

PROPOSED CITY FISCAL YEAR 2022 COMMUNITY DEVELOPMENT PROGRAM

PROPOSED CFY 2022 BUDGET

PROPOSED ALLOCATION OF CALENDAR YEAR 2021 / CD
47 FUNDS

PROPOSED CALENDAR YEAR 2022 / CD 48 BUDGET

April 27, 2021



THE CITY OF NEW YORK
BILL de BLASIO, MAYOR

MAYOR'S OFFICE OF MANAGEMENT AND BUDGET
COMMUNITY DEVELOPMENT UNIT

CITY OF NEW YORK
MAYOR'S OFFICE OF MANAGEMENT AND BUDGET
PROPOSED CITY FISCAL YEAR 2022
COMMUNITY DEVELOPMENT PROGRAM

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*PROPOSED CITY FISCAL YEAR 2022
COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAMS*

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INTRODUCTION

The Community Development Block Grant (CD or CDBG) is one of four formula Entitlement grants the City of New York receives annually from the U.S. Department of Housing and Urban Development (HUD). As a condition of receiving these funds, grantees must release for public comment and submit to HUD a Consolidated Plan that outlines how the grantee will use the funds to address its identified needs. The Consolidated Plan is prepared on a calendar year basis.

This document reflects the proposed City Fiscal Year (CFY) 2022 allocation of CD funds based on the Federal Fiscal Year (FFY) 2021 award of \$174,083,557, an increase of \$419,226 over the City's FFY 2020 award. In addition to this allocation, the budget is supported by program income and other supplemental revenue sources, which include prior-year accruals, loan proceeds, fees, fines, and the sale of land in Federal Urban Renewal Areas. The total Proposed CFY 2022 budget is \$281,165,000. These allocations will affect the CDBG portion of the 2021 Consolidated Plan. After City Council adoption of the City Fiscal Year (CFY) 2022 Budget, the changes will be incorporated into the 2021 Consolidated Plan One-Year Action Plan.

The allocation mentioned above is limited to CDBG Entitlement funds awarded as part of Congress's annual appropriations process. In Calendar Year 2020, the City received additional CDBG funds through the Coronavirus Aid, Relief, and Economic Security Act (aka the CARES Act). The City's plan for these funds was outlined in substantial amendments to the City's 2019 One-Year Action Plan and is available for viewing/download on the [Consolidated Plan page](#) of the Department of City Planning's website.

Programmatic Changes in the CFY 2022 Budget

Please note the following changes for CFY 2022:

- The City has consolidated several programs that were funded in both CFYs 2021 and 2022. The consolidation, which was a HUD suggestion, is aimed at making CDBG-related documents more accessible and readable. The City has also renamed several programs in an effort to make their missions clearer. Please see the Appendix for a summary of changes.
- The City proposes to move funding for the Community Arts Development Program from the Department of Cultural Affairs to the Department of Small Business Services (SBS). SBS would use the funds to develop strategies to integrate arts and culture into the commercial revitalization work performed under its Avenue NYC program.
- The City has not allocated additional CD funds to the Food Pantry Services program for CFY 2022, as the program received its funds for Calendar Year 2021 in the CFY 2021

budget. This program received a one-year allocation of \$375,000 for CFY 2021: \$188,000 in Calendar Year 2020 and \$187,000 in Calendar Year 2021.

Reflection of Prior-Year Funding

The City sometimes allocates CD funds to projects that are not expected to be completed within a single City fiscal year. This primarily applies to construction projects. The City allows funding for such projects to “roll” from year to year until the project is complete. Thus, there may be more CDBG funds available to be spent in a given year than had been reflected in previous versions of this document, which has traditionally focused on *new* awards of CDBG funds.

The City has added a new section (Part VI) identifying projects that are still spending funds awarded in prior years. For each open project, the City has provided a brief description and the remaining balance of the CDBG allocation. These balances are also reflected in the grand total of the Proposed Revised Calendar Year 2021 budget (in Part II). Please note this section is for informational purposes only, and these programs have already gone through the City’s citizen participation process and were submitted to HUD.

Following is the proposed CD budget for CFY 2022.

PART I: PROPOSED CITY FISCAL YEAR 2022 CDBG BUDGET

For City Fiscal Year 2022 (CFY 2022), the City proposes a Community Development Block Grant (CD or CDBG) budget of \$281.165M. The City's CD Year is based on the calendar year, January through December. Therefore, the first half of CFY 2022 (July 1 – December 31, 2021) coincides with the last six months of Calendar Year 2021/CD 47, and the second half of CFY 2022 (January 1 – June 30, 2022) coincides with the first six months of Calendar Year 2022/CD 48.

