                      |                              |
| DPR  | 10/26/2010           | Dragonetti Brothers                             | 11/3/2010  | 10%               | 0%                    | Denied                      |                              |
| HPD  | 10/26/2010           | Vikram Construction, Inc.                       | 10/28/2010 | 30%               | 0%                    | Denied                      |                              |
| DDC  | 11/17/2010           | Mega Engineering, Inc.                          | 11/29/2010 | 15%               | 0%                    | Full                        |                              |
| HPD  | 11/22/2010           | Gatway Demolition Corp.                         | 11/22/2010 | 25%               | 22%                   | Denied                      |                              |
| DDC  | 11/23/2010           | C&L Contracting Corp.                           | 11/30/2010 | 30%               | 26%                   | Denied                      |                              |
| DDC  | 12/6/2010            | Les Construction Beauce Atlas, Inc.             | 12/9/2010  | 11%               | 4%                    | Partial                     | 4%                           |
| DDC  | 12/6/2010            | W&W Steel, LLC                                  | 12/9/2010  | 11%               | 4%                    | Partial                     | 4%                           |

| Agency | Decision Date | Vendor                                 | BRD        | Agency TSP | Waiver Request | Waiver Determination | If Partial, % Granted |
|--------|---------------|--|------------|------------|----------------|----------------------|-----------------------|
| DDC    | 12/6/2010     | The Berlin Street Construction company | 12/9/2010  | 11%        | 4%             | Partial              | 5%                    |
| DDC    | 12/6/2010     | Weir Welding Company, Inc.             | 12/9/2010  | 11%        | 5%             | Partial              | 5%                    |
| DDC    | 12/6/2010     | Banker Steel Company, LLC              | 12/9/2010  | 11%        | 5%             | Partial              | 5%                    |
| DDC    | 12/6/2010     | Supermetal Structures Inc.             | 12/9/2010  | 11%        | 5%             | Partial              | 5%                    |
| HPD    | 12/6/2010     | A. Russo Wrecking, Inc.                | 12/8/2010  | 16%        | 12%            | Partial              | 12%                   |
| DPR    | 12/6/2010     | Dragonetti Brothers                    | 12/10/2010 | 5%         | 0%             | Full                 |                       |
| DPR    | 12/6/2010     | Dragonetti Brothers                    | 12/10/2010 | 25%        | 0%             | Denied               |                       |
| DPR    | 12/8/2010     | Dragonetti Brothers                    | 12/10/2010 | 5%         | 0%             | Denied               |                       |
| DPR    | 12/10/2010    | Doyle-Baldante, Inc.                   | 12/22/2010 | 34%        | 2%             | Partial              | 5%                    |
| DDC    | 12/10/2010    | Brickens Construction Inc.             | 12/16/2010 | 37%        | 25%            | Partial              | 25%                   |
| DoITT  | 12/15/2010    | Root Cause                             | 12/20/2010 | 20%        | 0%             | Full                 |                       |
| DoITT  | 12/15/2010    | The Bridgespan Group                   | 12/20/2010 | 20%        | 0%             | Full                 |                       |
| DoITT  | 12/15/2010    | Public Consulting Group, Inc.          | 12/20/2010 | 20%        | 0%             | Full                 |                       |
| ACS    | 12/16/2010    | TemPositions Health Care, Inc.         | 12/20/2010 | 10%        | 0%             | Full                 |                       |
| ACS    | 12/16/2010    | Careline Services                      | 12/20/2010 | 10%        | 0%             | Full                 |                       |
| ACS    | 12/16/2010    | White Glove Placement, Inc.            | 12/20/2010 | 10%        | 0%             | Full                 |                       |
| ACS    | 12/16/2010    | Gotham Per Diem Inc.                   | 12/20/2010 | 10%        | 0%             | Full                 |                       |
| DYCD   | 12/16/2010    | TemPositions, Inc.                     | 12/17/2010 | 31%        | 0%             | Full                 |                       |
| DYCD   | 12/16/2010    | Corporate Staff Services, Inc.         | 12/17/2010 | 31%        | 0%             | Full                 |                       |
| DYCD   | 12/16/2010    | YMS Management Associates Inc.         | 12/17/2010 | 31%        | 0%             | Full                 |                       |
| DYCD   | 12/16/2010    | Heavenly Minded Enterprises, Inc.      | 12/17/2010 | 31%        | 0%             | Denied               |                       |
| DYCD   | 12/16/2010    | Automatic Data Processing              | 12/17/2010 | 31%        | 0%             | Denied               |                       |

### Complaints Received/Non-Compliance Findings

LL 129 requires the tracking of compliance complaints by M/WBE vendors, but no such complaints were made during the reporting period.

### Efforts to Reduce or Eliminate Barriers to Competition

SBS helped reduce market barriers by assisting eight companies expedite their payment requests from prime contractors and City agencies. To reduce the need for such interventions, SBS educates M/WBEs on how to properly submit payment requisition paperwork and assists firms with their initial submission.

## Large-Scale Procurement Approvals

Local Law 129 requires City agencies to seek MOCS approval, prior to solicitation to conduct procurements anticipated to be valued at over \$10 million. In the reporting period, there were 25 registered contracts for which MOCS conducted large-scale procurement reviews.<sup>4</sup> A full list is shown below. Of these approvals only one contract was also registered in the first half of FY11. The value of the 25 approved contracts shown in the table below is approximately \$1.4 billion dollars. Nearly all approvals were solicited via competitive sealed bid, with one approval solicited via the accelerated procurement method.

In Fiscal 2010, the City of New York entered into Project Labor Agreements (PLAs) with the Building and Construction Trades Council. The PLAs provide for common labor provisions that apply to all contractors and subcontractors working on a specified project. These Agreements will save the City nearly \$300 million dollars and will create approximately 1,800 new construction jobs. The PLAs provide the City with a Wicks Law exemption and allow for the use of a true general contractor to oversee an entire project. There are also a number of common workplace adjustments including a special provision for MWBE contractors on work under \$1 million dollars to encourage growth for MWBE construction firms.

With the addition of PLAs, large scale approvals made on the basis of Large Scale Construction and Wicks Law Mandate have dramatically decreased in dollar value as compared to the reporting period last year. Multiple Award Requirements Contracts increased this year to 21%, from 1% last year, of the total large scale volume. These contracts are already divided among multiple awardees and therefore do not need to be broken down further.

| <b>Large Scale Procurements Approved in Fiscal Year 2011</b> |                       |                        |                   |
|--|-----------------------|------------------------|-------------------|
| <b>Basis of Determination</b>                                | <b># of Contracts</b> | <b>Dollar Value</b>    | <b>% of Total</b> |
| Indivisible Purchase, Project or Service                     | 2                     | \$26,000,000           | 2%                |
| Large Scale Construction Project                             | 3                     | \$196,824,961          | 14%               |
| Multiple Award Requirement Contract                          | 3                     | \$293,500,000          | 21%               |
| Multiple Site Contract                                       | 6                     | \$176,259,722          | 13%               |
| PLA  | 3                     | \$226,382,334          | 16%               |
| Requirement Contract   | 6                     | \$292,477,958          | 21%               |
| Unique Goods/Services  | 2                     | \$187,800,000          | 13%               |
| <b>Total</b>   | <b>25</b>             | <b>\$1,399,244,974</b> | <b>100%</b>       |

<sup>4</sup> Approvals that occurred during the reporting period but have not yet resulted in the release of any solicitation are reported only after the contract is awarded, in order to protect the integrity of the bidding/proposal process.



| Fiscal Year 2011 Large Scale Procurement Approvals (>\$10M) |               |                 |   |   |                      |
|---|---------------|-----------------|---|---|----------------------|
| Agency  | Approval Date | Submission Type | Description   | Basis For Approval  | Estimated Value      |
| DDC   | 8/18/2010     | CSB             | SEC200040 - Emergency Reconstruction of Collapsed/ Defective Sewers/Appurtenances, etc. - Citywide                  | Indivisible purchase/project/service  | \$14,000,000         |
| DOF   | 9/3/2010      | CSB             | Real Estate Tax Lockbox Services  | Indivisible purchase/project/service  | \$12,000,000         |
| <b>Indivisible Purchase, Project or Service</b>             |               |                 |   |   | <b>\$26,000,000</b>  |
| DDC   | 10/18/2010    | CSB             | MED-606 - Installation of Trunk Water Mains and Appurtenances in Grand Street, etc. - Manhattan                     | Large Scale Construction Project  | \$92,685,533         |
| DDC   | 11/3/2010     | CSB             | MED599 - Installation of Trunk Water Mains and Appurtenances in West 48th Street, etc. - Manhattan                  | Large Scale Construction Project  | \$94,639,428         |
| DOC   | 11/8/2010     | CSB             | Design/Build Pre-Engineered Building for RNC SCHOOL ADDITION  | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)               | \$9,500,000          |
| <b>Large Scale Construction Project</b>                     |               |                 |   |   | <b>\$196,824,961</b> |
| DCAS  | 7/30/2010     | CSB             | Heating Oil and Bioheating Oil  | Multiple award requirement contract (already divided)   | \$100,000,000        |
| DCAS  | 8/3/2010      | CSB             | Gasoline and Ethanol Blends, Bulk Delivery  | Multiple award requirement contract (already divided)   | \$150,000,000        |
| DCAS  | 11/4/2010     | CSB             | BUSES, 30 AND 49 PASSENGER: DOC   | Multiple award requirement contract (already divided)   | \$9,500,000          |
| DDC   | 8/10/2010     | CSB             | RQ_LQ - Requirements Contract for Roof Replacement and Related Repairs: Queens Public Library                       | Multiple award requirement contract (already divided)   | \$10,000,000         |
| DOT   | 7/21/2010     | CSB             | Hot Asphalt Paving Mixtures Delivered into City Trucks - Zone 1 No. Bx, Zone 2 So. Bx, Zone 3 So. Queens, Zone 4 SI | Multiple award requirement contract (already divided)   | \$24,000,000         |
| <b>Multiple Award Requirement Contract</b>                  |               |                 |   |   | <b>\$293,500,000</b> |
| DDC   | 8/18/2010     | CSB             | GE349 - Reconstruction and Replacement of Broken Water Mains on an Emergency Basis - Citywide                       | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$10,000,000         |
| DEP   | 8/22/2008     | RFP             | Professional Engineering Services   | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$20,736,418         |
| DOT   | 8/23/2010     | CSB             | Preventive Maintenance of Various Movable Bridges in NYC(MBPM11)  | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$20,469,922         |
| DOT   | 8/30/2010     | CSB             | Protection of Timber Structures against Marine Borers (HBCBORERS-R)   | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$94,449,000         |
| DPR   | 11/23/2010    | CSB             | MAINTENANCE AND REPAIR OF PARKS & RECREATION'S BRONX AND BROOKLYN BASED VEHICLE AND EQUIPMENT FLEETS                | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$12,604,382         |
| DCAS  | 10/29/2010    | CSB             | VEHICLES: LIGHT DUTY  | Multiple award requirement contract (already divided)   | \$18,000,000         |
| <b>Multiple Site Contract</b>                               |               |                 |   |   | <b>\$176,259,722</b> |
| DCAS  | 7/21/2010     | CSB             | The Forum at Queens Borough Hall  | PLA   | \$21,303,265         |
| DDC   | 12/16/2010    | CSB             | Fort Washington Armory Building Envelope Rehabilitation - Manhattan   | PLA   | \$10,234,569         |
| DSNY  | 3/16/2010     | CSB             | DeMatteis/Darcon,Joint Venture  | PLA   | \$194,844,500        |
| <b>PLA</b>  |               |                 |   |   | <b>\$226,382,334</b> |

