THE MAYOR’S
MANAGEMENT REPORT
FISCAL 2007

Indicator Definitions

City of New York
Michael R. Bloomberg, Mayor

Jeffrey A. Kay
Director, Mayor’s Office of Operations

September 2007
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HEALTH, EDUCATION AND HUMAN SERVICES

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Health and Hospitals Corporation

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Department for the Aging

Department of Youth and Community Development
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<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adults who smoke (%)</td>
<td>The percent of adult New Yorkers who define themselves as current smokers in the NYC Community Health Survey. Data is by calendar year.</td>
<td>DOHMH Bureau of Epidemiology Services.</td>
</tr>
<tr>
<td>Adults, aged 50+, who received a colonoscopy in the past ten years (%)</td>
<td>Adults, aged 50+, who received a colonoscopy screening test in the past ten years as noted in the NYC Community Health Survey. Data is by calendar year.</td>
<td>DOHMH Bureau of Epidemiology Services.</td>
</tr>
<tr>
<td>Seniors, aged 65+, who received a flu shot in the last 12 months (%)</td>
<td>Seniors, aged 65+, who were immunized against influenza in the last 12 months as noted in the NYC Community Health Survey. Data is by calendar year.</td>
<td>DOHMH Bureau of Epidemiology Services.</td>
</tr>
<tr>
<td>Hospitalization rate for asthma among children ages 0-14 (per 1,000 children)</td>
<td>Children aged 0-14 who enter the hospital due to asthma, per 1,000 children aged 0-14 residing in NYC. Data is by calendar year.</td>
<td>New York State Department of Health.</td>
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<tr>
<td>Infant mortality rate (per 1,000 live births)</td>
<td>Deaths of infants under one year of age per 1,000 live births in NYC. Data is by calendar year.</td>
<td>DOHMH Bureau of Vital Statistics.</td>
</tr>
<tr>
<td>Children in the public schools who have completed required immunizations (%)</td>
<td>The number of children in public schools who have completed all immunizations required by the State Department of Health, divided by the number of children enrolled in NYC public schools.</td>
<td>Department of Education.</td>
</tr>
<tr>
<td>Individuals tested for HIV</td>
<td>The number of individuals tested for HIV by both conventional and rapid tests.</td>
<td>DOHMH Bureau of Finance and Planning.</td>
</tr>
<tr>
<td>New adult AIDS cases diagnosed</td>
<td>Number of new of adults or adolescent (13 years of age and above) cases diagnosed that meet the federal Centers for Disease Control and Prevention’s definition of AIDS. Data is by calendar year.</td>
<td>NYC DOHMH HIV Surveillance and Epidemiology Program, HIV/AIDS Surveillance Registry.</td>
</tr>
</tbody>
</table>
**Department of Health and Mental Hygiene**

<table>
<thead>
<tr>
<th>Indicator name</th>
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</thead>
<tbody>
<tr>
<td>New pediatric AIDS cases diagnosed</td>
<td>Number of new cases diagnosed of children, under 13 years of age, that meet the federal Centers for Disease Control and Prevention’s definition of AIDS. Data is by calendar year. Confidentiality requirements prohibit reporting the exact data when the figure falls below six for a given reporting period.</td>
<td>NYC DOHMH HIV Surveillance and Epidemiology Program, HIV/AIDS Surveillance Registry.</td>
</tr>
<tr>
<td>Persons diagnosed, living and reported with HIV/AIDS</td>
<td>The number of persons diagnosed and living and reported with HIV (non-AIDS) or HIV with AIDS in NYC at the end of the calendar year.</td>
<td>NYC DOHMH HIV Surveillance and Epidemiology Program, HIV/AIDS Surveillance Registry.</td>
</tr>
<tr>
<td>Unduplicated clients enrolled in HIV/AIDS (Ryan White) health and supportive services (FY March-February) (000)</td>
<td>The number of unduplicated clients enrolled in federal grant-funded (Ryan White) Comprehensive AIDS Resources Emergency Act Title I programs in the March – February grant year.</td>
<td>Medical and Health Research Association of New York City, Inc.</td>
</tr>
<tr>
<td>Correctional Health: Total Number of Intake Exams</td>
<td>Number of physical screening examinations performed by a medical professional on patients within 24 hours of incarceration who were registered into RIIS (Riker’s Island Intake System)</td>
<td>DOHMH Division of Health Care Access and Improvement</td>
</tr>
<tr>
<td>Syphilis cases</td>
<td>The number of primary and secondary stage syphilis cases reported to DOHMH.</td>
<td>DOHMH Sexually Transmitted Disease Prevention and Control.</td>
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<tr>
<td>New tuberculosis cases</td>
<td>The number of new tuberculosis cases reported and confirmed by DOHMH. Fiscal year data is by calendar year. Four-month data reflects the months January-April.</td>
<td>DOHMH Tuberculosis Control Program.</td>
</tr>
<tr>
<td>Patients who complete treatment for active tuberculosis (%)</td>
<td>The percent of patients who complete an appropriate treatment protocol for drug-sensitive and drug-resistant strains of tuberculosis. Fiscal year data is by calendar year. Four-month data reflects the months January-April.</td>
<td>DOHMH Tuberculosis Control Program.</td>
</tr>
<tr>
<td>West Nile virus cases reported</td>
<td>The number of reported human cases of encephalitis, aseptic meningitis or other neurologic disease due to West Nile virus among residents of New York City. Data is by calendar year.</td>
<td>DOHMH Communicable Disease Program.</td>
</tr>
</tbody>
</table>
Indicator name: Children with Early Intervention Program service plans (000)
Description: The number of children with active Individualized Service Plans for the provision of Early Intervention therapy services for developmental delays. Fiscal year data reflects counts performed on December 1 to align with State reporting on Early Intervention services. Four-month data reflects counts performed on April 1.
Source: New York City Early Intervention Program.

Indicator name: Calls to LifeNet (000)
Description: The number of calls received on the Department’s LifeNet call lines, including the Spanish language line, AYUDESE, and Asian LifeNet.
Source: Mental Health Association of New York City, Inc.

Indicator name: Individuals in the assisted outpatient mental health treatment program
Description: The number of individuals in the Assisted Outpatient Treatment Program, a State-mandated program that provides appropriate support to individuals with mental illnesses who are a threat to themselves and others. Data reflects the count on the first day of the month after the reporting period, i.e. fiscal data reflects data from July 1st.
Source: NYC Department of Health and Mental Hygiene.

Indicator name: Units of supportive housing available to persons with severe mental illness diagnosis (000)
Description: The number of beds in service, both licensed and unlicensed, from all City and State mental health funding sources. Supportive housing units provide services that help clients live in community-based settings as independently as possible.
Source: New York State Office of Mental Health.

Indicator name: Number of individuals filling a buprenorphine prescription (a medication used to treat opiate addiction)
Description: Total number of individuals who had a buprenorphine prescription, a medication used to treat opiate addiction, filled at some point during the year.
Source: NYS DOH Bureau of Narcotics Enforcement.

Indicator name: Deaths due to drug abuse
Description: Deaths due to use of, or accidental poisoning by, psychoactive substances. Excludes alcohol and tobacco. Data is by calendar year.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
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</thead>
<tbody>
<tr>
<td>Childhood Blood Lead Levels - New cases among children less than 18 years</td>
<td>The number of newly identified children less than 18 years old with a venous blood lead level test result that requires environmental intervention. The Environmental Intervention Blood Lead Level (EIBLL), effective August 2, 2004 in accordance with Local Law 1 of 2004, is a venous blood level greater than or equal to 15 micrograms per deciliter. Previously, the EIBLL was a venous blood lead level greater than or equal to 20 micrograms per deciliter, or two tests at 15-19 micrograms per deciliter taken at least three months apart where the second test was a venous type.</td>
<td>DOHMH Lead Poisoning Prevention Program.</td>
</tr>
<tr>
<td>Description: Childhood Blood Lead Levels - Primary address inspected within</td>
<td>Childhood Blood Lead Levels</td>
<td>DOHMH Lead Poisoning Prevention Program.</td>
</tr>
<tr>
<td>7 days (%)</td>
<td>The percent of inspections, completed within 7 days of the original complaint, of homes of children less than 18 years where lead poisoning has been reported.</td>
<td></td>
</tr>
<tr>
<td>Description: Childhood Blood Lead Levels</td>
<td>The number of newly identified children, ages 6 month to less than 6 years, with a blood lead test level at or above 10 micrograms per deciliter.</td>
<td>DOHMH Lead Poisoning Prevention Program.</td>
</tr>
<tr>
<td>Indicator name: Daycare site complaints received</td>
<td>Total number of regulatory complaints, such as unlicensed operation, lack of or poor supervision of children, poor housekeeping, rats, mice, roaches, inappropriate discipline of children and child abuse, received regarding all types of day care, including family, school age, group family and group day care.</td>
<td>Day Care Complaint log.</td>
</tr>
<tr>
<td>Indicator name: Day Care Initial site inspections</td>
<td>Total number of completed initial inspections performed by the Public Health Sanitarian and Early Childhood Educational Consultant disciplines of the Department of Health and Mental Hygiene’s Bureau of Day Care to any permitted, licensed, or registered site, including those that are overdue for renewal. This figure does not include repeated inspections for the purpose of monitoring compliance.</td>
<td>DOHMH Bureau of Day Care.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
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</tr>
<tr>
<td>Restaurants inspected (%)</td>
<td>The number of restaurants with at least one inspection performed, divided by the number of permitted restaurants in New York City, not including mobile vending units.</td>
<td>DOHMH Division of Environmental Health.</td>
</tr>
<tr>
<td>Food service establishments that fail initial inspection (%)</td>
<td>The percent of food service establishments receiving a failing grade at initial inspection.</td>
<td>DOHMH Division of Environmental Health.</td>
</tr>
<tr>
<td>Total pest control complaints received by DOHMH (000)</td>
<td>The total number of pest control complaints received by DOHMH.</td>
<td>DOHMH Division of Environmental Health.</td>
</tr>
<tr>
<td>Pest control referrals by DSNY to DOHMH (000)</td>
<td>The total number of inspections conducted by DSNY and referred to DOHMH for extermination.</td>
<td>DOHMH Division of Environmental Health.</td>
</tr>
<tr>
<td>Pest control exterminations performed (000)</td>
<td>The total number of exterminations performed by DOHMH to abate rodent infestation.</td>
<td>DOHMH Division of Environmental Health.</td>
</tr>
<tr>
<td>Compliance inspections failed due to signs of active rats (as a percent of properties failing initial inspections due to signs of active rats) (%)</td>
<td>The number of properties receiving rodent inspections that failed their compliance inspection, divided by the number of those properties that failed their initial inspection as a result of 'signs of active rats' – the most serious rodent violation.</td>
<td>DOHMH Division of Environmental Health.</td>
</tr>
<tr>
<td>Dog licenses issued (000)</td>
<td>The number of new and renewal dog licenses processed by DOHMH.</td>
<td>DOHMH Division of Environmental Health.</td>
</tr>
<tr>
<td>Average response time for mailed requests for birth certificates (days)</td>
<td>The average number of days between receipt of application and the mailing out of a birth certificate.</td>
<td>DOHMH Office of Vital Records.</td>
</tr>
<tr>
<td>Average response time for mailed requests for death certificates (days)</td>
<td>The average number of days between receipt of application and the mailing out of a death certificate.</td>
<td>DOHMH Office of Vital Records.</td>
</tr>
</tbody>
</table>
Indicator name: Women who die from intimate partner homicide (per 100,000 women age 12+)
Description: The three-year average rate of women who are victims of homicide by an intimate partner.
Source: NYC DOHMH Female Homicide and Injury Surveillance System, DOHMH Bureau of Epidemiology Services

Indicator name: Number of Male Condoms Distributed (000)
Description: The total number of male condoms distributed by DOHMH.
Source: DOHMH Bureau of HIV Services

Indicator name: Number of New Yorkers who die from HIV/AIDS (CY 02-06)
Description: Number of New Yorkers aged 18 and older who die from HIV/AIDS
Source: DOHMH Bureau of Vital Statistics

Indicator name: Adult New Yorkers without a regular doctor (%) (CY 02-06)
Description: Number of New Yorkers aged 18 and older without a regular doctor
Source: Community Health Survey; DOHMH Bureau of Epidemiology Services

Indicator name: Screening rates for breast cancer (CY 02-06) (%)
Description: The proportion of women aged 40+ who reported receiving a mammogram in the past two years.
Source: Community Health Survey; DOHMH Bureau of Epidemiology Services.

Indicator name: Screening rates for cervical cancer (CY 02-06) (%)
Description: Proportion of women 18 and older who reported receiving a pap smear in the past three years.
Source: Community Health Survey; DOHMH Bureau of Epidemiology Services.

Indicator name: Alcohol-related deaths (CY 02-05)
Description: Deaths from the direct effects of alcohol, alcohol-related injury and violence, alcohol-related diseases, and other alcohol-related causes.
Source: Vital Statistics + Community Health Survey; DOHMH Division of Epidemiology
<table>
<thead>
<tr>
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</tr>
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<tbody>
<tr>
<td>Autopsy reports completed within 90 days (%)</td>
<td>The percent of autopsy reports, which detail the cause and manner of death and as well as other findings, completed within 90 days of autopsy completion.</td>
<td>Records Unit.</td>
</tr>
<tr>
<td>Cremation requests responded to within 12 hours (%)</td>
<td>The percent of requests for approval for a cremation, responded to within 12 hours.</td>
<td>Communications Unit.</td>
</tr>
<tr>
<td>Median time to complete a forensic toxicology case (days)</td>
<td>The average number of days for the Forensic Toxicology Laboratory to perform analysis on fatality victims to determine the presence of drugs and other toxic substances in human fluids and tissues, in order to evaluate their role in the cause or manner of death, measured in age from the time OCME receives the case.</td>
<td>Forensic Toxicology Laboratory.</td>
</tr>
<tr>
<td>Fatality cases completed within 30 days using forensic toxicology (%)</td>
<td>The percent of fatality cases screened by the Forensic Toxicology Laboratory for the presence of volatiles, opiates, benzoylegonine, barbiturates, salicylates, acetaminophen, and basic drugs that are completed within 30 days from the time OCME receives the case.</td>
<td>Forensic Toxicology Laboratory.</td>
</tr>
<tr>
<td>DWI &amp; sexual assault cases (non-fatality) completed within 30 days using forensic toxicology (%)</td>
<td>The percent of Driving While Intoxicated and sexual assault cases analyzed to determine the presence of ethanol and other drugs that are completed within 30 days from the time OCME receives the case.</td>
<td>Forensic Toxicology Laboratory.</td>
</tr>
<tr>
<td>Median time to complete a forensic DNA case (days)</td>
<td>The average number of days for the Forensic Biology DNA Laboratory to perform chemical, immunological, biochemical, and molecular biological analysis on submitted evidence to identify the source of the collected specimens in cases such as homicides, sexual assaults and burglaries, measured in age from the time OCME receives the case.</td>
<td>Forensic Biology DNA Laboratory.</td>
</tr>
<tr>
<td>Fatality cases completed within 30 days using forensic DNA testing (%)</td>
<td>The percent of fatality cases that undergo genetic marker analysis to help identify the origin of biological specimens using DNA testing that are completed within 30 days from the time OCME receives the case.</td>
<td>Forensic Biology DNA Laboratory.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
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<td>-------------------------------------------</td>
</tr>
<tr>
<td>Sexual assault cases (non-fatality) completed within 30 days using forensic DNA testing (%)</td>
<td>The percent of sexual assault cases analyzed using DNA testing that are completed within 30 days from the time OCME receives the case.</td>
<td>Forensic Biology DNA Laboratory.</td>
</tr>
<tr>
<td>DNA matches with profiles in database</td>
<td>The number of DNA samples from biological evidence found at a crime scene that match the DNA profiles stored in the Combined DNA Index System (CODIS) national database.</td>
<td>Forensic Biology DNA Laboratory.</td>
</tr>
<tr>
<td>Remains recovered following the WTC disaster</td>
<td>The number human remains recovered from the World Trade Center site.</td>
<td>Investigations/Special Operations Unit.</td>
</tr>
<tr>
<td>Remains identified following the WTC disaster</td>
<td>The number recovered human remains from the World Trade Center site that have been identified.</td>
<td>Forensic Biology DNA Laboratory/WTC Records Unit.</td>
</tr>
<tr>
<td>WTC disaster victims identified (cumulative)</td>
<td>The number of persons missing as a result of the World Trade Center disaster who have been identified from remains recovered to date.</td>
<td>Forensic Biology DNA Laboratory.</td>
</tr>
</tbody>
</table>
Indicator name: Prenatal patients retained in care through delivery (%)
Description: This indicator tracks prenatal retention rates within an HHC facility. It reflects the percentage of women who had three or more OB visits to the same facility throughout the course of their pregnancy and delivered at the Network where they had their OB clinic visits. Data is collected quarterly and corresponds to the relative period of the previous calendar year.
Source: Health and Hospitals Corporation (HHC) Product Line Manager database.

Indicator name: The percent of eligible women age 40 to 70 receiving a mammography screening (%)
Description: The percentage of eligible women age 40 to 70, who have made a primary care or women's health visit at an HHC facility during the last two years, receiving a mammography screening.
Source: HHC MISYS Data Warehouse

Indicator name: HIV patients at acute care facilities utilizing dedicated HIV clinics (%)
Description: The percentage of all HIV/AIDS patients at HHC’s acute care facilities who use dedicated HIV clinics.
Source: HHC Ambulatory Care Database.

Indicator name: Two-year olds immunized (%)
Description: The percent of all two-year old HHC patients that are immunized at HHC clinics and hospitals. Method of collection involves a chart review annually in the first quarter (July-September) of the fiscal year. The quarterly data is representative of the Fiscal Year.
Source: HHC Quality Assurance Committee of the Board Report.

Indicator name: General care average length of stay (excluding psychiatric and rehabilitation discharges) (days)
Description: The average number of days that a patient remains in the hospital, excluding psychiatry and rehabilitation services.

Indicator name: Emergency room revisits for adult patients with asthma (%)
Description: The percent of emergency room revisits for adult patients with asthma within seven days of discharge from the emergency room.
Source: HHC Ambulatory Care Database.

Indicator name: Emergency room revisits for pediatric patients with asthma (%)
Description: The percent of children with asthma who revisit the emergency room within seven days of discharge from the emergency room.
Source: HHC Ambulatory Care Database.

Indicator name: Adult psychiatry patients re-hospitalized within 15 days of discharge (%)
Description: The percent of adult patients discharged with principal psychiatry diagnoses who are readmitted within 15 days.
Source: HHC Product Line Manager database.
Indicator name: Average time spent by patient for an outpatient visit (from arrival to departure) (minutes)
Description: Average time, in minutes, spent by patient from arrival to departure for a primary care visit (adult medicine, pediatric and women’s health) at an HHC hospital or diagnostic and treatment center (D&TC). Data is presented annually.
Source: HHC Ambulatory Care Restructuring Initiative Reporting Database.

Indicator name: Uninsured patients served (000)
Description: The number of patients without health insurance served by HHC. Data is presented annually.
Source: HHC Product Line Manager database.

Indicator name: Total Medicaid Managed Care, Child Health Plus and Family Health Plus enrollees (000)
Description: The number of individuals enrolled in these public insurance programs at HHC facilities.
Source: MetroPlus Health Plan Reconciliation Reports and New York State Child Health Plus and Family Health Plus Programs.

Indicator name: Medicaid MetroPlus enrollees including CHP and FHP (000)
Description: The number of Medicaid managed care recipients enrolled in HHC’s MetroPlus health maintenance plan.
Source: MetroPlus Health Plan Reconciliation Reports.
Indicator name: Student enrollment as of October 31 in grades pre-kindergarten to 12 (000)
Description: The number of students on the October 31st audited register, not including charter school students, for a given school year. By February DOE completes an audit of schools to verify October 31st enrollment data.
Source: Automate the School system.

Indicator name: Average daily attendance (%)
- Elementary/middle (%)
- High school (%)
Description: The percentage of students present as calculated by the number of students present divided by the number of students present and absent, not including charter school students, for each school day.
Source: Automate the School system.

Indicator name: Students with 90% or better attendance rate (%)
Description: The percentage of students whose attendance rate for the year is 90% or better, as calculated by the number of students with an attendance rate of 90% or more divided by the number of students on register, not including charter school students.
Source: Automate the School system.

Indicator name: Students in grades 3 to 8 meeting or exceeding standards
- English Language Arts (%)
Description: The percent of general and special education students who meet the learning standard in English Language Arts (ELA) for their grade by performing at Level 3 (Proficient) or higher. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level. Fiscal 2002 year's grade 7 scores were excluded as results of the test appeared inconsistent with other available information and were not released. Other years include all grades, 3-8.
Source: Division of Assessment and Accountability.

Indicator name: Students in grades 3 to 8 meeting or exceeding standards
- Math (%)
Description: The percent of general and special education students who meet the learning standard in math for their grade by performing at Level 3 (Proficient) or higher. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level.
Source: Division of Assessment and Accountability.

Indicator name: Students in grades 3 to 8 scoring below standards progressing into a higher level
- English Language Arts (%)
Description: The percent of students who scored at Level 1 or 2 on the English Language Arts (ELA) test in a given year and showed progress the following year by moving into a higher proficiency level. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level. Fiscal 2002 year's grade 7 scores were excluded as results of the test appeared inconsistent with other available information and were not released. Other years include all grades, 3-8.
Source: Division of Assessment and Accountability.
Indicator name: Students in grades 3 to 8 scoring below standards progressing into a higher level
  - Math (%)
Description: The percent of students who scored at Level 1 or 2 on the math test in a given year and showed progress the following year by moving into a higher proficiency level. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level.
Source: Division of Assessment and Accountability.

Indicator name: Students in grades 3 to 8 progressing from below standards to meeting standards
  - English Language Arts (%)
Description: The percent of students who scored at Level 1 or 2 on the English Language Arts (ELA) test in a given year and showed progress the following year by moving into Level 3 or 4. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level. Fiscal 2002 year's grade 7 scores were excluded as results of the test appeared inconsistent with other available information and were not released. Other years include all grades, 3-8.
Source: Division of Assessment and Accountability.

Indicator name: Students in grades 3 to 8 progressing from below standards to meeting standards
  - Math (%)
Description: The percent of students who scored at Level 1 or 2 on the math test in a given year and showed progress the following year by moving into Level 3 or 4. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level.
Source: Division of Assessment and Accountability.

Indicator name: Students in grades 1 to 9 promoted (%)
Description: The percent of all students in grades 1 to 9 who were promoted into the next grade level after meeting promotion criteria, which includes passing standardized tests, attendance and classwork except for grade 3 and 5. Grade 3 and 5 promotion rates include all third grade general education students held to the new promotion policy adopted in 2003-2004 for grade 3 and in 2004-2005 for grade 5 as well as English language learners and special education students who were promoted based on multiple promotion criteria. Grade 9 includes middle schools only.
Source: Division of Assessment and Accountability.

Indicator name: Students in the graduating class taking required Regents examinations
Description: The number of students in the graduating class taking the required Regents exams for graduation and Regents diploma.
Source: Division of Assessment and Accountability.

Indicator name: Students passing required Regents examinations (%)
Description: The percent of students in the graduating class who take the Regents examinations and who meet graduation and Regents diploma requirements by passing the required Regents examinations.
Source: Division of Assessment and Accountability.
Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination
  - English (%)
Description: The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department (NYSED) graduation requirements in English. Students passing all required Regents exams with a score of 65 or higher graduate with a Regents diploma.
Source: Division of Assessment and Accountability.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination
  - Math (%)
Description: The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements in math. Students passing all required Regents exams with a score of 65 or higher graduate with a Regents diploma.
Source: Division of Assessment and Accountability.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination
  - United States history and government (%)
Description: The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements in United States history and government. Students passing all required Regents exams with a score of 65 or higher graduate with a Regents diploma.
Source: Division of Assessment and Accountability.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination
  - Global history (%)
Description: The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements in global history. Students passing all required Regents exams with a score of 65 or higher graduate with a Regents diploma.
Source: Division of Assessment and Accountability.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination
  - Science (%)
Description: The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements in science. Students passing all required Regents exams with a score of 65 or higher graduate with a Regents diploma.
Source: Division of Assessment and Accountability.
<table>
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<tr>
<th>Indicator name:</th>
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<td>- English (%)</td>
<td>The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements and Regents diploma requirements in English. Students passing any of the required Regents exams with a score of 55-64 graduate with a Local diploma.</td>
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<td>- Math (%)</td>
<td>The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements and Regents diploma requirements in math. Students passing any of the required Regents exams with a score of 55-64 graduate with a Local diploma.</td>
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<td>- United States history and government (%)</td>
<td>The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements and Regents diploma requirements in United States history and government. Students passing any of the required Regents exams with a score of 55-64 graduate with a Local diploma.</td>
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<td>- Global history (%)</td>
<td>The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements and Regents diploma requirements in global history. Students passing any of the required Regents exams with a score of 55-64 graduate with a Local diploma.</td>
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<td>- Science (%)</td>
<td>The percent of students in the graduating class who take the Regents examinations and who meet New York State Education Department graduation requirements and Regents diploma requirements in science. Students passing any of the required Regents exams with a score of 55-64 graduate with a Local diploma.</td>
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Indicator name: General education students graduating  
- Within 4 years of entry into high school (%)  
Description: The percent of a graduating class of students in general education classes, including students receiving special education services in general education, who entered the public school system in September of a given year and graduated within four years.  
Source: Division of Assessment and Accountability.

Indicator name: General education students graduating  
- Within 7 years of entry into high school (%)  
Description: Percent of a graduating class of students in general education classes, including students receiving special education services in general education, who entered the public school system in September of a given year and graduated within seven years.  
Source: Division of Assessment and Accountability.

Indicator name: Students graduating high school within 4 years or still enrolled in school for a fifth year (%)  
Description: The percent of general education students graduating from high school in four years or still enrolled in school for a fifth year.  
Source: Division of Assessment and Accountability.

Indicator name: Special education students graduating  
- Within 4 years of entry into high school (%)  
Description: The percent of students in self-contained, ungraded special education classes who graduated within four years after the school year in which they reached age 14.  
Source: Division of Assessment and Accountability.

Indicator name: Special education students graduating  
- Within 7 years of entry into high school (%)  
Description: The percent of students in self-contained, ungraded special education classes who graduated within seven years after the school year in which they reached age 14.  
Source: Division of Assessment and Accountability.

Indicator name: General education students dropping out  
- Within 4 years of entry into high school (%)  
Description: The percent of students in general education classes, including students receiving special education services in general education, who entered ninth grade public school in September of a given year and dropped out by June 30th of their fourth year. DOE requires planning interviews, beginning with the Class of 2004, for students above compulsory school age before schools are permitted to discharge them to dropout status. The interview process may delay many students from dropping out until their fifth, sixth, or seventh years, and those students will be captured when DOE calculates final 7-year statistics for the class; however, many students may remain enrolled in high school and graduate. As with prior classes, the final determination of the dropout and graduation rates for each class will not be known for an additional three years.  
Source: Division of Assessment and Accountability.
Indicator name: General education students dropping out
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Description: Percent of students in general education classes, including students receiving special education services in general education, who entered ninth grade public school in September of a given year and dropped out within seven years.
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Source: Division of Assessment and Accountability.

Indicator name: Special education students dropping out
- Within 7 years of entry into high school (%)
Description: The percent of students in self-contained, ungraded special education classes who dropped out within seven years after the school year in which they reached age 14.
Source: Division of Assessment and Accountability.

Indicator name: Students enrolled as English Language Learners (000)
Description: The number of students identified who require a bilingual or English as a Second Language (ESL) program.
Source: Bilingual Education Student Information Survey.