Anticipated Funds to Supplement the CFY 2022 CD Budget

The City's Federal Fiscal Year 2021 Entitlement grant is \$174.084M. The City expects the availability of \$107.081M to supplement the Entitlement. Supplemental revenue sources include those currently available, plus those expected to become available during the fiscal year. The sources of these supplemental funds are as follows:

- Prior year accruals: Due to unanticipated circumstances, a portion of prior years' CD program allocations goes unspent. These accrued funds are then reprogrammed into the current CD year.
- Program income and applicable credits: Several CD-funded programs generate revenue through repayment and close-out of loans, fees, and fines that are returned to the CD Program, as well as the sale of land in Federal Urban Renewal Areas.

PROPOSED CITY FISCAL YEAR 2022
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) BUDGET
(Millions of Dollars)

PROGRAMS	CFY 2022
<i>Administration</i>	2.858
CDBG Administration	2.858
<i>Housing</i>	187.374
<i>Planning</i>	6.078
Housing Planning	6.078
<i>Fair Housing</i>	0.436
NYC Fair Housing	0.436
<i>Housing Quality</i>	180.860
Code Enforcement	47.331
Emergency Repair Program	42.297
Alternative Enforcement Program	10.329
Housing Rehabilitation Administration	1.484
Public Housing Rehabilitation Program	52.520
Maintenance, Operation, and Rehabilitation of Tax-Foreclosed Housing	18.895
HPD Administration	8.004

PROPOSED CITY FISCAL YEAR 2022
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) BUDGET
(Millions of Dollars)

PROGRAMS	CFY 2022
<i>Accessibility for People with Disabilities</i>	0.744
Project Open House	0.199
Services for People with Disabilities	0.167
City Educational Facilities: Accessibility Improvements	0.378
<i>Public Facilities & Improvements</i>	9.149
City Educational Facilities: Health & Safety Improvements	6.908
Senior Center Improvements	1.934
Shelter Improvements: Shelter Renovations Project Support	0.307
<i>Preservation</i>	0.114
Landmarks Historic Preservation Grant Program	0.114
<i>Services</i>	48.398
<i>Recreation and Open Space Programs</i>	3.333
GreenThumb Gardens	1.310
Recreation Services	2.023

PROPOSED CITY FISCAL YEAR 2022
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) BUDGET
(Millions of Dollars)

PROGRAMS	CFY 2022
<i>Shelter and Associated Services</i>	30.653
Shelter Services	4.098
Emergency Relocation	25.446
Housing Placement Services	1.109
<i>Social and Essential Services</i>	14.412
Senior Services	1.037
Education Services	4.524
Community Centers	5.606
Victims' Services	3.245
<i>Public Health and Safety</i>	10.270
Demolition Program	10.270
<i>Planning</i>	19.656
Community Planning	19.656
<i>Economic Development</i>	2.602
Avenue NYC	2.602
TOTAL USES	281.165

PART II: PROPOSED REVISED CALENDAR YEAR 2021/CD 47 BUDGET

In addition to reflecting programs and budgets on a City fiscal year basis, the City’s Community Development program must also identify its proposed programs and budgets on a calendar year basis to comply with the City’s Consolidated Plan process. The City’s CD program is in its 47th year. The Proposed Calendar Year 2021/CD 47 budget was originally published at this time last year in the “Proposed City Fiscal Year 2021 Community Development Program” document and was approved by the New York City Council.

The following table shows proposed changes to the current Calendar Year 2021/CD 47 budget that would result from the City proposing its City Fiscal Year 2022 (7/1/21-6/30/22) budget. The changes to this budget are now necessary because the CD 47 program year overlaps two City fiscal years:

Calendar Year 2021 / CD 47: January 1 – December 31, 2021	
Second half of CFY 2021: January 1 – June 30	First half of CFY 2022: July 1 – December 31

At the time the Calendar Year/CD 47 budget was adopted, the spending pattern for the last six months was not known. Therefore, the CD 47 budget assumed that the spending pattern set by the CFY 2021 CD program for the first six months of CD 47 (1/1/21 – 6/30/21) would be maintained for the entire CD 47 program year. However, revisions to the Calendar Year 2021/CD 47 budget are necessary to reflect the new CFY 2022 CD program.

The first column of numbers indicates the current CD 47 funding levels for the programs, the second column indicates the proposed changes to those funding levels, and the third column reflects the Proposed Revised 2021/CDBG 47 Budget.

In the following chart, the \$107.325M in anticipated additional revenues available to fund CD 47 (including prior year accruals, applicable credits, and program income) are represented in addition to the Entitlement amount of \$174.084M.