| Agency                       | Approval Date | Submission Type | Description   | Basis For Approval  | Estimated Value      |
|------------------------------|---------------|-----------------|---|---|----------------------|
| DCAS                         | 8/3/2010      | Accelerated     | GASOLINE & ETHANOL BLENDS: BULK DELIVERY                          | Requirement contract and significant economies of scale result from large contract  | \$164,727,958        |
| DCAS                         | 8/31/2010     | CSB             | TRUCK, FIRE, 95' AERIAL PLATFORM APPARATUS                        | Requirement contract and significant economies of scale result from large contract  | \$20,800,000         |
| DCAS                         | 9/21/2010     | CSB             | Asphalt Cement, Bulk Delivery                                     | Requirement contract and significant economies of scale result from large contract  | \$20,000,000         |
| DCAS                         | 10/28/2010    | CSB             | Genuine repair parts Ford   | Requirement contract and significant economies of scale result from large contract  | \$18,000,000         |
| DCAS                         | 11/1/2010     | CSB             | Sodium Hypochlorite Solution for DEP Waste Water Treatment Plants | Requirement contract and significant economies of scale result from large contract  | \$54,950,000         |
| DCAS                         | 11/22/2010    | CSB             | Truck, Collection, Hybrid Hydraulic, DSNY                         | Requirement contract and significant economies of scale result from large contract  | \$14,000,000         |
| <b>Requirement Contract</b>  |               |                 |   |   | <b>\$292,477,958</b> |
| DCAS                         | 10/21/2010    | CSB             | Fluorosilicic Acid  | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$37,800,000         |
| DCAS                         | 10/25/2010    | CSB             | Fuel Oil, Heating and Bioheating, Bulk Delivery Re-As             | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$150,000,000        |
| <b>Unique Goods/Services</b> |               |                 |   |   | <b>\$187,800,000</b> |

## Appendix

Prime contracts disaggregated by industry, dollar range, and ethnicity/gender

| Agency                | Industry              | Dollar Range       | Total Primes       |             | Total MWBE |             | Asian   |           | Black |             | Hispanic |          | Caucasian Female |           |     |
|-----------------------|-----------------------|--------------------|--------------------|-------------|------------|-------------|---------|-----------|-------|-------------|----------|----------|------------------|-----------|-----|
|                       |                       |                    | Count              | Value       | Count      | Value       | Count   | Value     | Count | Value       | Count    | Value    | Count            | Value     |     |
| ACS                   | Goods                 | >\$5K              | 17                 | \$800,015   | 6          | \$296,575   | 2       | \$65,000  | 1     | \$100,000   | 1        | \$6,575  | 2                | \$125,000 |     |
|                       |                       | <=\$5K             | 88                 | \$272,794   | 22         | \$61,501    | 3       | \$5,413   | 9     | \$18,253    | 2        | \$9,826  | 8                | \$28,009  |     |
|                       |                       | >\$5K,<br><=\$100K | 17                 | \$800,015   | 6          | \$296,575   | 2       | \$65,000  | 1     | \$100,000   | 1        | \$6,575  | 2                | \$125,000 |     |
|                       | Professional Services | >\$5K              | 19                 | \$1,612,925 | 2          | \$200,000   | 1       | \$100,000 | 0     | \$0         | 0        | \$0      | 1                | \$100,000 |     |
|                       |                       | <=\$5K             | 62                 | \$219,639   | 3          | \$14,981    | 1       | \$4,984   | 0     | \$0         | 0        | \$0      | 2                | \$9,997   |     |
|                       |                       | >\$5K,<br><=\$100K | 17                 | \$853,550   | 2          | \$200,000   | 1       | \$100,000 | 0     | \$0         | 0        | \$0      | 1                | \$100,000 |     |
|                       |                       | >\$100K,<br><\$1M  | 2                  | \$759,375   | 0          | \$0         | 0       | \$0       | 0     | \$0         | 0        | \$0      | 0                | \$0       |     |
|                       | Standardized Services | >\$5K              | 17                 | \$8,556,217 | 6          | \$2,173,441 | 1       | \$75,600  | 2     | \$1,807,711 | 0        | \$0      | 3                | \$290,130 |     |
|                       |                       | <=\$5K             | 68                 | \$223,504   | 10         | \$38,242    | 0       | \$0       | 2     | \$7,498     | 6        | \$24,182 | 2                | \$6,562   |     |
|                       |                       | >\$5K,<br><=\$100K | 14                 | \$695,229   | 4          | \$235,205   | 1       | \$75,600  | 1     | \$100,000   | 0        | \$0      | 2                | \$59,605  |     |
|                       |                       | >\$100K,<br><\$1M  | 1                  | \$230,525   | 1          | \$230,525   | 0       | \$0       | 0     | \$0         | 0        | \$0      | 1                | \$230,525 |     |
|                       |                       | >=\$1M             | 2                  | \$7,630,463 | 1          | \$1,707,711 | 0       | \$0       | 1     | \$1,707,711 | 0        | \$0      | 0                | \$0       |     |
|                       | BIC                   | Goods              | >\$5K              | 2           | \$15,921   | 0           | \$0     | 0         | \$0   | 0           | \$0      | 0        | \$0              | 0         | \$0 |
|                       |                       |                    | <=\$5K             | 24          | \$27,591   | 2           | \$1,927 | 0         | \$0   | 0           | \$0      | 2        | \$1,927          | 0         | \$0 |
|                       |                       |                    | >\$5K,<br><=\$100K | 2           | \$15,921   | 0           | \$0     | 0         | \$0   | 0           | \$0      | 0        | \$0              | 0         | \$0 |
| Professional Services |                       | >\$5K              | 1                  | \$8,500     | 0          | \$0         | 0       | \$0       | 0     | \$0         | 0        | \$0      | 0                | \$0       |     |
|                       |                       | >\$5K,<br><=\$100K | 1                  | \$8,500     | 0          | \$0         | 0       | \$0       | 0     | \$0         | 0        | \$0      | 0                | \$0       |     |
| Standardized Services |                       | >\$5K              | 3                  | \$54,898    | 0          | \$0         | 0       | \$0       | 0     | \$0         | 0        | \$0      | 0                | \$0       |     |
|                       |                       | <=\$5K             | 14                 | \$20,751    | 1          | \$3,500     | 0       | \$0       | 1     | \$3,500     | 0        | \$0      | 0                | \$0       |     |
|                       |                       | >\$5K,<br><=\$100K | 3                  | \$54,898    | 0          | \$0         | 0       | \$0       | 0     | \$0         | 0        | \$0      | 0                | \$0       |     |

| Agency                | Industry              | Dollar Range          | Total Primes |           | Total MWBE |           | Asian   |           | Black |           | Hispanic |         | Caucasian Female |          |       |
|-----------------------|-----------------------|-----------------------|--------------|-----------|------------|-----------|---------|-----------|-------|-----------|----------|---------|------------------|----------|-------|
|                       |                       |                       | Count        | Value     | Count      | Value     | Count   | Value     | Count | Value     | Count    | Value   | Count            | Value    |       |
| CCHR                  | Goods                 | <=\$5K                | 45           | \$29,875  | 2          | \$817     | 0       | \$0       | 0     | \$0       | 2        | \$817   | 0                | \$0      |       |
|                       |                       | >\$5K                 | 2            | \$14,923  | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
|                       | Professional Services | >\$5K,<br><=\$100K    | 2            | \$14,923  | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
|                       |                       | Standardized Services | >\$5K        | 4         | \$33,544   | 0         | \$0     | 0         | \$0   | 0         | \$0      | 0       | \$0              | 0        | \$0   |
|                       |                       |                       | <=\$5K       | 28        | \$26,026   | 3         | \$1,322 | 0         | \$0   | 0         | \$0      | 2       | \$842            | 1        | \$480 |
|                       |                       | >\$5K,<br><=\$100K    | 4            | \$33,544  | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
| CCRB                  | Goods                 | >\$5K                 | 2            | \$30,240  | 1          | \$5,240   | 0       | \$0       | 0     | \$0       | 0        | \$0     | 1                | \$5,240  |       |
|                       |                       | <=\$5K                | 20           | \$25,439  | 1          | \$765     | 0       | \$0       | 0     | \$0       | 0        | \$0     | 1                | \$765    |       |
|                       |                       | >\$5K,<br><=\$100K    | 2            | \$30,240  | 1          | \$5,240   | 0       | \$0       | 0     | \$0       | 0        | \$0     | 1                | \$5,240  |       |
|                       | Standardized Services | >\$5K                 | 8            | \$122,162 | 1          | \$6,000   | 0       | \$0       | 0     | \$0       | 1        | \$6,000 | 0                | \$0      |       |
|                       |                       | <=\$5K                | 37           | \$35,621  | 1          | \$370     | 0       | \$0       | 0     | \$0       | 0        | \$0     | 1                | \$370    |       |
|                       |                       | >\$5K,<br><=\$100K    | 8            | \$122,162 | 1          | \$6,000   | 0       | \$0       | 0     | \$0       | 1        | \$6,000 | 0                | \$0      |       |
| CJC                   | Standardized Services | >\$5K                 | 1            | \$100,000 | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
|                       |                       | >\$5K,<br><=\$100K    | 1            | \$100,000 | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
| CSC                   | Goods                 | <=\$5K                | 6            | \$6,991   | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
|                       | Professional Services | <=\$5K                | 1            | \$2,880   | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
|                       | Standardized Services | >\$5K                 | 1            | \$25,000  | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
|                       |                       | <=\$5K                | 1            | \$1,565   | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
|                       |                       | >\$5K,<br><=\$100K    | 1            | \$25,000  | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
| CULT                  | Goods                 | >\$5K                 | 19           | \$874,628 | 12         | \$450,821 | 5       | \$201,598 | 4     | \$172,500 | 0        | \$0     | 3                | \$76,723 |       |
|                       |                       | <=\$5K                | 20           | \$37,942  | 3          | \$7,322   | 1       | \$80      | 1     | \$5,000   | 0        | \$0     | 1                | \$2,242  |       |
|                       |                       | >\$5K,<br><=\$100K    | 19           | \$874,628 | 12         | \$450,821 | 5       | \$201,598 | 4     | \$172,500 | 0        | \$0     | 3                | \$76,723 |       |
|                       | Professional Services | >\$5K                 | 5            | \$134,199 | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
|                       |                       | >\$5K,<br><=\$100K    | 5            | \$134,199 | 0          | \$0       | 0       | \$0       | 0     | \$0       | 0        | \$0     | 0                | \$0      |       |
| Standardized Services | <=\$5K                | 8                     | \$21,074     | 2         | \$3,980    | 0         | \$0     | 0         | \$0   | 1         | \$1,480  | 1       | \$2,500          |          |       |