Indicator name: English Language Learners testing out of ELL programs (%)
Description: The percent of students who score at the proficient level on the New York State English as a Second Language Achievement Test (NYSESLAT). This test was redesigned by the New York State Education Department in Fiscal 2005.
Source: Division of Assessment and Accountability.

Indicator name: English Language Learners testing out of ELL programs within 3 years (%)
Description: The percent of students who score at the proficient level on the New York State English as a Second Language Achievement Test (NYSESLAT) within 3 years. This test was redesigned by the New York State Education Department in Fiscal 2005.
Source: Division of Assessment and Accountability.
Indicator name: Students receiving special education services (000)
Description: The number of students who have been classified as disabled by the Committee on Special Education and have an Individualized Education Program, which outlines special education services for each child.
Source: Office of Special Education Initiatives/Children Assistance Program.

Indicator name: Students recommended for special education services
Description: The number of new students who have been found to have a disability and require special education services.
Source: Office of Special Education Initiatives/Children Assistance Program.

Indicator name: Students no longer in need of special education services
Description: The number of students who have been determined by the Committee on Special Education to no longer require special education services and are returned to full-time general education services.
Source: Office of Special Education Initiatives/Children Assistance Program.

Indicator name: Students in special education scoring below standards progressing into a higher level
   - English Language Arts (%)
Description: The percent of special education students who scored in Level 1 on the English Language Arts test in a given year and showed progress the following year by moving into a higher level. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level.
Source: Division of Assessment and Accountability.

Indicator name: Students in special education scoring below standards progressing into a higher level
   - Math (%)
Description: The percent of special education students who scored in Level 1 on the math test in a given year and showed progress the following year by moving into a higher level. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level.
Source: Division of Assessment and Accountability.

Indicator name: Schools Under Registration Review (SURR)
Description: A list of schools, released by the New York State Department of Education annually, that are farthest from the state standards based on state test results. Each year there are schools that are added and removed from the list, generating a total “overall” number of Schools Under Registration Review (SURR) schools. In 2004-2005 the level of achievement that schools were required to demonstrate to avoid possible consideration for registration review was more rigorous than the previous years.
Source: New York State Education Department
Indicator name: Students receiving special education services
- Public Schools (School Age)
- Public Schools (Pre-school)
- Charter Schools
- Parochial Schools
- Private Schools
- Approved NPS
- Private Pre-School

Description: The number of students who have been classified as disabled by the Committee on Special Education and have an Individualized Education Program, which outlines special education services for each child. Subtotals are included to show the different settings in which students receive special services through the Department of Education, including settings outside the public school system.

Source: Office of Special Education Initiatives/Children Assistance Program.

Indicator name: Average breakfasts served daily

Description: Breakfasts served by School Food in which claims are submitted for State Education reimbursement divided by service days. The denominator is a composite of the site (both public and non-public schools) service days citywide due to all sites not having the same number of service days.

Source: School Food Report of Meals Served (Management Information Evaluation) form.

Indicator name: Average expenditure per student ($)
- Elementary school ($)
- Middle school ($)
- High school ($)
- Full-time special education (District 75) ($)

Description: Total school expenditures, including direct services to schools, regional costs, and systemwide costs and obligations, divided by school enrollment (official audited registers).

Source: School Based Expenditures Reports.

Indicator name: Average direct services to schools expenditure per student ($)

Description: Dollars spent directly on services provided to public school students and staff, taking place primarily in the school building during the school day, during the school year, divided by school enrollment (official audited registers). Cost categories feature classroom instruction; student support; leadership and supervision; building services; and food, transportation, computers and school safety. Also includes funds for after school and summer school programs.

Source: School Based Expenditure Reports.

Indicator name: Teachers

Description: The number of active teachers systemwide, which does not include teachers on approved unpaid leaves of absence and teachers in charter schools.

Source: Human Resources System.
Indicator name: Certified teachers (%)
Description: The percent of teachers, not including charter school teachers, with State certification or a valid Board of Examiners license.
Source: Human Resources System.

Indicator name: Teachers with 5 or more years teaching experience (%)
Description: The percent of teachers, not including charter school teachers, with five or more years of classroom experience.
Source: Human Resources System.

Indicator name: Teachers hired to fill projected vacancies (%)
Description: The percent of teacher vacancies that were filled by teachers hired for the new school year.
Source: Enterprise Data Warehouse Human Resources System.

Indicator name: Principals with more than 3 years experience as principal (%)
Description: The percent of principals that have been in the NYC public school system as principal for three or more years.
Source: Enterprise Data Warehouse Human Resources System.

Indicator name: Teachers absent more than 10 days (%)
Description: The percent of active teachers (excludes teachers on approved leave) who have been absent (as defined under the teachers’ contract) beyond the 10 days allowed under the teachers’ contract.
Source: Enterprise Data Warehouse Human Resources System.

Indicator name: Phone calls responded to by parent coordinator (000)
Description: The citywide total number of phone calls responded to by parent coordinators is a measure of how many parents have their issues and concerns addressed by parent coordinators.
Source: Office of Parent Engagement.

Indicator name: Parent walk-ins receiving parent coordinator assistance (000)
Description: The citywide total number of parents who were seen by parent coordinators as walk-ins to the school is a measure of how many parents have their issues and concerns addressed by parent coordinators.
Source: Office of Parent Engagement.

Indicator name: Parent coordinator workshops held for parents (000)
Description: Key functions of parent coordinators are to increase parents’ involvement with their children’s education and to help parents support their children’s learning. The number of workshops held by parent coordinators is a measure of the opportunities parents are provided at the school level to accomplish these goals.
Source: Office of Parent Engagement.
Indicator name: Parents attending parent coordinator workshops (000)
Description: Key functions of Parent Coordinators are to increase parents’ involvement with their children’s education and to help parents support their children’s learning. The number of parents who attended workshops organized by Parent Coordinators is a measure of how many parents participated and benefited from parent coordinators’ efforts to accomplish the above goals.
Source: Office of Parent Engagement.

Indicator name: Parents attending parent-teacher conferences (000)
Description: The citywide total number of parents who attended parent-teacher conferences.
Source: Office of Parent Engagement.

Indicator name: School safety
  - Seven Major Crimes
Description: All crimes categorized as a major index crime (murder and non-negligent manslaughter, forcible rape, robbery, felonious assault, burglary, grand larceny and grand larceny auto) occurring within City public schools.
Source: NYPD School Safety Division.

Indicator name: School safety
  - Other criminal categories
Description: Summary of all other reported felonies and misdemeanors occurring within City public schools.
Source: NYPD School Safety Division.

Indicator name: School safety
  - Other incidents
Description: All serious non-criminal incidents occurring within City public schools.
Source: NYPD School Safety Division.

Indicator name: Average Class Size (End of October)
  - Kindergarten
  - Grade 1
  - Grade 2
  - Grade 3
  - Grade 4
  - Grade 5
  - Grade 6
  - Grade 7
  - Grade 8
  - Grade 9 (not high schools)
Description: The average class size as of October 31 in grades kindergarten to nine, not including high schools.
Source: Automate the School system.
Indicator name: Percent of Classes with 29 or More Students, Grades 1-3 (%)
- Grade 1
- Grade 2
- Grade 3
Description: The percent of classes with 29 or more students as of October 31 in grades one to three.
Source: Automate the School system.

Indicator name: Schools that exceed capacity
- Elementary schools (%)
- Middle schools (%)
- High schools (%)
Description: The percent of schools, not including charter schools located in private buildings, where student enrollment is at 100 percent or more of a school’s functional capacity. Capacity is determined using a formula that reflects instructional needs, student population and building size. The formula is devised by the School Construction Authority in consultation with instructional and operational staff.

Indicator name: Students in schools that exceed capacity
- Elementary/middle schools (%)
- High schools (%)
Description: The percent of the enrolled student population that attend schools, not including charter schools located in private buildings, where enrollment is 100 percent or more of functional capacity. Capacity is determined using a formula that reflects instructional needs, student population and building size. The formula is devised by the School Construction Authority in consultation with instructional and operational staff.

Indicator name: Total new seats created
Description: The number of new student seats created through the efforts of the Department of Education and the School Construction Authority, including construction of new buildings, construction of school additions, room partitioning, room conversions, and leasing.
Source: Division of School Facilities and School Construction Authority.

Indicator name: Hazardous building violations total backlog
Description: The number of hazardous Department of Buildings (DOB) violations pending against Department of Education facilities. These include violations that need corrective work, and violations for which work has been completed but which are awaiting official dismissal by DOB.
Source: Division of School Facilities.
Indicator name: School building rating  
- Good condition (%)  
- Fair to good condition (%)  
- Fair condition (%)  
- Fair to poor condition (%)  
- Poor condition (%)  

Description: School building conditions are rated annually, with each major infrastructure component of each building rated on a scale of 1 to 5, 1 being Good and 5 being Poor. A Good rating means that infrastructure is sound and is performing its function. A Fair rating means that infrastructure is still performing adequately at this time, but may require preventive maintenance to prevent further deterioration and restore it to good condition. A Poor rating means that infrastructure cannot continue to perform its original function without repairs, or is in such condition that its failure is imminent.

Source: Department of Education Division of School Facilities through Fiscal 2002; School Construction Authority beginning Fiscal 2003.
 Indicator name: Total new seats created  
Description: The number of new student seats created through the efforts of the Department of Education and the School Construction Authority, including construction of new buildings, construction of school additions, room partitioning, room conversions, leasing and transportable classroom units.  
Source: Division of School Facilities and School Construction Authority.

 Indicator name: New schools and additions constructed  
Description: The number of new schools and additions constructed as part of the City’s elementary, intermediate and high schools. SCA measures new schools and additions from October to September to capture projects completed for the start of the school year.  
Source: SCA Finance Department.

 Indicator name: New schools and additions - construction funds committed as a percent of initial authorized budget (%)  
Description: The sum of the total construction costs of all the completed new schools and additions which includes the original contract and all additional construction costs related to the original contract, divided by the sum of all of the contract amounts and contingency for the completed new schools and additions.  
Source: SCA Finance Department

 Indicator name: Scheduled new seats constructed on time (%)  
Description: The percent of planned new seats ready for occupancy by September, as approved and funded by the Department of Education.  
Source: SCA Finance Department.

 Indicator name: Construction bid price for school capacity projects per square foot ($)  
Description: The construction contract cost at award divided by the school’s total gross floor area (measured to the outside of exterior walls on each floor). For new schools and additions, the reported construction contract cost per square foot reflects costs attributable to the new building.  
Source: SCA Finance Department.

 Indicator name: Average new school construction cost per square foot  
- Early childhood ($)  
Description: The total construction cost of completed early childhood centers (prekindergarten-grade 2) divided by the centers’ total gross floor area (measured to the outside of exterior walls on each floor). Cost includes original contract and all additional construction costs related to the original contract. NA reflects no construction done in this category.  
Source: SCA Finance Department.
Indicator name: Average new school construction cost per square foot
- Elementary ($)
Description: The total construction cost of completed elementary schools (prekindergarten-grade 5) divided by the schools’ total gross floor area (measured to the outside of exterior walls on each floor). Cost includes original contract and all additional construction costs related to the original contract. NA reflects no construction done in this category.
Source: SCA Finance Department.

Indicator name: Average new school construction cost per square foot
- Intermediate ($)
Description: The total construction cost of completed intermediate schools (grade 6- grade 8) divided by the schools’ total gross floor area (measured to the outside of exterior walls on each floor). Cost includes original contract and all additional construction costs related to the original contract. NA reflects no construction done in this category.
Source: SCA Finance Department.

Indicator name: Average new school construction cost per square foot
- High School ($)
Description: The total construction cost of completed high schools (grade 9-grade 12) divided by the schools’ total gross floor area (measured to the outside of exterior walls on each floor). Cost includes original contract and all additional construction costs related to the original contract. NA reflects no construction done in this category.
Source: SCA Finance Department.

Indicator name: Capital improvement projects constructed on time or early (%)
Description: The percent of capital repair projects (such as roof repair and window replacement) with substantial completion within 15 days of the scheduled date.
Source: SCA Finance Department.

Indicator name: Capital improvement projects constructed within budget (%)
Description: The percent of capital repair projects (such as roof repair and window replacement) completed within contract dollar amount and budgeted contingency as of June 30.
Source: SCA Finance Department.

Indicator name: Safety recommendations issued to contractors verified corrected within 24 to 48 hours (%)
Description: The percent of complex safety recommendations issued that are implemented and verified within 24 to 48 hours. Complex safety recommendations, (such as installing a tower of stairs on a scaffold so workers do not climb up the scaffold frame) take longer to implement. Minor recommendations, such as using hard hats, work boots or body harnesses, are corrected immediately and are excluded from this indicator.
Source: SCA Finance Department.
**Indicator name:** Cash assistance applicants and recipients placed into jobs (000)

**Description:** The city fiscal year total of cash assistance applicants and people receiving welfare benefits who obtained a job during the reporting period. This is an unduplicated count and includes people who receive benefits from the federal Family Assistance Program (FAP), which provides welfare benefits to families for five years; the State Safety Net Assistance Program, which provides welfare benefits to adults without children and to some families not eligible for FAP; and the State 60-month Converted Safety Net program, which provides assistance to families that have exceeded the five-year State time limit (which counts five years of assistance from either Safety Net or FAP).

**Source:** HRA New York City WAY (NYCWAY) and the Human Resources Administration (HRA) Office of Program Reporting, Analysis and Accountability (OPRAA).

**Indicator name:** Cash assistance cases who are partially or fully unengageable in any work or work-related activity (%)

**Description:** The city fiscal year-to-date average percent of the total cases who are either partially or fully unable to work. This indicator includes cash assistance cases that are currently either partially engaged in work-related activities, such as health, mental health, substance abuse treatment, domestic violence or other activities, or are fully unengageable and therefore unable to participate in any activity. Neither group can participate in full time employment. Child-only cases are excluded from the calculation because they cannot be counted as part of the work participation rate under current federal and state law and regulation.

**Source:** HRA NYCWAY and OPRAA.

**Indicator name:** Engageable cash assistance cases participating in work or work-related activities in accordance with New York City guidelines (%)

**Description:** The city fiscal year-to-date average percent of partially or fully engageable (able to work) cash assistance cases who are participating in any work or work-related activities, as defined by New York City.

**Source:** HRA NYCWAY and OPRAA.

**Indicator name:** Safety Net Assistance cases participating in work or work-related activities as calculated in accordance with State guidelines (%)

**Description:** The state fiscal year-to-date average percent of Safety Net childless adult cases, excluding those exempt from work activities, who participate in work or work-related activities or adjudication, such as conciliation with HRA or a fair hearing with the State, in compliance with State guidelines. The Safety Net Assistance participation rate is calculated on the basis of the state fiscal year: March through April.

**Source:** HRA NYCWAY and WMS.
Indicator name: Cash Assistance family cases participating in work or work-related activities per federal guidelines (official) (%)
Description: The federal fiscal year-to-date average of the percent of all family cases who participate in work or work-related activities in compliance with federal guidelines, which require a combined family participation rate that includes all families receiving either federal funds under the Temporary Assistance to Needy Families (TANF) program or state and City funds under the Maintenance of Effort (MOE) program. This calculation does not take into account child-only cases, parents with children younger than three months, or persons who are in sanction status for up to three months in any federal fiscal year. The official family participation rate is calculated on the basis of the federal fiscal year: October through September.
Source: HRA NYCWAY.

Indicator name: Cash assistance cases engaged in any training or education, which may include other activities, in accordance with New York City guidelines (%)
Description: The city fiscal year-to-date average percent of all cash assistance cases engaged in work or work-related activities that directly prepare them for work who are participating in any training and/or education to which they were referred and/or approved by HRA. This revised indicator does not include the wage subsidy work activity, which is considered subsidized employment. In addition, it does not include stand-alone job search or stand-alone WEP, but does include job search performed in conjunction with an education or training program.
Source: HRA NYCWAY.

Indicator name: Safety Net Assistance single cases engaged in any training or education, which may include other activities, in accordance with New York City guidelines (%)
Description: The city fiscal year-to-date average percent of all SNA cases engaged in work or work-related activities that directly prepare them for work who are participating in any training and/or education to which they were referred and/or approved by HRA. Training and education may, therefore, be either stand alone or together with some other activities, such as concurrent WEP, substance abuse treatment or job search. This revised indicator does not include the wage subsidy work activity, which is considered subsidized employment. In addition, it does not include stand-alone job search or stand-alone WEP, but does include job search performed in conjunction with an education or training program.
Source: HRA NYCWAY.
Indicator name: Cash Assistance cases that retained employment income 180 days after being placed in a job (Calendar year-to-date average - %)
Description: The calendar year-to-date average percent of both those cash assistance cases who had obtained a job six months (180 days) prior to the reporting period, earned enough income to close their cash assistance cases, and did not return to cash assistance within the last six months (180 days) of the reporting period, and those cash assistance cases who obtained employment six months prior to the reporting period and have not had their cases rebudgeted within 180 days due to the loss of employment income.
Source: HRA NYCWAY and OPRAA.

Indicator name: Cash Assistance cases that remained closed for 180 days due to employment (Calendar year-to-date average - %)
Description: The calendar year-to-date average percent of cash assistance recipients who obtained a job and had their cases closed due to employment income six months (180 days) prior to the reporting period and did not return to cash assistance within the last six months. This does not include those who are working full time in subsidized employment because these cases are not closed. Even though the recipient is working full-time for a subsidized wage, the cash assistance grant is incorporated into the wage.
Source: HRA NYCWAY and OPRAA.

Indicator name: Child support collected ($ millions)
Description: The total amount of child support collected on behalf of both cash assistance and non-cash assistance clients, including cases where the child resides outside the City and the non-custodial parent resides in the City.

Indicator name: Percent of obligations collected (%)
Description: The city fiscal year-to-date average of the total child support collected for both cash assistance and non-cash assistance cases as a percent of the total court-ordered obligations.
Source: New York State Department of Child Support Enforcement, Office of Child Support Enforcement; New York State: 157 Report Section F: Collections Due and Distributed, Total (Line 25 cumulative) divide by Total (line 24 cumulative).

Indicator name: Cases with a support obligation (%)
Description: The monthly average of cash assistance and non-cash assistance child support cases for which a support order has been established by a court, as a percent of the total number of open child support cases.
Indicator name: Persons receiving cash assistance (000)
Description: As of the end of the reporting period, the number of persons who are eligible for the time-limited Family Assistance Program or the Safety Net Assistance Program. As of November 2001, the 60-month Converted to Safety Net program is included.
Source: HRA OPRAA and WMS report CRM01OR1.

Indicator name: Average annual administrative cost per cash assistance case ($)
Description: The average annual cost associated with the administration of a single cash assistance case. To determine this average, the total annual direct and indirect administrative cost associated with all cash assistance cases is divided by the total, unduplicated number of cash assistance cases that received any financial assistance during the reporting period. The operation of HRA Job Centers is included in direct costs. Indirect cost includes an attributed portion of HRA’s central administrative cost. The administrative cost associated with the provision of Medicaid or Food Stamps is not included, nor is the cost of cash assistance benefits.
Source: HRA Finance Office and HRA OPRAA.

Indicator name: Persons receiving food stamps (000)
Description: As of the end of the reporting period, the number of eligible persons receiving federally supported food stamps, including both cash assistance recipients and non-PA recipients. Includes persons who receive food stamps at residential treatment centers and recipients of Supplemental Security Income (SSI).
Source: HRA OPRAA.

Indicator name: Non-cash assistance persons receiving food stamps (000)
Description: At the end of the reporting period, the total number of persons who receive food stamps who are not cash assistance or SSI recipients.
Source: HRA OPRAA.

Indicator name: SSI persons receiving food stamps (000)
Description: At the end of the reporting period, the total number of persons who receive food stamps who are not cash assistance or SSI recipients.
Source: HRA OPRAA.

Indicator name: Public Health Insurance enrollees (000)
Description: At the end of the reporting period, the total number of persons enrolled in various cash health insurance programs, including Medicaid with cash assistance, Medicaid without cash assistance (Medicaid-only), and Family Health Plus.
Source: WMS report WINR0521.

Indicator name: Public Health Insurance Medicaid-only enrollees (000)
Description: At the end of the reporting period, the number of persons who are not recipients of cash assistance or SSI who receive Medicaid services, including those receiving Family Health Plus.
Source: WMS report WINR0521.
Indicator name: Public health insurance enrollments and/or applications by City agencies resulting from the HealthStat Initiative (000)
Description: The monthly number of public health insurance enrollments (CHP B) and or applications (Medicaid) attributable to the activities of the New York City Agencies participating in the HealthStat initiative.
Source: HealthStat Enrollment Analysis and Report Tracking System (HEARTS)

Indicator name: Cases receiving home care services (000)
Description: At the end of the reporting period, the number of cases receiving Medicaid-funded Home Attendant and Housekeeping; Long Term Home Health Care; and AIDS Project/AIDS Lombardi Home Care services at the end of the month.
Source: HRA Home Care Services Program.

Indicator name: Average number of days to initiate Home Attendant and Housekeeper Services cases
Description: At the end of the reporting period, the average number of days from the date of application to the commencement of service for all new Home Attendant and Housekeeping cases during the reporting month. All cases with service start dates during the reporting month are included in this measure and include applicants who are currently enrolled in Medicaid and those who have applied for but not yet begun to receive Medicaid.
Source: HRA Home Care Services Program.

Indicator name: Individuals referred to Adult Protective Services visited within three working days (%)
Description: The city fiscal year-to-date average percent of cases referred to Adult Protective Services that are visited within the State-mandated three working days.
Source: HRA Adult Protective Services Monthly Compliance Report.

Indicator name: Individuals receiving HIV/AIDS services (000)
Description: At the end of the reporting period, the number of individual clients (individuals who are either HIV Symptomatic or with AIDS) served during the reporting month.
Source: HRA HIV/AIDS Services Administration.

Indicator name: Average number of days to issue approved housing-related enhanced financial benefits in order to keep HASA clients residing in medically appropriate stable housing
Description: At the end of the reporting period, the average number of calendar days it takes to issue housing-related enhanced financial benefits to clients in order to secure or maintain housing, including but not limited to rent increases, home furnishings requests, moving and storage expenses.
Source: HRA HIV/AIDS Services Administration Case by Case Financial Assessment database.
Indicator name: HASA clients receiving ongoing supplemental rental assistance (%)
Description: The percent of HASA clients who receive on-going monthly supplemental rents in addition to the basic HASA shelter grant.
Source: IPA 705 report generated by HRA/MIS.

Indicator name: Individuals and families at imminent risk diverted from becoming homeless (%)
Description: At the end of the reporting period, the percent of individuals and families who were still domiciled at the point they were seen by the Diversion Team at a job center, but were at imminent risk of losing their housing due to rent arrears, Section 8 holdover petitions, or other factors. Services include assistance in finding housing and arrangement of appropriate cash assistance.

Indicator name: Total WeCARE cases (000)
Description: The unduplicated total of WeCARE cases.
Source: WeCARE Engagement Report

Indicator name: Number of WeCARE federal disability awards
Description: The cumulative number, for the reporting period, of HRA clients assisted by the Agency who obtain SSI for the aged, blind, or disabled.
Source: HRA Payment and Claiming System (PACS)

Indicator name: Number of Domestic Violence emergency beds (capacity)
Description: At the end of the reporting period, the number of domestic violence emergency beds that HRA administers.
Source: The number of beds licensed by the state office of children and family services and reported through the ODVEIS shelter occupancy system.

Indicator name: Domestic Violence Non-residential Program active caseload
Description: The city fiscal year-to-date average of the monthly number of active cases participating in the non-residential program.
Source: Monthly reports from contracted non-residential shelter providers.
Indicator name: Abuse and/or neglect reports responded to within 24 hours of receipt from State Central Registry (%)
Description: The percent of child abuse/neglect investigations initiated within 24 hours of oral report to the State Central Registry, as monitored internally by ACS.
Source: ACS Office of Management Development and Research.

Indicator name: Children in completed investigations with repeat investigations within a year (%)
Description: The percent of children who were named as alleged victims in an investigation, who were then named as alleged victims in another investigation within a year of the closing of the first investigation. Figures are provided for the fiscal year of the repeat investigation.
Source: NYS Office of Children and Family Services; CONNECTIONS database maintained by ACS Management Information Systems Unit.

Indicator name: Children in substantiated investigations with repeat substantiated investigations within a year (%)
Description: The percent of children who were named as alleged victims in a substantiated investigation, who were then named as alleged victims in another substantiated investigation within a year of the closing of the first investigation. Substantiated investigations are those that produce credible evidence of abuse or neglect. Figures are provided for the fiscal year of the repeat investigation.
Source: CONNECTIONS database maintained by ACS Management Information Systems Unit.

Indicator name: Indication rate
Description: The percent of child abuse/neglect reports that have credible evidence of abuse or neglect, determined upon investigation.
Source: CONNECTIONS database maintained by ACS Management Information Systems Unit.

Indicator name: Children receiving contract preventive services
Description: The number of children in active contract preventive cases at the end of the reporting period.
Source: ACS Office of Management, Development and Research.

Indicator name: Children in foster care (average)
Description: The average number of children in foster care during the reporting period, excluding suspended payment and trial discharge, in all facilities and homes operated by contract foster care agencies or by ACS Direct Care Services.
Source: ACS Office of Management, Development and Research.

Indicator name: Children in foster boarding homes (average)
Description: The average number of children in foster boarding homes during the reporting period, excluding suspended payment and trial discharge, in all homes operated by contract foster care agencies or by ACS Direct Care Services.
Source: ACS Office of Research and Evaluation.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Children in congregate care (average)</td>
<td>The average number of children in congregate care during the reporting period, excluding suspended payment and trial discharge, in all facilities operated by contract foster care agencies or by ACS Direct Care Services.</td>
<td>ACS Office of Research and Evaluation.</td>
</tr>
<tr>
<td>All children entering foster care</td>
<td>The number of children entering foster care. Includes children with repeat admissions into foster care.</td>
<td>Child Care Review Service (CCRS) data extracts maintained by ACS Management Information Systems Unit.</td>
</tr>
</tbody>
</table>
**Indicator name:** Separated siblings in foster care receiving biweekly visits from their other siblings (%)

**Description:** The percentage of separated siblings in all levels of foster care (including both kinship and foster boarding homes as well as congregate settings) who visit at least once every two weeks with their siblings. Excluded from this group are sibling groups in which it has been documented that visits are contrary to the health, safety and welfare of one or more of the siblings involved or where there is a court order prohibiting visits for a particular period of time.

**Source:** ACS Central Sibling Unit.

**Indicator name:** Parents or caregivers attending Post Removal 72 Hour Child Safety Conferences (%)

**Description:** Percent of parents or caregivers attending child safety conferences held within 3-5 days of a child’s removal from their home into foster care.

**Source:** ACS Division of Child Protection.

**Indicator name:** Children in foster care who had two or more transfers from one facility to another (%)

**Description:** The percent of children in foster care who had, since their last placement into foster care, two or more transfers from one facility to another.

**Source:** ACS Management Information Systems Unit.

**Indicator name:** Abuse and/or neglect reports for children in foster care and child care

**Description:** The number of abuse and/or neglect reports for children in foster care and ACS-funded child care that are investigated by ACS’ Office of Confidential Investigations.

**Source:** ACS Management Information Systems Unit.

**Indicator name:** Abuse and/or neglect reports for children in foster care and child care—for children in foster care

**Description:** The number of abuse or neglect reports for children in foster care, which are investigated by the Office of Confidential Investigations (OCI), a division of ACS/Division of Child Protection.

