

The City of New York
Office of Management and Budget
75 Park Place - New York, New York 10007-2146 (212) $788-5900$

Mark Page
Director

June 30, 2008

## TO THE FINANCIAL CONTROL BOARD

Pursuant to Section 8.3 of the Financial Emergency Act (the "Act"), the City hereby submits for review by the Financial Control Board, Modification No. 08-4 to the Financial Plan for the City and Covered Organizations for fiscal years 2008-2012 (the "Modification") as such plan relates to fiscal year 2008. The Modification as it relates to the City and the City University of New York ("CUNY") is attached hereto as Exhibit A. Any Covered Organization which requires modification will be forwarded to you under separate cover.

The City hereby certifies that, in its judgment, the Modification is complete and complies with the standards set forth in Section 8.1 of the Act.

Yours truly,


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## CITY OF NEW YORK - FINANCIAL PLAN

Projection of Revenues and Expenditures
Projections of Cash Sources and Uses
Capital Plan Funding Source
Borrowing Schedule
Capital Plan

## FY 2008 Financial Plan Revenues and Expenditures (\$ in millions)

| REVENUES | PLAN |  | REVISED PLAN |  | BETTER/ (WORSE) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taxes |  |  |  |  |  |  |
| General Property Tax | \$ | 13,009 | \$ | 13,021 | \$ | 12 |
| Other Taxes |  | 24,079 |  | 24,063 |  | (16) |
| Discretionary Transfers ${ }^{\dagger}$ |  | 546 |  | 546 |  | - |
| Tax Audit Revenue |  | 1,059 |  | 1,039 |  | (20) |
| Subtotal: Taxes | \$ | 38,693 | \$ | 38,669 | \$ | (24) |
| Miscellaneous Revenues |  | 6,423 |  | 6,527 |  | 104 |
| Unrestricted Intergovernmental Aid |  | 255 |  | 254 |  | (1) |
| Less: Intra-City Revenue |  | $(1,502)$ |  | $(1,511)$ |  | (9) |
| Disallowances Against Categorical Grants |  | (15) |  | (15) |  |  |
| Subtotal: City Funds | \$ | 43,854 | \$ | 43,924 | \$ | 70 |
| Other Categorical Grants |  | 1,100 |  | 1,131 |  | 31 |
| Inter-Fund Revenues |  | 451 |  | 446 |  | (5) |
| Total City, Capital IFA \& Oth. Cat. Funds | \$ | 45,405 | \$ | 45,501 | \$ | 96 |
| Federal Categorical Grants |  | 5,993 |  | 6,002 |  | 9 |
| State Categorical Grants |  | 11,201 |  | 11,267 |  | 66 |
| Total Revenues | \$ | 62,599 | \$ | 62,770 | \$ | 171 |
| EXPENDITURES |  |  |  |  |  |  |
| Personal Service |  |  |  |  |  |  |
| Salaries and Wages | \$ | 20,743 | \$ | 20,921 | \$ | 178 |
| Pensions |  | 5,745 |  | 5,745 |  | - |
| Fringe Benefits ${ }^{2}$ |  | 6,349 |  | 6,386 |  | 37 |
| Subtotal - Personal Service | \$ | 32,837 | \$ | 33,052 | \$ | 215 |
| Other Than Personal Service |  |  |  |  |  |  |
| Medical Assistance |  | 5,797 |  | 5,797 |  | - |
| Public Assistance |  | 1,219 |  | 1,219 |  | - |
| All Other ${ }^{1,2}$ |  | 17,960 |  | 17,941 |  | (19) |
| Subtotal - Other Than Personal Service | \$ | 24,976 | \$ | 24,957 | \$ | (19) |
| General Obligation, Lease and MAC Debt Service ${ }^{1,2}$ |  | 5,723 |  | 5,661 |  | (62) |
| FY2007 Budget Stabilization \& Discretionary Transfers ${ }^{1}$ |  | $(4,054)$ |  | $(4,054)$ |  | - |
| FY2008 Budget Stabilization \& Discretionary Transfers ${ }^{2}$ |  | 4,519 |  | 4,625 |  | 106 |
| General Reserve |  | 100 |  | 40 |  | (60) |
| Subtotal | \$ | 64,101 | \$ | 64,281 | \$ | 180 |
| Less: Intra-City Expenses |  | $(1,502)$ |  | $(1,511)$ |  | (9) |
| Total Expenditures | \$ | 62,599 | \$ | 62,770 | \$ | 171 |
| Gap To Be Closed | \$ | - | \$ | - | \$ | - |