| Agency          | Industry              | Dollar Range    | Total Primes |               | Total MWBE |             | Asian |           | Black |           | Hispanic |             | Caucasian Female |             |
|-----------------|-----------------------|-----------------|--------------|---------------|------------|-------------|-------|-----------|-------|-----------|----------|-------------|------------------|-------------|
|                 |                       |                 | Count        | Value         | Count      | Value       | Count | Value     | Count | Value     | Count    | Value       | Count            | Value       |
| DCA             | Construction Services | >\$5K           | 1            | \$5,634       | 1          | \$5,634     | 0     | \$0       | 0     | \$0       | 1        | \$5,634     | 0                | \$0         |
|                 |                       | >\$5K, <=\$100K | 1            | \$5,634       | 1          | \$5,634     | 0     | \$0       | 0     | \$0       | 1        | \$5,634     | 0                | \$0         |
|                 | Goods                 | >\$5K           | 4            | \$65,981      | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 |                       | <=\$5K          | 40           | \$51,866      | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 |                       | >\$5K, <=\$100K | 4            | \$65,981      | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 | Professional Services | >\$5K           | 9            | \$174,932     | 1          | \$7,855     | 0     | \$0       | 1     | \$7,855   | 0        | \$0         | 0                | \$0         |
|                 |                       | <=\$5K          | 5            | \$14,499      | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 |                       | >\$5K, <=\$100K | 9            | \$174,932     | 1          | \$7,855     | 0     | \$0       | 1     | \$7,855   | 0        | \$0         | 0                | \$0         |
|                 | Standardized Services | >\$5K           | 12           | \$209,108     | 1          | \$23,000    | 0     | \$0       | 0     | \$0       | 0        | \$0         | 1                | \$23,000    |
|                 |                       | <=\$5K          | 38           | \$61,610      | 6          | \$10,277    | 1     | \$842     | 0     | \$0       | 2        | \$5,625     | 3                | \$3,810     |
| >\$5K, <=\$100K |                       | 12              | \$209,108    | 1             | \$23,000   | 0           | \$0   | 0         | \$0   | 0         | \$0      | 1           | \$23,000         |             |
| DCAS            | Construction Services | >\$5K           | 4            | \$16,260,805  | 1          | \$121,188   | 1     | \$121,188 | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 |                       | >\$100K, <\$1M  | 2            | \$386,488     | 1          | \$121,188   | 1     | \$121,188 | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 |                       | >=\$1M          | 2            | \$15,874,317  | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 | Goods                 | >\$5K           | 222          | \$386,174,019 | 34         | \$5,269,762 | 8     | \$463,893 | 6     | \$218,200 | 3        | \$1,912,123 | 17               | \$2,675,547 |
|                 |                       | <=\$5K          | 270          | \$405,163     | 155        | \$220,428   | 15    | \$31,799  | 15    | \$29,337  | 7        | \$3,636     | 118              | \$155,656   |
|                 |                       | >\$5K, <=\$100K | 111          | \$3,831,453   | 29         | \$836,759   | 7     | \$131,151 | 6     | \$218,200 | 1        | \$30,000    | 15               | \$457,409   |
|                 |                       | >\$100K, <\$1M  | 76           | \$29,337,326  | 3          | \$1,462,940 | 1     | \$332,742 | 0     | \$0       | 1        | \$280,198   | 1                | \$850,000   |
|                 |                       | >=\$1M          | 35           | \$353,005,240 | 2          | \$2,970,063 | 0     | \$0       | 0     | \$0       | 1        | \$1,601,925 | 1                | \$1,368,138 |
|                 | Professional Services | >\$5K           | 14           | \$6,640,862   | 1          | \$25,000    | 0     | \$0       | 0     | \$0       | 0        | \$0         | 1                | \$25,000    |
|                 |                       | <=\$5K          | 2            | \$1,600       | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 |                       | >\$5K, <=\$100K | 11           | \$275,000     | 1          | \$25,000    | 0     | \$0       | 0     | \$0       | 0        | \$0         | 1                | \$25,000    |
|                 |                       | >\$100K, <\$1M  | 2            | \$865,862     | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 |                       | >=\$1M          | 1            | \$5,500,000   | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0         | 0                | \$0         |
|                 | Standardized Services | >\$5K           | 9            | \$406,087     | 3          | \$186,250   | 2     | \$136,250 | 1     | \$50,000  | 0        | \$0         | 0                | \$0         |
|                 |                       | <=\$5K          | 47           | \$119,833     | 17         | \$40,171    | 3     | \$9,451   | 8     | \$15,816  | 1        | \$5,000     | 5                | \$9,904     |
|                 |                       | >\$5K, <=\$100K | 9            | \$406,087     | 3          | \$186,250   | 2     | \$136,250 | 1     | \$50,000  | 0        | \$0         | 0                | \$0         |

| Agency | Industry              | Dollar Range       | Total Primes |               | Total MWBE |              | Asian |              | Black |          | Hispanic |         | Caucasian Female |           |
|--------|-----------------------|--------------------|--------------|---------------|------------|--------------|-------|--------------|-------|----------|----------|---------|------------------|-----------|
|        |                       |                    | Count        | Value         | Count      | Value        | Count | Value        | Count | Value    | Count    | Value   | Count            | Value     |
| DCP    | Goods                 | >\$5K              | 12           | \$299,488     | 2          | \$41,252     | 2     | \$41,252     | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 35           | \$64,372      | 6          | \$15,252     | 6     | \$15,252     | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 12           | \$299,488     | 2          | \$41,252     | 2     | \$41,252     | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        | Professional Services | >\$5K              | 2            | \$15,008      | 0          | \$0          | 0     | \$0          | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 3            | \$10,934      | 0          | \$0          | 0     | \$0          | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 2            | \$15,008      | 0          | \$0          | 0     | \$0          | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        | Standardized Services | >\$5K              | 4            | \$52,530      | 0          | \$0          | 0     | \$0          | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 24           | \$29,070      | 4          | \$2,716      | 1     | \$349        | 0     | \$0      | 2        | \$2,086 | 1                | \$281     |
|        |                       | >\$5K,<br><=\$100K | 4            | \$52,530      | 0          | \$0          | 0     | \$0          | 0     | \$0      | 0        | \$0     | 0                | \$0       |
| DDC    | Construction Services | >\$5K              | 50           | \$391,967,325 | 3          | \$10,672,769 | 3     | \$10,672,769 | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$100K,<br><\$1M  | 6            | \$3,297,578   | 0          | \$0          | 0     | \$0          | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >=\$1M             | 44           | \$388,669,747 | 3          | \$10,672,769 | 3     | \$10,672,769 | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        | Goods                 | >\$5K              | 17           | \$329,341     | 8          | \$157,316    | 3     | \$38,055     | 3     | \$79,286 | 0        | \$0     | 2                | \$39,975  |
|        |                       | <=\$5K             | 86           | \$194,716     | 10         | \$33,834     | 3     | \$9,800      | 1     | \$5,000  | 1        | \$2,365 | 5                | \$16,669  |
|        |                       | >\$5K,<br><=\$100K | 17           | \$329,341     | 8          | \$157,316    | 3     | \$38,055     | 3     | \$79,286 | 0        | \$0     | 2                | \$39,975  |
|        | Professional Services | >\$5K              | 18           | \$47,029,109  | 4          | \$4,636,025  | 3     | \$3,836,897  | 0     | \$0      | 0        | \$0     | 1                | \$799,128 |
|        |                       | <=\$5K             | 1            | \$1,900       | 0          | \$0          | 0     | \$0          | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 2            | \$124,500     | 1          | \$99,500     | 1     | \$99,500     | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$100K,<br><\$1M  | 6            | \$4,512,301   | 2          | \$1,527,240  | 1     | \$728,112    | 0     | \$0      | 0        | \$0     | 1                | \$799,128 |
|        |                       | >=\$1M             | 10           | \$42,392,308  | 1          | \$3,009,285  | 1     | \$3,009,285  | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        | Standardized Services | >\$5K              | 10           | \$295,090     | 1          | \$15,000     | 0     | \$0          | 1     | \$15,000 | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 50           | \$106,057     | 0          | \$0          | 0     | \$0          | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 10           | \$295,090     | 1          | \$15,000     | 0     | \$0          | 1     | \$15,000 | 0        | \$0     | 0                | \$0       |