**Source:** CONNECTIONS database maintained by ACS Management Information Systems Unit and OCI.

**Indicator name:** Abuse and/or neglect reports for children in foster care and child care—that are substantiated (%)

**Description:** The percent of abuse and/or neglect reports for children in foster care and ACS funded child care that are determined upon investigation to have credible evidence of abuse or neglect.

**Source:** ACS Management Information Systems Unit.
Indicator name: Abuse and/or neglect reports for children in foster care and child care that are substantiated—for children in foster care (%)
Description: The percent of abuse and/or neglect reports for children in foster care that are determined upon investigation by the Office of Confidential Investigations (OCI) to have credible evidence of abuse or neglect.
Source: CONNECTIONS database maintained by ACS Management Information Systems Unit and OCI.

Indicator name: Abuse and/or neglect reports for children in foster care and child care that are substantiated—for children in child care (%)
Description: The percent of abuse and/or neglect reports for children in ACS funded child care that are determined upon investigation by the Office of Confidential Investigations (OCI) to have credible evidence of abuse or neglect.
Source: CONNECTIONS database maintained by ACS Management Information Systems Unit and OCI.

Indicator name: Cost per foster care case—Congregate care by level of need ($)
Description: The cost of funding one congregate care case based on OTPS projected expenditures, facilities expenditures (rentals), and direct care staffing costs without fringe, divided by congregate care caseload capacity. Figures are presented separately for three levels of need: Level 1 (moderate), Level 2 (intermediate), and Level 3 (severe).
Source: ACS Financial Service Department.

Indicator name: Cost per foster care case—Foster boarding home ($)
Description: The cost of funding one foster boarding home case based on foster parent stipend costs, facilities expenditures (rentals), miscellaneous program costs such as tutoring, college subsidy, independent living, etc., and direct care staffing costs without fringe, divided by foster boarding home caseload capacity.
Source: ACS Financial Service Department.

Indicator name: Median length of stay for children entering foster care for the first time who are returned to parent (months)
Description: The median number of months a child, who enters care for the first time during a given year, remains in care before returning to their parents.
Source: ACS Management Information Systems Unit.

Indicator name: Children returned to parent(s) within 12 months (%)
Description: The percent of children discharged from foster care to their parents within 12 months from the time they were placed in care. Published data is considered preliminary until it is indicated as final.
Source: ACS Management Information Systems Unit.

Indicator name: Children eligible for adoption (average)
Description: The average number of children freed for adoption at the end of the Fiscal Year, as monitored internally by ACS. The number includes those in adoptive placement and those also freed and not in adoptive homes.
Source: ACS Office of Family Permanency.
**ADMINISTRATION FOR CHILDREN’S SERVICES**

<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Children adopted</strong></td>
<td>The number of children with a finalized adoption through either Contract Agency Service Adoptions or ACS Direct Care Adoptions. Finalization requires a court form to verify the child’s identity and date of adoption.</td>
<td>ACS Office of Adoption Services.</td>
</tr>
<tr>
<td><strong>Median length of stay in foster care before child is adopted (months)</strong></td>
<td>The median number of months a child, for whom adoption was decided as appropriate, remains in foster care until an adoption is finalized.</td>
<td>ACS Management Information Systems Unit.</td>
</tr>
<tr>
<td><strong>Children adopted within 24 months from the time that adoption is decided as appropriate (%)</strong></td>
<td>The percent of adoptions completed during the reporting period within 24 months from the time adoption was decided as appropriate. Published data is considered preliminary until it is indicated as final.</td>
<td>ACS Office of Adoption Services.</td>
</tr>
<tr>
<td><strong>Average time to complete adoption (years)</strong></td>
<td>The average number of years a child for whom adoption was decided as appropriate remains in foster care before an adoption is finalized.</td>
<td>ACS Office of Adoption Services.</td>
</tr>
<tr>
<td><strong>Head Start capacity filled (%)</strong></td>
<td>The percent of contracted Head Start slots available for which children are enrolled.</td>
<td>ACS Department of Child Care and Head Start services.</td>
</tr>
<tr>
<td><strong>Child care capacity filled (%)</strong></td>
<td>The percent of family child care and group child care slots available for which children are enrolled.</td>
<td>ACS Department of Child Care and Head Start Services.</td>
</tr>
<tr>
<td><strong>Cost per child care slot</strong></td>
<td>The average cost of funding one group child care voucher based on actual expenditures submitted by vendors for payment (not to exceed the State set market rate), divided by the number of vouchers used. Does not include capital costs or costs for City staff or overhead.</td>
<td>ACS Automated Child Care Information System.</td>
</tr>
<tr>
<td><strong>Family child care slot (voucher) ($)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Cost per child care slot</strong></td>
<td>The average cost of funding one family child care voucher based on actual expenditures submitted by vendors for payment (not to exceed the State set market rate), divided by the number of vouchers used. Does not include capital costs or costs for City staff or overhead.</td>
<td>ACS Automated Child Care Information System.</td>
</tr>
</tbody>
</table>

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 Indicator name: Cost per child care slot  
- Group child care slot (contract) ($)  
Description: The average cost of one contracted child care slot based on the amount awarded to contract agencies and centralized costs for leases, repairs, maintenance and utilities for City-owned sites, as well as insurance for child care staff divided by the number of child care slots. Does not include capital costs or costs for City staff or overhead.  
Source: ACS Financial Services Department.  

Indicator name: Cost per child care slot  
- Family child care slot (contract) ($)  
Description: The average cost of one contracted child care slot based on the amount awarded to vendor, as well as insurance for child care staff divided by the number of child care slots. Does not include capital costs or costs for City staff or overhead.  
Source: ACS Financial Services Department.  

Indicator name: Cost per Head Start slot ($)  
Description: The average cost of one contracted Head Start slot based on all of the costs awarded for the program year divided by the number of budgeted slots. Does not include capital costs or costs for city staff or overhead.  
Source: ACS Financial Services Department.
Indicator name: Families entering the DHS shelter services system.
Description: All families determined to be eligible for shelter.
Source: Department of Homeless Services (DHS) Client Tracking System database.

Indicator name: Single adults entering the DHS shelter services system.
Description: All Single adults entering the DHS shelter services system for the first time or returning after a period of at least 10 days.
Source: DHS Single Client Information Management System database.

Indicator name: Families receiving preventive services who did not enter the shelter system (%)
Description: Those families who were not found eligible for shelter for 18 continuous months after their initial contact.
Source: DHS Aftercare Unit

Indicator name: Adults receiving preventive services who did not reside 21 days or more in the shelter system (%)
Description: Those adults who did not reside 21 days or more in shelter for 18 continuous months after their initial contact.
Source: DHS Aftercare Unit

Indicator name: Unsheltered individuals that are estimated to be living on the streets, in parks, under highways, on subways, and in the public transportation stations in New York City (HOPE).
Description: This indicator reports the results of the agency’s annual Homeless Outreach Population Estimate, held from midnight – 4AM on the last Monday in January. Teams of volunteers are assigned to small study areas where they administer a survey to all passersby to determine their housing situation.
Source: Homeless Outreach Population Estimate Findings.

Indicator name: Single adults placed into permanent and temporary housing by outreach teams
Description: The total number of outreach team placements of persons from the streets into housing, including long-term transitional placements (e.g. hospitals, substance abuse treatment facilities, safe havens, program shelters, reception centers) and permanent placements (e.g. private and/or Section 8 apartments, and family reunification). Long-term transitional placements must have retention of at least 30 days. Permanent placements must have retention of at least 90 days.
Source: DHS Quarterly Outreach Report.

Indicator name: Outreach contacts that result in placement into permanent and temporary housing (%)
Description: The percentage of total outreach contacts made by outreach teams that result in placement into permanent and temporary housing during the reporting period.
Source: DHS Quarterly Outreach Report.
Indicator name: Average number of families with children in shelter per day
Description: The average daily census of families with children in shelter at noon for the month. Does not include families that may not yet be assigned or are in transition to shelter at noon and those placed in overnight facilities.
Source: DHS Noon Census.

Indicator name: Average number of adult families in shelter per day
Description: The average daily census of adult families in shelter at noon for the month. Does not include families that may not yet be assigned or are in transition to shelter at noon and those placed in overnight facilities.
Source: DHS Noon Census.

Indicator name: Average number of single adults in shelters per day
Description: The average number of single adults residing in shelter each night at 2:15 A.M.
Source: DHS Intake/Vacancy Control database.

Indicator name: Cost per day for shelter facilities—Single adult facilities ($)
Description: The daily cost (per diem) per person for privately run facilities providing overnight shelter to homeless single adults. It is the average cost for all units occupied at a given point in time.
Source: DHS Budget Office.

Indicator name: Cost per day for shelter facilities—Family facilities ($)
Description: The daily cost (per diem) per family for privately run facilities, including Tier IIs, hotels, and cluster facilities, providing overnight shelter to homeless families. It is the average cost for all units occupied at a given point in time.
Source: DHS Budget Office.

Indicator name: Families applying for shelter who were found eligible on their first application (%)
Description: The percentage of families found eligible for shelter services during the reporting period who submitted only one application within 90 days prior to being found eligible.
Source: Client Tracking System database.

Indicator name: Families suitably placed in the shelter services system within 10 days (%)
Description: The percent of families placed into conditional lodging within 10 days (a court mandated timeframe).
Source: DHS Client Tracking System database.

Indicator name: Single adults suitably placed in the shelter services system within 21 days (%)
Description: The percent of single adults who are assessed and placed into specific program beds or general beds within 21 days. The 21-day time frame is set by DHS.
Source: DHS Single Client Information Management System database.
Indicator name: Average school attendance rate for children in the DHS shelter services system (%)
Description: The rate of actual attendance per number of school days per month, based on total number of school-aged children who have attendance/registration records.
Source: Department of Education ‘Students Residing in Temporary Housing’ reports.

Indicator name: Families placed in the shelter services system according to their youngest school-aged child’s school address (%)
Description: The percent of families provided with shelter that have identified their youngest school-aged child’s school, and were placed in the facility closest to that school.
Source: DHS Neighborhood Based Placements Report

Indicator name: Safety, maintenance and cleanliness deficiencies noted on independent inspections of adult shelters
Description: Total number of deficiencies noted in inspections carried out by a court-appointed inspection team to ensure shelters meet court-mandated standards. Inspections take place in adult shelters semi-annually.
Source: DHS Facilities Maintenance and Development.

Indicator name: Families who experience more than one facility transfer (%)
Description: Of families who spend at least one night in the DHS shelter services system, the percentage that change facilities more than once in the fiscal year.
Source: DHS Client Tracking System database.

Indicator name: Single adults who experience more than one facility transfer (%)
Description: Of single adults who spend at least one night in the DHS shelter services system, the percentage that change facilities after placement from an assessment bed into a program or general bed.
Source: DHS Single Client Information Management System database.

Indicator name: Average length of stay for families in shelter (days)
Description: The average number of days families spend in shelter, excluding overnight facilities, from their first date of application. Families who leave the DHS shelter system for more than 30 days are considered new applicants.
Source: DHS Client Tracking System database.

Indicator name: Average length of stay for single adults in shelter (days)
Description: The average number of days an adult has spent in the DHS shelter services system during the reporting period. Includes non-consecutive days spent in shelters.
Source: DHS Single Client Information Management System database.

Indicator name: Families with children placed into permanent housing
Description: The number of families with children relocated to permanent housing, including both subsidized and unsubsidized long-term housing placements.
Source: DHS and New York City Housing Authority.
Indicator name: Adult families placed into permanent housing
Description: The number of adult families relocated to permanent housing, including both subsidized and unsubsidized long-term housing placements.
Source: DHS and New York City Housing Authority.

Indicator name: Single adults placed into permanent housing
Description: The number of single adults relocated to permanent housing from shelters, drop-in centers and outreach teams, including both subsidized and unsubsidized permanent housing placements.
Source: DHS Program and Housing Placement database.

Indicator name: Families placed into permanent housing who return to the DHS shelter services system within one year (%)
Description: The percent of those families placed into permanent housing in the prior fiscal year who returned to the DHS shelter services system as an eligible family within one year of placement.
Source: DHS Client Tracking System database.

Indicator name: Single adults placed into permanent housing who return to the DHS shelter services system within one year (%)
Description: The percent of those single adults placed into permanent housing in the prior fiscal year who returned to the DHS shelter services system within one year. To be counted as returned clients, clients must have spent at least 30 days in the shelter services system in the year following their placement. Days do not begin accumulating until 10 days after placement.
Source: DHS Single Client Information Management System database and Program and Housing Placement databases.
Indicator name: Contracted cost per meal (lunch only) ($)
Description: The average cost per lunch served at senior centers. Includes all contractor costs for food, disposables, allocated staff, and administrative and fixed expenses, divided by the number of lunches served annually. Excludes DFTA administrative costs.
Source: DFTA Planning Unit.

Indicator name: Senior centers operating at a minimum of 90 percent capacity (%)
Description: The percent of senior centers that meet at least 90 percent of their contracted service targets, measured by number of lunches served.
Source: DFTA Bureau of Community Services.

Indicator name: Hours of home care services provided (000)
Description: The number of hours of contracted in-home care services, including homemaker/personal care and housekeeping/chore services, provided to frail seniors by DFTA contractors.
Source: DFTA Planning Unit.

Indicator name: Contracted cost per hour of home care service ($)
Description: The average hourly cost to provide contracted home care service to frail seniors. Includes all contractor costs, divided by the number of hours of home care service provided annually. Excludes DFTA administrative costs.
Source: DFTA Planning Unit.

Indicator name: Hours of direct service provided to elder abuse victims
Description: Total number of service hours provided by contracted providers to elder abuse victims.
Source: DFTA Elderly Crime Victims Unit.

Indicator name: Seniors trained for unsubsidized employment
Description: The number of seniors who received classroom training or participated in job preparation workshops during the reporting period through Title V, a federal program that funds trainings and jobs for the elderly.
Source: DFTA Employment Unit.

Indicator name: Trainees placed in unsubsidized employment
Description: The number of seniors who were placed in initial, permanent, paying jobs after completing training during the current or prior reporting periods through Title V, a federal program that funds trainings and jobs for the elderly.
Source: DFTA Employment Unit.

Indicator name: Screenings completed through the UNIFORM Benefits Assessment System
Description: The number of seniors who receive an initial automated screening for multiple benefits through an in-person interview at the Department’s Information Referral and Linkage Unit.
Source: DFTA Information, Referral and Linkage Unit.
Indicator name: Public outreach presentations conducted
Description: Public outreach presentations conducted by the Department for the Aging at large public events such as street fairs, health expos, conferences and in small educational sessions. The purpose of these presentations is to raise the public’s awareness of the services available to senior citizens throughout the City. Outreach presentations and informational materials are provided in English, Spanish, Chinese, Russian and Creole.
Source: DFTA Information, Referral and Linkage Unit.

Indicator name: Average processing time for SCRIE applications (days)
Description: The average number of days it takes new applications for the Senior Citizens Rent Increase Exemption (SCRIE) program to be processed, from receipt of a completed application to approval or denial. Estimated based on the processing time during the last quarter of the fiscal year.
Source: DFTA SCRIE Unit.

Indicator name: Caregivers who received casework services or training through DFTA’s in-house Alzheimer’s and Long Term Care Unit
Description: The number of caregivers who receive counseling, assistance with entitlements and benefits, information, or training from DFTA’s Alzheimer’s and Long Term Care Program.
Source: DFTA Alzheimer’s and Caregivers Unit.

Indicator name: Caregivers who received caregiver supportive services through DFTA’s contracted providers
Description: The number of caregivers who receive information, assistance, counseling, support group, training, respite, and/or supplemental services from DFTA’s contracted providers.
Source: DFTA Alzheimer’s and Caregivers Unit.
Indicator name: OST Enrollment  
Description: The number of youth enrolled in Out of School Time (OST) programs during the reporting period.  
Source: DYCD OST Unit.

Indicator name: % of OST programs meeting target enrollment  
- elementary  
- middle school  
- high school  
Description: A program is considered to have met its enrollment target if it had enrolled at least 90% of its allotted contractual slots. The percentage of programs is then determined by dividing the number of programs meeting enrollment targets by the total number of OST programs.  
Source: DYCD OST Unit.

Indicator name: Calls to Youthline  
Description: The number of calls received, excluding hang-up and prank calls.  
Source: DYCD Special Youth Initiatives Unit.

Indicator name: Beacon programs’ enrollment as a percentage of the minimum annual target (%)  
Description: The percent of the annual minimum enrollment target achieved by Beacon programs to date.  
Source: DYCD After-School Programs.

Indicator name: Runaway and Homeless Youth served - Crisis beds  
Description: The unduplicated number of youth who use beds at sites contracted as part of the Department’s Congregate Care Crisis Shelter Program.  
Source: DYCD Special Youth Initiatives Unit.

Indicator name: Runaway and Homeless Youth served - Independent living beds  
Description: The unduplicated number of youth who use beds at sites contracted to provide Independent Living Transitional Beds.  
Source: DYCD Special Youth Initiatives Unit.

Indicator name: Utilization rate for crisis beds (%)  
Description: The percent of crisis beds, certified by the State Office of Children and Family Services, that are occupied on average over the course of the reporting period.  
Source: DYCD Special Youth Initiatives Unit.

Indicator name: Utilization rate for independent living beds (%)  
Description: The percent of transitional independent living beds, certified by the State Office of Children and Family Services, that are occupied on average over the course of the reporting period.  
Source: DYCD Special Youth Initiatives Unit.
DEPARTMENT OF YOUTH AND COMMUNITY DEVELOPMENT

Indicator name: Youth reunited with their family or placed in a suitable environment (%)
Description: The percent of youth, served through the Department’s Runaway and Homeless Youth Program crisis shelters or independent living sites, who make the transition to independence or return to their families.
Source: DYCD Special Youth Initiatives Unit.

Indicator name: Younger Youth (14-18) participants who remained in school (%)
Description: The percent of youth in the WIA-funded in-school youth (ISY) program who remained in school or returned to school during the reporting period.
Source: DYCD In-School Youth Unit.

Indicator name: Average increase in earnings for Older Youth (19-21) placed into employment ($)
Description: The average increase in salary over a six-month period from prior employment to new job placement of youth aged 19-21 participating in WIA-funded Out-of-School Youth (OSY) services.
Source: New York State Department of Labor: Wage Reporting System.

Indicator name: Older Youth (19-21) placed in jobs who are still employed after six months (%)
Description: The percent of OSY youth participants aged 19-21 who were employed in the first calendar quarter following placement into unsubsidized employment and who remained employed by the third calendar quarter.
Source: New York State Department of Labor: Wage Reporting System.

Indicator name: Community development program participants achieving target outcomes designated for clients in each program area (%)
Description: The percent of all community development participants achieving defined milestones and outcomes, which are negotiated with each provider based on the goal of the program.
Source: DYCD Community Development Unit.

Indicator name: Adult Basic Education and English for Speakers of Other Languages (ESOL) participants
Description: The numbers of students enrolled in Adult Basic Education and English for Speakers of Other Languages programs, and who have attended for at least 12 hours.
Source: New York State Adult Literacy Information and Evaluation System.

Indicator name: Adult Basic Education and ESOL participants meeting federal standards of improvement in demonstrating an increased ability to read, write and speak English (%)
Description: The percent of participants meeting federal standards of improvement in their ability to read, write and speak English, as determined by initial and final tests.
Source: New York State Adult Literacy Information and Evaluation System.
Indicator name: Naturalization applications filed with the United States Citizenship and Immigration Service (USCIS)
Description: The number of Naturalization applications and Derivative Citizenship applications DYCD-funded community-based organizations helped file with the United States Citizenship and Immigration Service (USCIS). Derivative Citizenship is for foreign-born children who have at least one parent who is a U.S. Citizen, naturalized before the child's 18th birthday.
Source: DYCD Office of Immigrant Initiatives.
INFRASTRUCTURE, ADMINISTRATIVE AND COMMUNITY SERVICES

Department of Environmental Protection
Department of Transportation
Department of Buildings
New York City Housing Authority
Department of Housing Preservation and Development
Department of Design and Construction
Department of Citywide Administrative Services
Department of Information Technology and Telecommunications
Department of Sanitation
Department of Parks and Recreation
Landmarks Preservation Commission
Taxi and Limousine Commission
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>In-City samples meeting water quality standards for coliform (%)</td>
<td>The percent of time the City drinking water meets the State quality standard for coliform bacteria. This is a standard measure of microbiological purity for drinking water.</td>
<td>Bureau of Water Supply, Division of Drinking Water Quality Control.</td>
</tr>
<tr>
<td>Completed applications for work to comply with Watershed Rules and Regulations</td>
<td>The number of applications received for approval under the City’s Watershed Rules and Regulations that could be reviewed for compliance. Some applications received by DEP are missing information; these applications are returned.</td>
<td>Bureau of Water Supply, Division of Operations and Engineering.</td>
</tr>
<tr>
<td>Notices of Violation and Notices of Warning issued in the watershed</td>
<td>Violations and warnings issued in the watershed by the DEP Environmental Police force and watershed protection staff. These can cite violations of the Watershed Rules and Regulations, criminal statutes, Environmental Conservation Law, etc.</td>
<td>Bureau of Water Supply, Police Division and Division of Operations and Engineering.</td>
</tr>
<tr>
<td>Patrol hours for Environmental Police and watershed protection staff (000)</td>
<td>Number of hours spent patrolling the watershed.</td>
<td>Bureau of Water Supply, Police Division and Division of Operations and Engineering.</td>
</tr>
<tr>
<td>Average daily in-City water consumption (millions of gallons)</td>
<td>The mean number of gallons delivered each day for in-City consumption.</td>
<td>Bureau of Water Supply, Division of Water System Planning.</td>
</tr>
<tr>
<td>Wastewater treatment plant effluent meeting federal standards (%)</td>
<td>The percent of treated wastewater leaving in-City treatment plants that meets federal standards for suspended solids and biochemical oxygen demand.</td>
<td>Bureau of Wastewater Treatment, Division of Facility Operations.</td>
</tr>
<tr>
<td>Harbor survey stations in compliance with State standard for dissolved oxygen (％)</td>
<td>The percent of harbor water samples taken from the 34 harbor survey stations that met State standards for the amount of dissolved oxygen.</td>
<td>Bureau of Wastewater Treatment, Marine Sciences Section.</td>
</tr>
<tr>
<td>Sewer backup resolution time (hours)</td>
<td>The average amount of time that DEP takes to clear a sewer backup from the time the complaint is received.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>----------------</td>
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</tr>
<tr>
<td>Leak resolution time (days)</td>
<td>The average number of days that it takes DEP to fix a leak in any part of the water distribution system, from the time a complaint is received.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Water main breaks</td>
<td>The number of water main breaks responded to by DEP.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Water main surveyed for leak detection (% linear feet)</td>
<td>The percent of all water mains in the City surveyed for leaks.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Repairs to distribution system</td>
<td>The total number of repairs made by DEP to the water distribution system; these repairs include those made to water mains, hydrants and all other system components.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Broken and inoperative hydrants (%)</td>
<td>The percent of all hydrants in the City which are broken and inoperative.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Catch basins surveyed/inspected (%)</td>
<td>The percent of the total catch basins inspected by DEP to identify those in need of cleaning, hooding and/or repair.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Catch basin backup resolution time (days)</td>
<td>The average number of days between receipt and resolution for complaints of clogged catch basins. One complaint can involve multiple catch basins.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Street cave-in complaints received</td>
<td>The total number of complaints received by the Department concerning street cave-ins or street depressions during the reporting period.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Street cave-in complaints resolved</td>
<td>The total number of street cave-in / depression complaints closed during the reporting period. The number may include complaints that were received in a prior reporting period.</td>
<td>Bureau of Water and Sewer Operations.</td>
</tr>
<tr>
<td>Estimated bills (%)</td>
<td>The proportion of water and sewer bills mailed that are not based on actual meter readings.</td>
<td>Bureau of Customer Service.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>---------------------------------------</td>
</tr>
<tr>
<td>Total revenue collected ($ millions)</td>
<td>Total amount of money collected by DEP for water and sewer charges.</td>
<td>New York City Water Board.</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>The net value, in millions of dollars, of all charges due for water and sewer use, and the amount delinquent for more than 180 days and for more than one year. For a small percentage of customers who are billed on an annual basis, versus quarterly, bills are issued near the end of the fiscal year, resulting in a temporary spike in the accounts receivable. Most of these customers pay their annual bills during the first quarter of the new fiscal year, bringing the accounts receivable balance back down by the end of the July to October reporting period (Preliminary Mayor’s Management Report).</td>
<td>Bureau of Customer Service.</td>
</tr>
<tr>
<td>Meters repaired/replaced</td>
<td>The number of water meters repaired and/or replaced by DEP and its contractors.</td>
<td>Bureau of Customer Service.</td>
</tr>
<tr>
<td>Asbestos complaints responded to within three hours (%)</td>
<td>The percent of complaints concerning asbestos responded to within three hours of receipt.</td>
<td>Bureau of Environmental Compliance.</td>
</tr>
<tr>
<td>Air complaints responded to within seven days (%)</td>
<td>The percent of complaints concerning air quality responded to within seven days of receipt.</td>
<td>Bureau of Environmental Compliance.</td>
</tr>
<tr>
<td>Noise complaints not requiring access to premises responded to within seven days (%)</td>
<td>Percent of complaints concerning noise, not requiring scheduling with the complainant, responded to within seven days.</td>
<td>Bureau of Environmental Compliance.</td>
</tr>
<tr>
<td>DEP-issued violations</td>
<td>The total number of violations issued by the Department for asbestos, air and noise violations.</td>
<td>Environmental Control Board.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>----------------</td>
<td>-------------</td>
<td>--------</td>
</tr>
<tr>
<td>Case resolution rate at the Environmental Control Board (%)</td>
<td>Cases resolved during the reporting period as a percent of all violations issued during the reporting period. Resolved cases include violations paid, violations dismissed, and cases found in violation with no civil penalty.</td>
<td>Environmental Control Board.</td>
</tr>
<tr>
<td>Emergencies responded to within one hour (%)</td>
<td>The percent of emergencies involving hazardous materials responded to within one hour of notification.</td>
<td>Bureau of Environmental Compliance.</td>
</tr>
</tbody>
</table>
Indicator name: Traffic signals installed within six months of approval (%)
Description: The percent of signals installed within six months from the date that they are determined to be warranted.
Source: Division of Traffic Operations – Signals Unit.

Indicator name: Traffic signal defects responded to within 48 hours of notification (%)
Description: The percent of signal defects corrected within 48 hours of the Department’s notification by members of the public, other City agencies, or DOT inspectors. Includes intersections made temporarily safe with measures such as a temporary Stop sign, until permanent signal repairs can be made.
Source: Division of Traffic Operations – Signals Unit.

Indicator name: Priority regulatory signs repaired or replaced within nine days of notification (%)
Description: The percent of life-protecting signs (Stop, Yield, Do Not Enter, One-Way) repaired or replaced within nine days of DOT’s notification by members of the public, other City agencies, or DOT inspectors.
Source: Division of Traffic Operations – Signs and Markings Unit.

Indicator name: Streetlight defects responded to within 10 days of notification (%)
Description: The percent of streetlight defects responded to within 10 days of notification by members of the public, other City agencies, or DOT inspectors. In the case of defects caused by a faulty bulb, fuse, or other physical component, DOT’s contractor performs the repair. In the case of a lack of electrical current, Con Edison is notified.
Source: Division of Traffic Operations – Streetlighting Unit.

Indicator name: Speed humps installed near schools
Description: The number of speed humps installed within one block of an elementary or middle school under the Safe Routes to Schools Program; the Program started in Fiscal 2004.
Source: Division of Traffic Operations – Planning Unit.

