

**Collaborating
to Deliver
Results**

MAYOR'S ACTION PLAN FOR NEIGHBORHOOD SAFETY



PARTNER AGENCIES & OFFICES

The Mayor's Action Plan for Neighborhood Safety (MAP) is pioneering a 21st century crime reduction approach that goes beyond traditional law enforcement. The initiative works in 15 NYCHA developments, bringing together neighborhood residents and government agencies to reduce crime. Strategies aim to address concentrated disadvantage and physical disorder, and promote neighborhood cohesion and strong citywide networks.

During the first year, MAP initiated a first wave of physical improvements, such as lighting improvements, expanded programming such as job training, and strengthened police/resident engagement with the extension of community center hours for the first time in 30 years. Between Fiscal Years 2015 and 2016, violent crime increased in the MAP 15 by 10.1%, compared to a citywide increase of 3.95 % and a 12.44% decrease in non-MAP NYCHA developments. Notably, shootings in the MAP developments are down 17.1% between Fiscal Years 2016 and 2015, compared with a decrease of 14.42 % citywide and a decrease of 14.55% at non-MAP NYCHA developments. Though Fiscal Year 2016 violent crime figures are higher than during Fiscal 2015, the net result is that violent crime is down 2.2 % since the start of MAP in Fiscal Year 2014. As MAP initiatives build at developments and reach a critical mass, it is anticipated that the generally downward trend in violent crime will continue.

PEOPLE

COMMUNITY ENGAGEMENT

The partnership of residents in the MAP developments and surrounding neighborhoods is critical to the effectiveness of the initiative. This past spring, the Mayor's Office of Criminal Justice worked directly with residents, partner community organizations and city agencies to plan and execute Open House events in all fifteen of the MAP developments. These events focused on promoting safe and healthy summers throughout the MAP 15 and making direct connections with youth and young adults. At the Open House events, MAP engaged over 1500 residents, including 350 young people, providing them with information on MAP offerings and resources in their neighborhoods across all 15 sites. Highlights from the MAP Open House Series include:

- Partnering with the New York City Youth Council, the Red Hook Community Justice Center and the NYPD Housing Bureau Community Affairs on "A Night Out for the Youth Anti-Violence Basketball Tournament."
- Working with the Van Dyke Houses Cornerstone Program to bring youth and the officers of PSA 2 together for a "Friday Night Social" where teens and officers could interact in a pressure-free environment.
- Bringing the Brownsville Resident Association, the Brownsville Partnership and Shape Up NYC together for a Community Beautification Block Party that included a garden plot clean up and outdoor fitness class.
- Collaborating with the Bushwick Houses Resident Association and Department for the Aging on the "Bushwick Community Day" event that connected youth and seniors for an intergenerational resource fair.

- DFTA
- DOP
- DPR
- DYCD
- HRA
- NYCHA
- NYPD

Center for
Economic
Opportunity

Mayor's Office
of Criminal
Justice

Mayor's Office
to Combat
Domestic
Violence

Mayor's Office
of Operations

EMPLOYMENT

This past year MOCJ convened a working group of city partners including the Young Men's Initiative (YMI), NYCHA Resident Economic Empowerment & Sustainability (REES), the Center for Economic Opportunity, Small Business Services, Jobs First, the Center for Youth Employment and other thought partners to craft a MAP employment strategy that targets at-risk young adults ages 18-24.

The MAP employment strategy aims to leverage existing employment outlets and resources by zeroing in on and revamping "recruitment," "take-up," and "retention" strategies. To better understand the "take up" (participation and engagement) question, MOCJ and YMI partnered with the Center for Court Innovation to conduct focus groups. The focus groups included young adults from Brownsville, Van Dyke and Butler Houses—MAP sites with high young adult unemployment and interested potential community and employment partners. The resulting report, released in August 2016, highlighted the personal and institutional barriers to program engagement and employment and recommended key changes to help address those barriers: teaching hands-on technical skills in different sectors to build actual qualifications and experience; concrete connections to paid jobs and internships that could help youth gain necessary experience and build their social capital; and mentors from the community with similar backgrounds who can support the youth in their transitions to the working world, and help the youth bridge the multiple worlds (e.g., professional, neighborhood) that they must navigate. The study results will inform the greater MAP employment strategy.

MAP is also working with Crime Lab New York to develop a method of identifying young adults at risk of being involved in a shooting in order to make sure we reach the right young people for this intervention.

PLACES

IMPROVED INFRASTRUCTURE

The integrity of physical infrastructure in support of safe spaces remains a top priority at the MAP sites. Installation of new permanent exterior site lighting has been completed at Boulevard, Bushwick, Polo Grounds and Stapleton Houses. Permanent lighting at Butler, Castle Hill, Ingersoll, St. Nicholas and Van Dyke Houses is on target for completion by the end of 2016. Permanent lighting at Queensbridge Houses, the largest public housing complex in the country, will begin during Fall 2016. Permanent lighting installations at all 15 sites are scheduled to be completed over the next two fiscal years, along with closed circuit television and layered access projects.