| Agency | Industry              | Dollar Range    | Total Primes |              | Total MWBE |             | Asian |           | Black |             | Hispanic |           | Caucasian Female |           |
|--------|-----------------------|-----------------|--------------|--------------|------------|-------------|-------|-----------|-------|-------------|----------|-----------|------------------|-----------|
|        |                       |                 | Count        | Value        | Count      | Value       | Count | Value     | Count | Value       | Count    | Value     | Count            | Value     |
| DEP    | Construction Services | >\$5K           | 8            | \$30,601,118 | 0          | \$0         | 0     | \$0       | 0     | \$0         | 0        | \$0       | 0                | \$0       |
|        |                       | >\$100K, <=\$1M | 2            | \$514,418    | 0          | \$0         | 0     | \$0       | 0     | \$0         | 0        | \$0       | 0                | \$0       |
|        |                       | >=\$1M          | 6            | \$30,086,700 | 0          | \$0         | 0     | \$0       | 0     | \$0         | 0        | \$0       | 0                | \$0       |
|        | Goods                 | >\$5K           | 64           | \$1,700,697  | 8          | \$124,379   | 0     | \$0       | 1     | \$16,000    | 0        | \$0       | 7                | \$108,379 |
|        |                       | <=\$5K          | 1023         | \$3,246,059  | 298        | \$1,000,681 | 55    | \$159,772 | 28    | \$76,628    | 33       | \$109,315 | 182              | \$654,965 |
|        |                       | >\$5K, <=\$100K | 64           | \$1,700,697  | 8          | \$124,379   | 0     | \$0       | 1     | \$16,000    | 0        | \$0       | 7                | \$108,379 |
|        | Professional Services | >\$5K           | 12           | \$29,857,650 | 0          | \$0         | 0     | \$0       | 0     | \$0         | 0        | \$0       | 0                | \$0       |
|        |                       | <=\$5K          | 12           | \$32,476     | 0          | \$0         | 0     | \$0       | 0     | \$0         | 0        | \$0       | 0                | \$0       |
|        |                       | >\$5K, <=\$100K | 3            | \$225,000    | 0          | \$0         | 0     | \$0       | 0     | \$0         | 0        | \$0       | 0                | \$0       |
|        |                       | >\$100K, <=\$1M | 6            | \$2,901,500  | 0          | \$0         | 0     | \$0       | 0     | \$0         | 0        | \$0       | 0                | \$0       |
|        |                       | >=\$1M          | 3            | \$26,731,150 | 0          | \$0         | 0     | \$0       | 0     | \$0         | 0        | \$0       | 0                | \$0       |
|        | Standardized Services | >\$5K           | 65           | \$20,898,769 | 9          | \$1,278,628 | 2     | \$127,411 | 5     | \$1,101,216 | 0        | \$0       | 2                | \$50,000  |
|        |                       | <=\$5K          | 308          | \$974,260    | 27         | \$89,761    | 15    | \$56,006  | 6     | \$17,336    | 3        | \$5,035   | 3                | \$11,384  |
|        |                       | >\$5K, <=\$100K | 51           | \$3,062,553  | 8          | \$439,478   | 2     | \$127,411 | 4     | \$262,066   | 0        | \$0       | 2                | \$50,000  |
|        |                       | >\$100K, <=\$1M | 12           | \$6,612,615  | 1          | \$839,150   | 0     | \$0       | 1     | \$839,150   | 0        | \$0       | 0                | \$0       |
| >=\$1M |                       | 2               | \$11,223,600 | 0            | \$0        | 0           | \$0   | 0         | \$0   | 0           | \$0      | 0         | \$0              |           |
| DFTA   | Goods                 | <=\$5K          | 58           | \$118,619    | 10         | \$29,832    | 0     | \$0       | 0     | \$0         | 1        | \$1,800   | 9                | \$28,032  |
|        | Professional Services | >\$5K           | 12           | \$761,278    | 7          | \$494,950   | 1     | \$99,950  | 6     | \$395,000   | 0        | \$0       | 0                | \$0       |
|        |                       | <=\$5K          | 24           | \$105,260    | 1          | \$5,000     | 0     | \$0       | 1     | \$5,000     | 0        | \$0       | 0                | \$0       |
|        |                       | >\$5K, <=\$100K | 12           | \$761,278    | 7          | \$494,950   | 1     | \$99,950  | 6     | \$395,000   | 0        | \$0       | 0                | \$0       |
|        | Standardized Services | <=\$5K          | 34           | \$78,743     | 3          | \$3,245     | 0     | \$0       | 0     | \$0         | 2        | \$2,845   | 1                | \$400     |

| Agency | Industry              | Dollar Range       | Total Primes |             | Total MWBE |             | Asian |           | Black |           | Hispanic |           | Caucasian Female |           |
|--------|-----------------------|--------------------|--------------|-------------|------------|-------------|-------|-----------|-------|-----------|----------|-----------|------------------|-----------|
|        |                       |                    | Count        | Value       | Count      | Value       | Count | Value     | Count | Value     | Count    | Value     | Count            | Value     |
| DHMH   | Goods                 | >\$5K              | 174          | \$3,525,001 | 50         | \$1,062,732 | 7     | \$172,259 | 14    | \$320,250 | 5        | \$101,952 | 24               | \$468,271 |
|        |                       | <=\$5K             | 220          | \$461,261   | 38         | \$84,746    | 11    | \$16,002  | 7     | \$20,637  | 8        | \$15,129  | 12               | \$32,978  |
|        |                       | >\$5K,<br><=\$100K | 173          | \$3,357,101 | 50         | \$1,062,732 | 7     | \$172,259 | 14    | \$320,250 | 5        | \$101,952 | 24               | \$468,271 |
|        |                       | >\$100K,<br><\$1M  | 1            | \$167,900   | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        | Professional Services | >\$5K              | 23           | \$2,714,632 | 5          | \$883,828   | 1     | \$468,640 | 1     | \$5,050   | 0        | \$0       | 3                | \$410,138 |
|        |                       | <=\$5K             | 104          | \$332,053   | 3          | \$12,425    | 0     | \$0       | 2     | \$7,425   | 1        | \$5,000   | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 20           | \$734,992   | 3          | \$128,188   | 0     | \$0       | 1     | \$5,050   | 0        | \$0       | 2                | \$123,138 |
|        |                       | >\$100K,<br><\$1M  | 2            | \$755,640   | 2          | \$755,640   | 1     | \$468,640 | 0     | \$0       | 0        | \$0       | 1                | \$287,000 |
|        |                       | >=\$1M             | 1            | \$1,224,000 | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        | Standardized Services | >\$5K              | 87           | \$3,364,314 | 12         | \$305,352   | 4     | \$137,317 | 6     | \$147,208 | 1        | \$10,233  | 1                | \$10,594  |
|        |                       | <=\$5K             | 98           | \$250,370   | 9          | \$21,810    | 1     | \$1,319   | 5     | \$10,115  | 1        | \$5,000   | 2                | \$5,376   |
|        |                       | >\$5K,<br><=\$100K | 81           | \$2,282,097 | 12         | \$305,352   | 4     | \$137,317 | 6     | \$147,208 | 1        | \$10,233  | 1                | \$10,594  |
|        |                       | >\$100K,<br><\$1M  | 6            | \$1,082,217 | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |



| Agency                | Industry              | Dollar Range    | Total Primes |              | Total MWBE |             | Asian |             | Black |          | Hispanic |           | Caucasian Female |           |
|-----------------------|-----------------------|-----------------|--------------|--------------|------------|-------------|-------|-------------|-------|----------|----------|-----------|------------------|-----------|
|                       |                       |                 | Count        | Value        | Count      | Value       | Count | Value       | Count | Value    | Count    | Value     | Count            | Value     |
| DHS                   | Construction Services | >\$5K           | 1            | \$228,226    | 0          | \$0         | 0     | \$0         | 0     | \$0      | 0        | \$0       | 0                | \$0       |
|                       |                       | >\$100K, <=\$1M | 1            | \$228,226    | 0          | \$0         | 0     | \$0         | 0     | \$0      | 0        | \$0       | 0                | \$0       |
|                       | Goods                 | >\$5K           | 34           | \$1,030,713  | 13         | \$188,932   | 0     | \$0         | 3     | \$39,815 | 1        | \$5,504   | 9                | \$143,613 |
|                       |                       | <=\$5K          | 21           | \$45,946     | 3          | \$7,912     | 1     | \$2,000     | 2     | \$5,912  | 0        | \$0       | 0                | \$0       |
|                       |                       | >\$5K, <=\$100K | 33           | \$505,787    | 13         | \$188,932   | 0     | \$0         | 3     | \$39,815 | 1        | \$5,504   | 9                | \$143,613 |
|                       |                       | >\$100K, <=\$1M | 1            | \$524,926    | 0          | \$0         | 0     | \$0         | 0     | \$0      | 0        | \$0       | 0                | \$0       |
|                       | Professional Services | >\$5K           | 2            | \$17,551     | 0          | \$0         | 0     | \$0         | 0     | \$0      | 0        | \$0       | 0                | \$0       |
|                       |                       | <=\$5K          | 6            | \$22,815     | 1          | \$4,500     | 0     | \$0         | 1     | \$4,500  | 0        | \$0       | 0                | \$0       |
|                       |                       | >\$5K, <=\$100K | 2            | \$17,551     | 0          | \$0         | 0     | \$0         | 0     | \$0      | 0        | \$0       | 0                | \$0       |
|                       | Standardized Services | >\$5K           | 28           | \$10,979,673 | 6          | \$1,522,563 | 2     | \$1,255,763 | 2     | \$29,400 | 1        | \$10,000  | 1                | \$227,400 |
|                       |                       | <=\$5K          | 11           | \$24,308     | 0          | \$0         | 0     | \$0         | 0     | \$0      | 0        | \$0       | 0                | \$0       |
|                       |                       | >\$5K, <=\$100K | 23           | \$664,857    | 4          | \$131,850   | 1     | \$92,450    | 2     | \$29,400 | 1        | \$10,000  | 0                | \$0       |
|                       |                       | >\$100K, <=\$1M | 3            | \$1,115,518  | 1          | \$227,400   | 0     | \$0         | 0     | \$0      | 0        | \$0       | 1                | \$227,400 |
|                       |                       | >=\$1M          | 2            | \$9,199,298  | 1          | \$1,163,313 | 1     | \$1,163,313 | 0     | \$0      | 0        | \$0       | 0                | \$0       |
|                       | DJJ                   | Goods           | >\$5K        | 4            | \$113,500  | 0           | \$0   | 0           | \$0   | 0        | \$0      | 0         | \$0              | 0         |
| <=\$5K                |                       |                 | 28           | \$103,744    | 1          | \$5,000     | 0     | \$0         | 0     | \$0      | 1        | \$5,000   | 0                | \$0       |
| >\$5K, <=\$100K       |                       |                 | 4            | \$113,500    | 0          | \$0         | 0     | \$0         | 0     | \$0      | 0        | \$0       | 0                | \$0       |
| Professional Services |                       | <=\$5K          | 1            | \$5,000      | 0          | \$0         | 0     | \$0         | 0     | \$0      | 0        | \$0       | 0                | \$0       |
| Standardized Services |                       | >\$5K           | 27           | \$1,403,000  | 8          | \$644,000   | 0     | \$0         | 2     | \$50,000 | 3        | \$297,000 | 3                | \$297,000 |
|                       |                       | <=\$5K          | 39           | \$159,844    | 9          | \$38,523    | 1     | \$5,000     | 3     | \$15,000 | 2        | \$7,523   | 3                | \$11,000  |
|                       |                       | >\$5K, <=\$100K | 27           | \$1,403,000  | 8          | \$644,000   | 0     | \$0         | 2     | \$50,000 | 3        | \$297,000 | 3                | \$297,000 |