Indicator name: Citywide traffic fatalities
Description: The number of pedestrian, motorist, bicyclist, and passenger deaths resulting from traffic accidents.
Source: Office of the Commissioner – Safety Education Programs.

Indicator name: Change in average number of Notices of Liability issued per red light camera (%)
Description: The number of Notices of Liability issued for violations detected by red light cameras, divided by the number of red light cameras located citywide. The change in this number from year to year is reported as a percent.
Source: Division of Traffic Operations – Systems Engineering Unit.

Indicator name: Attendance at Safety City educational centers
Description: The total number of individuals attending traffic safety education courses and presentations at DOT’s six Safety City facilities.
Source: Office of the Commissioner – Safety Education Programs.
Indicator name: Tort cases commenced  
Description: The number of tort matters assigned a litigation start date.  
Source: New York City Law Information System.  

Indicator name: Tort dispositions  
Description: The number of tort cases resolved through settlement, dismissal, discontinuance, verdicts or insurance takeovers.  
Source: New York City Law Information System.  

Indicator name: Total tort payout ($000)  
Description: The amount paid by the City to resolve tort cases through settlement or verdict.  
Source: Office of Management and Budget.  

Indicator name: Traffic-monitoring cameras  
Description: The number of traffic-monitoring cameras in use citywide by DOT.  
Source: Division of Traffic Operations – Systems Engineering Unit.  

Indicator name: Traffic signal modifications  
Description: The number of traffic signal modifications, such as timing, sequencing, and linkage to a central computer, that are made during the reporting period.  
Source: Division of Traffic Operations – Signals Unit.  

Indicator name: On-street parking meters that are operable (%)  
Description: The number of inspected on-street parking meters (single and multi-space) that are found to be functioning, divided by the total number of on-street parking meters inspected.  
Source: Division of Traffic Operations – Parking Unit.  

Indicator name: Parking meters that are electronic (%)  
Description: The percent of electronic parking meters citywide.  
Source: Division of Traffic Operations – Parking Unit.  

Indicator name: Multi-space parking meters citywide  
Description: The number of meters regulating more than one parking space.  
Source: Division of Traffic Operations – Parking Unit.  

Indicator name: Monetary value of commercial parking cards sold ($000)  
Description: Revenue generated through the sale of cards for multi-space meters to drivers of commercial vehicles.  
Source: Division of Traffic Operations – Parking Unit.  

Indicator name: Construction permits issued (000)  
Description: The number of permits issued for street openings, building operations, sidewalk construction, canopies and miscellaneous purposes.  
Source: Division of Administration – Permit Management Unit.
Indicator name: Inspections of permitted street work (000)
Description: The number of inspections of permit-based street construction work conducted by the Highway Inspection and Quality Assurance Unit.
Source: Division of Sidewalks and Inspection Management – Highway Inspection and Quality Assurance Unit.

Indicator name: Inspected street work rated satisfactory (%)
Description: The number of permitted jobs passing inspection divided by the total number of permitted jobs inspected.
Source: Division of Sidewalks and Inspection Management – Highway Inspection and Quality Assurance Unit.

Indicator name: Summonses issued
Description: The number of summonses issued for work without a permit, violation of permit stipulations, failure to properly restore streets/sidewalks, etc.
Source: Division of Sidewalks and Inspection Management – Highway Inspection and Quality Assurance Unit.

Indicator name: Bridge flags eliminated in-house
Description: The number of bridge flags – structural or maintenance conditions requiring attention – repaired by Department personnel as of the end of the reporting period.
Source: Division of Bridges – Management and Support Services Bureau.

Indicator name: Bridges rated
- Very Good (%)
- Good (%)
- Fair (%)
- Poor (%)
Description: Federal and State laws mandate that bridge structures be inspected at least once every two years. Engineering consultants from the New York State Department of Transportation perform biennial inspections for all New York City bridge structures except pedestrian bridges and structures under 20 feet in length. Bridge structures not inspected by the State are inspected by DOT’s Division of Bridges. Ratings are conducted on a scale from 1 to 7, and results are grouped in the following categories for each calendar year:
Very Good – ratings of 6.1 to 7.
Good – ratings of 5 to 6.
Fair – ratings of 3.1 to 4.9.
Poor – ratings of 1 to 3.
Source: Division of Bridges – Management and Support Services Bureau.

Indicator name: East River bridge projects (structural work) substantially completed on schedule (%)
Description: The percent of East River bridge (re)construction/rehabilitation projects completed on or before the scheduled completion date, not including non-structural or minor work.
Source: Division of Bridges – Management and Support Services Bureau.
Indicator name: Non-East River bridge projects (structural work) substantially completed on schedule (%)
Description: The percent of non-East River bridge (re)construction/rehabilitation projects completed on or before the scheduled completion date, not including non-structural or minor work.
Source: Division of Bridges – Management and Support Services Bureau.

Indicator name: Streets maintained with a pavement rating of
- Good (%)
- Fair (%)
- Poor (%)
Description: The number of surveyed lane miles of local roadways assigned a condition rating of Good, Fair, or Poor, divided by the total number of surveyed lane miles. DOT surveys at least 50% of City streets each year.
Source: Division of Sidewalks and Inspection Management – Highway Inspection and Quality Assurance Unit.

Indicator name: Average cost per lane mile resurfaced citywide ($) 
Description: Expenditures for milling and paving divided by the number of lane miles resurfaced. Expenditures reflect the cost of in-house resurfacing operations, including labor, materials, capital, and overhead, as well as payments to contractors. Does not include contract milling costs.
Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Average cost per ton of asphalt placed citywide ($) 
Description: Expenditures for milling and paving divided by the number of tons of asphalt used for resurfacing. Expenditures reflect the cost of in-house resurfacing operations, including labor, materials, capital, and overhead, as well as payments to contractors. Does not include contract milling costs.
Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Average in-house cost of asphalt per ton ($) 
Description: Hamilton Avenue Asphalt Plant expenditures totaled and divided by the total number of tons of asphalt produced. Expenditures include only in-house cost of asphalt production, including labor, materials, capital, and overhead.
Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Average vendor cost of asphalt per ton ($) 
Description: Payments to vendors divided by the total number of tons received from vendors. Costs include only payments to vendors.
Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Pothole work orders 
Description: The number of new work orders opened for potholes on streets. Potholes are reported through calls to the 311 Customer Service Center, e-mails, or written correspondence by the public, elected officials, or Agency personnel during the course of inspections. A work order may include multiple potholes.
Source: Division of Roadway Maintenance – Resource Management Unit.
Indicator name: Pothole work orders closed within 30 days of notification (%)
Description: The percent of pothole (small street defect) work orders closed within 30 days of being opened in response to notifications.
Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Potholes repaired
Description: The number of small street defects corrected, including those repaired through work orders and excluding those repaired on arterial highways.
Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Arterial highway system that is adopted (%)
Description: The number of miles of the City’s highway system for which maintenance is sponsored through the Adopt-A-Highway Program, divided by the total number of adoptable highway miles.
Source: Division of Roadway Maintenance – Arterial Maintenance Unit.

Indicator name: Adopted highway miles that are audited (%)
Description: The number of sponsored miles inspected for cleanliness divided by the total number of sponsored miles.
Source: Division of Roadway Maintenance – Arterial Maintenance Unit.

Indicator name: Audited adopted highway miles that receive cleanliness ratings of
- Good (%)
- Fair (%)
- Poor (%)
Description: The number of inspected miles assigned a cleanliness rating of Good, Fair, or Poor, divided by the total number of inspected miles.
Source: Division of Roadway Maintenance – Arterial Maintenance Unit.

Indicator name: Private ferry service-Change in number of passengers (%)
Description: The percent change in average weekday private ferry ridership from the prior fiscal year to the current fiscal year.
Source: Division of Passenger Transport – Private Ferries Program.

Indicator name: Private ferry service-Change in number of routes (%)
Description: The percent change in the total number of private ferry routes from the prior fiscal year to the current fiscal year.
Source: Division of Passenger Transport – Private Ferries Program.

Indicator name: Staten Island Ferry-Trips that are on time (%)
Description: The percent of Staten Island Ferry trips completed on schedule.
Source: Division of the Staten Island Ferry.

Indicator name: Staten Island Ferry-Change in number of passengers (%)
Description: The percent change in total Staten Island Ferry ridership from the prior fiscal year to the current fiscal year.
Source: Division of the Staten Island Ferry.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staten Island Ferry-Average cost per passenger ($)</td>
<td>Total Staten Island Ferry operating expenses, including labor, material, capital and overhead, divided by the total number of passengers carried.</td>
<td>Division of the Staten Island Ferry.</td>
</tr>
<tr>
<td>Bicycle lane miles installed</td>
<td>The number of bicycle lane miles (Class I, II, and III) installed.</td>
<td>Division of Traffic Operations – Planning Unit.</td>
</tr>
<tr>
<td>Bicycle racks installed</td>
<td>The total number of bicycle racks installed citywide.</td>
<td>Division of Traffic Operations – Planning Unit.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>---------------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Construction inspections completed (000)</td>
<td>The number of construction inspections completed citywide.</td>
<td>Paper records maintained by inspection units.</td>
</tr>
<tr>
<td>Complaints (%)</td>
<td>The percent of construction inspections performed citywide in response to complaints.</td>
<td>Paper records maintained by inspection units.</td>
</tr>
<tr>
<td>Certificate of Occupancy (%)</td>
<td>The percent of construction inspections performed for purposes of Certificate of Occupancy issuance.</td>
<td>Paper records maintained by inspection units.</td>
</tr>
<tr>
<td>Construction Monitoring (%)</td>
<td>The percent of construction inspections that monitored new construction and demolition jobs.</td>
<td>Paper records maintained by inspection units.</td>
</tr>
<tr>
<td>Other (%)</td>
<td>The percent of construction inspections that were not complaint, Certificate of Occupancy, or construction monitoring.</td>
<td>Paper records maintained by inspection units.</td>
</tr>
<tr>
<td>Average construction inspections per inspector day</td>
<td>The number of construction inspections performed by Borough Construction Units and the BEST Squad, divided by field and office hours worked by those units.</td>
<td>Paper records maintained by inspection units.</td>
</tr>
<tr>
<td>Construction inspections resulting in at least one Stop Work Order (%)</td>
<td>The percent of construction inspections during which at least one order to stop work was issued.</td>
<td>Paper records maintained by inspection units.</td>
</tr>
<tr>
<td>Construction inspections resulting in a Vacate Order (%)</td>
<td>The percent of construction inspections during which an order to vacate all or part of a premises was issued.</td>
<td>Paper records maintained by inspection units.</td>
</tr>
<tr>
<td>Construction inspections resulting in at least one Work Without a Permit Violation (%)</td>
<td>The percent of construction inspections which determined that work was being done without a permit, resulting in the issuance of at least one Environmental Control Board (ECB) violation.</td>
<td>AIMS mainframe/BIS mainframe database maintained by ECB/DOB.</td>
</tr>
</tbody>
</table>
## Department of Buildings

<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority A complaints (emergency) responded to within 1.5 days (%)</td>
<td>The percent of complaints describing emergency (Priority A) conditions to which DOB responded within 1.5 business days.</td>
<td>BIS mainframe maintained by DOB.</td>
</tr>
<tr>
<td>Priority B complaints (nonemergency) responded to within 40 days (%)</td>
<td>The percent of complaints describing nonemergency (Priority B) conditions to which DOB responded within 40 business days.</td>
<td>BIS mainframe maintained by DOB.</td>
</tr>
<tr>
<td>Licenses issued (new and renewal)</td>
<td>The number of licenses and certificates issued to professionals in 12 trades and 29 classifications.</td>
<td>BIS mainframe database maintained by DOB and paper records maintained by Licensing Unit for no-fee licenses.</td>
</tr>
<tr>
<td>Mail-in license renewals processed within 25 days (%)</td>
<td>The percent of license renewal applications mailed to DOB that are processed within 25 business days.</td>
<td>Access database maintained by Licensing Unit.</td>
</tr>
<tr>
<td>Investigations resulting in enforcement action</td>
<td>Disciplinary actions against City licensees, registered architects and professional engineers, and criminal court summonses for unlicensed work.</td>
<td>Paper records maintained by DOB Internal Audits and Discipline Unit and Buildings Special Investigations Unit.</td>
</tr>
<tr>
<td>Violations and summonses issued to individuals for work without proper qualifications</td>
<td>ECB violations issued for work without proper qualifications and criminal court summonses for unlicensed electrical and plumbing work.</td>
<td>AIMS mainframe/BIS mainframe database maintained by ECB/DOB and paper records maintained by issuing units.</td>
</tr>
<tr>
<td>Environmental Control Board violations issued</td>
<td>The number of violations issued by DOB that fall under the jurisdiction of the Environmental Control Board.</td>
<td>AIMS mainframe/BIS mainframe database maintained by ECB/DOB.</td>
</tr>
<tr>
<td>Environmental Control Board violations issued that were upheld in court</td>
<td>Environment Control Board violations where the respondent stipulated to the offense or was found in violation after a contested hearing at ECB.</td>
<td>AIMS mainframe/BIS mainframe database maintained by ECB/DOB.</td>
</tr>
<tr>
<td>Certificates of Correction approved</td>
<td>The total number of Certificates of Correction approved by the Department's Administrative Enforcement Unit after review. A Certificate of Correction is a notarized affirmation from the respondent stating that an ECB violation has been corrected.</td>
<td>Certificate of Correction database maintained by the Administrative Enforcement Unit.</td>
</tr>
</tbody>
</table>
Indicator name: Jobs filed  
Description: The total number of jobs filed for New Buildings, Alteration type I (major renovation) and Alteration types II and III (minor renovation).  
Source: BIS mainframe database maintained by DOB.

Indicator name: New buildings  
Description: The number of jobs filed for new buildings.  
Source: BIS mainframe database maintained by DOB.

Indicator name: Alteration I (major renovation)  
Description: The number of jobs filed for Alteration I (major renovation).  
Source: BIS mainframe database maintained by DOB.

Indicator name: Alterations II and III (minor renovation)  
Description: The number of jobs filed for Alteration types II and III (minor renovation).  
Source: BIS mainframe database maintained by DOB.

Indicator name: Jobs pending with objections by DOB (%)  
Description: The percent of jobs filed in the reporting period that were at J status (disapproved) as of the beginning of the following fiscal year.  
Source: BIS mainframe database maintained by DOB.

Indicator name: Jobs approved with modifications made (%)  
Description: The percent of jobs filed in the reporting period that went from J status (disapproved) to P status (approved) as of the beginning of the following fiscal year.  
Source: BIS mainframe database maintained by DOB.

Indicator name: Certificates of Occupancy issued  
Description: The number of initial temporary Certificates of Occupancy issued plus the number of final Certificates of Occupancy issued.  
Source: Certificate of Occupancy Document Database (CODD) maintained by DOB.

Indicator name: Jobs professionally certified (%)  
Description: The percent of jobs filed by registered architects and professional engineers that were approved without review by DOB staff.  
Source: BIS mainframe database maintained by DOB.

Indicator name: Jobs professionally certified that were audited (%)  
Description: The percent of jobs filed that were approved and received permits without review by DOB staff and received post-approval review by DOB staff.  
Source: BIS mainframe database maintained by DOB.

Indicator name: Audits resulting in revocation notice (%)  
Description: The percent of jobs professionally certified that were deemed unacceptable by DOB staff following an audit.  
Source: BIS mainframe database maintained by DOB.
Indicator name: Applications resulting in a permit (%)
Description: Jobs filed in the reporting period that reached R status (permit).
Source: BIS mainframe database maintained by DOB.

Indicator name: Average days to complete first plan review
Description: For all jobs filed in the reporting period, average number of business days for jobs to go from D status (data entry) to either J status (disapproved) or P status (approved).
Source: BIS mainframe database maintained by DOB.

Indicator name: - New buildings
Description: For new buildings filed in the reporting period, the average number of business days for jobs to go from D status (data entry) to either J status (disapproved) or P status (approved).
Source: BIS mainframe database maintained by DOB.

Indicator name: - Alteration I (major renovation)
Description: For Alteration type I applications filed in the reporting period, the average number of business days for jobs to go from D status (data entry) to either J status (disapproved) or P status (approved).
Source: BIS mainframe database maintained by DOB.

Indicator name: - Alterations II and III (minor renovation)
Description: For Alteration types II and III applications filed during the reporting period, the average number of business days for jobs to go from D status (data entry) to either J status (disapproved) or P status (approved).
Source: BIS mainframe database maintained by DOB.

Indicator name: Average days to process application
Description: For all jobs filed in the reporting period, the average number of business days for jobs to go from C status (filing/payment received) to D status (data entry).
Source: BIS mainframe database maintained by DOB.

Indicator name: - With PC filing
Description: For all jobs PC filed (application was submitted on diskette) in the reporting period, the average number of business days for jobs to go from C status (filing/payment received) to D status (data entry).
Source: BIS mainframe database maintained by DOB.

Indicator name: - Without PC filing
Description: For all jobs that were not PC filed in the reporting period, the average number of business days for jobs to go from C status (filing/payment received) to D status (data entry).
Source: BIS mainframe database maintained by DOB.
Indicator name: Occupancy rate (%)
Description: The percentage of all available New York City Housing Authority public housing units that are occupied.
Source: Research and Management Analysis

Indicator name: Average time to prepare vacant apartments (days)
Description: The average time it takes NYCHA staff to complete repairs and routine maintenance in order for an apartment to be ready for occupancy.
Source: Research & Management Analysis

Indicator name: Management cost per dwelling unit ($)
Description: The average dollar amount NYCHA spends to manage an apartment each month. Calculated as a “fully loaded” cost including salaries, utilities, equipment, contracts, debt service and miscellaneous expenses.
Source: Finance

Indicator name: Working families residing in public housing (cumulative) (%)
Description: The percent of working families residing in public housing.
Source: TDS Move-in file: Research Department.

Indicator name: Applicants placed in public housing
Description: The number of applicants placed in conventional public housing.
Source: Research and Management Analysis

Indicator name: Working families placed in public housing (%)
Description: The percent of applicants placed in public housing during the reporting period who were classified as working families.
Source: Research and Management Analysis

Indicator name: Disabled persons placed in public housing (%)
Description: The percent of applicants placed in public housing during the reporting period who were classified as disabled.
Source: Research and Management Analysis

Indicator name: Families on Section 8 waiting list (000)
Description: The number of families on the waiting list to receive a Section 8 voucher (federal rent assistance).
Source: Research and Management Analysis

Indicator name: Utilization rate for Section 8 vouchers (%) 
Description: The percent of Section 8 vouchers allotted to NYCHA from HUD that are used by families to rent housing in the private market.
Source: Research and Management Analysis

Indicator name: Applicants placed through Section 8 vouchers
Description: The number of applicants who received Section 8 vouchers during the reporting period.
Source: Research and Management Analysis
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average time to resolve nonemergency complaints (days)</td>
<td>The average number of days to resolve complaints that are not emergency or elevator complaints.</td>
<td>Information Technology</td>
</tr>
<tr>
<td>Average time to resolve emergency complaints (hours)</td>
<td>The average number of hours to resolve heat, hot water and electrical emergency complaints.</td>
<td>Information Technology</td>
</tr>
<tr>
<td>Average time to resolve heat complaints (hours)</td>
<td>Average number of hours to complete emergency and non-emergency non-heat complaints.</td>
<td>Research and Management Analysis</td>
</tr>
<tr>
<td>Average time to resolve elevator complaints (hours)</td>
<td>The average number of hours to resolve reported emergency and non-emergency elevator outages.</td>
<td>Research &amp; Management Analysis</td>
</tr>
<tr>
<td>Elevator service uptime (%)</td>
<td>The percentage of time that elevators are in service.</td>
<td>Elevator Division</td>
</tr>
<tr>
<td>Crime reduction in major felony areas (%)</td>
<td>The percent change in the number of incidents in a total of seven major felony categories in NYCHA developments, from the prior calendar year to date to the current calendar year to date. The seven major felony categories are: murder &amp; non-negligent manslaughter, forcible rape, robbery, felonious assault, burglary, grand larceny and grand larceny auto.</td>
<td>NYPD</td>
</tr>
<tr>
<td>Utilization of community centers (ages 6-12) (%)</td>
<td>Number of youth ages 6-12 attending NYCHA community center programs, divided by the number of youth this age that the community center can accommodate (based on DOH mandate of staff to youth ratio of 1:10).</td>
<td>Community Operations</td>
</tr>
<tr>
<td>Utilization of community centers (ages 13-19) (%)</td>
<td>Number of participants age 13-19 attending NYCHA community center programs, divided by the number of participants in this age group that the center can accommodate (based on staff to participant ratio of 1:10).</td>
<td>Community Operations</td>
</tr>
<tr>
<td>Utilization of senior centers (%)</td>
<td>Number of seniors who utilize NYCHA's senior centers, divided by the number of participants that the center can accommodate (based on staff to participant ratio of 1:15).</td>
<td>Community Operations</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>----------------------------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>-------------------------------</td>
</tr>
<tr>
<td>Initial social service tenant contacts conducted within five days of referral (%)</td>
<td>Initial social service tenant contacts conducted within five days of social services referral.</td>
<td>Social Services</td>
</tr>
<tr>
<td>Residents approved for the Emergency Transfer Program</td>
<td>Number of Emergency Transfer Program cases approved for transfer.</td>
<td>Social Services</td>
</tr>
<tr>
<td>Referrals to supportive services rendered to senior residents</td>
<td>The number of referrals to supportive social services for senior residents during the reporting period.</td>
<td>Social Services</td>
</tr>
<tr>
<td>Job training graduates placed in jobs (%)</td>
<td>The percent of NYCHA residents who completed NYCHA sponsored job training programs and found jobs.</td>
<td>Resident Employment Services</td>
</tr>
<tr>
<td>Residents job placements</td>
<td>The number of NYCHA residents placed in jobs who receive assistance from the Department of Resident Employment Services and Human Resources.</td>
<td>Resident Employment Services &amp; Human Resources</td>
</tr>
<tr>
<td>Youth placed in jobs through youth employment programs</td>
<td>Number of youth placed in summer jobs in NYCHA developments through the summer seasonal employment program and the Summer Youth Employment Program.</td>
<td>Human Resources</td>
</tr>
</tbody>
</table>
Indicator name: Total starts financed or assisted under the New Housing Marketplace Plan (units)
Description: The total number of units where construction started through HPD and the Housing Development Corporation (HDC) programs as part of the New Housing Marketplace Plan.
Source: HPD Office of Development and Division of Alternative Management Programs (DAMP), and HDC.

Indicator name: New construction starts – HPD and HDC
Description: Units started in newly constructed buildings through HPD and HDC programs or on land previously not available for development.
Source: HPD Office of Development and HDC.

Indicator name: Preservation starts – HPD and HDC
Description: Construction starts by HPD and HDC of existing units in City-owned and privately-owned buildings.
Source: HPD Office of Development DAMP, and HDC.

Indicator name: Number of homeowners receiving downpayment assistance
Description: The total number of new homeowners receiving financial downpayment assistance from HPD.
Source: HPD Office of Development.

Indicator name: Planned starts initiated (%)
Description: The total number of units that started construction under the New Housing Marketplace Plan divided by the total number of units planned.
Source: HPD Office of Development and DAMP, and HDC.

Indicator name: Total completions financed or assisted under the New Housing Marketplace Plan (units)
Description: The total number of units where construction was completed through HPD and HDC programs as part of the New Housing Marketplace Plan.
Source: HPD Office of Development and DAMP, and HDC.

Indicator name: New construction completions – HPD and HDC
Description: Units completed in newly constructed buildings through HPD and HDC programs or on land previously not available for development.
Source: HPD Office of Development and HDC.

Indicator name: Preservation completions – HPD and HDC
Description: Construction completions by HPD and HDC of existing units in City-owned and privately-owned buildings.
Source: HPD Office of Development DAMP, and HDC.

Indicator name: Planned completions initiated (%)
Description: The total number of units that completed construction under the New Housing Marketplace Plan divided by the total number of units planned.
Source: HPD Office of Development and DAMP, and HDC.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Units completed for - Homeowners</td>
<td>Units completed in homeownership buildings that will be occupied by their owners.</td>
<td>HPD Office of Development and HDC.</td>
</tr>
<tr>
<td>Special needs populations</td>
<td>Units completed in buildings that serve people with special needs.</td>
<td>Division of Special Needs Housing and Division of Planning.</td>
</tr>
<tr>
<td>Homeless individuals and families</td>
<td>Units completed that are allocated to homeless individuals and families.</td>
<td>HPD Office of Development.</td>
</tr>
<tr>
<td>Total properties assessed</td>
<td>The number of properties surveyed by the Division of Neighborhood Preservation.</td>
<td>Division of Neighborhood Preservation.</td>
</tr>
<tr>
<td>Total assessed properties with treatment commenced</td>
<td>The number of properties assessed by the Division of Neighborhood Preservation that have begun treatments such as entry into voluntary repair agreements, participation in training, and other neighborhood preservation strategies.</td>
<td>Division of Neighborhood Preservation and Division of Housing Finance.</td>
</tr>
<tr>
<td>Properties assessed and determined to be at risk of abandonment</td>
<td>Properties surveyed by the Division of Neighborhood Preservation and deemed in “poor” condition.</td>
<td>Division of Neighborhood Preservation.</td>
</tr>
<tr>
<td>At-risk properties with treatment commenced (%)</td>
<td>The percent of properties in “poor” condition where treatment was begun by the Division of Neighborhood Preservation.</td>
<td>Division of Neighborhood Preservation.</td>
</tr>
<tr>
<td>Properties with completed treatment outcomes</td>
<td>The number of properties with successful treatment outcomes.</td>
<td>Division of Neighborhood Preservation.</td>
</tr>
<tr>
<td>Completed repair agreements (%)</td>
<td>The number of properties whose owners complied with their Voluntary Repair Agreements divided by the total number of completed treatment outcomes.</td>
<td>Division of Neighborhood Preservation.</td>
</tr>
</tbody>
</table>
Indicator name: Education/counseling (%)  
Description: The number of owners referred by the Division of Neighborhood Preservation through outreach and intervention activities to housing management courses and owner counseling to improve their management skills, divided by the total number of completed treatment outcomes.  
Source: Division of Neighborhood Preservation.

Indicator name: Code enforcement actions completed (%)  
Description: The number of owners referred by the Division of Neighborhood Preservation to Code Enforcement for removal of code violations and other interventions, divided by the total number of completed treatment outcomes.  
Source: Division of Neighborhood Preservation.

Indicator name: Loans committed (%)  
Description: The number of loan referrals made by the Division of Neighborhood Preservation to HPD and other sources that result in loan commitments, divided by the total number of completed treatment outcomes.  
Source: Division of Neighborhood Preservation.

Indicator name: Other (%)  
Description: The number of other treatments, such as Housing Litigation, 7A and Third Party Transfer, divided by the total number of completed treatment outcomes.  
Source: Division of Neighborhood Preservation.

Indicator name: Units sold  
Description: Units in primarily occupied City-owned buildings sold to private owners through the DAMP disposition programs.  
Source: DAMP.

Indicator name: Sold to tenants (%)  
Description: The number of units sold to tenants divided by the total number of units sold.  
Source: DAMP.

Indicator name: Sold to nonprofit organizations (%)  
Description: The number of units sold to nonprofit organizations divided by the total number of units sold.  
Source: DAMP.

Indicator name: Sold to community-based real estate professionals (%)  
Description: The number of units sold to community-based real estate professionals divided by the total number of units sold.  
Source: DAMP.