PROPOSED REVISED CALENDAR YEAR 2021 / CDBG FORTY-SEVEN BUDGET
(Millions of Dollars)

PROGRAMS	CURRENT 2021 / CD 47 BUDGET	CHANGES	PROPOSED REVISED 2021 / CD 47 BUDGET
<i>Administration</i>	2.801	0.029	2.830
CDBG Administration	2.801	0.029	2.830
<i>Housing</i>	188.379	-0.502	187.877
<i>Planning</i>	6.177	-0.049	6.128
Housing Planning	6.177	-0.049	6.128
<i>Fair Housing</i>	0.386	0.025	0.411
NYC Fair Housing	0.386	0.025	0.411
<i>Housing Quality</i>	181.816	-0.478	181.338
Code Enforcement	48.393	-0.531	47.862
Emergency Repair Program	42.203	0.047	42.250
Alternative Enforcement Program	9.988	0.170	10.158
Housing Rehabilitation Administration	1.481	0.002	1.483
Public Housing Rehabilitation Program	52.520	0.000	52.520
Maintenance, Operation, and Rehabilitation of Tax-Foreclosed Housing	19.292	-0.199	19.093
HPD Administration	7.939	0.033	7.972

PROPOSED REVISED CALENDAR YEAR 2021 / CDBG FORTY-SEVEN BUDGET
(Millions of Dollars)

PROGRAMS	CURRENT 2021 / CD 47 BUDGET	CHANGES	PROPOSED REVISED 2021 / CD 47 BUDGET
<i>Accessibility for People with Disabilities</i>	<i>0.744</i>	<i>0.000</i>	<i>0.744</i>
Project Open House	0.199	0.000	0.199
Services for People with Disabilities	0.167	0.000	0.167
City Educational Facilities: Accessibility Improvements	0.378	0.000	0.378
<i>Public Facilities & Improvements</i>	<i>9.149</i>	<i>0.000</i>	<i>9.149</i>
City Educational Facilities: Health & Safety Improvements	6.908	0.000	6.908
Senior Center Improvements	1.934	0.000	1.934
Shelter Improvements: Project Support	0.307	0.000	0.307
<i>Preservation</i>	<i>0.114</i>	<i>0.000</i>	<i>0.114</i>
Landmarks Historic Preservation Grant Program	0.114	0.000	0.114
<i>Services</i>	<i>46.346</i>	<i>1.120</i>	<i>47.466</i>
<i>Recreation and Open Space Programs</i>	<i>3.328</i>	<i>0.003</i>	<i>3.331</i>
GreenThumb Gardens	1.305	0.003	1.308
Recreation Services	2.023	0.000	2.023

PROPOSED REVISED CALENDAR YEAR 2021 / CDBG FORTY-SEVEN BUDGET
(Millions of Dollars)

PROGRAMS	CURRENT 2021 / CD 47 BUDGET	CHANGES	PROPOSED REVISED 2021 / CD 47 BUDGET
<i>Shelter and Associated Services</i>	28.418	1.117	29.535
Shelter Services	4.098	0.000	4.098
Emergency Relocation	24.320	0.563	24.883
Housing Placement Services	0.000	0.554	0.554
<i>Social and Essential Services</i>	14.600	0.000	14.600
Senior Services	1.037	0.000	1.037
Education Services	4.524	0.000	4.524
Community Centers	5.606	0.000	5.606
Food Pantry Services	0.187	0.000	0.187
Victims' Services	3.246	0.000	3.246
<i>Public Health and Safety</i>	11.644	-0.687	10.957
Demolition Program	11.644	-0.687	10.957
<i>Planning</i>	19.686	-0.015	19.671
Community Planning	19.686	-0.015	19.671
<i>Economic Development</i>	2.601	0.000	2.601
Avenue NYC *	2.601	0.000	2.601
TOTAL NEW ALLOCATIONS FOR CALENDAR YEAR 2021	281.464	-0.055	281.409

* Includes the Community Arts Development Program, which was folded into Avenue NYC in CFY 2022. See note in the Introduction.

PROPOSED REVISED CALENDAR YEAR 2021 / CDBG FORTY-SEVEN BUDGET
(Millions of Dollars)

PROGRAMS	CURRENT 2021 / CD 47 BUDGET	CHANGES	PROPOSED REVISED 2021 / CD 47 BUDGET
Prior Year Funds Projected to be Spent in 2021:			
City Educational Facilities: Accessibility Improvements in City Schools	N/A	N/A	13.065
Day Care Center Environmental Health Improvements	N/A	N/A	3.968
DOE School Kitchen Renovations	N/A	N/A	2.321
Inspections in City Shelters	N/A	N/A	6.542
Parks Construction and Renovation Program	N/A	N/A	3.437
Public Housing Rehabilitation Program	N/A	N/A	170.140
Schoolyards to Playgrounds	N/A	N/A	3.029
Recreation Services Planning	N/A	N/A	2.000
TOTAL PRIOR YEAR FUNDS AVAILABLE IN 2021			204.502
TOTAL CALENDAR YEAR 2021 BUDGET			485.911

PART III: PROPOSED CALENDAR YEAR 2022/CD 48 BUDGET

Following is the proposed Calendar Year 2022/CD 48 budget (1/1/22 - 12/31/22). Please note that the spending pattern established in this budget is expected to be effective only for January 1, 2022 to June 30, 2022. Funds reserved for the last six months of CD 48 will be reallocated in accordance with the adopted City Fiscal Year 2023 CD budget.