LIGHT STUDY

In March 2016, MAP launched an extensive light study aimed at understanding the impact of well-lit spaces on crime, which took place at 40 NYCHA developments beyond the 15 MAP developments. With input from the residents of these 40 developments and the NYPD, 400 units of additional temporary lighting were strategically placed within these developments across the city for six months spanning spring and summer, when crime traditionally peaks. Crime Lab New York is evaluating the impact of the additional lighting installations on outdoor crime, and analyzing resident survey results to determine how lighting influenced perceptions of safety and neighborhood cohesion. The final report, slated for the end of 2016, will inform how the City invests in permanent outdoor lighting moving forward.

CRIME PREVENTION THROUGH ENVIRONMENTAL DESIGN (CPTED)

Great design can be the vehicle for more equitable buildings and spaces that are safe, sustainable, resilient and healthy. MAP is deploying Crime Prevention through Environmental Design (CPTED) strategies to complement the extensive investments in lights, cameras and layered access. This spring, in partnership with the NYC Department of Design and Construction, MAP convened half a dozen city agencies to map capital construction projects planned at locations in and around the MAP sites and to explore how those capital investments might be improved using CPTED practices. Over the next few months MAP will facilitate extensive community conversations to explore design and planning solutions to address areas of high violence and gang lines.

This summer, MAP hired 30 young adults living in NYCHA developments through the Summer Youth Employment Program for a CPTED initiative. This team of youth “SCOUTS”, (Street Condition Observation Units) together with Mayor’s Office of Operations inspectors, were trained in CPTED analysis. The team used a computer-based geographic information system to map physical and community conditions at all the MAP Developments. Guided by a CPTED expert, the young adults will analyze their findings and present their recommendations at NeighborhoodStat meetings this fall.

NETWORKS

NEIGHBORHOODSTAT

Between April and June 2016, MOCJ partnered with NYCHA and the NYPD to convene borough-specific “NeighborhoodStat” sessions, bringing together commissioners, resident leaders, non-profits and other critical stakeholders at Police Headquarters. NeighborhoodStat changes the way that government operates around crime prevention by bringing together city government and residents to problem-solve public safety issues specific to each particular development. This participatory problem-solving structure is modeled after CompStat – the data-driven police accountability and management tool responsible for much of the crime reduction in New York City over the last twenty years.

Each borough session was attended by over 100 people representing the MAP partner agencies, NYCHA property management, resident leadership and the NYPD. Participants identified issues at the development level, related to stewardship, community space and community cohesion, brainstormed collectively and subsequently developed solutions to public safety issues that arose. Where applicable, solutions to more systemic problems were replicated in other boroughs and developments.

In the initial NeighborhoodStat sessions, MAP and its partners completed 73 percent of 43 action items identified for the Manhattan MAP developments; 72 percent of 44 action items in Brooklyn; and 76 percent of 34 action items completed or pending in the Bronx. Twenty-seven action items are in progress for Queens and Staten Island.

Examples of action items include:

- Brooklyn: NYCHA and Sanitation worked together to coordinate additional pickups at the Red Hook and Boulevard developments
- Manhattan: Residents and community stakeholders met with PSA chiefs to discuss the summer safety plan for the Rucker Park Basketball games that take place across the street from Polo Grounds
- Bronx: Agency partners, residents, CBOs and NYPD met to develop domestic violence outreach, prevention and intervention strategies
- Queens: NYCHA property management and MAP conflict mediators will meet to discuss innovative ways to address issues related to dog waste around the Queensbridge development
- Staten Island: The community center at Stapleton Houses, Cure Violence Provider and Office to Combat Domestic Violence are planning healthy relationship workshops for teens at the development

MAP CRIME STATISTICS

In the 15 MAP developments, index crime and violent crime have gone up between FY15 and FY16, but are down between FY14 and FY16. Shootings are down more than 17% from FY14 to FY16.

CRIME STATISTICS IN THE 15 DEVELOPMENTS						
Number of Incidents	FY14	FY15	FY14-FY15 % change	FY16	FY15-FY16 % change	FY14-FY16 % change
Violent Crime	626	556	-11.20%	612	10.10%	-2.20%
Total Index Crimes	876	800	-8.70%	839	4.90%	-4.20%
Shootings	34	35	2.90%	29	-17.10%	-14.70%

The seven index crimes are murder, rape, robbery, felony assault, burglary, grand larceny and grand larceny auto. Violent crimes include murder, rape, robbery and felony assault.