Indicator name: Reduction in number of units in City management since 1994 (%)  
Description: The percent difference between the number of units remaining in City management at the end of the current reporting period and the number of units in City management at the end of 1994.  
Source: Division of Property Management.
Indicator name: Total complaints reported (000)
Description: The number of reported problems in privately-owned buildings, recorded by the 311 Customer Service Center and Code Enforcement Borough Offices, that are forwarded for inspection. Excludes duplicate problems reported on some building-wide conditions.
Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: Total emergency complaints (000)
Description: The number of heat and hot water, lead-based paint and other emergency problems in privately-owned buildings requiring an inspection by HPD.
Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: Heat and hot water (000)
Description: The number of heat and hot water problems in privately-owned buildings requiring an inspection by HPD.
Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: Lead (000)
Description: The number of problems reported for conditions that may cause a lead-based paint hazard under local law in privately-owned buildings.
Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: Other emergency (000)
Description: The number of priority problems (not including heat and hot water or lead based paint problems) in privately-owned buildings.
Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: Nonemergency complaints (000)
Description: All other problems (nonemergency) for privately-owned buildings.
Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: Average time to respond to an emergency complaint (hours)
Description: The average number of hours for the Division of Enforcement Services to respond to an emergency complaint (including heat and hot water, lead, and other emergencies) in a privately-owned building.
Source: Division of Enforcement Services.

Indicator name: Average time to respond to a heat and hot water complaint (hours)
Description: The average number of hours for the Division of Enforcement Services to respond to a heat and hot water complaint in a privately-owned building.
Source: Division of Enforcement Services.

Indicator name: Inspections completed (000)
Description: The number of problem inspections and reinspections completed.
Source: Division of Enforcement Services.

Indicator name: Inspection visits per team per day
Description: Average number of visits per inspection route. A visit is an attempted physical observation of a problem or group of problems filed at the same time, or an attempted re-inspection of a violation or group of violations.
Source: Division of Enforcement Services.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ratio of completed inspections to attempted inspections (%)</td>
<td>The number of completed inspections divided by the number of attempted inspections.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Total violations issued (000)</td>
<td>The total number of violations issued.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Total emergency violations issued (000)</td>
<td>The total number of emergency repair-generating “C” violations issued, including heat and hot water, lead-based paint hazards and other emergencies.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Heat and hot water (000)</td>
<td>The total number of emergency repair-generating violations issued for a lack of heat or hot water. Emergency repair-generating violations are those for emergency conditions that HPD will attempt to address if the landlord fails to do so.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Lead (000)</td>
<td>The total number of lead-based paint violations issued.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Other emergency (000)</td>
<td>The total number of emergency repair-generating “C” violations issued, excluding those issued for lack of heat and hot water or for lead-based paint. Emergency repair-generating “C” violations are those for conditions classified as immediately hazardous that HPD will attempt to address if the landlord fails to do so.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Nonemergency (000)</td>
<td>The total number issued of “A” violations (non-hazardous), “B” violations (hazardous), and “C” violations that do not call for emergency repairs by HPD.</td>
<td>Division of Enforcement Services</td>
</tr>
<tr>
<td>Total violations removed (000)</td>
<td>Total violations removed during the fiscal year, regardless of the date the violation was issued. A violation is removed once it is deemed corrected based on landlord certification or a follow-up inspection by HPD.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
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<td>-----------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Violations issued and removed in the same fiscal year (%)</td>
<td>The number of violations removed during the fiscal year that were issued in that fiscal year, divided by the total number of violations issued in the same fiscal year.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Emergency violations corrected by owner (%)</td>
<td>Emergency repair-generating violations issued in the fiscal year that were deemed complied, closed as corrected on inspection, or closed as landlord complied, divided by the total number of emergency repair-generating violations issued in the same fiscal year.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Emergency violations corrected by HPD (%)</td>
<td>The proportion of violations closed because repairs were completed by HPD.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Average cost of repair work performed by HPD ($)</td>
<td>Average cost of all repair work completed by HPD. Costs include both payments to contractors and the direct costs of in-house repairs, and are based on the final approved costs of Open Market Orders (OMOs) and Handyperson Work Orders (HWOs).</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Emergency (non-lead) ($)</td>
<td>Average cost of all repair work not involving lead paint abatement completed by HPD. Costs include both payments to contractors and the direct costs of in-house repairs, and are based on the final approved costs of OMOs and HWOs.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Lead ($)</td>
<td>Average cost of all repair work involving lead paint abatement completed by HPD. Costs include both payments to contractors and the direct costs of in-house repairs, and are based on the final approved costs of OMOs and HWOs.</td>
<td>Division of Enforcement Services.</td>
</tr>
<tr>
<td>Total outstanding code compliance cases at start of fiscal year</td>
<td>The number of court cases brought by HPD to enforce City Code provisions that were not yet closed at the start of the fiscal year.</td>
<td>Division of Housing Litigation.</td>
</tr>
<tr>
<td>Code compliance cases closed (%)</td>
<td>The number of cases closed divided by the number of outstanding cases.</td>
<td>Division of Housing Litigation.</td>
</tr>
</tbody>
</table>
Indicator name: Judgments and settlements collected ($000)
Description: The dollar amount received from Housing Court judgments and settlements.
Source: Division of Housing Litigation.
Indicator name: Design projects completed  
Description: The total number of projects for which design was completed during the reporting period.  
Source: DDC’s Project Info database.

Indicator name: Completed early (%)  
Description: The percentage of projects for which design was completed 30 or more days ahead of the baseline schedule, exclusive of programmatic scope changes.  
Source: DDC’s Project Info database.

Indicator name: Completed on time (%)  
Description: Aside from those completed early, the percentage of projects for which design was completed within 30 days of the baseline schedule, exclusive of programmatic scope changes.  
Source: DDC’s Project Info database.

Indicator name: Construction projects completed  
- Infrastructure  
- Human services  
- Cultural institutions and libraries  
- Public safety  
- Schools  
Description: The total number of construction projects in each reporting category that were substantially completed during the reporting period. A project is considered substantially complete when contract work has been finished. For structure projects a Certificate of Occupancy (temporary or final) is required. For infrastructure projects permanent street restoration must be in place.  
Source: DDC’s Project Info database.

Indicator name: Completed early (%)  
Description: The percentage of projects that reached substantial completion 30 or more days ahead of the baseline schedule, exclusive of programmatic scope changes.  
Source: DDC’s Project Info database.

Indicator name: Completed on time (%)  
Description: Aside from those completed early, the percentage of projects that reached substantial completion within 30 days of the baseline schedule, exclusive of programmatic scope changes.  
Source: DDC’s Project Info database.

Indicator name: Lane miles reconstructed  
Description: Total length of roadway fully reconstructed (new concrete base and asphalt topping) during the reporting period, measured in units 12 feet wide and one mile in length.  
Source: DDC’s Project Info database.
Indicator name: Construction completed on schedule (%)
Description: The percentage of street reconstruction projects that were completed within 30 days of the baseline schedule, exclusive of programmatic scope changes.
Source: DDC’s Project Info database.

Indicator name: Sewers constructed (miles)
Description: Total length of sewer lines built during the reporting period.
Source: DDC’s Project Info database.

Indicator name: Construction completed on schedule (%)
Description: The percent of sewer construction projects that were completed within 30 days of the baseline schedule, exclusive of programmatic scope changes.
Source: DDC’s Project Info database.

Indicator name: Sewers reconstructed (miles)
Description: Total length of sewer lines refurbished during the reporting period.
Source: DDC’s Project Info database.

Indicator name: Construction completed on schedule (%)
Description: The percent of sewer reconstruction projects that were completed within 30 days of the baseline schedule, exclusive of programmatic scope changes.
Source: DDC’s Project Info database.

Indicator name: Water mains (new and replaced) (miles)
Description: Total length of water mains newly installed or replaced during the reporting period.
Source: DDC’s Project Info database.

Indicator name: Construction completed on schedule (%)
Description: The percent of water main projects that were completed within 30 days of the baseline schedule, exclusive of programmatic scope changes.
Source: DDC’s Project Info database.

Indicator name: Projects valued less than $1.5 million
Description: The number of projects completed during the reporting period, valued less than $1.5 million.
Source: DDC’s Project Info database.

Indicator name: Average construction duration
- Structures (days)
Description: The average number of consecutive calendar days to complete construction of structures projects valued under $1.5 million during the reporting period.
Source: DDC’s Project Info database.

Indicator name: Street (days)
Description: The average number of consecutive calendar days to complete construction of street reconstruction/resurfacing projects valued under $1.5 million during the reporting period.
Source: DDC’s Project Info database.
Indicator name: Water/sewer (days)
Description: The average number of consecutive calendar days to complete construction of water/sewer projects valued under $1.5 million during the reporting period.
Source: DDC’s Project Info database.

Indicator name: Projects valued greater than $1.5 million
Description: The number of projects completed during the reporting period, valued greater than $1.5 million.
Source: DDC’s Project Info database.

Indicator name: Average construction duration
Description: The average number of consecutive calendar days to complete construction of structures projects valued over $1.5 million during the reporting period.
Source: DDC’s Project Info database.

Indicator name: Street (days)
Description: The average number of consecutive calendar days to complete construction of street reconstruction/resurfacing projects valued over $1.5 million during the reporting period.
Source: DDC’s Project Info database.

Indicator name: Water/sewer (days)
Description: The average number of consecutive calendar days to complete construction of water/sewer projects valued over $1.5 million during the reporting period.
Source: DDC’s Project Info database.

Indicator name: Average cost change for all completed construction contracts (excluding programmatic scope changes) (%)
Description: Average change in the construction budgets for projects that reached substantial completion, as a percent of the original construction budget, exclusive of programmatic scope changes.
Source: DDC’s Project Info database.

Indicator name: Average cost change for all completed consultant design and construction supervision contracts (excluding programmatic scope changes) (%)
Description: Average change in the design and consultant budgets for projects that reached substantial completion, as a percent of the original design and consultant budgets, exclusive of programmatic scope changes.
Source: DDC’s Project Info database.

Indicator name: Projects audited (%)
Description: The percentage of active projects in construction during the reporting period for which at least one Quality Assurance/Site Safety audit was performed. Excludes projects that are under $100,000 and were completed within the first six weeks of the reporting period or started within the last six weeks of the period.
Source: Quality assurance database.
Indicator name: Capital commitment plan committed to within the first six months of the fiscal year (%)
Description: Dollar value of contracts registered within the first six months of the fiscal year, as a percent of total planned capital contracts for the fiscal year.
Source: Contract registrations database.

Indicator name: Post-construction satisfaction surveys
- Number of projects surveyed
Description: The number of construction projects substantially completed during the last quarter of the prior fiscal year through the third quarter of the current fiscal year for which post-construction satisfaction surveys were sent. For the Preliminary Mayor’s Management Report, the reporting period is the last quarter of the prior fiscal year through the first quarter of the current fiscal year. Infrastructure projects involving minimal work at multiple sites throughout the City are typically excluded from surveys.
Source: DDC’s Client Survey database.

Indicator name: Number of surveys sent
Description: The total number of surveys sent for construction projects substantially completed during the reporting period. For each structures project completed, a survey is sent to the Commissioner of the client/sponsor agency. For each infrastructure project completed, surveys are sent to 10 randomly selected residents/businesses located in the vicinity of the work that was done.
Source: DDC’s Client Survey database.

Indicator name: Number of surveys returned
Description: The total number of surveys returned to DDC.
Source: DDC’s Client Survey database.

Indicator name: Rate of overall satisfaction (%)
Description: The percentage of surveys returned with an overall satisfactory rating.
Source: DDC’s Client Survey database.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications received for open competitive civil service exams</td>
<td>The number of applications received by the Division of Citywide Personnel Services for open competitive civil service examinations.</td>
<td>Mainframe computer system (APPS), maintained by the Bureau of Examination, within the Division of Citywide Personnel Services.</td>
</tr>
<tr>
<td>Exams administered on schedule (%)</td>
<td>The percentage of examinations that are administered on the scheduled date.</td>
<td>Mainframe computer system, maintained by the Bureau of Examination, within the Division of Citywide Personnel Services.</td>
</tr>
<tr>
<td>Training sessions evaluated as satisfactory or better (%)</td>
<td>The percentage of total training sessions rated “satisfactory or better” by training participants.</td>
<td>Computer tracking system, maintained by the Bureau of Personnel Development, within the Division of Citywide Personnel Services.</td>
</tr>
<tr>
<td>Average cost of training per employee</td>
<td>The average cost of training per City employee trained during the reporting period. Calculated as a “fully loaded” cost including vendor payments, staff costs, and facility overhead.</td>
<td>Vendor training costs are taken from an internal database maintained by the Division of Citywide Personnel Services and the Agency Chief Contracting Officer. DCAS personnel costs are taken from the City’s Payroll Management System. Overhead costs are calculated based on information in the City’s Financial Management System.</td>
</tr>
<tr>
<td>High-priority NYCAPS work tickets resolved (%)</td>
<td>The percentage of New York City Automated Personnel System (NYCAPS) work tickets involving employee benefits or pay that are resolved during the same pay period in which they are received.</td>
<td>Internal database managed by NYCAPS Central.</td>
</tr>
<tr>
<td>Court space that receives acceptable ratings for cleanliness and maintenance (%)</td>
<td>The percentage of total court space that received an acceptable rating. The State Office of Court Administration (OCA), in conjunction with DCAS, monitors cleanliness and maintenance of court space.</td>
<td>Paper surveys are submitted by OCA and kept on file by the Division of Facilities Management and Construction.</td>
</tr>
<tr>
<td>Non-court space that receives acceptable ratings for cleanliness and maintenance (%)</td>
<td>The percentage of non-court buildings that receive acceptable annual ratings. To receive an acceptable rating, a building has to earn more than 29 out of a possible 47 points.</td>
<td>Annual tenant representative survey.</td>
</tr>
</tbody>
</table>
Indicator name: Average cost of cleaning per square foot
Description: The annual cost of supplies, equipment, and personnel expenses per square foot of space cleaned, including both court and non-court buildings.
Source: Budget.

Indicator name: In-house work orders received (total)
Description: The total number of in-house work orders received by DCAS staff for building repair and maintenance, including requests for locksmiths and steamfitters.
Source: Internal Division of Facilities Management and Construction database.

Indicator name: In-house trade shops work orders received
Description: The number of in-house work orders received by the DCAS trade shops for repair, maintenance or construction, including requests for plumbers, electricians and carpenters.
Source: Internal Division of Facilities Management and Construction database.

Indicator name: In-house trade shops work orders completed within 30 days (%)
Description: The percentage of in-house work orders received by the DCAS trade shops that are completed within 30 days of the request for work.
Source: Internal Division of Facilities Management and Construction database.

Indicator name: Construction projects completed early or on time (%)
Description: The percentage of construction projects completed within 30 days of the baseline schedule, exclusive of proposed scope changes.
Source: Internal Division of Facilities Management and Construction database.

Indicator name: Design projects completed early or on time (%)
Description: The percentage of design projects completed within 30 days of the baseline schedule, exclusive of proposed scope changes.
Source: Internal Division of Facilities Management and Construction database.

Indicator name: Revenue generated from the sale of surplus personal property ($000)
Description: The amount of revenue generated from the sale of surplus goods.
Source: Budget.

Indicator name: Real estate auction bids received ($000)
Description: The dollar amount of bids received from the sale of City-owned property to the private sector at property auctions during the reporting period.
Source: IPIS, a mainframe computer system maintained by the Division of Real Estate Services.

Indicator name: Lease revenue generated ($000)
Description: The revenue generated from the lease of City-owned properties.
Source: IPIS, a mainframe computer system maintained by the Division of Real Estate Services.
Indicator name: Rents collected as a percentage of rents billed
Description: The percentage of rent collected from private sector tenants, as compared to rent billed during the fiscal year.
Source: IPIS, a mainframe computer system maintained by the Division of Real Estate Services.

Indicator name: Short-term lease renewal inspections completed
Description: The number of short-term lease renewal inspections completed by DCAS staff during the reporting period. DCAS leases properties to tenants for non-residential uses on a short-term basis and inspects these properties annually to ensure that they are being used in accordance with the terms of the lease, license or occupancy permit agreement.
Source: IPIS, a mainframe computer system maintained by the Division of Real Estate Services.

Indicator name: Short-term lease renewal inspections completed within 10 business days (%)
Description: The percentage of short-term lease renewal inspections completed within 10 business days from the date that the DCAS short-term leasing unit requests an inspection.
Source: IPIS, a mainframe computer system maintained by the Division of Real Estate Services.

Indicator name: Average number of bidders per bid
Description: The total bids tabulated divided by the total number of bid openings, excluding bids for surplus goods sold by the Department.
Source: Commodity Line Item Purchasing System, a mainframe computer system maintained by the Division of Municipal Supply Services.

Indicator name: Vehicles with highest emission ratings purchased pursuant to Local Law 38 (%)
Description: The percentage of light-duty vehicles purchased for the City through DCAS that are certified with the three highest ratings defined by California Low-Emission Vehicle (LEV) II standards. The three highest ratings are zero emission vehicles (ZEV), advanced technology partial zero emission vehicles (ATPZEV), and partial zero emission vehicles (PZEV). Pursuant to Local Law 38 of 2005, each light and medium-duty vehicle that the City purchases should have the best certified emission rating within its vehicle category while meeting the requirements for the City’s intended use. According to the law, some exceptions apply based on cost and other limited exemptions, including for certain emergency vehicles.
Source: Vehicle Tracking System.

Indicator name: Total energy purchased (British Thermal Units) (trillions)
Description: Total energy purchased as electricity, gas, or steam converted to British Thermal Units (BTUs).
Source: Bills paid by the DCAS Office of Energy Conservation.

Indicator name: Total electricity purchased (kilowatt hours) (billions)
Description: Total electricity purchased in kilowatt hours (kWh).
Source: Bills paid by the DCAS Office of Energy Conservation.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Calls made to 311 (000)</td>
<td>The number of calls made to the Citizen Service Center by dialing 3-1-1 directly; by dialing 212-NEWYORK -- the number available to callers outside the five boroughs of the City or to those callers whose phone service providers have not yet made dialing 3-1-1 available; or by dialing agency call centers or hotlines that were consolidated into 311 operations. Data reported for Fiscal 2003 reflects the period of March through June.</td>
<td>311 Citizen Service Center</td>
</tr>
<tr>
<td>Calls answered in 30 seconds or less (%)</td>
<td>The percent of calls answered by a call center representative in 30 seconds or less. Time begins after the initial recorded message. Data reported for Fiscal 2003 reflects the period of May through June.</td>
<td>311 Citizen Service Center</td>
</tr>
<tr>
<td>Call takers time occupied (%)</td>
<td>The percent of time call center representatives are speaking with callers, researching information for callers, and processing call records. Data reported for Fiscal 2003 reflects the period of May through June.</td>
<td>311 Citizen Service Center</td>
</tr>
<tr>
<td>Non-English calls handled</td>
<td>The number of 311 calls in which the caller was served in a language other than English. Data reported for Fiscal 2003 reflects the period of May through June.</td>
<td>311 Citizen Service Center</td>
</tr>
<tr>
<td>NYC.gov online forms submitted by the public (average monthly)</td>
<td>The average number of instances in which a form available on the City’s website, such as a complaint form or a message to the head of an agency, is submitted electronically. Data reported for Fiscal 2002 reflects the period of January through June.</td>
<td>Enterprise Technology Development.</td>
</tr>
<tr>
<td>NYC.gov online forms available</td>
<td>The number of forms that can be submitted electronically via the City’s website.</td>
<td>Enterprise Technology Development.</td>
</tr>
<tr>
<td>Average days to close cable complaints - All complaints</td>
<td>Average number of calendar days from the time a complaint was received by the agency until they are notified that it was resolved. All complaints are forwarded to the appropriate cable company for handling; the cable company is responsible for resolving the complaints. Complaints included in this average are billing disputes, poor reception or service interruptions and outages, real estate, and other miscellaneous issues.</td>
<td>311 Citizen Service Center</td>
</tr>
</tbody>
</table>
Indicator name: Billing complaints
Description: Average number of calendar days from the time a complaint that involves a billing dispute was received by the agency until they are notified that it was resolved. All complaints are forwarded to the appropriate cable company for handling; the cable company is responsible for resolving the complaints.
Source: 311 Citizen Service Center.

Indicator name: Service complaints
Description: Average number of calendar days from the time a complaint that involves cable television service interruption, outages, or poor reception was received by the agency until they are notified that it was resolved. All complaints are forwarded to the appropriate cable company for handling; the cable company is responsible for resolving the complaints.
Source: 311 Citizen Service Center.

Indicator name: All cable complaints resolved within 30 days (%)
Description: The percent of all cable complaints closed within the reporting period that were resolved within 30 calendar days or less. All complaints are forwarded to the appropriate cable company for handling; the cable company is responsible for resolving the complaints.
Source: 311 Citizen Service Center.

Indicator name: Inspected phones deemed operable (%)
Description: The percent of public pay telephones on City streets that DoITT inspectors found in working order.
Source: Public Pay Telephone Enforcement Unit.

Indicator name: Inspected phones passing scorecard appearance standards (%)
Description: The percent of public pay telephones on City streets that DoITT inspectors found meeting or exceeding the City’s standards for cleanliness and the absence of graffiti, based on a four-point picture-based rating scale. Data reported for Fiscal 2002 reflects the period of March through June.
Source: Public Pay Telephone Enforcement Unit.

Indicator name: Illegal phones removed
Description: The number of public pay telephones on City streets that are removed because they are not authorized or permitted.
Source: Public Pay Telephone Enforcement Unit.
Indicator name: Publications and records acquired
Description: The number of government reports, studies, professional journals, published books and collections of legal statutes and codes the Department has officially accessioned either in print or electronically. For Fiscal 2006, data is based on January to June 2006.
Source: City Hall Library.

Indicator name: Records preserved (000)
Description: The number of images produced in the Department’s microfilm laboratory.
Source: Municipal Archives Division.

Indicator name: Volume of library collection (000)
Description: The number of New York City government reports, books and other publications housed in the Department’s City Hall Library.
Source: City Hall Library.

Indicator name: Information requests received (000)
Description: The total number of in-person, telephone, mail and e-mail requests for research service and information, including vital records, received by the City Hall Library and the Municipal Archives Division.
Source: City Hall Library and Municipal Archives Division.

Indicator name: – City Hall Library (000)
Description: The number of such requests received by the City Hall Library.
Source: City Hall Library.

Indicator name: – Municipal Archives (000)
Description: The number of such requests received by the Municipal Archives Division.
Source: Municipal Archives Division.

Indicator name: – Vital record requests received (000)
Description: The number of applications submitted for search of and/or copies of birth, death, and marriage records.
Source: Municipal Archives Division.

Indicator name: Vital record requests responded to in an average of 12 business days (%)
Description: The percent of vital record requests that were responded to in the prescribed timeframe. Data is calculated based on the number of requests completed during four or five randomly selected days each month.
Source: Municipal Archives Division.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Streets rated acceptably clean (%)</td>
<td>Percent of over 6,000 sample blocks rated acceptably clean by Mayor’s Office field inspectors, based on a seven-point picture-based rating scale. Figures show annual averages based on twice-monthly ratings of the citywide street sample.</td>
<td>Mayor’s Office of Operations.</td>
</tr>
<tr>
<td>Dirty/marginal sanitation sections (out of 234)</td>
<td>The number of sanitation sections rated dirty (less than 50% acceptably clean streets) or marginal (from 50% to 69.9% acceptably clean streets) by Mayor’s Office field inspectors, based on a seven-point picture-based rating scale.</td>
<td>Mayor’s Office of Operations.</td>
</tr>
<tr>
<td>Lots cleaned citywide</td>
<td>Total City-owned and private lots cleaned by DSNY.</td>
<td>Bureau of Cleaning &amp; Collection; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Snow overtime ($000)</td>
<td>Amount of overtime incurred during the season due to snow removal.</td>
<td>DSNY Fiscal Services; Bureau of Planning &amp; Budget.</td>
</tr>
<tr>
<td>Snowfall (inches)</td>
<td>Amount of snow that has fallen during the fiscal year.</td>
<td>Bureau of Cleaning &amp; Collection; Bureau of Planning &amp; Budget.</td>
</tr>
<tr>
<td>Salt used (tons)</td>
<td>Amount of salt used due to snowfall and icy conditions.</td>
<td>Bureau of Cleaning &amp; Collection; Bureau of Planning &amp; Budget.</td>
</tr>
<tr>
<td>Refuse cost per ton (fully loaded) ($)</td>
<td>Cost of curbside and containerized collection and disposal on a per ton basis. This is a “fully loaded” cost including a complete range of direct, indirect and overhead expenses.</td>
<td>Internal reports and budget documents.</td>
</tr>
<tr>
<td>Refuse collection cost per ton ($)</td>
<td>Cost of collecting curbside and containerized refuse on a per ton basis. This is a “fully loaded” cost including a complete range of direct, indirect and overhead expenses.</td>
<td>Internal reports and budget documents.</td>
</tr>
<tr>
<td>Disposal cost per ton ($)</td>
<td>Cost of curbside and containerized refuse disposal on a per ton basis. This is a “fully loaded” cost including a complete range of direct, indirect and overhead expenses.</td>
<td>Internal reports and budget documents.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>----------------</td>
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</tr>
<tr>
<td>Missed refuse collections (%)</td>
<td>Percent of curbside refuse tonnage scheduled for collection but not removed by midnight. Excludes holiday weeks.</td>
<td>Operations Management Division; Bureau of Planning &amp; Budget.</td>
</tr>
<tr>
<td>Refuse tons per truck-shift</td>
<td>Average curbside household refuse tons collected by each truck working an eight-hour shift.</td>
<td>Operations Management Division; Bureau of Planning &amp; Budget.</td>
</tr>
<tr>
<td>Annual tons disposed (000)</td>
<td>Total refuse tonnage disposed by the Department.</td>
<td>Bureau of Waste Disposal; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Tons per day disposed</td>
<td>Average tons of refuse disposed per operational day.</td>
<td>Bureau of Waste Disposal; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Annual tons recycled (000)</td>
<td>Annual tons of recycled materials include residential curbside and containerized, institutional, City office paper, indirect, bulk and private sector recyclables.</td>
<td>Operations Management Division; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Recycled tons per day</td>
<td>Tons of recycled materials per day, including residential curbside and containerized, institutional, City office paper, indirect, bulk and private sector recyclables.</td>
<td>Operations Management Division; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Curbside and containerized recycling diversion rate (%)</td>
<td>Percent of the Department’s residential waste stream that is recycled.</td>
<td>Operations Management Division; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Total recycling diversion rate (%)</td>
<td>Percent of the City’s total waste stream that is recycled.</td>
<td>Operations Management Division; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Recycling summonses issued</td>
<td>Summons issued to residents and commercial establishments for violating recycling regulations.</td>
<td>Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Recycling tons per truck-shift</td>
<td>Average curbside recycling tons collected by each truck working an eight-hour shift.</td>
<td>Operations Management Division; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>----------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Missed Recycling Collection (%)</td>
<td>Percent of curbside and containerized recycling tonnage scheduled for collection but not removed by midnight. Excludes holiday weeks.</td>
<td>Operations Management Division; Bureau of Planning and Budget.</td>
</tr>
<tr>
<td>Recycling cost per ton (fully loaded) ($)</td>
<td>Cost of curbside and containerized recycling and processing on a per ton basis. This is a “fully loaded” cost including a complete range of direct, indirect and overhead expenses.</td>
<td>Internal reports and budget documents.</td>
</tr>
<tr>
<td>Recycling collection cost per ton ($)</td>
<td>Cost of collecting curbside and containerized recyclables on a per ton basis. This is a “fully loaded” cost including a complete range of direct, indirect and overhead expenses.</td>
<td>Internal reports and budget documents.</td>
</tr>
<tr>
<td>Paper recycling revenue per ton ($)</td>
<td>The actual amount of revenue per ton agreed to in the Department’s contracts with paper recyclers.</td>
<td>Bureau of Waste Prevention, Reuse and Recycling records.</td>
</tr>
<tr>
<td>Number of chlorofluorocarbon/freon recoveries</td>
<td>Action taken by the Department in response to requests from the public to remove appliance, which may contain CFC or Freon. Possible outcomes are – CFC/Freon was recovered, appliance did not contain any CFC/Freon, or appliance was missing or inaccessible.</td>
<td>Bureau of Cleaning and Collection; Operations Management Division.</td>
</tr>
<tr>
<td>Private transfer station permits</td>
<td>Total number of private transfer station permits issued by the Department.</td>
<td>Department’s Legal Affairs Division.</td>
</tr>
<tr>
<td>Private transfer station inspections performed</td>
<td>Number of inspections performed by the Department’s permit unit.</td>
<td>Permit inspection unit report.</td>
</tr>
<tr>
<td>Tort cases commenced</td>
<td>The number of tort matters assigned a litigation start date.</td>
<td>New York City Law Information System (NYCLIS).</td>
</tr>
<tr>
<td>Tort dispositions</td>
<td>The number of tort cases resolved through settlement, dismissal, discontinuance, verdicts or insurance takeovers.</td>
<td>New York City Law Information System (NYCLIS).</td>
</tr>
<tr>
<td>Total tort payout ($000)</td>
<td>The amount paid by the City to resolve tort cases through settlement or verdict.</td>
<td>Office of Management and Budget.</td>
</tr>
</tbody>
</table>
Indicator name: Parks rated “acceptable” for overall condition (%)
Description: The percent of parks that pass an inspection based on 16 individual features. If three or more features are rated unacceptable based on the Parks Inspection Program, or if one condition is judged a serious safety hazard, the entire site is rated unacceptable.
Source: Operations & Management Planning Division.