[^0]
## New York City Financial Plan FY 2008 Projections of Cash Sources and Uses (\$ in millions)

| Sources of Cash |  | Plan |  | Revised <br> Plan | Better/ <br> (Worse) |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
| Funds Provided/(Used) from Operations | $\$$ | $(239)$ | $\$$ | $(1,307)$ | $\$(1,068)$ |

## New York City Financial Plan FY 2008 Capital Plan Funding Sources (\$ in millions)

| Sources of Capital Cash | Plan |  | Revised Plan |  | Better/ (Worse) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| New York City General Obligation Bonds | \$ | 3,675 | \$ | 2,875 | \$ | (800) |
| Other Long-Term Sources: |  |  |  |  |  |  |
| Transitional Finance Authority |  |  |  |  |  |  |
| Water Authority |  | 2,426 |  | 2,192 |  | (234) |
| Total Long-Term Sources | \$ | 6,101 | \$ | 5,067 | \$ | $(1,034)$ |
| Five Year Education Capital Plan |  |  |  |  |  |  |
| TFA - Building Aid Revenue Bonds |  | 700 |  | 700 |  | - |
| DASNY |  | 1,010 |  | 1,010 |  | - |
| Other Non-City Funds |  | 1,153 |  | 1,153 |  | - |
| Reimbursable Capital | \$ | 2,863 | \$ | 2,863 | \$ | - |
| Changes in Restricted Cash |  | (278) |  | 756 |  | 1,034 |
| Total Capital Plan Funding Sources | \$ | 8,686 | \$ | 8,686 | \$ | - |

## New York City Financial Plan Fiscal Year 2008 Borrowing Schedule (\$ in millions)

| First | Second | Third | Fourth |
| :---: | :---: | :---: | :---: |
| Quarter | Quarter | Quarter | Quarter |

Short-Term Borrowing:
Borrowing
Repayment
Total Short-Term
Borrowing (Repayment)


Notes:

1. Excludes costs of issuance and reserve fund allocations and reflects Water Authority Commercial Paper and revenue bonds issued to finance the water and sewer system's capital program. Amounts do not include revenue bonds issued to permanently finance previously issued commercial paper.

## New York City Financial Plan <br> FY 2008 Capital Plan <br> (\$ in millions)

Projected Capital Commitments


Projected Capital Expenditures

|  | Plan |  | Plan |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| City | \$ | 5,823 | \$ | 5,823 | \$ | - |
| Non-City ${ }^{1}$ |  | 2,863 |  | 2,863 |  | - |
| City-administered |  |  |  |  |  |  |
| Capital Plan | \$ | 8,686 | \$ | 8,686 | \$ | - |
| Total Capital Plan Expenditures | \$ | 8,686 | \$ | 8,686 | \$ | - |

Notes:

1. Includes Federal, State and other Reimbursable Capital.

The City of New York
Office of Management and Budget
75 Park Place - New York, New York 10007-2146
(212) 788-5900

Mark Page
Director

June 30, 2008

## TO THE FINANCIAL CONTROL BOARD

Pursuant to Section 8.3 of the Financial Emergency Act (the "Act"), the City hereby submits the Four Year Financial Plan for the City and Covered Organizations for fiscal years 2009-2012 (the "Plan). The Financial Plan as it relates to the City and the City University of New York ("CUNY") is attached hereto as Exhibit A. Any Covered Organization which requires modification will be forwarded to you under separate cover.

The Plan is based upon certain assumptions, methods of estimation and data previously submitted to you, including the City publications known as the City of New York Executive Budget Fiscal Year 2009 dated May 1, 2008 (the "Executive Budget"), updated to reflect the adjustments in the Fiscal Year 2009 Adopted Budget. The Four Year Financial Plan has been prepared in accordance with generally accepted accounting principles ("GAAP"), with the exception of that portion of the plan related to Covered Organizations, which are prepared on a cash basis.