| Agency | Industry              | Dollar Range       | Total Primes |             | Total MWBE |             | Asian |           | Black |           | Hispanic |           | Caucasian Female |           |
|--------|-----------------------|--------------------|--------------|-------------|------------|-------------|-------|-----------|-------|-----------|----------|-----------|------------------|-----------|
|        |                       |                    | Count        | Value       | Count      | Value       | Count | Value     | Count | Value     | Count    | Value     | Count            | Value     |
| DOB    | Goods                 | >\$5K              | 14           | \$278,989   | 6          | \$59,616    | 2     | \$30,867  | 0     | \$0       | 1        | \$5,250   | 3                | \$23,499  |
|        |                       | <=\$5K             | 33           | \$55,023    | 12         | \$21,882    | 2     | \$706     | 0     | \$0       | 5        | \$11,457  | 5                | \$9,719   |
|        |                       | >\$5K,<br><=\$100K | 14           | \$278,989   | 6          | \$59,616    | 2     | \$30,867  | 0     | \$0       | 1        | \$5,250   | 3                | \$23,499  |
|        | Professional Services | >\$5K              | 5            | \$322,404   | 1          | \$40,000    | 0     | \$0       | 0     | \$0       | 1        | \$40,000  | 0                | \$0       |
|        |                       | <=\$5K             | 9            | \$32,780    | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 4            | \$97,404    | 1          | \$40,000    | 0     | \$0       | 0     | \$0       | 1        | \$40,000  | 0                | \$0       |
|        |                       | >\$100K,<br><\$1M  | 1            | \$225,000   | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        | Standardized Services | >\$5K              | 15           | \$325,294   | 3          | \$42,449    | 1     | \$12,129  | 0     | \$0       | 2        | \$30,320  | 0                | \$0       |
|        |                       | <=\$5K             | 33           | \$72,303    | 0          | \$0         | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 15           | \$325,294   | 3          | \$42,449    | 1     | \$12,129  | 0     | \$0       | 2        | \$30,320  | 0                | \$0       |
| DOC    | Goods                 | >\$5K              | 89           | \$2,130,483 | 50         | \$1,162,700 | 0     | \$0       | 15    | \$293,782 | 6        | \$119,391 | 29               | \$749,527 |
|        |                       | <=\$5K             | 227          | \$563,134   | 104        | \$252,816   | 24    | \$61,485  | 14    | \$37,438  | 25       | \$61,776  | 41               | \$92,117  |
|        |                       | >\$5K,<br><=\$100K | 89           | \$2,130,483 | 50         | \$1,162,700 | 0     | \$0       | 15    | \$293,782 | 6        | \$119,391 | 29               | \$749,527 |
|        | Professional Services | >\$5K              | 2            | \$74,916    | 1          | \$24,916    | 1     | \$24,916  | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        |                       | <=\$5K             | 6            | \$27,030    | 1          | \$4,280     | 1     | \$4,280   | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 2            | \$74,916    | 1          | \$24,916    | 1     | \$24,916  | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        | Standardized Services | >\$5K              | 28           | \$1,670,746 | 2          | \$503,000   | 1     | \$478,000 | 0     | \$0       | 0        | \$0       | 1                | \$25,000  |
|        |                       | <=\$5K             | 52           | \$153,706   | 4          | \$7,124     | 0     | \$0       | 0     | \$0       | 4        | \$7,124   | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 26           | \$1,023,746 | 1          | \$25,000    | 0     | \$0       | 0     | \$0       | 0        | \$0       | 1                | \$25,000  |
|        |                       | >\$100K,<br><\$1M  | 2            | \$647,000   | 1          | \$478,000   | 1     | \$478,000 | 0     | \$0       | 0        | \$0       | 0                | \$0       |

| Agency | Industry              | Dollar Range       | Total Primes |           | Total MWBE |           | Asian |           | Black |          | Hispanic |         | Caucasian Female |           |
|--------|-----------------------|--------------------|--------------|-----------|------------|-----------|-------|-----------|-------|----------|----------|---------|------------------|-----------|
|        |                       |                    | Count        | Value     | Count      | Value     | Count | Value     | Count | Value    | Count    | Value   | Count            | Value     |
| DOF    | Goods                 | >\$5K              | 18           | \$319,720 | 4          | \$58,262  | 0     | \$0       | 2     | \$20,782 | 1        | \$7,600 | 1                | \$29,880  |
|        |                       | <=\$5K             | 55           | \$100,392 | 6          | \$13,486  | 2     | \$513     | 2     | \$5,433  | 0        | \$0     | 2                | \$7,540   |
|        |                       | >\$5K,<br><=\$100K | 18           | \$319,720 | 4          | \$58,262  | 0     | \$0       | 2     | \$20,782 | 1        | \$7,600 | 1                | \$29,880  |
|        | Professional Services | >\$5K              | 4            | \$389,400 | 1          | \$100,000 | 0     | \$0       | 0     | \$0      | 0        | \$0     | 1                | \$100,000 |
|        |                       | <=\$5K             | 7            | \$7,287   | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 4            | \$389,400 | 1          | \$100,000 | 0     | \$0       | 0     | \$0      | 0        | \$0     | 1                | \$100,000 |
|        | Standardized Services | >\$5K              | 11           | \$273,262 | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 37           | \$89,361  | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 11           | \$273,262 | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
| DOI    | Goods                 | >\$5K              | 1            | \$7,475   | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 4            | \$12,527  | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 1            | \$7,475   | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        | Standardized Services | >\$5K              | 1            | \$9,101   | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 9            | \$20,743  | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 1            | \$9,101   | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
| DOITT  | Goods                 | >\$5K              | 10           | \$287,760 | 3          | \$71,592  | 0     | \$0       | 3     | \$71,592 | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 44           | \$90,835  | 17         | \$30,633  | 4     | \$6,751   | 5     | \$9,526  | 2        | \$3,437 | 6                | \$10,919  |
|        |                       | >\$5K,<br><=\$100K | 10           | \$287,760 | 3          | \$71,592  | 0     | \$0       | 3     | \$71,592 | 0        | \$0     | 0                | \$0       |
|        | Professional Services | <=\$5K             | 2            | \$6,395   | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        | Standardized Services | >\$5K              | 9            | \$524,225 | 2          | \$123,386 | 2     | \$123,386 | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | <=\$5K             | 21           | \$45,935  | 1          | \$4,630   | 0     | \$0       | 0     | \$0      | 1        | \$4,630 | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 8            | \$261,033 | 2          | \$123,386 | 2     | \$123,386 | 0     | \$0      | 0        | \$0     | 0                | \$0       |
|        |                       | >\$100K,<br><\$1M  | 1            | \$263,192 | 0          | \$0       | 0     | \$0       | 0     | \$0      | 0        | \$0     | 0                | \$0       |

| Agency | Industry              | Dollar Range       | Total Primes |              | Total MWBE |             | Asian |             | Black |           | Hispanic |          | Caucasian Female |           |
|--------|-----------------------|--------------------|--------------|--------------|------------|-------------|-------|-------------|-------|-----------|----------|----------|------------------|-----------|
|        |                       |                    | Count        | Value        | Count      | Value       | Count | Value       | Count | Value     | Count    | Value    | Count            | Value     |
| DORIS  | Goods                 | >\$5K              | 1            | \$10,000     | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |
|        |                       | <=\$5K             | 14           | \$17,652     | 2          | \$1,261     | 0     | \$0         | 2     | \$1,261   | 0        | \$0      | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 1            | \$10,000     | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |
|        | Standardized Services | >\$5K              | 3            | \$20,547     | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |
|        |                       | <=\$5K             | 4            | \$3,968      | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 3            | \$20,547     | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |
| DOT    | Construction Services | >\$5K              | 5            | \$16,006,703 | 1          | \$468,700   | 0     | \$0         | 1     | \$468,700 | 0        | \$0      | 0                | \$0       |
|        |                       | >\$100K,<br><\$1M  | 1            | \$468,700    | 1          | \$468,700   | 0     | \$0         | 1     | \$468,700 | 0        | \$0      | 0                | \$0       |
|        |                       | >=\$1M             | 4            | \$15,538,003 | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |
|        | Goods                 | >\$5K              | 78           | \$2,675,090  | 30         | \$737,053   | 4     | \$102,318   | 6     | \$261,535 | 3        | \$50,084 | 17               | \$323,116 |
|        |                       | <=\$5K             | 186          | \$682,068    | 19         | \$63,880    | 7     | \$24,508    | 0     | \$0       | 8        | \$24,640 | 4                | \$14,732  |
|        |                       | >\$5K,<br><=\$100K | 78           | \$2,675,090  | 30         | \$737,053   | 4     | \$102,318   | 6     | \$261,535 | 3        | \$50,084 | 17               | \$323,116 |
|        | Professional Services | >\$5K              | 12           | \$28,133,525 | 3          | \$4,123,903 | 2     | \$4,111,103 | 1     | \$12,800  | 0        | \$0      | 0                | \$0       |
|        |                       | <=\$5K             | 8            | \$14,505     | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 4            | \$160,800    | 1          | \$12,800    | 0     | \$0         | 1     | \$12,800  | 0        | \$0      | 0                | \$0       |
|        |                       | >=\$1M             | 8            | \$27,972,725 | 2          | \$4,111,103 | 2     | \$4,111,103 | 0     | \$0       | 0        | \$0      | 0                | \$0       |
|        | Standardized Services | >\$5K              | 56           | \$27,590,598 | 9          | \$341,750   | 4     | \$152,710   | 2     | \$20,040  | 1        | \$45,000 | 2                | \$124,000 |
|        |                       | <=\$5K             | 105          | \$275,026    | 2          | \$3,729     | 0     | \$0         | 1     | \$2,100   | 1        | \$1,629  | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 48           | \$1,592,573  | 9          | \$341,750   | 4     | \$152,710   | 2     | \$20,040  | 1        | \$45,000 | 2                | \$124,000 |
|        |                       | >\$100K,<br><\$1M  | 2            | \$472,528    | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |
|        |                       | >=\$1M             | 6            | \$25,525,497 | 0          | \$0         | 0     | \$0         | 0     | \$0       | 0        | \$0      | 0                | \$0       |