Agency/Office	Indicator Name	FY15 Actuals	FY16 Actuals	FY16 Target	FY17 Target
Improved Infrastructure / Environmental Design					
NYCHA	Temporary light fixtures placed	172	149*	184*	*
	Permanent lights installed	NA	2,088	1,193	2,500
	Layered access projects completed (repairing and adding additional security to development entry and access points)	NA	21	18	18
	Cameras installed (closed circuit television)	47	988	468	800
	Non-construction scaffolding and shedding removed (feet)	10,252	7,104	2,016	6,931
Community Engagement & Programming					
DPR	Kids in Motion participants across MAP sites	38,292	53,597	35,000	50,000
DYCD	MAP Summer Youth Employment (SYEP) participants	992	1,706	850	850
CEO	Youth enrolled in Work Progress Program (WPP)	218	362	**	**
DOP	Participants enrolled in the NextSteps youth mentorship program	255	208	200	200
	Participants who positively exited NextSteps program (%)	NA	153	80	80
DPR	Shape-Up participants across MAP sites	1,487	3,781	1,400	3,000
OCDV	Healthy Relationship Academy workshops held	NA	130	50	100
	Clients linked to DVRT specialist and Family Justice Centers	90	65	100	***
	Community outreach events	NA	486	400	400
HRA	Appointments to connect individuals to HRA services	409	2,388	1,500	1,500
	Individuals connected to HRA services	294	1,466	1,000	1,000
	Percentage of clients seeking SNAP and Emergency Assistance benefits enrollment who are successfully enrolled in those benefits	NA	NA	NA	30%
DFTA	Grandparent support participation	670	923	1,500	1,200
	Seniors engaged at public events	3,561	8,971****	3,000	5,500
	Program intakes	57	79	300	250

* FY 2016 started with 184 temporary light towers. Currently with the 4 locations (Polo Grounds, Bushwick, Boulevard & Stapleton) having upgrades completed, the number of temporary light towers stands at 149. The targets for FY 2017 will be based on how many other locations complete the upgrades.

**Represents youth served by WPP who live in NYCHA residences across the city, including but not limited to youth from the 15 MAP developments. WPP providers recruit from a combination of developments and also within the larger New York City community.

*** The Office of Domestic Violence has phased out the DV Response Team. This indicator will be discontinued.

**** Seniors who attended community presentations, fairs and general outreach for seniors regarding DFTA and Grandparent Resource Center services.

PARTICIPATING NYCHA DEVELOPMENTS

- **THE BRONX**

Butler
 Castle Hill I and II
 Patterson

- **MANHATTAN**

Polo Grounds
 St. Nicholas
 Wagner

- **BROOKLYN**

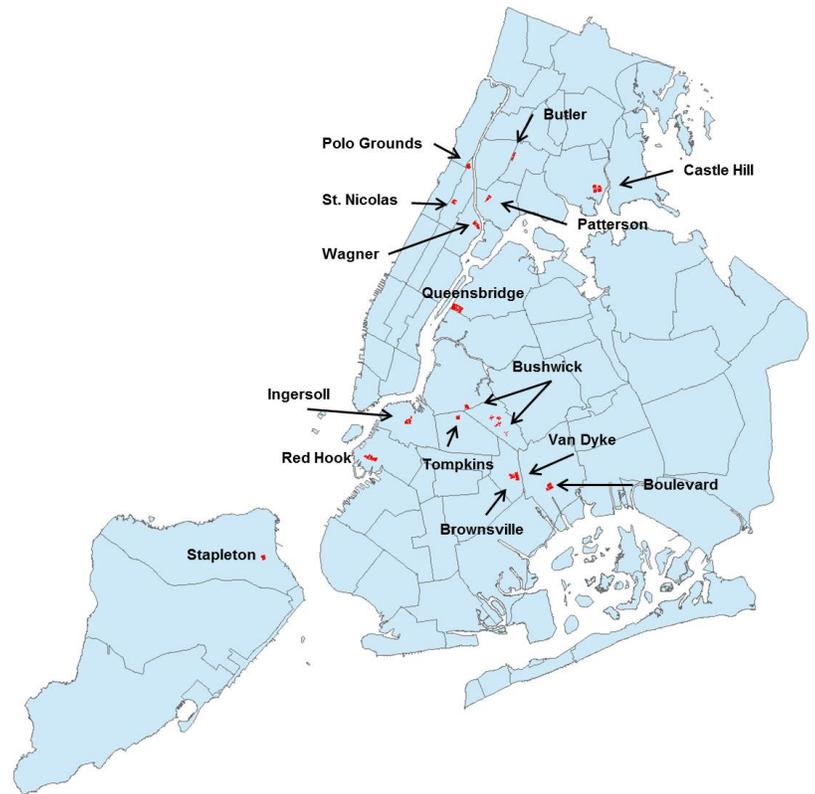
Boulevard
 Brownsville
 Bushwick
 Ingersoll
 Red Hook E and W
 Tompkins
 Van Dyke I and II

- **QUEENS**

Queensbridge I
 and II

- **STATEN ISLAND**

Stapleton



NOTEWORTHY CHANGES, ADDITIONS OR DELETIONS

None.