Indicator name: Parks rated “acceptable” for cleanliness (%)
Description: Cleanliness is a subset of overall condition. The percent of parks with acceptable cleanliness is the percent rated acceptable for litter, broken glass, graffiti and weeds or ice, depending on the season.
Source: Operations & Management Planning Division.

Indicator name: Playground safety surfaces rated “acceptable” (%) 
Description: The percent of safety surfaces (impact-absorbing material placed on the ground) in playgrounds that pass an inspection during the reporting period.
Source: Operations & Management Planning Division.

Indicator name: Playground equipment rated "acceptable" (%) 
Description: The percent of play equipment, such as slides and jungle gyms in playgrounds in large and small parks, that passes an inspection during the reporting period.
Source: Operations & Management Planning Division.

Indicator name: Comfort stations in service (in season only) (%)
Description: From April 1st to October 31st, the percent of comfort stations that are open and in service at the time of park inspections.
Source: Operations & Management Planning Division.

Indicator name: Spray showers in service (in season only) (%)
Description: From Memorial Day to Labor Day, the percent of spray showers operating at the time of park inspections. Spray showers are required to be on when the temperature exceeds 80 degrees and children are present.
Source: Operations & Management Planning Division.

Indicator name: Drinking fountains in service (in season only) (%) 
Description: From Memorial Day to Columbus Day, the percent of drinking fountains operating at the time of park inspections.
Source: Operations & Management Planning Division.

Indicator name: Parks with an affiliated volunteer group (%)
Description: The percent of parks that are affiliated with a volunteer group working with Partnerships for Parks.
Source: Partnerships for Parks.

Indicator name: Summonses issued
Description: The number of summonses issued during the reporting period for parking and health code violations including summonses returnable to the Parking Violations Bureau, the Environmental Control Board, Criminal Court, and Traffic Court.
Source: Parks Enforcement Patrol.
Indicator name: Trees planted
Description: All trees planted by the Capital Projects Division and street trees planted by Central Forestry and Horticulture.
Source: Forestry Division and Capital Projects Division.

Indicator name: Trees removed
Description: The number of street and park trees removed by Forestry Operations due to death, disease, permits, and storms.
Source: Forestry Division.

Indicator name: Street trees removed (in response to service request)
Description: The number of dead trees removed by Forestry Operations in response to a service request.
Source: Forestry Division.

Indicator name: - removed within 30 days of service request (%)
Description: The percent of street trees removed within 30 days of a public service request.
Source: Forestry Division.

Indicator name: Trees pruned – block program
Description: The number of street trees pruned in the block program during the reporting period.
Source: Forestry Division.

Indicator name: Annual pruning goal completed (%)
Description: The percent of the funding-based annual pruning goal that was completed during the reporting period.
Source: Forestry Division.

Indicator name: 10-year pruning cycle completed (%)
Description: The percent of trees pruned within the 10-year pruning cycle.
Source: Forestry Division.

Indicator name: Acres restored
Description: The number of acres where 50 percent or more of the native species or individual plants have been replaced or affected.
Source: Natural Resources Group.

Indicator name: Acres improved
Description: The number of acres where at least 25 percent, but less than 50 percent, of the native species or individual plants were replaced or affected.
Source: Natural Resources Group.

Indicator name: Attendance at historic house museums (000)
Description: The number of people who visited DPR’s historic house museums throughout the reporting period.
Source: Historic House Trust.
Indicator name: Monuments receiving annual maintenance (%)
Description: The percent of Park’s monuments and public art in the City’s collection that receive maintenance on a yearly basis.
Source: Art and Antiquities.

Indicator name: Tort cases commenced
Description: The number of tort matters assigned a litigation start date.
Source: New York City Law Information System (NYCLIS).

Indicator name: Tort dispositions
Description: The number of tort cases resolved through settlement, dismissal, discontinuance, verdicts or insurance takeovers.
Source: New York City Law Information System (NYCLIS).

Indicator name: Total tort payout ($000)
Description: The amount paid by the City to resolve tort cases through settlement or verdict.
Source: Office of Management and Budget.

Indicator name: Capital projects completed
Description: The number of capital construction projects completed by DPR’s Capital Projects Division during the reporting period. Construction projects include all individual site projects or any individual sites within a multi-site project contract that are greater than $400,000.
Source: Capital Projects Division.

Indicator name: Capital projects completed on time or early (%)
Description: The percent of capital construction projects completed on time or early, exclusive of programmatic scope changes. Projects completed before the scheduled completion date are considered early; those completed more than 30 days after the scheduled completion date are considered late. All others are considered on time.
Source: Capital Projects Division.

Indicator name: Capital projects completed within budget (%)
Description: The percent of capital construction projects completed during the reporting period that remained within budget, exclusive of programmatic scope changes.
Source: Capital Projects Division.

Indicator name: Greenways added (miles)
Description: The number of miles of greenways (linear, nonmotorized, open space that links parks and communities around the City) completed during the reporting period.
Source: Planning Division.

Indicator name: Lifeguards (calendar year)
Description: The number of lifeguards working at the City’s pools and beaches during the calendar year.
Source: Office of Deputy Commissioner, Operations.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in pool attendance (%) (calendar year)</td>
<td>The percent change in attendance at DPR-managed Olympic and intermediate pools, from the prior to the current calendar year.</td>
<td>Office of Deputy Commissioner, Operations.</td>
</tr>
<tr>
<td>Total recreation center attendance (000)</td>
<td>The total recreation center attendance for seniors, adults, youths and children, and visitors.</td>
<td>Operations &amp; Management Planning Division.</td>
</tr>
<tr>
<td>Total recreation center membership</td>
<td>The total number of memberships issued during the reporting period for seniors, adults, and youths and children.</td>
<td>Operations &amp; Management Planning Division.</td>
</tr>
<tr>
<td>- Seniors</td>
<td>The total number of memberships issued during the reporting period to recreation center members who are 55 and older.</td>
<td>Operations &amp; Management Planning Division.</td>
</tr>
<tr>
<td>- Adults</td>
<td>The total number of memberships issued during the reporting period to recreation center members who are 18 through 54.</td>
<td>Operations &amp; Management Planning Division.</td>
</tr>
<tr>
<td>- Youth and children</td>
<td>The total number of memberships issued during the reporting period to recreation center members who are youths (ages 14-17) and children (ages 6-13).</td>
<td>Operations &amp; Management Planning Division.</td>
</tr>
</tbody>
</table>
Indicator name: Projects and proposals completed and presented to the public
Description: The number of economic development, housing and neighborhood enhancement proposals and planning information and policy analysis projects completed and presented during the fiscal year.
Source: Records maintained by DCP’s Planning Coordination Division.

Indicator name: Economic development and housing proposals
Description: Proposals to encourage growth and development of the City’s central and regional business districts, and developments of new housing and mixed uses in existing and emerging residential neighborhoods in the form of written reports, certified applications for zoning map or text amendments, website postings, and/or public presentations of recommended actions.
Source: Records maintained by DCP’s Planning Coordination Division.

Indicator name: Neighborhood enhancement proposals
Description: Proposals to preserve the character of existing neighborhoods, improve pedestrian and vehicular traffic flow, and enhance the design and use of the City’s public spaces, in the form of written reports, certified applications for zoning map or text amendments, website postings, and/or public presentations of recommended actions.
Source: Records maintained by DCP’s Planning Coordination Division.

Indicator name: Planning information and policy analysis
Description: Projects informing the public of significant trends, procedures and/or policies, in the form of written reports, website postings, and/or public presentations.
Source: Records maintained by DCP’s Planning Coordination Division.

Indicator name: Land use applications referred
- within 6 months (%)
- within 6-12 months (%)
- within 13 months or more (%)
Description: The number of land use applications certified as complete or referred for public review during the fiscal year, and the percent certified or referred within 6 months, 6-12 months, and 13 months or more of receipt.
Source: Land Use Management Information System (LUMIS), a CityNet mainframe computer application maintained by DCP’s Land Use Review Division.
<table>
<thead>
<tr>
<th>Indicator Name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individual landmarks and historic districts designated</td>
<td>The number of interior, exterior and scenic landmarks and the number of historic districts designated by the Commission.</td>
<td>Paper records maintained by LPC Research Department.</td>
</tr>
<tr>
<td>Total number of buildings designated</td>
<td>The number of individually landmarked buildings and the total number of buildings within a historic district that were designated.</td>
<td>Paper records maintained by LPC Research Department.</td>
</tr>
<tr>
<td>Work permit applications received</td>
<td>The number of work permit applications received.</td>
<td>Paper records maintained by LPC Preservation Department.</td>
</tr>
<tr>
<td>Actions taken</td>
<td>The number of actions taken on the work permit applications received. More than one action can be taken on a single application.</td>
<td>Paper and database records maintained by LPC Preservation Department.</td>
</tr>
<tr>
<td>Certificates of No Effect issued within 10 days (%)</td>
<td>The percentage of Certificates of No Effect issued within 10 days of the application being completed. This type of permit is issued when proposed work on a designated structure requires a permit from the Department of Buildings but the proposed work will not affect a protected architectural feature of the structure.</td>
<td>Paper and database records maintained by LPC Preservation Department.</td>
</tr>
<tr>
<td>Expedited Certificates of No Effect issued within two days (%)</td>
<td>The percentage of Expedited Certificates of No Effect issued within two days of the application being completed. This type of permit is issued when the proposed interior work above the second floor of a building requires a Department of Buildings permit and will not affect a protected architectural feature.</td>
<td>Paper and database records maintained by LPC Preservation Department.</td>
</tr>
<tr>
<td>Permits for Minor Work issued within 10 days (%)</td>
<td>The percentage of permits for Minor Work issued within 10 days of the application being completed. This type of permit is issued when the proposed work does not require a Department of Buildings permit, such as window or door replacements.</td>
<td>Paper and database records maintained by LPC Preservation Department.</td>
</tr>
<tr>
<td>Investigations completed</td>
<td>The number of completed investigations of reported incidences of illegal work on designated structures. This can include initial and follow-up investigations.</td>
<td>Paper and database records maintained by LPC Enforcement Department.</td>
</tr>
</tbody>
</table>
Indicator name: Warning letters issued  
Description: The number of warning letters issued for illegal work performed on designated structures.  
Source: Paper and database records maintained by LPC Enforcement Department.

Indicator name: Notices of Violation upheld at the Environmental Control Board (%)  
Description: The percent of Notices of Violation upheld at the Environmental Control Board. This includes violations that were cured by the respondent without appearing at a hearing but does not include cases that are on hold while legal papers are being served, pending cases, or dismissed cases.  
Source: Paper and database records maintained by LPC Enforcement Department.

Indicator name: Archeology applications received  
Description: The number of archeology applications received.  
Source: Paper and database records maintained by LPC Archeology Department.

Indicator name: Archeology applications reviewed within 10 days (%)  
Description: The percent of archeology applications reviewed within 10 days of receipt of a completed application.  
Source: Paper and database records maintained by LPC Archeology Department.
Indicator name: Operating support payments made to Cultural Institutions Group within 5 business days of request (%)
Description: Percent of payments made within five business days of receiving a correct payment requisition, provided, however, that no payment will be made prior to the first business day of the month for which the payment is issued.
Source: “Batch Ledger” Excel spreadsheet maintained by the Department of Cultural Affairs (DCLA).

Indicator name: Program budget line item award notifications made within 15 business days of budget reconciliation (%)
Description: Percent of expense budget line item award letters disseminated to known organizations within 15 business days of reconciliation of adopted budget.
Source: Internal files maintained by the Program Services and Finance Unit.

Indicator name: Cultural Development Fund award notifications made within 15 business days (%)
Description: Percent of Cultural Development Fund award letters disseminated within 15 business days after panel recommendations are acted on by the Commissioner.
Source: Internal files maintained by the Program Services Unit.

Indicator name: Cultural Development Fund payments made within 15 business days of receiving a signed agreement (%)
Description: Percent of Cultural Development Fund award payments distributed within 15 business days of receiving a signed grant agreement (%).
Source: Excel spreadsheet maintained by DCLA.

Indicator name: Program grant final payments made within 15 business days (%)
Description: Percent of final payments for Program grants approved in the City’s Financial Management System within 15 business days after submission of correct payment requisition that was received by June 30th.
Source: Excel spreadsheet maintained by DCLA.

Indicator name: Value of contributed Materials for the Arts (MFTA) materials and equipment ($ millions)
Description: Estimated dollar value of reusable material and equipment donated to the MFTA Program.
Source: Database files maintained by MFTA.

Indicator name: MFTA donors
Description: Number of individuals and businesses that donated reusable material to the MFTA Program.
Source: Database files maintained by MFTA.

Indicator name: MFTA transactions
Description: Number of direct donations to users and visits by not-for-profit organizations, public schools and City agencies to the MFTA warehouse.
Source: Database files maintained by MFTA.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of schools served by MFTA</td>
<td>Number of public schools provided materials and equipment through the MFTA Program.</td>
<td>Database files maintained by MFTA.</td>
</tr>
<tr>
<td>Number of school visits to MFTA</td>
<td>Number of visits to the MFTA warehouse by school representatives.</td>
<td>Database files maintained by MFTA.</td>
</tr>
<tr>
<td>New capital projects initiated (%)</td>
<td>Percent of capital projects new to Agency’s current fiscal year budget and sent to managing agency, for which a full scope of work has been received and capital eligibility verified.</td>
<td>Database files maintained by Capital Projects Unit.</td>
</tr>
<tr>
<td>Percent for Art projects commissioned (%)</td>
<td>Percent of projects in Percent for Art portfolio for which commissions have been awarded.</td>
<td>Internal files maintained by the Percent for Arts Program.</td>
</tr>
<tr>
<td>Number of cultural organizations highlighted through public service announcements</td>
<td>Total number of organizations whose programs are promoted through radio program highlights.</td>
<td>Internal files maintained by DCLA.</td>
</tr>
</tbody>
</table>
Indicator name: Average time to process a standard operator’s license (calendar days)
  – Medallion driver
  – For-hire vehicle driver
Description: Number of calendar days to process an operator’s license from the date of filing a new application to the date of license issuance.
Source: Licensing Division; Applicant Licensing.

Indicator name: Average waiting time at Long Island City licensing facility (hours: minutes)
Description: Average number of hours/minutes a licensee/applicant waited at the licensing facility from time of arrival to the start of service by a TLC customer representative.
Source: Licensing Bureau; Q-Matic System.

Indicator name: License revocation rate (%)
Description: The percentage of licenses revoked against all TLC-licensed drivers.
Source: TLC Office of Legal Affairs.

Indicator name: Car stop compliance rate (Medallions and for-hire vehicles) (%)
Description: The number of medallions and for-hire vehicles in compliance with TLC standards and regulations divided by the total number of vehicles inspected by enforcement as part of random car-stop inspections.
Source: TLC Enforcement Division.

Indicator name: For-hire vehicle base inspection compliance rate (%)
Description: The number of for-hire vehicle bases in compliance with TLC standards and regulations divided by the total number of bases inspected by enforcement as part of random base inspections.
Source: TLC Enforcement Division.

Indicator name: Medallion enforcement: Operation Refusal compliance rate (%)
Description: The number of licensees who complied with service refusal rules, divided by the number of enforcement tests. The Operation Refusal program uses undercover TLC inspectors as prospective taxicab passengers to test taxicab drivers’ compliance with the rules and laws against all forms of passenger service refusal.
Source: TLC Enforcement Division.

Indicator name: Street hail summonses issued to for-hire vehicle drivers
Description: The number of summonses issued to for-hire vehicle drivers for accepting street hails.
Source: TLC Enforcement Division.

Indicator name: Unlicensed for-hire vehicle bases - padlock proceedings initiated
Description: The number of cases in which TLC began proceedings to padlock unlicensed for-hire vehicle bases.
Source: TLC Office of Legal Affairs.
<table>
<thead>
<tr>
<th>Indicator name</th>
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<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medallion safety and emissions inspections conducted</td>
<td>The number of initial and re-test inspections performed for medallion taxicabs as required by a TLC rule that mandates three inspections per year for each taxicab.</td>
<td>TLC Safety and Emissions Division.</td>
</tr>
<tr>
<td>Medallion safety and emissions failure rate</td>
<td>The percentage of medallion taxicabs that failed initial inspection and the percentage of medallion taxicabs that failed re-inspection.</td>
<td>TLC Safety and Emissions Division.</td>
</tr>
<tr>
<td>Medallions confiscated as a result of inspections (%)</td>
<td>The number of medallions confiscated at the safety and emissions facility for various violations as a percentage of the total medallions.</td>
<td>TLC Safety and Emissions Division.</td>
</tr>
<tr>
<td>Average time to close consumer complaints from City residents (calendar days)</td>
<td>Average number of calendar days to close complaints in each reporting category from receipt of complaint to the time a case is scheduled for a hearing or resolved.</td>
<td>Customer Service Department.</td>
</tr>
</tbody>
</table>
PUBL IC SAFETY
AND LEGAL AFFAIRS

New York City Police Department
Fire Department
Department of Correction
Department of Probation
Department of Juvenile Justice
Civilian Complaint Review Board
City Commission on Human Rights
Business Integrity Commission
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major felony crime</td>
<td>Total number of major felony crimes within seven categories, corresponding to New York State Penal Law: murder and non-negligent manslaughter, forcible rape, robbery, felonious assault, burglary, grand larceny, and grand larceny auto. Figures are also listed separately for each category of major felony. The Department's Fiscal 2002 felony crime data does not include the victims of the September 11, 2001 attacks on the World Trade Center.</td>
<td>NYPD CompStat Report.</td>
</tr>
<tr>
<td>Major felony crime in housing developments</td>
<td>Total of seven major felony crimes (murder and non-negligent manslaughter, forcible rape, robbery, felonious assault, burglary, grand larceny, and grand larceny auto) occurring on New York City Housing Authority property, including buildings, grounds and facilities.</td>
<td>NYPD Housing Bureau.</td>
</tr>
<tr>
<td>Major felony crime in transit system</td>
<td>Total of six major felony crimes (murder and non-negligent manslaughter, forcible rape, robbery, felonious assault, burglary, and grand larceny) occurring within New York City Transit Authority trains, stations and facilities.</td>
<td>NYPD Transit Bureau.</td>
</tr>
<tr>
<td>Crime related to domestic violence – murder, rape and felonious assault</td>
<td>The total number of murders, rapes and felonious assaults involving family members who are either related by blood, related by marriage (in-laws), married, have children in common, formerly married to one another (separated or divorced), or live in a family-type arrangement.</td>
<td>NYPD Domestic Violence Unit.</td>
</tr>
<tr>
<td>Narcotics Arrests</td>
<td>Felony, misdemeanor and violation arrests effected citywide for the sale, possession or use of narcotics or marijuana.</td>
<td>NYPD On Line Booking System.</td>
</tr>
<tr>
<td>Guns seized by arrest</td>
<td>The number of illegally possessed pistols, revolvers, shotguns, rifles or assault weapons confiscated incidental to an arrest. Does not include air pistols, air rifles, blank pistols, replicas, black powder firearms, toys, antiques or BB guns.</td>
<td>NYPD Office of Management Analysis and Planning.</td>
</tr>
<tr>
<td>Juvenile arrests for major felonies</td>
<td>Arrests of youth, over 7 and under 16 years of age, for one of the seven major felony crimes.</td>
<td>NYPD On Line Booking System.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>----------------</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
</tr>
<tr>
<td>School Safety - Seven major crimes</td>
<td>All crimes categorized as a major index crime (murder and non-negligent manslaughter, forcible rape, robbery, felonious assault, burglary, grand larceny and grand larceny auto) occurring within all City public schools.</td>
<td>NYPD School Safety Division.</td>
</tr>
<tr>
<td>Other criminal categories</td>
<td>Summary of all other reported felonies and misdemeanors occurring within all City public schools.</td>
<td>NYPD School Safety Division.</td>
</tr>
<tr>
<td>Other incidents</td>
<td>All serious non-criminal incidents occurring within all City public schools.</td>
<td>NYPD School Safety Division.</td>
</tr>
<tr>
<td>Gang motivated incidents</td>
<td>Incidents that involve unlawful conduct committed primarily to benefit the interests of a gang (a group of people with an informal or formal structure, with designated leaders, engaging in or supporting illegal activities).</td>
<td>NYPD Detective Bureau.</td>
</tr>
<tr>
<td>Counterterrorism training (hours) - Uniformed members</td>
<td>Training conducted by members of the Counterterrorism Bureau, Training Bureau, and Community Affairs for members of the Department and other persons (non-members) regarding the prevention, detection and effective response to potential terrorist incidents.</td>
<td>NYPD Deputy Commissioner Counterterrorism.</td>
</tr>
<tr>
<td>Counterterrorism training (hours) - Non-members</td>
<td>Training conducted by members of the Counterterrorism Bureau, Training Bureau, and Community Affairs for members of the Department and other persons (non-members) regarding the prevention, detection and effective response to potential terrorist incidents.</td>
<td>NYPD Deputy Commissioner Counterterrorism.</td>
</tr>
<tr>
<td>Quality-of-life summonses</td>
<td>Summonses returnable to the New York City Criminal Court, the Environmental Control Board, or the Transit Adjudication Bureau for offenses that have a negative impact on City residents, including aggressive panhandling, window washing, unreasonable noise and urinating in public.</td>
<td>NYPD Patrol Services Bureau/ Housing Bureau / Transportation Bureau.</td>
</tr>
<tr>
<td>Unreasonable noise summonses</td>
<td>Summonses, issued by police officers, returnable to the New York City Criminal Court or the Environmental Control Board for violations of the New York City Administrative Code related to excessive noise.</td>
<td>NYPD Chief of Patrol.</td>
</tr>
<tr>
<td>Traffic fatalities (motorists/passengers)</td>
<td>Motor vehicle operators or passengers killed in vehicle accidents.</td>
<td>NYPD Chief of Transportation.</td>
</tr>
<tr>
<td>Traffic fatalities (bicyclists/pedestrians)</td>
<td>Bicyclists and pedestrians killed in vehicle accidents.</td>
<td>NYPD Chief of Transportation.</td>
</tr>
</tbody>
</table>
Indicator name: Total moving violation summonses
Description: Summonses, issued by police officers, returnable to the New York State Traffic Violations Bureau, for infractions to the New York State Vehicle and Traffic Law.
Source: NYPD Chief of Patrol.

Indicator name: Summonses for hazardous violations
Description: A category of moving violation summonses issued for traffic infractions that have been identified by the Department as being the major causes of most accidents, deaths and injuries on the roadways, including the prohibited use of a cellular phone while operating a motor vehicle, disobeying traffic signals, and improper passing and speeding.
Source: NYPD Patrol Services Bureau / Housing Bureau / Transportation Bureau.

Indicator name: Summonses for prohibited use of cellular phones
Description: A category of hazardous violation summonses issued for operating a motor vehicle on a public highway while using a mobile telephone to engage in a call while the vehicle is in motion, as defined by NYS Vehicle and Traffic Law.
Source: NYPD Patrol Services Bureau / Housing Bureau / Transportation Bureau.

Indicator name: DWI-related fatalities
Description: The number of fatalities resulting from motor vehicle accidents that involve intoxicated motorists (Driving While Intoxicated).
Source: NYPD Chief of Transportation.

Indicator name: Courtesy, Professionalism and Respect (CPR) testing
Description: The number of tests conducted by the Department’s Quality Assurance Division, with results shown by category – exceptionally good, acceptable and below standard. These tests are conducted of randomly selected uniformed and civilian personnel to gauge their demeanor and helpfulness during interactions with the public.
Source: NYPD Quality Assurance Division.

Indicator name: Total civilian complaints against members of the service
Description: The number of complaints made by civilians against members of the Department, investigated by the Civilian Complaint Review Board, for allegations of excessive force, abuse of authority, discourtesy and offensive language.
Source: Civilian Complaint Review Board.

Indicator name: Average response time to all crimes in progress (minutes)
Description: The average response time to all critical crimes (such as shots fired, robbery, assault with a weapon), serious crimes (such as larceny from a person, assault not involving a weapon, larceny of an auto) and noncritical crimes (those crimes not involving an imminent threat of personal injury). Response time is measured from the receipt of a call to the time officers arrive on the scene.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Tort cases commenced</td>
<td>The number of tort matters assigned a litigation start date.</td>
<td>New York City Law Information System (NYCLIS).</td>
</tr>
<tr>
<td>Tort dispositions</td>
<td>The number of tort cases resolved through settlement, dismissal, discontinuance, verdicts or insurance takeovers.</td>
<td>New York City Law Information System (NYCLIS).</td>
</tr>
<tr>
<td>Total tort payout ($000)</td>
<td>The amount paid by the City to resolve tort cases through settlement or verdict.</td>
<td>Office of Management and Budget.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>---------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
</tr>
<tr>
<td>Average response time to structural fires (minutes:seconds)</td>
<td>The average time it takes the first responding unit to arrive on the scene of a structural fire, citywide and by borough, counting from the receipt of an alarm.</td>
<td>FDNY Computer Aided Dispatch(CAD) System/STARFIRE.</td>
</tr>
<tr>
<td>Average annual cost of an engine company ($ millions)</td>
<td>The average cost to operate an engine company for a year, calculated based on the total costs including direct and indirect personnel costs, other than personal service costs, leasing, City overhead and fringe costs, divided by the total number of engine companies.</td>
<td>FDNY Bureau of Budget Services.</td>
</tr>
<tr>
<td>Average annual cost of a ladder company ($ millions)</td>
<td>The average cost to operate a ladder company for a year, calculated based on the total costs including direct and indirect personnel costs, other than personal service costs, leasing, City overhead and fringe costs, divided by the total number of ladder companies.</td>
<td>FDNY Bureau of Budget Services.</td>
</tr>
<tr>
<td>Fire safety education presentations</td>
<td>The number of events conducted by the Fire Safety Education Unit at schools, libraries, street fairs, block parties, and senior citizen and neighborhood community centers.</td>
<td>FDNY Bureau of Intergovernmental Affairs.</td>
</tr>
<tr>
<td>Civilian fire fatalities</td>
<td>The number of people, excluding firefighters, who died as a result of injuries sustained in a fire. The Department's Fiscal 2002 civilian fire fatality data does not include the victims of the September 11th attacks on the World Trade Center.</td>
<td>FDNY Bureau of Fire Investigation.</td>
</tr>
<tr>
<td>Completed inspections performed by fire prevention staff</td>
<td>The number of checks of a premise or location by civilian personnel of the Department against established standards, such as the Administrative Code, the Rules of the City of New York and other FDNY rules and regulations.</td>
<td>FDNY Bureau of Fire Prevention.</td>
</tr>
<tr>
<td>Field force inspections</td>
<td>The number of inspections of commercial and residential buildings performed by fire units within designated administrative districts.</td>
<td>FDNY Field Units.</td>
</tr>
<tr>
<td>Investigations</td>
<td>The number of investigations by fire marshals into the causes and origins of fires and other fire-related offenses.</td>
<td>FDNY Bureau of Fire Investigation.</td>
</tr>
</tbody>
</table>
Indicator name: Average response time to life-threatening medical emergencies by ambulance units (minutes:seconds)
Description: The average time for the first responding ambulance unit to arrive on the scene of a life-threatening medical emergency, including incidents of cardiac arrest, choking, unconsciousness, difficulty breathing, and major burns and trauma, counting from the time the Department’s dispatcher receives an emergency call from a 911 operator.
Source: FDNY Computer Aided Dispatch (CAD) System/Emergency Medical Service.