| Agency          | Industry              | Dollar Range    | Total Primes |               | Total MWBE |              | Asian |              | Black    |          | Hispanic |             | Caucasian Female |             |
|-----------------|-----------------------|-----------------|--------------|---------------|------------|--------------|-------|--------------|----------|----------|----------|-------------|------------------|-------------|
|                 |                       |                 | Count        | Value         | Count      | Value        | Count | Value        | Count    | Value    | Count    | Value       | Count            | Value       |
| DPR             | Construction Services | >\$5K           | 48           | \$102,563,443 | 3          | \$5,127,327  | 0     | \$0          | 0        | \$0      | 1        | \$1,800,000 | 2                | \$3,327,327 |
|                 |                       | >\$100K, <=\$1M | 15           | \$9,310,100   | 0          | \$0          | 0     | \$0          | 0        | \$0      | 0        | \$0         | 0                | \$0         |
|                 |                       | >=\$1M          | 33           | \$93,253,343  | 3          | \$5,127,327  | 0     | \$0          | 0        | \$0      | 1        | \$1,800,000 | 2                | \$3,327,327 |
|                 | Goods                 | >\$5K           | 105          | \$1,947,169   | 35         | \$505,142    | 4     | \$49,964     | 4        | \$62,533 | 3        | \$42,537    | 24               | \$350,109   |
|                 |                       | <=\$5K          | 830          | \$1,801,083   | 199        | \$503,805    | 37    | \$102,089    | 37       | \$94,299 | 35       | \$79,681    | 90               | \$227,737   |
|                 |                       | >\$5K, <=\$100K | 105          | \$1,947,169   | 35         | \$505,142    | 4     | \$49,964     | 4        | \$62,533 | 3        | \$42,537    | 24               | \$350,109   |
|                 | Professional Services | >\$5K           | 9            | \$42,019,540  | 4          | \$20,000,000 | 4     | \$20,000,000 | 0        | \$0      | 0        | \$0         | 0                | \$0         |
|                 |                       | <=\$5K          | 12           | \$35,445      | 0          | \$0          | 0     | \$0          | 0        | \$0      | 0        | \$0         | 0                | \$0         |
|                 |                       | >\$5K, <=\$100K | 1            | \$19,540      | 0          | \$0          | 0     | \$0          | 0        | \$0      | 0        | \$0         | 0                | \$0         |
|                 |                       | >=\$1M          | 8            | \$42,000,000  | 4          | \$20,000,000 | 4     | \$20,000,000 | 0        | \$0      | 0        | \$0         | 0                | \$0         |
|                 | Standardized Services | >\$5K           | 67           | \$7,999,638   | 5          | \$66,976     | 1     | \$24,750     | 2        | \$18,540 | 0        | \$0         | 2                | \$23,686    |
|                 |                       | <=\$5K          | 266          | \$548,213     | 22         | \$55,920     | 2     | \$3,700      | 2        | \$3,138  | 1        | \$1,000     | 17               | \$48,083    |
|                 |                       | >\$5K, <=\$100K | 60           | \$1,289,897   | 5          | \$66,976     | 1     | \$24,750     | 2        | \$18,540 | 0        | \$0         | 2                | \$23,686    |
|                 |                       | >\$100K, <=\$1M | 5            | \$2,596,125   | 0          | \$0          | 0     | \$0          | 0        | \$0      | 0        | \$0         | 0                | \$0         |
|                 |                       | >=\$1M          | 2            | \$4,113,616   | 0          | \$0          | 0     | \$0          | 0        | \$0      | 0        | \$0         | 0                | \$0         |
| DSBS            | Construction Services | <=\$5K          | 1            | \$3,500       | 0          | \$0          | 0     | \$0          | 0        | \$0      | 0        | \$0         | 0                | \$0         |
|                 | Goods                 | >\$5K           | 3            | \$49,080      | 1          | \$10,080     | 0     | \$0          | 1        | \$10,080 | 0        | \$0         | 0                | \$0         |
|                 |                       | <=\$5K          | 38           | \$56,889      | 15         | \$18,151     | 4     | \$5,431      | 2        | \$1,807  | 3        | \$7,531     | 6                | \$3,382     |
|                 |                       | >\$5K, <=\$100K | 3            | \$49,080      | 1          | \$10,080     | 0     | \$0          | 1        | \$10,080 | 0        | \$0         | 0                | \$0         |
|                 | Professional Services | >\$5K           | 9            | \$343,635     | 1          | \$10,000     | 0     | \$0          | 1        | \$10,000 | 0        | \$0         | 0                | \$0         |
|                 |                       | <=\$5K          | 14           | \$60,535      | 1          | \$500        | 0     | \$0          | 0        | \$0      | 1        | \$500       | 0                | \$0         |
|                 |                       | >\$5K, <=\$100K | 9            | \$343,635     | 1          | \$10,000     | 0     | \$0          | 1        | \$10,000 | 0        | \$0         | 0                | \$0         |
|                 | Standardized Services | >\$5K           | 4            | \$29,328      | 2          | \$16,686     | 0     | \$0          | 1        | \$11,386 | 1        | \$5,300     | 0                | \$0         |
| <=\$5K          |                       | 17              | \$31,684     | 2             | \$5,408    | 0            | \$0   | 1            | \$2,908  | 1        | \$2,500  | 0           | \$0              |             |
| >\$5K, <=\$100K |                       | 4               | \$29,328     | 2             | \$16,686   | 0            | \$0   | 1            | \$11,386 | 1        | \$5,300  | 0           | \$0              |             |

| Agency                | Industry              | Dollar Range    | Total Primes |               | Total MWBE |           | Asian    |           | Black   |          | Hispanic |          | Caucasian Female |           |         |
|-----------------------|-----------------------|-----------------|--------------|---------------|------------|-----------|----------|-----------|---------|----------|----------|----------|------------------|-----------|---------|
|                       |                       |                 | Count        | Value         | Count      | Value     | Count    | Value     | Count   | Value    | Count    | Value    | Count            | Value     |         |
| DSNY                  | Construction Services | >\$5K           | 5            | \$209,214,242 | 1          | \$23,461  | 1        | \$23,461  | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       |                       | <=\$5K          | 1            | \$4,995       | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       |                       | >\$5K, <=\$100K | 2            | \$122,849     | 1          | \$23,461  | 1        | \$23,461  | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       |                       | >\$100K, <\$1M  | 1            | \$393,773     | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       |                       | >=\$1M          | 2            | \$208,697,620 | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       | Goods                 | >\$5K           | 52           | \$1,758,265   | 22         | \$499,547 | 2        | \$25,159  | 2       | \$19,590 | 5        | \$49,317 | 13               | \$405,480 |         |
|                       |                       | <=\$5K          | 781          | \$1,224,192   | 149        | \$236,804 | 25       | \$45,444  | 15      | \$24,281 | 28       | \$42,234 | 81               | \$124,844 |         |
|                       |                       | >\$5K, <=\$100K | 52           | \$1,758,265   | 22         | \$499,547 | 2        | \$25,159  | 2       | \$19,590 | 5        | \$49,317 | 13               | \$405,480 |         |
|                       | Professional Services | >\$5K           | 11           | \$7,121,595   | 2          | \$35,000  | 1        | \$10,000  | 0       | \$0      | 0        | \$0      | 1                | \$25,000  |         |
|                       |                       | <=\$5K          | 6            | \$25,700      | 2          | \$10,000  | 1        | \$5,000   | 0       | \$0      | 0        | \$0      | 1                | \$5,000   |         |
|                       |                       | >\$5K, <=\$100K | 9            | \$660,000     | 2          | \$35,000  | 1        | \$10,000  | 0       | \$0      | 0        | \$0      | 1                | \$25,000  |         |
|                       |                       | >\$100K, <\$1M  | 1            | \$660,000     | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       |                       | >=\$1M          | 1            | \$5,801,595   | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       | Standardized Services | >\$5K           | 28           | \$283,632,183 | 2          | \$277,000 | 1        | \$179,000 | 1       | \$98,000 | 0        | \$0      | 0                | \$0       |         |
|                       |                       | <=\$5K          | 180          | \$417,141     | 8          | \$25,028  | 1        | \$110     | 4       | \$19,435 | 0        | \$0      | 3                | \$5,483   |         |
|                       |                       | >\$5K, <=\$100K | 19           | \$1,293,562   | 1          | \$98,000  | 0        | \$0       | 1       | \$98,000 | 0        | \$0      | 0                | \$0       |         |
|                       |                       | >\$100K, <\$1M  | 4            | \$1,146,675   | 1          | \$179,000 | 1        | \$179,000 | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       |                       | >=\$1M          | 5            | \$281,191,947 | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       | DYCD                  | Goods           | >\$5K        | 3             | \$18,568   | 0         | \$0      | 0         | \$0     | 0        | \$0      | 0        | \$0              | 0         | \$0     |
|                       |                       |                 | <=\$5K       | 42            | \$64,161   | 5         | \$11,787 | 1         | \$5,000 | 1        | \$623    | 1        | \$2,500          | 2         | \$3,664 |
| >\$5K, <=\$100K       |                       |                 | 3            | \$18,568      | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
| Standardized Services |                       | >\$5K           | 3            | \$18,696      | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |
|                       |                       | <=\$5K          | 21           | \$49,247      | 1          | \$2,000   | 0        | \$0       | 0       | \$0      | 1        | \$2,000  | 0                | \$0       |         |
|                       |                       | >\$5K, <=\$100K | 3            | \$18,696      | 0          | \$0       | 0        | \$0       | 0       | \$0      | 0        | \$0      | 0                | \$0       |         |