At this time, the City estimates the CD 48 Entitlement grant amount will be \$174.084M. However, it should be noted that there is a strong possibility that the actual FFY 2022 entitlement will be different than the FFY 2021 grant. The City projects \$86.696M in additional revenues will be available to supplement the CD 48 grant. Additional revenues expected to be available include prior year accruals, applicable credits, and program income.

PROPOSED CALENDAR YEAR 2022 / CDBG FORTY-EIGHT BUDGET
(Millions of Dollars)

PROGRAMS	CD 48
<i>Administration</i>	2.858
CDBG Administration	2.858
<i>Housing</i>	167.774
<i>Planning</i>	6.078
Housing Planning	6.078
<i>Fair Housing</i>	0.436
NYC Fair Housing	0.436
<i>Housing Quality</i>	161.260
Code Enforcement	47.331
Emergency Repair Program	42.297
Alternative Enforcement Program	10.329
Housing Rehabilitation Administration	1.484
Public Housing Rehabilitation Program	32.920
Maintenance, Operation, and Rehabilitation of Tax-Foreclosed Housing	18.895
HPD Administration	8.004

PROPOSED CALENDAR YEAR 2022 / CDBG FORTY-EIGHT BUDGET
(Millions of Dollars)

PROGRAMS	CD 48
<i>Accessibility for People with Disabilities</i>	<i>0.744</i>
Project Open House	0.199
Services for People with Disabilities	0.167
City Educational Facilities: Accessibility Improvements	0.378
<i>Public Facilities & Improvements</i>	<i>9.149</i>
City Educational Facilities: Health & Safety Improvements	6.908
Senior Center Improvements	1.934
Shelter Improvements: Shelter Renovations Project Support	0.307
<i>Preservation</i>	<i>0.114</i>
Landmarks Historic Preservation Grant Program	0.114
<i>Services</i>	<i>48.398</i>
<i>Recreation and Open Space Programs</i>	<i>3.333</i>
GreenThumb Gardens	1.310
Recreation Services	2.023

PROPOSED CALENDAR YEAR 2022 / CDBG FORTY-EIGHT BUDGET
(Millions of Dollars)

PROGRAMS	CD 48
<i>Shelter and Associated Services</i>	30.653
Shelter Services	4.098
Emergency Relocation	25.446
Housing Placement Services	1.109
<i>Social and Essential Services</i>	14.412
Senior Services	1.037
Education Services	4.524
Community Centers	5.606
Victims' Services	3.245
<i>Public Health and Safety</i>	10.270
Demolition Program	10.270
<i>Planning</i>	18.871
Community Planning	18.871
<i>Economic Development</i>	2.602
Avenue NYC	2.602
TOTAL USES	260.780

PART IV: ELIGIBILITY/NATIONAL OBJECTIVES

The program entries throughout this document provide regulatory details for each program that will receive CD funds in the upcoming CFY. Below is an explanation of these details.

Matrix Code & Eligibility Category

The CD eligibility category identifies the type of activity funded (i.e., describes what the activity is *doing*). An activity must meet at least one eligibility category. Matrix Codes further identify the nature of the activity. For example, Matrix Code 03 signifies Public Facilities & Improvements programs and includes a letter identifying the type of facility being renovated (e.g., 03A signifies a senior center, 03K signifies streets). Matrix Code are defined at www.hudexchange.info/resources/documents/Matrix-Code-Definitions.pdf.

For programs whose activities fit within several categories, the categories are listed based on amount of time the program spends on each, from most to least.

National Objective

The national objective identifies the population or area(s) being served. With the exception of Planning and General Administration activities, every program must meet at least one national objective. Below is a key to the objectives listed:

- *Low- and Moderate-Income Area Benefit:* A Low- and Moderate-Income Area activity is designed to serve persons residing in a primarily residential area where at least 51 percent of the residents are low/mod persons. The benefits of this type of activity must be available to all residents in the area regardless of income, age, etc.
- *Low- and Moderate-Income Housing:* Low- and Moderate-Income Housing activities benefit either a) residential buildings in which at least 51 percent of the units will be occupied by low/mod households upon completion, or b) owner-occupied single-family homes where the owner's household income falls within the HUD-defined income limits.
- *Limited Clientele:* A Limited Clientele activity benefits a specific group of persons rather than everyone in a particular area. Depending on the activity, beneficiaries may qualify for services based on their income, proximity to a public housing development, or characteristic that allows HUD to presume the beneficiary is low/mod [for a full listing of "presumed benefit" categories, please see 24 C.F.R. § 570.208(a)(2)(i)(A)].
- *Slums or Blighted Area:* Activities funded under this objective address signs of blight in designated "Slum or Blighted Areas." The S&B Area criteria is defined at 24 C.F.R. § 570.208(b)(1).
- *Slums or Blight Spot:* Slums or Blight Spot activities eliminate blighting conditions in locations outside of designated slum or blighted areas. Programs eligible under this objective are limited to addressing public health and safety threats.