The City hereby certifies that, in its judgment, the Plan is complete and complies with the standards set forth in Section 8.1 of the Act.

Yours truly,


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## CITY OF NEW YORK - FINANCIAL PLAN

Projection of Revenues and Expenditures
Projections of Cash Sources and Uses
Capital Plan Funding Source
Borrowing Schedule
Capital Plan

## Four Year Financial Plan Revenues and Expenditures (\$ in millions)

| REVENUES | FY 2009 |  | FY 2010 |  | FY 2011 |  | FY 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taxes |  |  |  |  |  |  |  |  |
| General Property Tax | \$ | 13,782 | \$ | 14,737 | \$ | 15,676 | \$ | 16,423 |
| Other Taxes |  | 21,425 |  | 20,923 |  | 21,953 |  | 23,393 |
| Discretionary Transfers ${ }^{1}$ |  | 546 |  | - |  |  |  | - |
| Tax Audit Revenue |  | 577 |  | 579 |  | 579 |  | 579 |
| Tax Reduction Program |  | (3) |  | 1,219 |  | 1,293 |  | 1,353 |
| Subtotal: Taxes | \$ | 36,327 | \$ | 37,458 | \$ | 39,501 | \$ | 41,748 |
| Misceilaneous Revenues |  | 5,671 |  | 5,303 |  | 5,365 |  | 5,383 |
| Unrestricted Intergovernmental Aid |  | 340 |  | 340 |  | 340 |  | 340 |
| Less: Intra-City Revenue |  | $(1,538)$ |  | $(1,453)$ |  | $(1,452)$ |  | $(1,452)$ |
| Disallowances Against Categorical Grants |  | (15) |  | (15) |  | (15) |  | (15) |
| Subtotal: City Funds | \$ | 40,785 | \$ | 41,633 | \$ | 43,739 | \$ | 46,004 |
| Other Categorical Grants |  | 1,029 |  | 1,005 |  | 1,006 |  | 1,010 |
| Inter-Fund Revenues |  | 463 |  | 425 |  | 419 |  | 419 |
| Total City, Capital IFA \& Oth. Cat. Funds | \$ | 42,277 | \$ | 43,063 | \$ | 45,164 | \$ | 47,433 |
| Federal Categorical Grants |  | 5,366 |  | 5,283 |  | 5,273 |  | 5,282 |
| State Categorical Grants |  | 11,526 |  | 11,939 |  | 12,803 |  | 13,103 |
| Total Revenues | \$ | 59,169 | \$ | 60,285 | \$ | 63,240 | \$ | 65,818 |
| EXPENDITURES |  |  |  |  |  |  |  |  |
| Personal Service |  |  |  |  |  |  |  |  |
| Salaries and Wages | \$ | 21,942 | \$ | 22,974 | \$ | 24,424 | \$ | 24,694 |
| Pensions |  | 6,296 |  | 6,822 |  | 6,890 |  | 6,994 |
| Fringe Benefits ${ }^{1}$ |  | 6,719 |  | 7,008 |  | 7,607 |  | 8,209 |
| Subtotal - Personal Service | \$ | 34,957 | \$ | 36,804 | \$ | 38,921 | \$ | 39,897 |
| Other Than Personal Service |  |  |  |  |  |  |  |  |
| Medical Assistance |  | 5,602 |  | 5,756 |  | 5,916 |  | 6,089 |
| Public Assistance |  | 1,177 |  | 1,176 |  | 1,176 |  | 1,176 |
| All Other ${ }^{1}$ |  | 18,340 |  | 18,461 |  | 19,090 |  | 19,589 |
| Subtotal - Other Than Personal Service | \$ | 25,119 | \$ | 25,393 | \$ | 26,182 | \$ | 26,854 |
| General Obligation, Lease and MAC Debt Service ${ }^{1.2,3}$ |  | 3,598 |  | 2,047 |  | 4,797 |  | 5,327 |
| FY2008 Budget Stabilization \& Discretionary Transfers ${ }^{1}$ |  | $(4,079)$ |  | - |  | - |  | - |
| FY2009 Budget Stabilization ${ }^{2}$ |  | 812 |  | (812) |  | - |  | - |
| FY2010 Budget Stabilization ${ }^{3}$ |  | . |  | 350 |  | (350) |  | - |
| General Reserve |  | 300 |  | 300 |  | 300 |  | 300 |
| Subtotal | \$ | 60,707 | \$ | 64,082 | \$ | 69,850 | \$ | 72,378 |
| Less: Intra-City Expenses |  | $(1,538)$ |  | $(1,453)$ |  | $(1,452)$ |  | (1,452) |
| Total Expenditures | \$ | 59,169 | \$ | 62,629 | \$ | 68,398 \$ | \$ | 70,926 |
| Gap To Be Closed | \$ | - \$ | \$ | $(2,344)$ | \$ | $(5,158)$ \$ | \$ | $(5,108)$ |