| Agency | Industry              | Dollar Range       | Total Primes |              | Total MWBE |           | Asian |           | Black |           | Hispanic |           | Caucasian Female |           |
|--------|-----------------------|--------------------|--------------|--------------|------------|-----------|-------|-----------|-------|-----------|----------|-----------|------------------|-----------|
|        |                       |                    | Count        | Value        | Count      | Value     | Count | Value     | Count | Value     | Count    | Value     | Count            | Value     |
| FDNY   | Goods                 | >\$5K              | 131          | \$9,857,879  | 29         | \$742,610 | 3     | \$94,102  | 8     | \$238,232 | 3        | \$122,835 | 15               | \$287,441 |
|        |                       | <=\$5K             | 264          | \$741,232    | 41         | \$102,858 | 10    | \$18,956  | 3     | \$8,158   | 5        | \$12,396  | 23               | \$63,348  |
|        |                       | >\$5K,<br><=\$100K | 130          | \$3,357,943  | 29         | \$742,610 | 3     | \$94,102  | 8     | \$238,232 | 3        | \$122,835 | 15               | \$287,441 |
|        |                       | >=\$1M             | 1            | \$6,499,936  | 0          | \$0       | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        | Professional Services | >\$5K              | 3            | \$113,862    | 1          | \$22,190  | 0     | \$0       | 1     | \$22,190  | 0        | \$0       | 0                | \$0       |
|        |                       | <=\$5K             | 2            | \$4,390      | 0          | \$0       | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 3            | \$113,862    | 1          | \$22,190  | 0     | \$0       | 1     | \$22,190  | 0        | \$0       | 0                | \$0       |
|        | Standardized Services | >\$5K              | 37           | \$13,754,870 | 3          | \$121,750 | 1     | \$6,750   | 0     | \$0       | 0        | \$0       | 2                | \$115,000 |
|        |                       | <=\$5K             | 67           | \$208,855    | 2          | \$5,475   | 0     | \$0       | 0     | \$0       | 2        | \$5,475   | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 32           | \$1,385,409  | 3          | \$121,750 | 1     | \$6,750   | 0     | \$0       | 0        | \$0       | 2                | \$115,000 |
|        |                       | >\$100K,<br><\$1M  | 2            | \$986,676    | 0          | \$0       | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        |                       | >=\$1M             | 3            | \$11,382,785 | 0          | \$0       | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
| HPD    | Construction Services | >\$5K              | 10           | \$251,669    | 5          | \$79,701  | 4     | \$66,340  | 0     | \$0       | 0        | \$0       | 1                | \$13,361  |
|        |                       | >\$5K,<br><=\$100K | 10           | \$251,669    | 5          | \$79,701  | 4     | \$66,340  | 0     | \$0       | 0        | \$0       | 1                | \$13,361  |
|        | Goods                 | >\$5K              | 20           | \$425,329    | 6          | \$232,409 | 0     | \$0       | 0     | \$0       | 2        | \$30,200  | 4                | \$202,209 |
|        |                       | <=\$5K             | 304          | \$304,689    | 113        | \$72,758  | 39    | \$20,873  | 13    | \$10,936  | 12       | \$6,236   | 49               | \$34,714  |
|        | Professional Services | >\$5K,<br><=\$100K | 20           | \$425,329    | 6          | \$232,409 | 0     | \$0       | 0     | \$0       | 2        | \$30,200  | 4                | \$202,209 |
|        |                       | >\$5K              | 1            | \$18,020     | 0          | \$0       | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        |                       | <=\$5K             | 11           | \$13,910     | 1          | \$5,000   | 0     | \$0       | 0     | \$0       | 0        | \$0       | 1                | \$5,000   |
|        | Standardized Services | >\$5K,<br><=\$100K | 1            | \$18,020     | 0          | \$0       | 0     | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |
|        |                       | >\$5K              | 149          | \$1,937,947  | 24         | \$235,262 | 22    | \$204,762 | 1     | \$5,500   | 0        | \$0       | 1                | \$25,000  |
|        |                       | <=\$5K             | 5710         | \$3,523,778  | 603        | \$383,411 | 495   | \$297,671 | 101   | \$74,561  | 2        | \$7,485   | 5                | \$3,694   |
|        |                       | >\$5K,<br><=\$100K | 149          | \$1,937,947  | 24         | \$235,262 | 22    | \$204,762 | 1     | \$5,500   | 0        | \$0       | 1                | \$25,000  |

| Agency | Industry              | Dollar Range       | Total Primes |             | Total MWBE |           | Asian   |          | Black   |          | Hispanic |          | Caucasian Female |           |
|--------|-----------------------|--------------------|--------------|-------------|------------|-----------|---------|----------|---------|----------|----------|----------|------------------|-----------|
|        |                       |                    | Count        | Value       | Count      | Value     | Count   | Value    | Count   | Value    | Count    | Value    | Count            | Value     |
| HRA    | Goods                 | >\$5K              | 47           | \$1,125,755 | 18         | \$337,072 | 5       | \$88,126 | 4       | \$40,356 | 4        | \$79,588 | 5                | \$129,001 |
|        |                       | <=\$5K             | 273          | \$374,652   | 136        | \$161,508 | 34      | \$37,169 | 46      | \$52,909 | 4        | \$4,958  | 52               | \$66,471  |
|        |                       | >\$5K,<br><=\$100K | 47           | \$1,125,755 | 18         | \$337,072 | 5       | \$88,126 | 4       | \$40,356 | 4        | \$79,588 | 5                | \$129,001 |
|        | Professional Services | >\$5K              | 3            | \$64,665    | 0          | \$0       | 0       | \$0      | 0       | \$0      | 0        | \$0      | 0                | \$0       |
|        |                       | <=\$5K             | 2            | \$3,999     | 0          | \$0       | 0       | \$0      | 0       | \$0      | 0        | \$0      | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 3            | \$64,665    | 0          | \$0       | 0       | \$0      | 0       | \$0      | 0        | \$0      | 0                | \$0       |
|        | Standardized Services | >\$5K              | 18           | \$943,682   | 4          | \$370,637 | 1       | \$95,000 | 0       | \$0      | 0        | \$0      | 3                | \$275,637 |
|        |                       | <=\$5K             | 27           | \$70,273    | 7          | \$15,622  | 3       | \$9,500  | 2       | \$3,705  | 1        | \$1,175  | 1                | \$1,242   |
|        |                       | >\$5K,<br><=\$100K | 18           | \$943,682   | 4          | \$370,637 | 1       | \$95,000 | 0       | \$0      | 0        | \$0      | 3                | \$275,637 |
| Law    | Goods                 | >\$5K              | 9            | \$74,208    | 2          | \$28,440  | 0       | \$0      | 0       | \$0      | 1        | \$9,844  | 1                | \$18,596  |
|        |                       | <=\$5K             | 113          | \$212,433   | 26         | \$38,249  | 9       | \$16,558 | 3       | \$2,694  | 2        | \$2,101  | 12               | \$16,896  |
|        |                       | >\$5K,<br><=\$100K | 9            | \$74,208    | 2          | \$28,440  | 0       | \$0      | 0       | \$0      | 1        | \$9,844  | 1                | \$18,596  |
|        | Professional Services | >\$5K              | 64           | \$4,015,759 | 1          | \$75,000  | 0       | \$0      | 0       | \$0      | 0        | \$0      | 1                | \$75,000  |
|        |                       | <=\$5K             | 173          | \$402,177   | 2          | \$3,820   | 1       | \$1,320  | 0       | \$0      | 0        | \$0      | 1                | \$2,500   |
|        |                       | >\$5K,<br><=\$100K | 61           | \$823,899   | 1          | \$75,000  | 0       | \$0      | 0       | \$0      | 0        | \$0      | 1                | \$75,000  |
|        |                       | >\$100K,<br><\$1M  | 2            | \$998,000   | 0          | \$0       | 0       | \$0      | 0       | \$0      | 0        | \$0      | 0                | \$0       |
|        | Standardized Services | >=\$1M             | 1            | \$2,193,860 | 0          | \$0       | 0       | \$0      | 0       | \$0      | 0        | \$0      | 0                | \$0       |
|        |                       | >\$5K              | 15           | \$251,592   | 2          | \$100,000 | 1       | \$70,000 | 0       | \$0      | 0        | \$0      | 1                | \$30,000  |
| <=\$5K |                       | 78                 | \$140,548    | 3           | \$9,587    | 1         | \$1,587 | 1        | \$4,000 | 0        | \$0      | 1        | \$4,000          |           |
| LPC    | Construction Services | >\$5K              | 1            | \$12,000    | 0          | \$0       | 0       | \$0      | 0       | \$0      | 0        | \$0      | 0                | \$0       |
|        |                       | >\$5K,<br><=\$100K | 1            | \$12,000    | 0          | \$0       | 0       | \$0      | 0       | \$0      | 0        | \$0      | 0                | \$0       |
|        | Goods                 | <=\$5K             | 11           | \$13,432    | 2          | \$1,253   | 0       | \$0      | 2       | \$1,253  | 0        | \$0      | 0                | \$0       |
|        | Standardized Services | >\$5K              | 1            | \$8,500     | 1          | \$8,500   | 0       | \$0      | 1       | \$8,500  | 0        | \$0      | 0                | \$0       |
|        |                       | <=\$5K             | 10           | \$16,593    | 3          | \$3,250   | 0       | \$0      | 0       | \$0      | 1        | \$2,000  | 2                | \$1,250   |
|        |                       | >\$5K,<br><=\$100K | 1            | \$8,500     | 1          | \$8,500   | 0       | \$0      | 1       | \$8,500  | 0        | \$0      | 0                | \$0       |