PART V: PROPOSED CITY FISCAL YEAR 2022 CDBG PROGRAM
PROGRAM AND PROJECT DESCRIPTIONS

ADMINISTRATION

CDBG ADMINISTRATION

Administering Agency: Various

Matrix Code:

21A - General Program Administration

National Objective:

N/A - Planning and/or Administration

Program Summary:

CD-funded staff provides administrative support necessary to formulate, implement, and evaluate NYC's CDBG Program.

Target Area / Location:

- NYC Office of Management and Budget
- NYC Department of City Planning
- NYC Department of Education
- NYC Department of Small Business Services
- NYC Landmarks Preservation Commission
- NYC Mayor's Office for People with Disabilities

Planned Activities:

This function involves the planning, management, and citizen participation necessary to formulate, implement, and evaluate the City's Community Development Program. These activities include:

- Preparing and implementing the Citizen Participation Plan;
- Developing CDBG plans and policies;
- Preparing the City's Consolidated Plan and Annual Performance Report;
- Preparing Environmental Reviews;
- Monitoring expenditures for CD-funded programs;
- Liaising with HUD and other Federal departments; and
- Compiling and maintaining necessary records that demonstrate that Federal requirements for environmental review, relocation, equal opportunity, and citizen participation are met.

HOUSING

PLANNING

HOUSING PLANNING

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

- 20 - Planning
- 21A - General Program Administration
- 21C - Public Information

National Objective:

N/A - Planning and/or Administration

Program Summary:

CD funds support the following:

- HPD's Division of Housing Policy, which designs and executes data collection and statistical analyses in support of the agency's programming and policy agenda; and
- The Rent Guidelines Board Support Staff, which conducts research to establish rent adjustments for units subject to the Rent Stabilization Law in NYC.

Target Area / Location:

N/A - Planning citywide

Planned Activities:

CD funds pay for staff that conducts the following planning activities:

Policy Development and Special Initiatives

The Division of Housing Policy (DHP)'s Policy Development and Special Initiatives (PDSI) unit provides guidance and insight on high-priority policy initiatives, advancing solutions that further the agency's mission. PDSI is comprised of policy and data analysts, technical researchers, and project managers. The unit applies policy, data, and financial analysis to overcome critical challenges, efficiently leverage key resources, and maximize opportunities.

Research and Evaluation

DHP's Research and Evaluation unit plans and conducts major housing-related research and large-scale data collection, processing, and analyses, primarily for the legally-required New York City Housing and Vacancy Survey (HVS). The HVS provides comprehensive, detailed data on the city's population, households, housing stock, vacancies, housing structural and maintenance conditions, and other characteristics such as household incomes and employment,

rents, and neighborhood conditions. It is a critical resource used to establish the official citywide vacancy rate, which is required for the City Council's determination of a housing emergency as the necessary condition for continuing rent control and rent stabilization. In addition, various stakeholders depend on information from the HVS and incorporate it into their work.

Research and Evaluation also prepares and submits to the City Council the Report of Initial Findings of the HVS, which presents an analysis of key data on the rental vacancy rate, housing inventory, housing conditions, and other housing market situations.

Finally, Research and Evaluation administers HPD's annual contract with the Rent Guidelines Board (RGB).

Rent Guidelines Board Support Staff

RGB is mandated to establish rent adjustments for nearly one million units subject to the Rent Stabilization Law in New York City. The Board holds an annual series of public meetings and hearings to consider staff research and testimony from owners, tenants, advocacy groups, and industry experts.

RGB staff provides administrative and analytic support to the Board and prepares research regarding the economic condition of rent stabilized units and other topics including operating and maintenance costs, the cost of financing, the housing supply, and cost of living indices. RGB staff engages in research efforts; publishes its reports for use by the public, other governmental agencies, and private organizations; and provides information to the public on housing questions considered by the Board. While these reports are accessible for free online, CD program income generates from the sale of CD-funded reports that are purchased in hard copy. CD funds pay for the RGB staff and associated program administration costs.

FAIR HOUSING

NYC FAIR HOUSING

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:
20 - Planning

National Objective:
N/A - Planning and/or Administration

Program Summary:

HPD provides fair housing counseling and education in conjunction with the City's Commission on Human Rights.

Target Area / Location:

N/A - Citywide

Planned Activities:

NYC Fair Housing advises building owners and project sponsors of their duty to comply with the Federal Fair Housing Act and the NYC Human Rights Law. The City's Human Rights Law is inclusive of the Federal Fair Housing Act and prohibits housing discrimination based on a person's race, color, religion, sex, disability, national origin, familial status, sexual orientation, age, alienage and citizenship status, marital status, partnership status, lawful occupation, gender, or lawful source of income. The City's law also prohibits bias-related harassment.