[^1]
## New York City Financial Plan Four Year Projections of Cash Sources and Uses (\$ in millions)

| Sources of Cash | FY 2009 | FY 2010 | FY 2011 |  | FY 2012 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Funds Provided/(Used) from Operations | \$ | \$ | \$ | \$ | - |
| Proceeds from Seasonal Borrowings | - | 2,400 | 2,400 |  | 2,400 |
| Capital Plan Funding Sources (see Exhibit A-3) | 10,294 | 10,014 | 10,554 |  | 9,565 |
| Total Sources | \$ 10,294 | \$ 12,414 | \$ 12,954 | \$ | 11,965 |
| Uses of Cash |  |  |  |  |  |
| Capital Disbursements | 10,294 | 10,014 | 10,554 |  | 9,565 |
| Repayment of Seasonal Borrowings | - | 2,400 | 2,400 |  | 2,400 |
| Total Uses | \$ 10,294 | \$ 12,414 | \$ 12,954 | \$ | 11,965 |
| Net Sources/(Uses) of Cash | \$ | \$ | \$ | \$ | - |
| Cash Balance - Beginning of Period | \$ 3,672 | \$ 3,672 | \$ 3,672 | \$ | 3,672 |
| Cash Balance - End of Period | \$ 3,672 | \$ 3,672 | \$ 3,672 | \$ | 3,672 |

# New York City Financial Plan Four Year Capital Plan Funding Sources (\$ in millions) 

| Sources of Capital Cash | FY 2009 |  | FY 2010 |  | FY 2011 |  | FY 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| New York City General Obligation Bonds | \$ | 5,600 | \$ | 6,800 | \$ | 6,200 | \$ | 5,400 |
| Other Long-Term Sources: |  |  |  |  |  |  |  |  |
| Transitional Finance Authority |  | - |  | $\cdots$ |  | - |  | - |
| Water Authority |  | 2,596 |  | 2,181 |  | 2,168 |  | 2,075 |
| Total Long-Term Sources | \$ | 8,196 | \$ | 8,981 | \$ | 8,368 | \$ | 7,475 |
| Five Year Education Capital Plan |  |  |  |  |  |  |  |  |
| TFA - Building Aid Revenue Bonds |  | 2,100 |  | 600 |  | - |  | - |
| DASNY |  | - |  | - |  | - |  | - |
| Other Non-City Funds |  | 955 |  | 401 |  | 2,053 |  | 1,976 |
| Reimbursable Capital | \$ | 3,055 | \$ | 1,001 | \$ | 2,053 | \$ | 1,976 |
| Changes in Restricted Cash |  | (957) |  | 32 |  | 133 |  | 114 |
| Total Capital Plan Funding Sources | \$ | 10,294 | \$ | 10,014 | \$ | 10,554 | \$ | 9,565 |