| Agency                | Industry              | Dollar Range    | Total Primes |              | Total MWBE |             | Asian    |           | Black |           | Hispanic |           | Caucasian Female |           |          |
|-----------------------|-----------------------|-----------------|--------------|--------------|------------|-------------|----------|-----------|-------|-----------|----------|-----------|------------------|-----------|----------|
|                       |                       |                 | Count        | Value        | Count      | Value       | Count    | Value     | Count | Value     | Count    | Value     | Count            | Value     |          |
| NYPD                  | Construction Services | >\$5K           | 1            | \$17,800     | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       |                       | >\$5K, <=\$100K | 1            | \$17,800     | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       | Goods                 | >\$5K           | 218          | \$4,230,085  | 60         | \$1,058,309 | 5        | \$75,200  | 18    | \$358,821 | 10       | \$165,892 | 27               | \$458,397 |          |
|                       |                       | <=\$5K          | 900          | \$1,906,964  | 204        | \$444,446   | 43       | \$85,000  | 43    | \$83,977  | 21       | \$48,455  | 97               | \$227,014 |          |
|                       |                       | >\$5K, <=\$100K | 218          | \$4,230,085  | 60         | \$1,058,309 | 5        | \$75,200  | 18    | \$358,821 | 10       | \$165,892 | 27               | \$458,397 |          |
|                       | Professional Services | >\$5K           | 8            | \$146,691    | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       |                       | <=\$5K          | 13           | \$41,815     | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       |                       | >\$5K, <=\$100K | 8            | \$146,691    | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       | Standardized Services | >\$5K           | 154          | \$11,141,734 | 12         | \$417,277   | 5        | \$157,722 | 2     | \$108,750 | 3        | \$127,304 | 2                | \$23,500  |          |
|                       |                       | <=\$5K          | 707          | \$1,282,459  | 5          | \$17,381    | 1        | \$4,999   | 0     | \$0       | 3        | \$7,507   | 1                | \$4,875   |          |
|                       |                       | >\$5K, <=\$100K | 148          | \$3,951,469  | 12         | \$417,277   | 5        | \$157,722 | 2     | \$108,750 | 3        | \$127,304 | 2                | \$23,500  |          |
|                       |                       | >\$100K, <\$1M  | 4            | \$934,155    | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       |                       | >=\$1M          | 2            | \$6,256,110  | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       | OEM                   | Goods           | >\$5K        | 5            | \$107,121  | 2           | \$23,489 | 0         | \$0   | 0         | \$0      | 0         | \$0              | 2         | \$23,489 |
|                       |                       |                 | <=\$5K       | 54           | \$105,890  | 0           | \$0      | 0         | \$0   | 0         | \$0      | 0         | \$0              | 0         | \$0      |
| >\$5K, <=\$100K       |                       |                 | 5            | \$107,121    | 2          | \$23,489    | 0        | \$0       | 0     | \$0       | 0        | \$0       | 2                | \$23,489  |          |
| Professional Services |                       | >\$5K           | 2            | \$275,000    | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       |                       | >\$5K, <=\$100K | 1            | \$25,000     | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       |                       | >\$100K, <\$1M  | 1            | \$250,000    | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
| Standardized Services |                       | >\$5K           | 2            | \$196,800    | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       |                       | <=\$5K          | 34           | \$64,110     | 1          | \$4,340     | 1        | \$4,340   | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |
|                       |                       | >\$5K, <=\$100K | 2            | \$196,800    | 0          | \$0         | 0        | \$0       | 0     | \$0       | 0        | \$0       | 0                | \$0       |          |

| Agency | Industry              | Dollar Range       | Total Primes |           | Total MWBE |          | Asian |         | Black |          | Hispanic |          | Caucasian Female |         |
|--------|-----------------------|--------------------|--------------|-----------|------------|----------|-------|---------|-------|----------|----------|----------|------------------|---------|
|        |                       |                    | Count        | Value     | Count      | Value    | Count | Value   | Count | Value    | Count    | Value    | Count            | Value   |
| PROB   | Goods                 | >\$5K              | 1            | \$25,000  | 1          | \$25,000 | 0     | \$0     | 0     | \$0      | 1        | \$25,000 | 0                | \$0     |
|        |                       | <=\$5K             | 27           | \$23,158  | 17         | \$14,158 | 7     | \$4,445 | 2     | \$1,306  | 0        | \$0      | 8                | \$8,407 |
|        |                       | >\$5K,<br><=\$100K | 1            | \$25,000  | 1          | \$25,000 | 0     | \$0     | 0     | \$0      | 1        | \$25,000 | 0                | \$0     |
|        | Professional Services | >\$5K              | 3            | \$168,800 | 0          | \$0      | 0     | \$0     | 0     | \$0      | 0        | \$0      | 0                | \$0     |
|        |                       | <=\$5K             | 2            | \$3,650   | 0          | \$0      | 0     | \$0     | 0     | \$0      | 0        | \$0      | 0                | \$0     |
|        |                       | >\$5K,<br><=\$100K | 3            | \$168,800 | 0          | \$0      | 0     | \$0     | 0     | \$0      | 0        | \$0      | 0                | \$0     |
|        | Standardized Services | >\$5K              | 4            | \$153,430 | 0          | \$0      | 0     | \$0     | 0     | \$0      | 0        | \$0      | 0                | \$0     |
|        |                       | <=\$5K             | 6            | \$14,186  | 0          | \$0      | 0     | \$0     | 0     | \$0      | 0        | \$0      | 0                | \$0     |
|        |                       | >\$5K,<br><=\$100K | 4            | \$153,430 | 0          | \$0      | 0     | \$0     | 0     | \$0      | 0        | \$0      | 0                | \$0     |
| TLC    | Goods                 | >\$5K              | 9            | \$99,352  | 3          | \$19,988 | 0     | \$0     | 3     | \$19,988 | 0        | \$0      | 0                | \$0     |
|        |                       | <=\$5K             | 86           | \$129,963 | 9          | \$15,043 | 0     | \$0     | 6     | \$13,387 | 3        | \$1,656  | 0                | \$0     |
|        |                       | >\$5K,<br><=\$100K | 9            | \$99,352  | 3          | \$19,988 | 0     | \$0     | 3     | \$19,988 | 0        | \$0      | 0                | \$0     |
|        | Standardized Services | >\$5K              | 2            | \$11,442  | 0          | \$0      | 0     | \$0     | 0     | \$0      | 0        | \$0      | 0                | \$0     |
|        |                       | <=\$5K             | 67           | \$146,311 | 2          | \$4,900  | 0     | \$0     | 0     | \$0      | 1        | \$1,400  | 1                | \$3,500 |
|        |                       | >\$5K,<br><=\$100K | 2            | \$11,442  | 0          | \$0      | 0     | \$0     | 0     | \$0      | 0        | \$0      | 0                | \$0     |

**§ 6-129(l)(vi)(A):**

**Count and Value of Contracts for which Participation Goals were Set, Disaggregated by Agency and Industry**

| Agency       | Industry              | Total Primes |                      | Asian    |                     | Black    |            | Hispanic |            | Caucasian Female |                    | Total MWBE |                     |
|--------------|-----------------------|--------------|----------------------|----------|---------------------|----------|------------|----------|------------|------------------|--------------------|------------|---------------------|
|              |                       | Count        | Value                | Count    | Value               | Count    | Value      | Count    | Value      | Count            | Value              | Count      | Value               |
| ACS          | Professional Services | 2            | \$759,375            | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 0                | \$0                | 0          | \$0                 |
| DCAS         | Construction Services | 3            | \$15,995,505         | 1        | \$121,188           | 0        | \$0        | 0        | \$0        | 0                | \$0                | 1          | \$121,188           |
|              | Professional Services | 2            | \$6,217,200          | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 0                | \$0                | 0          | \$0                 |
| DDC          | Construction Services | 43           | \$340,737,686        | 3        | \$10,672,769        | 0        | \$0        | 0        | \$0        | 0                | \$0                | 3          | \$10,672,769        |
|              | Professional Services | 16           | \$46,904,609         | 2        | \$3,737,397         | 0        | \$0        | 0        | \$0        | 1                | \$799,128          | 3          | \$4,536,525         |
| DEP          | Professional Services | 1            | \$1,000,000          | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 0                | \$0                | 0          | \$0                 |
| DOB          | Professional Services | 1            | \$225,000            | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 0                | \$0                | 0          | \$0                 |
| DOC          | Construction Services | 1            | \$6,000,000          | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 0                | \$0                | 0          | \$0                 |
| DOT          | Construction Services | 1            | \$9,264,000          | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 0                | \$0                | 0          | \$0                 |
|              | Professional Services | 4            | \$8,900,441          | 2        | \$4,111,103         | 0        | \$0        | 0        | \$0        | 0                | \$0                | 2          | \$4,111,103         |
| DPR          | Construction Services | 34           | \$64,599,897         | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 2                | \$3,327,327        | 2          | \$3,327,327         |
| DSNY         | Construction Services | 3            | \$209,091,393        | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 0                | \$0                | 0          | \$0                 |
|              | Professional Services | 1            | \$5,801,595          | 0        | \$0                 | 0        | \$0        | 0        | \$0        | 0                | \$0                | 0          | \$0                 |
| <b>Total</b> |                       | <b>112</b>   | <b>\$715,496,701</b> | <b>8</b> | <b>\$18,642,456</b> | <b>0</b> | <b>\$0</b> | <b>0</b> | <b>\$0</b> | <b>3</b>         | <b>\$4,126,455</b> | <b>11</b>  | <b>\$22,768,911</b> |

**§ 6-129(l)(vi)(C):  
Count and Value of Subcontracts for which Participation Goals were Set, Disaggregated by Agency and Industry**

| Agency       | Industry                 | Total Subs |                     | Asian     |                    | Black     |                    | Hispanic  |                    | Caucasian Female |                    | Total MWBE |                     |
|--------------|--------------------------|------------|---------------------|-----------|--------------------|-----------|--------------------|-----------|--------------------|------------------|--------------------|------------|---------------------|
|              |                          | Count      | Value               | Count     | Value              | Count     | Value              | Count     | Value              | Count            | Value              | Count      | Value               |
| DCAS         | Construction Services    | 1          | \$182,104           |           |                    |           |                    | 1         | \$182,104          |                  |                    | 1          | \$182,104           |
| DDC          | Architecture/Engineering | 14         | \$3,040,297         | 1         | \$223,042          | 3         | \$972,524          | 1         | \$254,878          | 1                | \$334,565          | 6          | \$1,785,009         |
|              | Construction Services    | 74         | \$11,720,453        | 5         | \$1,393,790        | 11        | \$3,291,000        | 10        | \$2,001,127        | 6                | \$356,816          | 32         | \$7,042,733         |
| DOC          | Construction Services    | 2          | \$85,700            | 1         | \$55,700           |           |                    | 1         | \$30,000           |                  |                    | 2          | \$85,700            |
| HPD          | Construction Services    | 140        | \$7,423,933         | 5         | \$804,792          | 19        | \$815,218          | 17        | \$2,160,224        | 2                | \$600,000          | 43         | \$4,380,234         |
| <b>Total</b> |                          | <b>231</b> | <b>\$22,452,487</b> | <b>12</b> | <b>\$2,477,324</b> | <b>33</b> | <b>\$5,078,741</b> | <b>30</b> | <b>\$4,628,333</b> | <b>9</b>         | <b>\$1,291,381</b> | <b>84</b>  | <b>\$13,475,779</b> |