Indicator name: Average response time to life-threatening medical emergencies by fire units (minutes: seconds)
Description: The average time for the first responding fire unit to arrive on the scene of a life-threatening medical emergency, including incidents of cardiac arrest, choking, unconsciousness, difficulty breathing, and major burns and trauma, counting from the time the Department’s dispatcher receives an emergency call from a 911 operator.
Source: FDNY Computer Aided Dispatch (CAD) System/STARFIRE.

Indicator name: Combined response time to life-threatening medical emergencies by ambulance and fire units (minutes:seconds)
Description: The average time in which either an ambulance or fire unit arrives at the scene of a life-threatening medical emergency, based upon the first unit to arrive.
Source: FDNY Computer Aided Dispatch (CAD) System/STARFIRE/Emergency Medical Service.

Indicator name: Response time of less than 10 minutes to Advanced Life Support medical emergencies by Advanced Life Support ambulances (%)
Description: The percent of responses by Advanced Life Support ambulances that arrive on the scene of an Advanced Life Support medical emergency in less than 10 minutes, counting from the time the Department’s dispatcher receives an emergency call from a 911 operator.
Source: FDNY Computer Aided Dispatch (CAD) System/Emergency Medical Service.

Indicator name: Average cost of ambulance tours per day ($)
Description: The cost of Emergency Medical Service operations for a single ambulance unit per tour per day. This is a “fully loaded” calculation including direct and indirect personnel costs, overhead, capital and leasing.
Source: FDNY Bureau of Budget Services.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total incident responses</td>
<td>The total number of incidents requiring on-site coordination or coordination from OEM.</td>
<td>OEM Database.</td>
</tr>
<tr>
<td>On-site coordination</td>
<td>The number of emergency events responded to by an Interagency Coordinator for the purposes of coordinating the City’s actions on scene, provide first hand notification to City officials and to coordinate the provision of resources.</td>
<td>OEM Database.</td>
</tr>
<tr>
<td>Monitored from OEM Watch Command</td>
<td>The number of emergency events monitored and coordinated from the OEM Watch Command. Actions include impact assessment, internal and external notifications, Agency inquiries and logistical support.</td>
<td>OEM Database.</td>
</tr>
<tr>
<td>Emergency Operations Center activations</td>
<td>The number of activations of the Emergency Operations Center.</td>
<td>OEM Database.</td>
</tr>
<tr>
<td>Field drills</td>
<td>The number of field drills held by the Agency.</td>
<td>OEM Division of Preparedness.</td>
</tr>
<tr>
<td>Tabletop drills</td>
<td>The number of tabletop and functional exercises conducted by the Agency.</td>
<td>OEM Division of Preparedness.</td>
</tr>
<tr>
<td>Participation in drills coordinated by other agencies</td>
<td>The number of drills and exercises that Agency staff participate in with other agencies (federal, State and local), jurisdictions and entities (private and nonprofit).</td>
<td>OEM Division of Preparedness.</td>
</tr>
<tr>
<td>Government employees trained in emergency response</td>
<td>The total number of City, State and federal government employees taking part in OEM-sponsored training programs related to emergency response, including Incident Command System training sessions. Employees are trained to respond to a variety of scenarios, such as chemical, biological, nuclear, radiological and explosives incidents.</td>
<td>OEM Training and Exercises.</td>
</tr>
<tr>
<td>Emergency preparedness education – residents</td>
<td>The total number of residents who attended OEM-sponsored public preparedness presentations.</td>
<td>OEM External Affairs.</td>
</tr>
</tbody>
</table>
Indicator name: Emergency preparedness education – private/non-profit/government
Description: The total number of people who attended OEM-sponsored preparedness presentations in their workplace.
Source: OEM External Affairs.

Indicator name: Newly certified Community Emergency Response Teams (CERT)
Description: The number of community-based non-profit organizations that have completed federally-sponsored training required to be certified as a Community Emergency Response Team.
Source: OEM Division of External Affairs.
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Escapes</td>
<td>The number of inmates who escaped from DOC custody.</td>
<td>DOC Security database.</td>
</tr>
<tr>
<td>Suicides</td>
<td>The number of inmate deaths that were ruled a suicide by the medical examiner.</td>
<td>DOC Security database.</td>
</tr>
<tr>
<td>Average cost per inmate per year ($)</td>
<td>The average cost to house an inmate for an entire year, calculated as total Department expenditures minus revenues, divided by the average daily population.</td>
<td>DOC Administration.</td>
</tr>
<tr>
<td>Searches</td>
<td>The number of searches conducted by uniformed staff.</td>
<td>DOC Security database.</td>
</tr>
<tr>
<td>Weapons recovered</td>
<td>The number of weapons recovered during searches.</td>
<td>DOC Security database.</td>
</tr>
<tr>
<td>Stabbings and slashings</td>
<td>The number of inmate altercations that were determined to be a stabbing or slashing by medical staff.</td>
<td>DOC Security database.</td>
</tr>
<tr>
<td>Assaults on staff</td>
<td>The number of inmate assaults on DOC staff.</td>
<td>DOC Security database.</td>
</tr>
<tr>
<td>Fight/assault infractions</td>
<td>The number of fights and assault infractions that were processed by the Department’s adjudication unit.</td>
<td>DOC Security database.</td>
</tr>
<tr>
<td>Jail-based arrests of inmates</td>
<td>The number of inmates who were arrested for committing criminal offenses while in DOC custody.</td>
<td>DOC Security database.</td>
</tr>
<tr>
<td>Inmate health clinic visits</td>
<td>The number of inmate visits to medical staff.</td>
<td>DOC Strategic Planning and Programs database.</td>
</tr>
<tr>
<td>Average inmate waiting time (minutes)</td>
<td>The average number of minutes an inmate waits to see medical staff at a facility clinic.</td>
<td>DOC Strategic Planning and Programs database.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
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<td>-------------------------------------------------------------------------------</td>
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<td>---------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Jail cells unavailable (short-term repair) (%)</td>
<td>The percent of jail cells in need of short-term repair.</td>
<td>DOC Custody Management database.</td>
</tr>
<tr>
<td>Population as percent of capacity (%)</td>
<td>The percent of open and ready beds that are occupied by inmates.</td>
<td>DOC Population Research database.</td>
</tr>
<tr>
<td>Inmates delivered to court</td>
<td>The number of deliveries of inmates to court during the reporting period.</td>
<td>DOC Criminal Justice Bureau database.</td>
</tr>
<tr>
<td>On-trial inmates delivered to court on time (%)</td>
<td>The percent of inmates who are on trial that were delivered to court on time.</td>
<td>DOC Criminal Justice Bureau database.</td>
</tr>
<tr>
<td>Inmates transported directly to community-based service sites upon discharge through Rikers Island Discharge Enhancement (RIDE) program</td>
<td>Number of inmates transported directly to community-based service sites upon discharge, with planned follow-up by service providers, through the Rikers Island Discharge Enhancement (RIDE) program.</td>
<td>DOC Strategic Planning and Programs database.</td>
</tr>
<tr>
<td>Average daily attendance in school programs</td>
<td>The average daily attendance of inmates in Department of Education (DOE) school programs. Data for this performance measure include both the attendance of inmates mandated to attend school (16 and 17 year olds), and those for whom DOC and DOE are required to provide educational services upon their request (18 to 21 year olds).</td>
<td>DOC Strategic Planning and Programs database.</td>
</tr>
<tr>
<td>Average daily number of inmates in vocational skills training programs</td>
<td>The average daily number of inmates attending vocational development programs.</td>
<td>DOC Strategic Planning and Programs database.</td>
</tr>
<tr>
<td>Victim Identification Notification Everyday (VINE) system registrations</td>
<td>The number of individuals who completed the registration process and have received a personal identification number to access the VINE system for information concerning the transfer or release date of an inmate.</td>
<td>DOC Strategic Planning and Programs database.</td>
</tr>
<tr>
<td>VINE confirmed notifications</td>
<td>The number of notifications for which registrants entered a Personal Identification Number (PIN) when notified by VINE of a release or transfer of an inmate.</td>
<td>DOC Strategic Planning and Programs database.</td>
</tr>
</tbody>
</table>
Indicator name: Pre-Sentence Investigation Reports on adult cases submitted 24 hours prior to scheduled hearing (%)
Description: The percent of reports, mandated by statute for convicted adult defendants, that are submitted to courts 24 hours before scheduled day of sentencing. The Fiscal 2003 actual represents data collected from the months March through June 2003 only.
Source: Borough Offices/Adult Investigations Unit

Indicator name: Family Court cases with Investigations and Reports submitted 5 days prior to appearance for juvenile cases (%)
Description: The percent of reports for juvenile cases prepared at the direction of the Family Court for the purpose of aiding the courts in reaching an appropriate decision or disposition, submitted to the court 5 days prior to appearance. This indicator measures on-time performance for all types of investigations except 10 Day Remand cases.
Source: Borough Offices/Juvenile Operations

Indicator name: High-risk probationers supervised per Probation Officer
Description: The average number of probationers that are considered to be high risk (based on a risk score for violent recidivism) assigned to a casebearing Probation Officer. These probationers have frequent contacts with Probation Officers and are subject to home visits and frequent drug testing.
Source: Adult Restructuring Tracking System / Statistical Tracking, Analysis & Reporting System

Indicator name: Adult probationer rearrest rate (monthly average) (%)
Description: The monthly number of adult probationers arrested divided by the total number of individuals supervised, aggregated based on the reporting period.
Source: Statistical Tracking, Analysis & Reporting System

Indicator name: Juvenile probationer rearrest rate (monthly average) (%)
Description: The monthly number of juvenile probationers arrested divided by the total number of individuals supervised, aggregated based on the reporting period.
Source: Statistical Tracking, Analysis & Reporting System

Indicator name: Juvenile Delinquency cases diverted from court through adjustment (%)
Description: The percent of eligible Juvenile Delinquency cases diverted from court through adjustment to other services such as substance abuse treatment and counseling.
Source: Borough Offices/Juvenile Operations

Indicator name: Youth participating in Esperanza (monthly average)
Description: The average number of eligible youth who were active participants in the Esperanza program during the reporting period. Esperanza, created during Fiscal 2004, offers youth a community-based, intensive family-centered supervision model which serves as an alternative to state placement.
Source: Borough Offices/Juvenile Operations
Indicator name: Combined average length of stay (ALOS) in secure & non-secure detention (days)
Description: The average number of days between the admission date and release date of all youth released from either secure detention or non-secure detention.
Source: Comprehensive Justice Information System (CJIS).

Indicator name: Average daily cost per juvenile in detention ($)
Description: The average daily dollar value of all secure and non-secure detention costs (including staff salaries and fringe benefits, contracts and indirect costs) divided by the average daily population.
Source: Financial Management System.

Indicator name: Youth-on-youth assaults/altercations with injury
Description: The number of reported instances of assaults and altercations between youth resulting in physical injury requiring medical attention.
Source: Incident Database.

Indicator name: Youth-on-staff assaults/altercations with injury
Description: The number of reported instances of youth altercations or assaults on staff that result in a physical injury.
Source: Incident Database.

Indicator name: Escapes in secure detention
Description: The number of youth who escape from a secure detention facility, court-related services, or medical/mental health service while in the custody of secure detention staff.
Source: Incident Database.

Indicator name: Abscond rate in non-secure detention (%)
Description: The number of youth who abscond from a non-secure group home, field site, court-related service, or medical/mental health service while in the custody of non-secure detention staff as a percentage of the number of youth admitted to non-secure detention.
Source: Incident Database.

Indicator name: Searches
Description: The total number of scheduled, unscheduled and random searches conducted by facility staff.
Source: Group Oriented Analysis of Leadership (GOALS) Unit, GOALS database.

Indicator name: Weapon and narcotic recoveries
Description: The number of instances in which weapons or narcotics were found.
Source: Incident Database.

Indicator name: Youth who received medical screening within 24 hours of admission (%)
Description: The percent of youth who receive medical screening within 24 hours of admission.
Source: Medical Service Contractor.
Indicator name: Residents seen within 24 hours of Sick Call Report (%)
Description: The percent of residents who were seen by medical staff within 24 hours of submitting a sick call request.
Source: Medical Service Contractor.

Indicator name: Youth who received mental health services (%)
Description: The number of youth referred for mental health services as a percentage of all direct admissions to detention.
Source: Mental Health Contractor.

Indicator name: General healthcare cost per youth per day ($)
Description: The average daily dollar value of all medical and mental health care contracts, related counseling staff (including salaries and fringe benefits), and indirect costs, divided by the average daily population.
Source: Financial Management System.

Indicator name: Readmission rate (%)
Description: The percent of youth admitted to DJJ custody during the reporting period with at least one prior admission.
Source: Comprehensive Justice Information System (CJIS).

Indicator name: Youth with medical/mental health needs released with a discharge plan (%)
Description: The percentage of youth identified with serious medical/mental health needs who were released with a discharge plan to a parent, guardian or a State facility. Fiscal 2004 data reflects September 2003 through June 2004.
Source: Discharge Planning Database.
Indicator name: Total civilian complaints against uniformed members of the New York City Police Department
Description: The number of complaints made by civilians against members of the New York City Police Department, investigated by the CCRB, for allegations of excessive force, abuse of authority, discourtesy and offensive language.
Source: CCRB Complaint Tracking System.

Indicator name: Full investigations as a percentage of total cases completed (%)
Description: The percent of all cases on the Board’s docket that were closed during the reporting period after being fully investigated.
Source: CCRB Complaint Tracking System.

Indicator name: Closed allegations with findings on the merits (%)
Description: The percent of allegations fully investigated and closed as substantiated, exonerated or unfounded. The Board renders findings on the merits when sufficient evidence has been gathered to allow a factual conclusion to be made.
Source: CCRB Complaint Tracking System.

Indicator name: Average case completion time for full investigations (days)
Description: The average number of days to complete an investigation, measured from the date CCRB received the complaint to the date when the Board renders a final decision.
Source: CCRB Complaint Tracking System.

Indicator name: Age of docket (by date of report) (%)
Description: The percent of open cases, listed by age from the date the complaint was reported to CCRB.
Source: CCRB Complaint Tracking System.

Indicator name: Age of cases when substantiated (by date of incident) (%)
Description: The percent of cases that were substantiated and referred to NYPD for disciplinary action, listed by age from the date of incident.
Source: CCRB Complaint Tracking System.

Indicator name: Officers disciplined (excluding pending and filed cases) (%)
Description: The percent of substantiated complaints reviewed by NYPD where the police officer received some sort of discipline. This excludes pending cases and those in which officers were no longer employees of the Department when the case was reviewed.
Source: New York City Police Department.

Indicator name: Average successful mediation case completion time (days)
Description: The average number of days required for completion of cases referred to mediation, from the date a complaint is received by CCRB, to the date a complaint is closed through mediation.
Source: CCRB Complaint Tracking System.
Indicator name: Age of mediation docket (by date of referral to mediation) (%)
Description: The age of cases referred to mediation, listed by age from the date the complaint was referred to the mediation unit from an investigation unit.
Source: CCRB Complaint Tracking System.
Indicator name: Total tort cases pending
Description: The number of tort cases (such as personal injury cases) that have not yet been disposed (resolved).
Source: New York City Law Information System (NYCLIS)

Indicator name: Tort cases commenced – Citywide
Description: The number of tort matters assigned a litigation start date.
Source: New York City Law Information System (NYCLIS)

Indicator name: Tort dispositions – Citywide
Description: The number of tort cases resolved through settlement, dismissal, discontinuance, verdicts or insurance takeovers.
Source: New York City Law Information System (NYCLIS)

Indicator name: Total tort payout – Citywide ($000)
Description: The amount paid by the City to resolve tort cases through settlement or verdict.
Source: Office of Management and Budget

Indicator name: Referred cases filed for prosecution (%)
Description: The percent of cases involving juveniles that are filed for prosecution by the Family Court Division following a completion of the investigation phase (identifying, locating and deposing crime victims, interviewing police personnel and determining the legal sufficiency of the cases).
Source: Management Information Services

Indicator name: Crime victims assessed for community-based services (%)
Description: The percentage of juvenile crime victims assessed by Department attorneys or paraprofessionals who were referred to community-based services.
Source: Management Information Services

Indicator name: Juvenile conviction rate (%)
Description: The Family Court Division’s conviction rate for juveniles, whether by plea bargains or trials.
Source: Management Information Services
Indicator name: Complaints
Description: The number of complaints containing allegations of criminal activity, corruption or conflicts of interest, as well as service complaints, received via the internet, telephone, walk-ins and conventional mail. Not all complaints received fall under DOI’s jurisdiction.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Caseload
Description: The number of case investigations in progress.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Cases closed
Description: The number of investigation cases closed after having been substantiated or unsubstantiated.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Cases closed with significant impact (%)
Description: The percentage of all cases closed by DOI that resulted in referrals for criminal prosecution, arrest, disciplinary action, civil or administrative action, or Conflicts of Interest Board action, and/or that resulted in Department recommendations for policy and procedure changes.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Referrals for criminal prosecution
Description: The number of referrals made to Federal, state and local prosecutors’ offices as a result of information obtained from an investigation.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Resulting in arrests
Description: The number of arrests stemming from referrals for criminal prosecution by DOI to Federal, state and local prosecutors’ offices as a result of information obtained from an investigation by DOI.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Referrals for civil and administrative action
Description: The number of referrals made to federal, State and City agencies for an action to be taken. Civil actions may include recoupment, restitution and recommendations for the initiation of lawsuits to collect damages. Administrative actions may include policy recommendations where written and/or verbal recommendations for City or agency changes in policy or procedures are made.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Policy and procedure recommendations to City agencies
Description: The number of formal written recommendations by the Department for citywide or agency-specific changes in policies and procedures resulting from DOI investigations.
Source: Case Analysis Case Tracking System (CACTIS).
Indicator name: Restitution, Fines and Forfeiture Ordered ($)
Description: Restitution is money paid to the City as compensation for monetary losses due to misconduct. It can be court ordered in criminal or civil cases or paid pursuant to voluntary agreements between the City and the individuals or entities responsible for the City’s losses. Fines are the imposition of monetary penalties levied by a court, administrative tribunal, or agency disciplinary office upon an individual or company convicted of either a criminal or civil offense. Forfeiture is the seizure of assets that were used in the commission of a crime or the proceeds of a crime. The indicator measures the dollar value ordered or agreed to during the reporting period as a result of DOI investigations.
Source: DOI offices of Inspector General and General Counsel.

Indicator name: Restitution Collected ($)
Description: Restitution is money paid to the City as compensation for monetary losses due to misconduct. The indicator measures the dollar amount received by DOI on behalf of the City during the reporting period.
Source: DOI offices of Inspector General and General Counsel.

Indicator name: Recoupment ($)
Description: Recoupment is the recovery and satisfaction of debt owed to the City and others, including the reinstatement of fines or taxes collected. Recoveries may include contract adjustments or credits, the recovery of City equipment or property, or reimbursements. The indicator measures the dollar value of recoveries made by DOI on behalf of the City during the reporting period.
Source: DOI offices of Inspector General and General Counsel.

Indicator name: Average time to complete a case (days)
Description: The length of time to complete a case investigation as a function of the case's complexity from intake to when the case is closed.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Major Investigations
Description: Investigations involving an elected official, employee of the Mayor's Office, Assistant Commissioner or higher in a City agency, systemic corruption in an agency involving numerous prosecutions, and where the amount of government funds stolen exceeds $500,000.
Source: Case Analysis Case Tracking System (CACTIS).

Indicator name: Significant Investigations
Description: Investigations involving a mid-level manager in a City agency below Assistant Commissioner, investigations referred by the Conflicts of Interest Board, Whistleblower investigations, where the amount of government funds stolen exceeds $100,000 but is less than $500,000, and cases not falling under the Major Investigations category at the discretion of the Inspector General.
Source: Case Analysis Case Tracking System (CACTIS)
Indicator name: Routine Investigations
Description: Investigations involving customary or regular investigations which do not fall under the Major or Significant categories.
Source: Case Analysis Case Tracking system (CACTIS)

Indicator name: Background investigations closed within six months (%)
Description: The percent of investigations of candidates for decision-making or sensitive City jobs closed within six months or less.
Source: Background Unit computerized database.

Indicator name: Time to notify agencies of childcare workers with criminal records after receipt from the State Division of Criminal Justice Services (days)
Description: The average number of days from DOI’s receipt of positive results from the State Division of Criminal Justice Services to date of notification letter from DOI to affected agencies of childcare employees.
Source: Fingerprint Unit computerized database.

Indicator name: Arrest notifications received for current or former childcare workers
Description: The number of arrest notifications received for current or former childcare workers fingerprinted by DOI.
Source: Fingerprint Unit computerized database.

Indicator name: Corruption Prevention and Whistleblower lectures conducted
Description: The number of lectures conducted by DOI at City agencies.
Source: Offices of the Inspectors General computerized database.

Indicator name: Individuals attending lectures
Description: Number of City employees attending corruption prevention and whistleblower lectures.
Source: Offices of the Inspectors General

Indicator name: VENDEX name checks completed within 30 days (%)
Description: The percent of all name and background checks of companies, as well as their principals, doing business with the City completed within 30 days.
Source: Vendor Information Exchange System (VENDEX) database.

Indicator name: Companies monitored by IPSIG program
Description: The number of companies who agree to enter into an Independent Private Sector Inspectors General (IPSIG) agreement that require companies retain an independent monitor, at its own expense, to review and to report on those aspects of their operation identified as problematic from the standpoint of responsibility and business integrity. IPSIG agreements are entered into with DOI and the participating agency, and usually require Law Department approval.
Source: Offices of the Independent Private Sector Inspectors General (IPSIG).
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<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Complaint investigations completed (%)</td>
<td>The percent of pending complaint investigations and pre-complaint resolutions completed during the reporting period.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>Pre-complaint resolutions</td>
<td>The number of resolutions of potential allegations of Human Rights violations prior to the actual filing of a complaint.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>Cases filed by type of complaint</td>
<td>The number of filed cases, listed by type of complaint.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>Employment discrimination (%)</td>
<td>The percent of complaints of discrimination in the workplace where more than four workers are employed.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>Housing discrimination (%)</td>
<td>The percent of complaints regarding discrimination in most types of housing.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>Public accommodation discrimination (%)</td>
<td>The percent of complaints of discrimination in places that provide goods and services to the general public.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>Bias-related harassment (%)</td>
<td>The percent of complaints regarding bias-related harassment, defined as threats, intimidation or coercion with a discriminatory motivation.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>Cases closed by type of closure</td>
<td>The number of closed cases, listed by type of closure.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>No probable cause determination (%)</td>
<td>The percent of closed cases where the Commission does not believe the claim of discrimination can be proven in court.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
<tr>
<td>Probable cause determination (%)</td>
<td>The percent of closed cases where the Commission believes a claim of discrimination can be proven in court.</td>
<td>Case Tracking System, Law Enforcement Bureau.</td>
</tr>
</tbody>
</table>
Indicator name: Administrative cause (%)
Description: The percent of cases that are closed based on, but not limited to, failure to locate complainant, failure of complainant to appear, failure of complainant to accept a reasonable settlement offer, complainant's disruptive conduct, complainant's request for dismissal, or the belief that the prosecution of the complaint will not serve the public interest.
Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Settlement (%)
Description: The percent of cases that the parties agree to terms that will resolve and close the complaint.
Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Cases referred to the Office of Administrative Trials and Hearings
Description: The number of cases with a finding of probable cause for discrimination that have been referred for trial to the Office of Administrative Trials and Hearings.
Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Average value of cash settlement ($) 
Description: The average cash settlement amount for resolved cases.
Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Modifications for accessibility 
Description: The number of modifications made to housing accommodations, public accommodations, or workplaces in order to allow for accessibility for individuals with disabilities.
Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Average age of complaint caseload (years)
Description: The average number of years a case has been in progress from the date of filing through resolution of the complaint.
Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Cases pending by age
Description: The number of open cases still in progress for each respective age group including those that are pending appeal.
Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Caseload
Description: The number of pending cases at the end of the fiscal year including those pending appeal.
Source: Case Tracking System, Law Enforcement Bureau.
Indicator name: Conferences, workshops and training sessions
Description: The number of conferences, workshops and training sessions provided for a variety of groups and community organizations on the Human Rights Law, cultural diversity, and conflict resolution.
Source: Community Relations Bureau, Research Division.

Indicator name: Community based technical assistance
Description: The number of technical assistance sessions, including one-on-one or less formal group assistance, that field staff provide to the community, individuals and professional groups. Most assistance includes responding to human rights inquiries on disability, housing and immigrant and professional groups, pre-complaint intervention and information on community concerns such as intergroup conflict and multicultural initiatives.
Source: Community Relations Bureau, Research Division.

Indicator name: School based training sessions conducted
Description: The number of workshops and training sessions on the Human Rights Law, cultural diversity, conflict resolution and peer mediation provided to students, teachers, parents, and administrators in schools.
Source: Community Relations Bureau, Research Division.
Indicator name: Cases offered conference or trial calendar dates within 5 business days of the requested date (%)
Description: The percent of cases for which OATH was able to provide a hearing date within five business days of the date requested.
Source: OATH Calendar Unit.

Indicator name: Average adjournment time (business days)
Description: The average number of business days for which adjournments are granted.
Source: OATH Calendar Unit.

Indicator name: Settlement rate (%)
Description: The percentage of cases that are disposed of by settlement, either at the referring agency or at OATH.
Source: OATH Calendar Unit.

Indicator name: Days to issue decisions after record is closed
Description: The number of business days it took OATH to issue a decision after the record is closed.
Source: OATH Calendar Unit.

Indicator name: Cases with decisions issued within targeted number of business days (%)
Description: The percent of cases for which decisions were issued within the targeted number of business days after the record is closed.
Source: OATH Calendar Unit.