Through this program, HPD:

- Provides a Fair Housing website, *Fair Housing NYC*, which is coordinated by the New York City Commission on Human Rights (CCHR). The website promotes awareness and enforcement of fair housing practices and provides the public with a broad range of fair housing-related content and referral services. The site can be accessed at: www1.nyc.gov/site/fairhousing/index.page.
- Holds regular workshops to educate partners and members of the public about fair housing rights and responsibilities, particularly involving the marketing process.
- Responds to, and coordinates with, CCHR regarding complaints and participates in various fair housing-related special projects.

CD funds are used to pay for staff that develops policies and tracks the progress of the City's efforts to comply with the U.S. Department of Housing and Urban Development's (HUD) requirement to affirmatively further fair housing. HPD's Fair Housing Policy and Investments (FHPI) unit helps to coordinate the City's comprehensive fair housing planning process, *Where We Live NYC*. As part of this process, FHPI engaged in extensive analysis and public participation to better understand how fair housing challenges like segregation, discrimination, and access to thriving neighborhoods impact New Yorkers' lives and how the City can eliminate barriers that currently impede fair housing.

HOUSING QUALITY

CODE ENFORCEMENT

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

15 - Code Enforcement

14I - Lead-Based Paint Hazard Test / Abatement

National Objective:

Low- and Moderate-Income Area

Slum or Blight Spot

Program Summary:

HPD uses CD funds for Housing Code Inspectors, clerical staff, attorneys, and other personnel who perform CD-eligible code-related activities.

Target Area / Location:

CD funds are used in deteriorated and deteriorating neighborhoods, which are areas that meet all the following criteria:

- At least 51 percent of the population is at or below 80 percent of the Area Median Income;
- At least 50 percent of the area is residential in nature; and
- At least 15 percent of the occupied rental units have three or more maintenance deficiencies.

In most cases, the areas correspond with specific sub-borough areas, as defined by the U.S. Census Bureau for purposes of the New York City Housing and Vacancy Survey. City tax levy is used for code enforcement initiatives in areas that do not meet the stated criteria.

Planned Activities:

Housing Code Inspections

Tenants use 311 to file complaints regarding violations of the New York City Housing Maintenance Code or the New York State Multiple Dwelling Law (Housing Codes). The 311 operators are CD-funded for the time they spend on CD-eligible housing complaint calls.

Code Inspectors promote quality housing by assuring owner compliance with the Housing Codes in privately-owned multiple dwellings and tenant-occupied apartments in one- and two-family houses. CD-funded staff performs the following:

- Borough Offices: Inspectors respond to complaints, issue violations where appropriate, and re-inspect violations certified as corrected by the owner. Staff may also conduct dismissal request inspections (for owners wishing to clear their record of existing violations),

support the Housing Litigation Division (HLD) and the New York State Housing Court system in tenant-landlord actions, and issue vacate orders and respond to emergencies such as fires and structurally unsafe buildings.

- Clerical staff performs functions such as tenant callbacks (to verify a condition still exists), processing owner certifications and dismissal requests, and administrative tasks.
- The Registration Assistance Unit assists property owners with their annual registration in the Multiple Dwelling Registry as required by the NYC Housing Maintenance Code.
- HPD proactively identifies deteriorating conditions in buildings and addresses them through a combination of assistance and enforcement. Outreach includes physical building inspections, working with owners to address issues that may hinder an owner's ability to correct the conditions, and referrals to other programs or resources when appropriate.

Lead-Based Paint Inspections

In addition to other violations, the Lead-Based Paint Hazard Inspection Unit tests for lead-based paint hazards with X-Ray fluorescence (XRF) machines, re-inspects lead-based paint violations certified as corrected by building owners, and inspects buildings where a child with lead-poisoning has been identified by the City.

Litigation

HPD's Housing Litigation Division (HLD) initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Code. Attorneys also represent HPD when tenants initiate actions against private owners seeking the repair and correction of violations. The goal of these proceedings is to obtain Orders to Correct, civil penalties, or contempt sanctions to compel owner compliance.

HLD initiates a variety of cases including:

- Heat and/or hot water cases;
- Comprehensive cases seeking the correction of all outstanding violations;
- False certifications that violations were corrected or failure to register a multiple dwelling;
- Appointing 7A Administrators to buildings that have been abandoned by their owners and/or where conditions are dangerous to the tenants' health or safety;
- Seeking access warrants to inspect and, if appropriate, make emergency repairs in buildings where owners have denied access; and
- Collecting money judgments from owners.

Other HLD staff oversees administrative functions including paralegal services, investigations, litigation support, data operations, and office management.

Certification of No Harassment (CONH) Unit

Owners of SRO multiple dwellings must obtain a “Certification of No Harassment” before applying for a permit to demolish or reconfigure the building. This requirement is intended to protect tenants by ensuring owners do not harass tenants into leaving before starting a demolition or construction project. A finding of harassment prevents the owner from obtaining a demolition or alteration permit for three years and/or means an alteration or demolition must include a set percentage of low-income housing.