## New York City Financial Plan <br> Four Year Capital Plan <br> (\$ in millions)

| Projected Capital Commitments |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | FY 2009 | FY 2010 | FY 2011 | FY 2012 |  |  | Total |  |  |
|  |  |  |  |  |  |  |  |  |  |  |


| Projected Capital Expenditures |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2009 |  | FY 2010 |  | FY 2011 |  | FY 2012 |  | Total |  |
| City | \$ | 7,239 | \$ | 9,013 | \$ | 8,501 | \$ | 7,589 | \$ | 32,342 |
| Non-City ${ }^{1}$ |  | 3,055 |  | 1,001 |  | 2,053 |  | 1,976 |  | 8,085 |
| City-administered |  |  |  |  |  |  |  |  |  |  |
| Capital Plan | \$ | 10,294 | \$ | 10,014 | \$ | 10,554 | \$ | 9,565 | \$ | 40,427 |
| Total Capital Plan |  |  |  |  |  |  |  |  |  |  |
| Expenditures | \$ | 10,294 | \$ | 10,014 | \$ | 10,554 | \$ | 9,565 | \$ | 40,427 |

Notes:

1. Includes Federal, State and other Reimbursable Capital.


The City of New York
Office of Management and Budget
75 Park Place - New York, New York 10007-2146
(212) 788-5900

## Mark Page

Budget Director

July 18, 2008

Mr. Jeffrey Sommer
Acting Executive Director
Financial Control Board
123 William Street, $23{ }^{\text {rd }}$ Floor
New York, New York 10038

Dear Mr. Sommer:
Enclosed please find Exhibits B1-B3 on behalf of the Covered Organizations. This augments Modification No. 08-4.

Yours truly,


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EXHIBIT B COVERED ORGANIZATIONS - FINANCIAL PLAN
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New York City Health and Hospitals Corporation
City University Construction Fund
New York City Educational Construction Fund

# NYC Health \& Hospitals Corporation <br> increase/(Decrease) - Accrual Basis FY 2009 Adopted Budget (\$ in millions) 

|  | EXE09 <br> Projected 2008 | ADP09 Projected 2008 | Increase/ (Decrease) |
| :---: | :---: | :---: | :---: |
| OPERATING REVENUES |  |  |  |
| Third Party Revenue |  |  |  |
| Medicaid Fee for Service | 1,589.6 | 1,576.0 | (13.6) |
| Medicare | 592.3 | 592.0 | (0.3) |
| Other Third Parties which includes Medicaid \& Medicare managed care | 872.1 | 867.0 | (5.1) |
| Pools \& Additional Revenues including Self Pay | 1,640.6 | 1,761.8 | 121.2 |
| Subtotal: Third Party Revenue | 4,694.7 | 4,796.8 | 102.2 |
| Funds Appropriated by the City |  |  |  |
| Debt Service | (92.5) | (90.8) | 1.7 |
| Prisoner/Uniform Services | 52.6 | 52.6 | - |
| Other City Services | 43.5 | 43.8 | 0.4 |
| Unrestricted City Services | 42.5 | 42.5 | . |
| Adjustment for Prepayment | (91.1) | (91.1) | - |
| CEO: Nursing Ladder Program | 1.1 | 1.1 | - |
| Subtotal: Funds Appropriated by the City | (44.0) | (41.9) | 2.1 |
| Grants (including CHP and Intra-City) | 285.0 | 306.5 | 21.5 |
| Other Revenue | 40.9 | 37.9 | (3.1) |
| MetroPlus Premium Revenue | 780.8 | 782.8 | 2.0 |
| TOTAL OPERATING REVENUES | 5,757.4 | 5,882.1 | 124.7 |
| OPERATING EXPENSES |  |  |  |
| Personal Services | 2,313.3 | 2,350.2 | 36.9 |
| Fringe Benefits | 907.0 | 902.7 | (4.3) |
| Other Than Personal Services | 1,368.7 | 1,404.5 | 35.8 |
| Information Systems | 25.2 | 21.1 | (4.1) |
| Medical Malpractice | 189.9 | 167.4 | (22.5) |
| Affiliations | 732.7 | 744.0 | 11.3 |
| Depreciation | 220.0 | 220.0 | - |
| Postemployment benefits, other than pension (Excl PYG) | 268.4 | 268.4 | - |
| TOTAL OPERATING EXPENSES | 6,025.2 | 6,078.4 | 53.2 |
| TOTAL OPERATING INCOME/(LOSS) | (267.9) | (196.3) | 71.6 |
| NON-OPERATING REVENUE/(EXPENSE) |  |  |  |
| Interest Income | 70.0 | 60.0 | (10.0) |
| Interest Expense | (81.9) | (82.0) | (0.1) |
| Total Non-Operating Expenses (net) | (11.9) | (22.0) | (10.1) |
| PROFIT/(LOSS) BEFORE OTHER CHANGES IN NET ASSETS | (279.7) | (218.3) | 61.5 |
| CORRECTIVE ACTIONS |  |  |  |
| State/Federal Actions | 139.5 | 31.3 | (108.2) |
| Revenue Initiatives | - | - | - |
| Medical Malpractice Containment | - | - | - |
| Managed Care Initiatives | - | - | - |
| Operational Initiatives | - | - | - |
| Subtotal: Corrective Actions | 139.5 | 31.3 | (108.2) |
| PROFIT/(LOSS) AFTER CORRECTIVE ACTIONS | (140.4) | (187.1) | (46.8) |
| PRIOR YEAR CASH BALANCE | 1,139.7 | 1,139.7 | - |
| ACCRUAL TO CASH ADJUSTMENT | (19.6) | (80.0) | (60.4) |
| CLOSING CASH BALANCE | 921.3 | 872.6 | (48.6) |