Indicator name: Facts and conclusions adopted by agency (%)
Description: The percent of facts and conclusions issued by OATH that were accepted and adopted by agency heads.
Source: OATH Calendar Unit.
<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Carting background investigations completed</td>
<td>The total number of background investigations completed for new and renewal carting license and registration applications and for new principals or key employees of existing license holders.</td>
<td>Trade Waste Assigned Tracking System.</td>
</tr>
<tr>
<td>Carting licenses approved</td>
<td>The number of new and renewal carting licenses approved after completion of background investigations on the applicant company, principals and key employees.</td>
<td>Licensing Unit and Management Information System (MIS).</td>
</tr>
<tr>
<td>Carting registrations approved</td>
<td>The number of new and renewal carting registrations approved after completion of background investigations.</td>
<td>Licensing Unit and Management Information System (MIS).</td>
</tr>
<tr>
<td>Average time to approve carting licenses (days)</td>
<td>The average number of days to process and approve new and renewal carting license applications from the date of filing of the application to the date of approval by the Legal Unit. This does not include applications that undergo long-term investigations and are subsequently approved.</td>
<td>Management Information System (MIS) and Operations.</td>
</tr>
<tr>
<td>Average time to approve carting registrations (days)</td>
<td>The average number of days to process and approve new and renewal carting registration applications from the date of filing of the application to the date of approval by the Legal Unit. This does not include applications that undergo long-term investigations and are subsequently approved.</td>
<td>Management Information System (MIS) and Operations.</td>
</tr>
<tr>
<td>Carting applications pending</td>
<td>The number of new and renewal carting license and registration applications pending from the date of the filing of the application to the current indicator period. This does not include applications slated for denial or under long-term investigation.</td>
<td>Management Information System (MIS).</td>
</tr>
<tr>
<td>Average age of pending carting applications (days)</td>
<td>The average number of days of new and renewal license and registration applications pending from the date of the filing of the application to the current indicator period. This does not include applications slated for denial or under long-term investigation.</td>
<td>Management Information System (MIS).</td>
</tr>
<tr>
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<td>Source</td>
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<tr>
<td>----------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------------------</td>
</tr>
<tr>
<td>Violations issued to private carters</td>
<td>The number of violations issued to private carters for violating the Agency’s law and rules, ranging from dirty trucks to unlicensed or unregistered trade waste removal activity.</td>
<td>Trade Waste Enforcement Unit.</td>
</tr>
<tr>
<td>Public wholesale market background investigations completed</td>
<td>The total number of background investigations completed for new and renewal public wholesale market applications and for Commission-issued photo identifications.</td>
<td>Markets Assigned Tracking System.</td>
</tr>
<tr>
<td>Public wholesale market registrations approved</td>
<td>The number of new and renewal public wholesale market registrations approved after completion of background investigations.</td>
<td>Licensing Unit and Management Information System (MIS).</td>
</tr>
<tr>
<td>Violations issued at public wholesale markets</td>
<td>The number of violations issued to wholesalers and businesses operating in the public wholesale markets for violating the Agency’s laws and rules, ranging from littering to vehicle engine idling over 3 minutes.</td>
<td>Security and Enforcement Section; NYC Environmental Control Board.</td>
</tr>
<tr>
<td>Indicator name</td>
<td>Description</td>
<td>Source</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------------</td>
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</tr>
<tr>
<td>Average wait time on customer assistance helpline (minutes)</td>
<td>Average wait time from receipt of call to live-operator pick-up.</td>
<td>Interactive Voice Response (IVR) systems and program applications maintained in the parking violation and taxpayer assistance phone units and the 311 Customer Service Center.</td>
</tr>
<tr>
<td>Average response time for mail and e-mail correspondence (days)</td>
<td>Average time from receipt of correspondence until response is issued.</td>
<td>Chronological file of mail received in the Department’s Correspondence Unit.</td>
</tr>
<tr>
<td>Average turnaround time for in-person parking ticket hearings (minutes)</td>
<td>Average time it takes from customer request for hearing to the completion of hearing by an Administrative Law Judge.</td>
<td>Q-matics system program in each Borough Business Center; survey methods used in the Bronx Parking Violations Help Center.</td>
</tr>
<tr>
<td>Average time to issue decision for a parking ticket hearing by-mail/web (days)</td>
<td>Average time from receipt of request for hearing until decision is issued.</td>
<td>Chronological file of hearings maintained in the Department’s Adjudication Division.</td>
</tr>
<tr>
<td>Average time to issue decision for parking ticket appeals (days)</td>
<td>Average time from receipt of appeal to issuance of decision.</td>
<td>Chronological file of appeals maintained in the Department’s Adjudication Division.</td>
</tr>
<tr>
<td>Average time to process refunds (days)</td>
<td>Average time from receipt of refund request until issuance of refund.</td>
<td>Chronological file of refund requests maintained by the Department’s Refunds and Adjustments Unit.</td>
</tr>
<tr>
<td>Time to render tax conciliation decision (%)</td>
<td>The percent of business cases decided and closed within the designated time period from the receipt of conciliation requests to the issuance of decisions.</td>
<td>Computer program maintained within the Department’s Conciliations Unit.</td>
</tr>
<tr>
<td>Filed property assessment appeals resulting in reductions (%)</td>
<td>Percentage of all appeals that led to downward revision of property assessments through the remission process.</td>
<td>The NYC Tax Commission’s annual report.</td>
</tr>
</tbody>
</table>
Indicator name: Liens declared defective (%)
Description: Portion of liens sold in any given lien sale that are returned to the Department for action within a year following the sale.
Source: Data maintained by a Department consultant for lien sales.

Indicator name: Field audit cases closed within 1 year (%)
Description: The percent of field audit cases decided and closed within 1 year from start of audit to actual case closing.
Source: Data maintained by the Department’s Audit Division.

Indicator name: Average amount collected from a closed field audit case ($000)
Description: Average revenue collected per field audit closed during the fiscal year.
Source: Data maintained by the Department’s Audit Division.

Indicator name: Business tax revenue collected from non-filers (%)
Description: Percent of overall business tax revenues paid by non-filers after being audited.
Source: Non-filer data maintained by the Department’s Audit Division and collections data maintained by the Department’s Tax Policy Division.

Indicator name: Parking summonses processable (%)
Description: Percentage of summonses received by New York City’s parking violations offices that were successfully processed because they matched the Summons Tracking and Accounts Receivable System (STARS) or Department of Motor Vehicles (DMV) database records of vehicles in certain key fields.
Source: STARS report maintained on mainframe computer.

Indicator name: Parking summonses paid online (%)
Description: Total number of parking summonses payments made through the Internet as a percent of the total number of paid parking violation summonses.
Source: Computer reports maintained by the Department’s Tax Policy Division.

Indicator name: Average time to record and index property documents (days)
- Manhattan
- Bronx
- Queens
- Brooklyn
Description: Average time from the receipt of property records to completion of the entry process. Staten Island property documents are recorded at the Richmond County Clerk’s office. Data reported for Fiscal 2003 reflects the period of July through December.
Source: Spreadsheet report maintained in the Department’s City Register Division.

Indicator name: Returned outgoing mail (%)
Description: Percentage of property tax rebate checks returned to the Department that are not deliverable due to invalid address.
Source: Data maintained by the Department’s Information Technology Division.
<table>
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<tr>
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</thead>
<tbody>
<tr>
<td>New York City Industrial Development Agency (IDA) projects - Contracts closed</td>
<td>The number of projects closed by IDA in order for commercial and industrial businesses, as well as not-for-profit organizations, to undertake capital investments and improvements in New York City. At closing, contracts are signed; companies can then access benefits.</td>
<td>Transaction Services Division.</td>
</tr>
<tr>
<td>- Projected jobs committed in connection with closed contracts</td>
<td>The number of jobs that companies retain and create in connection with closed IDA projects. The data is compiled in the year that the transaction closes and may include the estimated number of new jobs projects are expected to create during the term of the contract.</td>
<td>Transaction Services Division.</td>
</tr>
<tr>
<td>- Total City tax revenues generated in connection with closed contracts ($ millions)</td>
<td>The net present value of the estimated total City tax revenues generated by closed NYCIDA projects, using an input-output model developed by the U.S. Department of Commerce. The data is extrapolated in the year that the transaction closes and reflects the total City tax revenue impact of these projects during the term of the contract.</td>
<td>Transaction Services Division.</td>
</tr>
<tr>
<td>Total value of City funding agreements between NYCEDC and non-City entities ($ millions)</td>
<td>The total value of funding agreement contracts between NYCEDC and non-City entities by which funds are provided to those entities to implement projects that result in public betterment. Funding agreements are primarily used to finance capital projects, but in some cases may be used to fund equipment or to provide operating support.</td>
<td>Budget; Funding Agreements Team.</td>
</tr>
<tr>
<td>Non-City investment leveraged as a result of funding agreements ($ millions)</td>
<td>The non-City investment leveraged (federal, State and/or private) as a result of the City’s contribution through the funding agreement.</td>
<td>Budget; Funding Agreements Team.</td>
</tr>
<tr>
<td>New private investment related to sale/lease of City-owned property ($ millions)</td>
<td>The net present value of the total investment of private entities in connection with the sale or lease of City-owned property. Private investment includes land sale or lease, and hard (site work and building construction) and soft (architecture and engineering) development costs. The data is extrapolated in the year that the transaction closes (land sale closing or lease execution), and reflects the anticipated total private investment associated with these projects.</td>
<td>Real Estate.</td>
</tr>
</tbody>
</table>
Indicator name: Projected jobs created or retained in connection with the sale/lease of City-owned property
  - Permanent jobs
  - Construction jobs
Description: The number of permanent jobs that companies retain and create as a result of development by the sale or lease of City-owned property, and the number of construction jobs generated by the sale or lease of City-owned property. The data is compiled in the year that the transaction closes and may include the estimated number of new jobs these projects are expected to create.
Source: Real Estate.

Indicator name: New York City unemployment rate (%)
Description: Average unemployment rate of New York City residents.

Indicator name: Visitors to New York City (millions) (calendar year)
Description: Number of visitors to New York City in each calendar year.
Source: NYC & Co.
<table>
<thead>
<tr>
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<tbody>
<tr>
<td>Complaint processing time</td>
<td>Percent of valid complaints that were resolved within the specified time periods.</td>
<td>Consumer Services Division.</td>
</tr>
<tr>
<td>- Within 0-20 days (%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Within 21-50 days (%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Within 51-90 days (%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Complaints resolved to the satisfaction of the business and consumer (%)</td>
<td>Percent of complaints resolved in mediation where the business and consumer mutually agree upon the outcome.</td>
<td>Consumer Services Division.</td>
</tr>
<tr>
<td>Restitution awarded ($000)</td>
<td>The dollar value of restitution awarded but not necessarily paid to consumers from businesses in complaint cases. Restitution comes from two main sources: Amounts awarded by the Consumer Services Division after mediation and amounts awarded by the Adjudication Division after an agency hearing.</td>
<td>Consumer Services Division and Adjudication Division.</td>
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<tr>
<td>Settlements by Legal Division</td>
<td>Fines collected as a result of actions by lawyers through pre-trial or trial settlements.</td>
<td>Legal Services Division.</td>
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<tr>
<td>License Law compliance rate (%)</td>
<td>Percent of all inspected businesses that are required to have a license and were found to have that license at the time of inspection.</td>
<td>Enforcement Division.</td>
</tr>
<tr>
<td>Consumer Protection Law refund and receipt compliance rate (%)</td>
<td>Percent of all businesses in compliance with refund (i.e., refund policy is adequately posted) and receipt (i.e., name and address of business appear on receipt) regulations upon a DCA inspection.</td>
<td>Enforcement Division.</td>
</tr>
<tr>
<td>Weights &amp; Measures Law compliance rate</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Gasoline pumps (%)</td>
<td>Percent of gasoline pumps and fuel trucks that accurately dispense indicated amounts during meter inspections.</td>
<td>Enforcement Division.</td>
</tr>
<tr>
<td>- Fuel trucks (%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inspected stores complying with tobacco regulations (%)</td>
<td>Percent of tobacco vendors who did not illegally sell tobacco products to minors during undercover operations.</td>
<td>Enforcement Division.</td>
</tr>
</tbody>
</table>
Indicator name: Compliance on follow-up inspection after a previous tobacco violation (%)
Description: Percent of tobacco vendors who did not repeat the illegal sale of tobacco products to minors during undercover operations.
Source: Enforcement Division.

Indicator name: Current number of licensed home improvement contractors
Description: The number of all currently licensed home improvement contractors.
Source: Licensing Division.

Indicator name: Licensing Center wait time (minutes)
Description: Average wait time from time of arrival to service at Licensing Center windows.
Source: Q-matic system maintained by the Department’s Licensing Division.

Indicator name: Number of fines collected within 45 days of assessment (%)
Description: The number of fines collected within 45 days of assessment as a percent of the total number of non-payment plan fines imposed.
Source: Collections, Adjudication, and Legal Divisions.

Indicator name: Current number of legally operating sidewalk cafes
Description: The number of all currently licensed sidewalk cafes combined with the number of unlicensed sidewalk cafes that hold a letter from DCA granting permission to operate during the application process.
Source: Licensing Division.
<table>
<thead>
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<tbody>
<tr>
<td>New businesses served through NYC Business Solutions</td>
<td>Number of unique businesses and entrepreneurs placing a service request for the first time with NYC Business Solutions (includes NYC Business Solutions Centers, Customer Service Center, and Business Outreach Team).</td>
<td>Division of Business and District Development.</td>
</tr>
<tr>
<td>Service requests processed by NYC Business Solutions</td>
<td>Number of individual requests for service placed by businesses and entrepreneurs with NYC Business Solutions (includes NYC Business Solutions Centers, Customer Service Center, and Business Outreach Team).</td>
<td>Division of Business and District Development.</td>
</tr>
<tr>
<td>Financing facilitated by NYC Business Solutions Centers ($000)</td>
<td>Dollar amount of financing that NYC Business Solutions has helped businesses to receive through third party lenders.</td>
<td>Division of Business and District Development.</td>
</tr>
<tr>
<td>Businesses receiving emergency assistance through the NYC Business Solutions Business Outreach Team</td>
<td>Number of businesses receiving emergency assistance through the Business Solutions’ Business Outreach Team.</td>
<td>Division of Business and District Development.</td>
</tr>
<tr>
<td>Value of Energy Cost Savings Program (ECSP) savings for businesses ($000)</td>
<td>Total estimated annual dollar value of utility discounts for businesses approved for ECSP benefits during the fiscal year.</td>
<td>Division of Business and District Development.</td>
</tr>
<tr>
<td>Jobs created or retained by ECSP</td>
<td>Total number of full-time employees at time company was approved for ECSP benefits.</td>
<td>Division of Business and District Development.</td>
</tr>
<tr>
<td>Value of Lower Manhattan Energy Program (LMEP) savings for commercial tenants (cumulative) ($000)</td>
<td>Cumulative annual dollar value of savings on electrical utility costs of all buildings receiving LMEP benefits.</td>
<td>Division of Business and District Development.</td>
</tr>
<tr>
<td>Commercial tenants added to LMEP (cumulative)</td>
<td>Cumulative number of commercial tenants within buildings approved for LMEP benefits.</td>
<td>Division of Business and District Development.</td>
</tr>
<tr>
<td>Value of grants dispensed through Industrial Relocation Grants (IRG) ($000)</td>
<td>Total dollar value of grants dispensed to eligible businesses.</td>
<td>Division of Business and District Development.</td>
</tr>
</tbody>
</table>
Indicator name: Jobs created or retained by IRG
Description: Total number of full-time employees at time of grant approval.
Source: Division of Business and District Development.

Indicator name: Number of new jobseekers registered through the Workforce1 Career Center system
Description: The number of new jobseekers registered in the Workforce1 Career Center system.
Source: Division of Workforce Development.

Indicator name: Workforce1 system-wide placements
Description: Number of jobseekers registered with the Workforce1 Career Center system who found employment during the given time period.
Source: Division of Workforce Development.

Indicator name: Average acceptably clean BID sidewalk ratings (%)
Description: Percent of sample blocks in selected Business Improvement Districts (BIDs) rated acceptably clean by Mayor’s Office field inspectors, based on a seven-point picture-based rating scale. Ratings are averaged across 24 BIDs which perform sanitation services and for which data is available for the reporting periods currently presented. Figures show averages based on monthly ratings of each BID.
Source: Mayor’s Office of Operations.

Indicator name: Value of Local Development Corporations (LDC) funding ($ millions)
Description: Total dollar value of Mayoral and City Council-allocated funds granted to LDCs for commercial revitalization projects.
Source: Business Development Division.

Indicator name: Businesses newly certified in Empire Zones (calendar year)
Description: Number of businesses within Empire Zones in New York City that were newly certified within the previous calendar year to receive State Empire Zone incentives.
Source: Empire State Development Corporation.

Indicator name: Value of capital investments made in Empire Zones ($ millions) (calendar year)
Description: Dollar value of capital investments made by Empire Zone certified businesses within the previous calendar year.
Source: Empire State Development Corporation.

Indicator name: Jobs created in Empire Zones (calendar year)
Description: The number of new full-time equivalent jobs created by Empire Zone certified companies within the previous calendar year.
Source: Empire State Development Corporation.
Indicator name: Newly certified businesses in Minority/Women Owned Business Enterprise Program
Description: Number of businesses in the New York City 13-county metropolitan area, ownership of which is at least 51 percent by women and/or minorities, that have been newly certified by SBS to be published in SBS’ Minority/Women Owned Business Enterprise Program directory.
Source: Division of Economic and Financial Opportunity.

Indicator name: Newly certified businesses in Locally Based Enterprise Program
Description: Number of construction and construction-related firms that have been newly certified by SBS as locally-based enterprises. To qualify, a firm must have had average revenues of less than $2 million for the previous three years and be based in New York City.
Source: Division of Economic and Financial Opportunity.
NON-MAYORAL AGENCIES

Public Libraries

City University of New York
<table>
<thead>
<tr>
<th>Indicator name</th>
<th>Description</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average weekly scheduled hours</td>
<td>The total amount of scheduled public service hours at all libraries/branches divided by the number of locations.</td>
<td>Library schedule of hours.</td>
</tr>
<tr>
<td>Libraries open seven days per week (%)</td>
<td>Libraries/branches open 7 days per week during non-summer months (fall, winter and spring) as a percent of the total locations.</td>
<td>Library schedule of hours.</td>
</tr>
<tr>
<td>Libraries open six days per week (%)</td>
<td>Libraries/branches open 6 days per week as a percent of the total locations.</td>
<td>Library schedule of hours.</td>
</tr>
<tr>
<td>Circulation (000)</td>
<td>The total number of library materials, e.g., books, periodicals, and other materials, checked out or renewed at all library locations.</td>
<td>Library automation system software.</td>
</tr>
<tr>
<td>Reference queries (000)</td>
<td>The total number of reference questions asked of library staff by patrons in person, telephone, e-mail, and chat room.</td>
<td>Brooklyn Public Library: annual reference survey; New York Public Library: quarterly reader service statistics report; and Queens Borough Public Library: quarterly reference sample report.</td>
</tr>
<tr>
<td>Electronic visits to website (000)</td>
<td>The total number of visits to the library website. The numbers reported for New York Public branch libraries include activity for both branch and research facilities.</td>
<td>In house and consultant reports.</td>
</tr>
<tr>
<td>Computers for public use</td>
<td>Computers used by the public in public areas. The numbers reported for New York Public branch libraries include activity for both branch and research facilities.</td>
<td>In house and consultant reports.</td>
</tr>
<tr>
<td>Program sessions</td>
<td>The total number of programs conducted by library staff for the public.</td>
<td>Library staff reports.</td>
</tr>
<tr>
<td>Total library attendance (000)</td>
<td>The total number of people visiting all library/branch locations.</td>
<td>Turnstile figures for patrons entering the library/branch, gathered from all library systems’ locations.</td>
</tr>
</tbody>
</table>
Indicator name: High school students participating in college preparation program (College Now)
Description: The number of high school students participating in College Now during an academic year. College Now programs, offered at each college, help prepare students for college-level work. College Now offers college-level courses as well as remediation in reading, writing and math.
Source: CUNY Office of Academic Affairs.

Indicator name: Students conditionally admitted to senior colleges who successfully complete remedial summer instruction as a requirement for enrollment (%)
Description: The proportion of students participating in the University Summer Immersion Program who are skills-proficient by its end. Conditionally-admitted students have met the criteria for admittance to a baccalaureate program but have not demonstrated reading, writing and math proficiency by the beginning of summer.
Source: University Applications Processing Center, CUNY Office of Academic Affairs, and CUNY Office of Institutional Research and Assessment.

Indicator name: Community college and second year baccalaureate students who pass CUNY’s writing ability test for attainment of associate degree or movement to next year in senior college (%)
Description: The percent of students taking the CUNY Proficiency Exam (CPE) for the first time in a given fall term who have passed the exam one year later. The CPE is a written exam in which students demonstrate their competence in academic literacy by composing essays on written passages and data. Students must pass the exam to earn an associate degree or to pursue upper-division studies.
Source: CUNY Office of Assessment.

Indicator name: Mean SAT score of enrolled freshmen in baccalaureate programs
Description: The mean SAT score first-time freshmen enrolled in the Fall into CUNY’s seven senior colleges (Baruch, Brooklyn, City, Hunter, Lehman, Queens and York) who are current graduates (graduated on or after June 1st) of domestic high schools (excludes GED’s and graduates of foreign high schools). SEEK (Search for Education, Elevation, and Knowledge) program students are excluded. Prior graduates, GEDs and foreign students are not required to submit SAT scores for admission. Candidates for the SEEK program are required to submit SAT scores, but only to determine that the candidate does not meet the regular admission criteria and therefore qualifies for the program.
Source: CUNY Office of Institutional Research and Assessment.

Indicator name: Baccalaureate degree seeking students admitted who enroll (%)
Description: The percent of students admitted to a CUNY baccalaureate program (met regular admissions criteria and passed or were exempt from basic skills tests) in the fall term who enroll in a CUNY baccalaureate program that fall.
Source: CUNY Office of Institutional Research and Assessment.
Indicator name: Honors College student enrollment
Description: The number of students enrolling in the CUNY Honors College program. The Honors College provides educational opportunities for academically gifted students citywide. The program includes financial support, interdisciplinary seminars, and access to instructional technology, dedicated mentors, internships and study abroad, as well as a Cultural Passport.
Source: CUNY Office of Institutional Research and Assessment

Indicator name: One-year (fall-to-fall) student retention rate
- Baccalaureate programs (%)
Description: The percent of regularly-admitted full-time, first-time freshmen who are still enrolled the fall term following the fall of entry into a baccalaureate program. For example, students entering CUNY as full-time, first-time freshmen in Fall 2000 must be enrolled at CUNY in Fall 2001 to be counted as retained.
Source: CUNY Office of Institutional Research and Assessment

Indicator name: One-year (fall-to-fall) student retention rate
- Associate programs (%)
Description: The percent of regularly-admitted, full-time, first-time freshmen who are still enrolled the fall term following the fall of entry into an associate program. For example, students entering CUNY as full-time, first-time freshmen in Fall 2000 must be enrolled at CUNY in Fall 2001 to be counted as retained.
Source: CUNY Office of Institutional Research and Assessment

Indicator name: Students graduating within 6 years
- Baccalaureate programs (%)
Description: The percent of regularly-admitted, full-time freshmen who earn a CUNY degree within six years of entry. For example, full-time, first-time, bachelor’s degree-seeking students entering CUNY in Fall 1995 must earn a degree by the end of August 2001 to be counted as having graduated. Graduation rates are reported for the fiscal year corresponding with the end of the 6-year period.
Source: CUNY Office of Institutional Research and Assessment

Indicator name: Students graduating within 6 years
- Associate programs (%)
Description: Percentage of regularly-admitted, full-time freshmen who earn a CUNY degree within six years of entry. For example, full-time, first-time, associate degree-seeking students entering CUNY in Fall 1995 must earn a degree by the end of August 2001 to be counted as having graduated. Graduation rates are reported for the fiscal year corresponding with the end of the 6-year period.
Source: CUNY Office of Institutional Research and Assessment

Indicator name: Students passing the New York State Teacher Certification Examination (%)
Description: The percent of students who pass the Liberal Arts and Sciences New York State Teacher Certification Examination in a given academic year.
Source: New York State Education Department
Indicator name: Students passing the National Council Licensure Examination for Registered Nurse (%)
Description: The percent of students who pass the NCLEX-RN in a given calendar year.
Source: New York State Education Department

Indicator name: Instructional hours delivered by full-time faculty (Fall)
- Community colleges (%)
Description: The percent of total hours of community college course instruction taught by full-time members of CUNY’s faculty in the Fall term.
Source: City University Personnel System and CUNY Office of Institutional Research and Assessment

Indicator name: Instructional hours delivered by full-time faculty (Fall)
- Senior colleges (%)
Description: The percent of total hours of senior college course instruction taught by full-time members of CUNY’s faculty in the Fall term.
Source: City University Personnel System and CUNY Office of Institutional Research and Assessment
**Agency Resources**

**Indicator name:** Expenditures  
**Description:** Actual and planned expenditures across all units of appropriation in an agency’s expense budget. This does not include capital resources (see Capital commitments, below).  

**Indicator name:** Revenues  
**Description:** Funds collected by agency revenue-generating operations. Does not include State and federal monies and routine City tax collections.  
**Source:** The Office of Management and Budget. Data prior to Fiscal 2007 is consistent with previous Mayor’s Management Reports. Fiscal 2007 revenues are derived from the City’s Financial Management System and include anticipated closing adjustments. Fiscal 2007 targets and Preliminary Fiscal 2008 targets reflect the City’s January 2007 Financial Plan. Updated Fiscal 2008 targets are consistent with the City’s Fiscal 2008 Adopted Budget. The Health and Hospitals Corporation and the New York City Housing Authority self-report revenue information.

**Indicator name:** Personnel  
**Description:** The total employees, from all funding sources, active on the final day of the reporting period. Among the civilian workforce, non-full-time employees and seasonal employees are counted as full-time equivalents (FTEs), adjusting for the proportion of a full-time salary that they earn. FTEs were not included in this data prior to December 2001.  
**Source:** The Office of Management and Budget. Fiscal 2007 personnel reflect the number of employees active on June 30, 2007. Fiscal 2007 targets and Preliminary Fiscal 2008 targets are consistent with the City’s January 2007 Financial Plan. Updated Fiscal 2008 targets are based on the Fiscal 2008 Adopted Budget.

**Indicator name:** Overtime paid  
**Description:** The total amount of overtime paid to employees during the period.  
**Source:** The Office of Management and Budget. Data prior to Fiscal 2007 may have changed in accordance with the City’s change to reporting budget-based overtime costs rather than the payroll-based overtime earnings reported in previous annual Mayor’s Management Reports. Annual overtime figures prior to Fiscal 2007 reported here represent the City’s final overtime financials for the relevant fiscal year. Fiscal 2007 overtime figures are derived from the City’s Financial Management System. The Health and Hospitals Corporation and the New York City Housing Authority self-report overtime information.
Indicator name: Capital commitments
Description: The value of contracts for capital projects that the agency is authorized to register and actually registers. Capital projects include construction work and some other categories of procurements, including computer hardware and software, heavy equipment and vehicles. Some construction projects counted within a given agency’s commitment total may be managed by other agencies.
Source: The Office of Management and Budget. Data prior to Fiscal 2007 is consistent with previous Mayor’s Management Reports. Fiscal 2007 targets and Preliminary Fiscal 2008 targets are consistent with the January 2007 Financial Plan. Updated Fiscal 2008 capital commitment targets are consistent with the April 2007 Capital Commitment Plan. The School Construction Authority self-reports capital commitment data.

Indicator name: Human services contract budget
Description: Total amount budgeted or actually obligated for human services contracts. This data is shown for seven agencies that together account for over 75 percent of the City total in this category. These agencies are: Department of Health and Mental Hygiene, Human Resources Administration, Administration for Children’s Services, Department of Homeless Services, Department for the Aging, Department of Youth and Community Development and Department of Small Business Services.

Indicator name: Work Experience Program (WEP) participants assigned
Description: The number of WEP participants assigned to agency activities at the close of the reporting period.