EMERGENCY REPAIR PROGRAM

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

- 06 - Interim Assistance
- 14B - Rehabilitation: Multi-Unit Residential
- 14I - Lead-Based Paint Hazard Test / Abatement
- 19E - CDBG Operation and Repair of Foreclosed Property

National Objective:

- Low- and Moderate-Income Area Slum or Blight Spot
- Low- and Moderate-Income Housing

Program Summary:

The Emergency Repair Program (ERP) works to correct immediately hazardous “C” violations. The goal is to secure voluntary corrective actions by landlords, eliminating the need for direct City involvement.

Target Area / Location:

N/A - Citywide

Planned Activities:

The Emergency Repair Program (ERP) corrects immediately hazardous emergency conditions for which Housing Code Inspectors issue class “C” violations, or for which another City agency cites an emergency condition. CD-funded work consists of the following:

- Contacting owners or managing agents of buildings requiring emergency repair(s);
- Contacting tenants to determine if the owner complied. When HPD cannot certify the work was done, the violation is forwarded to the Emergency Repair and Environmental Hazards Unit (EREH);
- Preparing work scopes, monitoring work in progress, and signing off on repair completion;

- Performing small lead-based paint repairs;
- Monitoring jobs awarded to outside vendors, ensuring that contractors start and complete work according to specifications;
- Re-inspecting lead-based paint violations. If a landlord fails to comply, EREH completes remediation and dust clearance testing;
- Conducting asbestos investigations, preparing samples for laboratory analysis, and project monitoring; and
- Working with utility companies to restore services to buildings where the owner has failed to provide them and arranging delivery of fuel or necessary repairs.

CD revenue is generated when owners pay for the cost of the work done by the City.

ALTERNATIVE ENFORCEMENT PROGRAM

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

14B - Rehabilitation: Multi-Unit Residential

National Objective:

Slum or Blight Spot

Program Summary:

The Alternative Enforcement Program (AEP) is intended to alleviate the serious physical deterioration of the most distressed buildings in NYC by forcing owners to make effective repairs.

Target Area / Location:

Designated distressed residential buildings citywide.

Planned Activities:

AEP is intended to address the serious physical deterioration of the most distressed buildings in New York City. Through AEP, HPD can order the property owner to repair or replace building systems as well as to address violations. If the owner fails to comply, AEP can address building systems and violations using CD funds. AEP staff is also supported by CD funds.

Using criteria set forth in the City's Administrative Code, HPD designates 250 multiple dwellings that are high consumers of HPD's code enforcement services for participation in the program. HPD notifies owners that their buildings have been selected and the owner will have four months to do the following:

- Correct 100 percent of violations directly related to providing heat and hot water;
- Correct 100 percent of class “C” hazardous mold violations;
- Correct 80 percent of class “B” hazardous mold violations;
- Correct 80 percent of all vermin violations;
- Correct 80 percent of all other class “B” hazardous and class “C” immediately hazardous violations;
- Pay all outstanding HPD emergency repair charges and liens or enter into an agreement to pay such charges; and
- Submit a current and valid property registration statement.

If the owner fails to meet the requirements for discharge within the first four months, HPD will issue an Order to Correct identifying the building systems that need to be replaced in order to address the underlying conditions (to minimize recurrence of those conditions). Once an Order is issued, fees will be charged to the property for being in the program and as a result of specific inspections. Should an owner fail to comply with the Order, HPD may perform the work.

CD revenue is generated when owners pay for the cost of the work done by the City as well as for program inspection fees.

HOUSING REHABILITATION ADMINISTRATION

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

14H - Rehabilitation Administration

National Objective:

Slum or Blight Spot

Slum or Blighted Area

Program Summary:

CD funds pay for staff to oversee housing rehabilitation projects. While the projects are CD-eligible, CD funds only pay for oversight staff and non-CD funds pay for the physical work.

Target Area / Location:

N/A - Citywide

Planned Activities:

HPD currently uses CD funds for staff to oversee the following activities:

7A Program

Article 7-A of the New York State Real Property Actions and Proceedings Law authorizes the New York City Housing Court to appoint administrators to operate private buildings that owners have abandoned. Under Article 7-A, HPD may initiate legal action when serious emergency conditions exist in occupied residential buildings where the property owner has not addressed such conditions over an extended period. The 7A Program stabilizes and preserves these housing units and provides safe housing for the tenants. 7A buildings are generally located in blighted areas, are under-occupied, and occupants tend to have very low incomes.

CD-funded staff:

- Evaluates distressed residential buildings to determine if they meet Article 7-A criteria;
- Performs feasibility inspections, after which staff will recommend to HPD's Housing Litigation Division (HLD) whether to support the 7A action;
- Reviews applications from organizations seeking to become 7A Administrators;
- Meets with tenants, coordinates building repair plans, and works with Administrators to ensure that violations are addressed;
- Authorizes Administrators to obtain legal assistance funds to aid them in bringing court proceedings against tenants for non-payment;
- Conducts research on owners seeking discharge of buildings that are under 7A Program management;
- Ensures that 7A buildings are registered annually; and
- Prepares preliminary documents for the 7A Regulatory Agreement.