## CITY UNIVERSITY CONSTRUCTION FUND FINANCIAL PLAN FOR FISCAL YEAR 2008 (\$ in thousands)

| Prior Plan | Current Plan | Better/ |
| :---: | :---: | :---: |
| FY 2008 | FY 2008 | (Worse) |

## REVENUES

State
City
Investment Income
Total ${ }^{1}$

## EXPENDITURES

Debt Service
Administrative Cost
Total

Surplus/ (Deficit)
Cash Flow Adjustment
Adjusted Surplus/ (Deficit)
\$ 295,412
20,870
\$ 316,282
\$ 3,400
25,159
\$ 28,559
\$ 305,296
20,870
\$ 326,166
\$ 3,400
25,159
$\$ 28,559$
$\$ \quad(9,884)$

$\$ \quad(9,884)$
\$
$\qquad$
\$

## NOTES

[^2]
# NEW YORK CITY EDUCATIONAL CONSTRUCTION FUND FISCAL YEAR 2008 (\$ in 000's) 

|  | Prior FY08 | Current FY08 | Better/(Worse) |
| :---: | :---: | :---: | :---: |
| RECEIPTS |  |  |  |
| Non-School Rentals | 20,077 | 21,631 | 1,554 |
| Interest | 3,090 | 3,947 | 857 |
| Total | 23,167 | 25,578 | 2,411 |
| . 2 |  | a: |  |
| DISBURSEMENTS |  | \% |  |
| Personal Service | 373 | 394 | (21) |
| OTPS (1) | 449 | 474 | (25) |
| Construction Costs (2) | - | 15,462 | $(15,462)$ |
| Insurance Reimbursment | 642 | 474 | 168 |
| Debt Service (3) |  |  | - |
| Principal | 13,910 | 13,910 | - |
| Interest | 5,929 | 5,973 | (44) |
| Total | 21,303 | 36,687 | $(15,384)$ |
| OPERATING SURPLUS/(DEFICIT) | 1,864 | $(11,109)$ | $(12,973)$ |
| ADJUSTMENTS TO CASH | - | - | - |
| TRANSFERS TO DOE | - | - | - |
| NET CHANGE | 1,864 | $(11,109)$ | $(12,973)$ |
| BEGINNING | 101,686 | 101,686 | - |
| ENDING | 103,550 | 90,577 | $(12,973)$ |

## Notes:

1) OTPS includes the following: Operations, Legal \& Development Fees, Insurance and Related Fees.
2) As of May, ECF has incurred construction expenses for MS 114 of $\$ 13.9$ million and $\$ 1.6$ million for the PS 59 and High School of Art and Design project.
3) Debt Service pertains to the 2005A Series Revenue Bond Issue and 2007A Bond Series in Original Amounts of $\$ 99,140,000$, replacing 1994 and 1996 Revenue Bonds.


The City of New York
Office of Management and Budget
75 Park Place - New York, New York 10007-2146
(212) 788-5900

Mark Page Budget Director

July 18, 2008

Mr. Jeffrey Sommer
Acting Executive Director
Financial Control Board
123 William Street, $23^{\text {rd }}$ Floor
New York, New York 10038

Dear Mr. Sommer:
Enclosed please find the Four Year Financial Plans on behalf of the Covered Organizations.

Yours truly,


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## EXHIBIT B COVERED ORGANIZATIONS - FINANCIAL PLAN

B-1
B-2
New York City Health and Hospitals Corporation
New York City Educational Construction Fund

## NYC Health \& Hospitals Corporation

4 Year Plan - Accrual Basis FY 2009 Adopted Budget
(\$ in millions)

|  | $\begin{gathered} \text { Projected } \\ 2009 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Projected } \\ 2010 \\ \hline \end{gathered}$ | Projected 2011 | Projected 2012 |
| :---: | :---: | :---: | :---: | :---: |
| OPERATING REVENUES |  |  |  |  |
| Third Party Revenue |  |  |  |  |
| Medicaid Fee for Service | 1,619.4 | 1,654.0 | 1,645.8 | 1,673.1 |
| Medicare | 680.5 | 596.8 | 611.7 | 627.0 |
| Other Third Parties which includes Medicaid \& Medicare managed care | 910.4 | 955.9 | 1,003.7 | 1,053.8 |
| Pools \& Additional Revenues including Self Pay | 1,283.2 | 849.6 | 849.1 | 849.1 |
| Subtotal: Third Party Revenue | 4,493.4 | 4,056.1 | 4,110.2 | 4,203.0 |
| Funds Appropriated by the City |  |  |  |  |
| . D Debt Service | $\because$ (59.5) | (66.6) | (65.7) | (56.8) |
| Prisoner/Uniform Services | $\because 52.6$ | 52.6 | 52.6 | 52.6 |
| Other City Services | 38.6 | 41.1 | 40.7 | 40.7 |
| Unrestricted City Services | 9.8 | 9.8 | 9.8 | 9.8 |
| Adjustment for Prepayment | - | - | . | . |
| CEO: Nursing Ladder Program | 1.1 | - | - | - |
| Subtotal: Funds Appropriated by the City | 42.6 | 36.9 | 37.3 | 46.3 |
| Grants (including CHP and Intra-City) | 181.7 | 175.8 | 176.9 | 178.1 |
| Other Revenue | 38.8 | 59.3 | 60.5 | 61.7 |
| MetroPlus Premium Revenue | 942.6 | 995.4 | 995.4 | 995.4 |
| TOTAL OPERATING REVENUES | 5,699.1 | 5,323.6 | 5,380.3 | 5,484.5 |
| OPERATING EXPENSES |  |  |  |  |
| Personal Services | 2,444.2 | 2,542.0 | 2,592.9 | 2,644.7 |
| Fringe Benefits | 965.6 | 1,005.8 | 1,031.0 | 1,057.5 |
| Other Than Personal Services | 1,446.7 | 1,490.1 | 1,534.8 | 1,580.8 |
| Information Systerns | 95.0 | 135.0 | 75.0 | 75.0 |
| Medical Malpractice | 189.9 | 189.9 | 189.9 | 189.9 |
| Affiliations | 781.2 | 812.5 | 836.9 | 862.0 |
| Depreciation | 230.0 | 240.0 | 250.0 | 260.0 |
| Postemployment benefits, other than pension (Excl PYG) | 291.2 | 316.0 | 342.8 | 372.0 |
| TOTAL OPERATING EXPENSES | 6,443.9 | 6,731.2 | 6,853.2 | 7,041.9 |
| TOTAL OPERATING INCOMEI(LOSS) | (744.8) | (1,407.7) | (1,472.9) | $(1,557.4)$ |
| NON-OPERATING REVENUE/(EXPENSE) |  |  |  |  |
| Interest Income | 50.0 | 40.0 | 20.0 | 20.0 |
| Interest Expense | (75.0) | (70.0) | (60.0) | (60.0) |
| Total Non-Operating Expenses (net) | (25.0) | (30.0) | (40.0) | (40.0) |
| PROFIT/(LOSS) BEFORE OTHER CHANGES IN NET ASSETS | (769.8) | (1,437.7) | $(1,512.9)$ | $(1,597.4)$ |
| CORRECTIVE ACTIONS |  |  |  |  |
| State/Federal Actions | 305.0 | 857.9 | 957.9 | 982.9 |
| Revenue Initiatives | 50.0 | 50.0 | 50.0 | 50.0 |
| Medical Malpractice Containment | 25.0 | 25.0 | 25.0 | 25.0 |
| Managed Care Initiatives | - | - | - | - |
| Operational Initiatives | 75.0 | 80.0 | 80.0 | 80.0 |
| Subtotal: Corrective Actions | 455.0 | 1,012.9 | 1,112.9 | 1,137.9 |
| PROFIT/(LOSS) AFTER CORRECTIVE ACTIONS | (314.8) | (424.8) | (400.0) | (459.5) |
| PRIOR YEAR CASH BALANCE | 872.6 | 1,134.5 | 708.1 | 380.6 |
| ACCRUAL TO CASH ADJUSTMENT | 576.6 | (1.6) | 72.5 | 132.8 |
| CLOSING CASH BALANCE | 1,134.5 | 708.1 | 380.6 | 53.9 |

## NYC EDUCATIONAL CONSTRUCTION FUND

FY09-FY12 BUDGET (\$ in 000's)
Adjusted as of 6/30/2008

|  | FY 09 | FY 10 | FY 11 | FY 12 |
| :---: | :---: | :---: | :---: | :---: |
| RECEIPTS |  |  |  |  |
| NON-SCHOOL RENTALS \& TAX PAYMENTS | 19,058 | 17,399 | 17,921 | 18,459 |
| INTEREST INCOME | 4,221 | 4,348 | 4,435 | 4,523 |
| TOTAL | 23,279 | 21,747 | 22,356 | 22,982 |
| DISBURSEMENTS |  |  |  |  |
| PERSONAL SERVICE (INCL. HEALTH, RETIREMENT--ETC.) | 518 | 544 | 571 | 600 |
| OTHER THAN PERSONAL SERVICES (Note 1) | 366 | 384 | 404 | 424 |
| INSURANCE : | 530 | 557 | 573 | 590 |
| PRINCIPAL | 7,465 | 6,135 | 6,075 | 6,750 |
| INTEREST | 4,917 | 4,616 | 4,421 | 4,228 |
| TOTAL | 13,796 | 12,236 | 12,044 | 12,592 |
| SURPLUS/(DEFICIT) | 9,483 | 9,511 | 10,312 | 10,390 |

## NOTES:

1) OTPS includes Operations, Legal \& Development Fees.

[^0]:    t. Fiscal Year 2007 Budget Stabilization and Discretionary Transfers total $\$ 4.600$ billion, including prepayments of subsidies of $\$ 639$ million, Budget Stabilization of $\$ 3.315$ billion, lease debt service of $\$ 100$ million and a TFA grant which increases $F Y 2008$ revenues by $\$ 546$ million; not including $\$ 65$ million in debt retifement
    2. Fiscal Year 2008 Budget Stabilization and Discretionary Transfers total $\$ 4.625$ biltion, including prepayments of subsidies of $\$ 500$ million, Retiree Health Benefits of $\$ 460$ million, lease debt service of $\$ 46$ million, Budget Stabilization of $\$ 3.073$ billion and a TFA grant which increases FY 2009 revenues by $\$ 546$ million.

[^1]:    1. Fiscal Year 2008 Budget Stabifization and Discretionary Transfers total $\$ 4.625$ billion, including prepayments of subsidies of $\$ 500$ million, Retiree Health Benefits of $\$ 460$ million, lease debt service of $\$ 46$ million, Budget Stabilization of $\$ 3.073$ bilition and a TFA grant which increases FY 2009 revenues by $\$ 546$ million.
    2. Fiscal Year 2009 Budget Stabifization totais $\$ 812$ million
    3. Fiscal Year 2010 Budget Stabilization totals $\$ 350$ million.
[^2]:    ${ }^{1}$ Totals may be slightly off due to rounding