CD funds also pay for staff within the 7A Financial Assistance Unit, which administers loans 7A Administrators can use for repairs or systems replacements. The 7AFA Unit staff underwrites the loan, prepares loan packages, records liens, and provides information to building owners.

Primary Prevention Program

The Primary Prevention Program (PPP) reduces lead hazards and other housing-related health risks in units occupied by low-income and at-risk households. PPP targets areas with high incidence rates of childhood lead poisoning and implements a combination of partial abatement and interim treatment to prevent lead poisoning and address health risks. Residential buildings anywhere in New York City are eligible to enroll under the current Federal grant cycle. When enrolling buildings, the program attempts to target specific neighborhoods with higher levels of child lead

poisoning. PPP prioritizes buildings with units occupied by pregnant women or where a child under the age of six lives or visits on a regular basis. Vacant units with lead hazards are also eligible.

The program is funded in part by the Federal Lead Hazard Reduction Demonstration Grant Program, which also includes Healthy Homes Supplemental funding that can address additional health risks (e.g., mold, vermin, conditions that pose a risk of falls or other injuries, fire/electrical hazards). The program also uses City capital funds as part of the Mayor's *LeadFreeNYC* initiative.

PUBLIC HOUSING REHABILITATION PROGRAM

Administering Agency: Department of Housing Preservation and Development (HPD) / New York City Housing Authority (NYCHA)

Matrix Code:

- 14H - Rehabilitation Administration
- 14C - Public Housing Modernization
- 14I - Lead-Based Paint Hazard Test / Abatement

National Objective:

Low- and Moderate-Income Housing

Program Summary:

CDBG funds support lead testing and renovation of NYCHA residential buildings.

Target Area / Location:

NYCHA developments Citywide

Planned Activities:

NYCHA uses CD funds for various rehabilitation activities within residential buildings. Work may include, but is not limited to, lead-based paint inspection and testing, façade improvements pursuant to NYC Local Law 11, construction project management, program management, apartment rehabilitation/upgrades upon turnover, and upgrading critical building infrastructure (e.g., gas lines, heating plants, etc.).

CD funds also support NYCHA staff who oversees construction and renovation projects within NYCHA developments, HPD staff who process NYCHA's requests for reimbursement, and staff within HPD's Lead Exemption Unit that reviews and processes lead exemption applications for NYCHA residential buildings.

MAINTENANCE, OPERATION, AND REHABILITATION OF TAX-FORECLOSED HOUSING

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

19E - CDBG Operation and Repair of Foreclosed Property
14I - Lead-Based Paint Hazard Test / Abatement
14B - Rehabilitation: Multi-Unit Residential
08 - Relocation

National Objective:

Low- and Moderate-Income Housing
Low- and Moderate-Income Area

Program Summary:

This program helps to maintain City-owned, tax-foreclosed residential buildings until the City can achieve its goal of selling the buildings and returning them to the tax rolls.

Target Area / Location:

Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods. This program is designed to benefit the low- and moderate-income people who occupy these buildings.

Planned Activities:

This program uses CD funds to conduct the following activities in City-owned, tax-foreclosed housing:

- Conduct necessary repairs and rehabilitation projects;
- Pay for fuel and utilities;
- Contract with superintendents to provide janitorial services;
- Oversee maintenance, repair, and rehabilitation efforts, including:
 - Responding to emergency complaints and sealing vacant properties;
 - Processing work order requests;
 - Performing field inspections and holding technical interviews with potential contractors;
 - Inspecting, monitoring, and surveying projects; and
 - Procuring, monitoring, and issuing payment to contractors.

Tenant Interim Lease (TIL)

City-owned buildings participating in TIL become independent housing cooperatives where tenants become homeowners. The TIL staff, which is CD-funded, ensures compliance with applicable laws and regulations. Through CD-funded training contracts, nonprofit organizations educate tenants and Tenant Associations (TAs) in becoming owners. The TAs are responsible for all building maintenance issues and rely on rent collection to support operating expenses. For properties that do not generate sufficient revenues, CD will cover repairs and fuel and utility expenses.

Third Party Transfer for Non-City-Owned Foreclosed Property

In 1996, the City altered the process by which it forecloses on tax delinquent residential properties. Rather than the City taking title, the City may petition the Court to convey the property to a responsible, qualified third party. In the interim, the Neighborhood Restore Housing Development Fund Corporation assumes temporary ownership, provides technical assistance, and oversees management by the prospective owners. During this period, a subset of the TPT building portfolio receives regular CD-funded fuel deliveries.

HPD ADMINISTRATION

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

21A - General Program Administration
21H - HOME Admin / Planning Costs

National Objective:

N/A - Planning and/or Administration

Program Summary:

Staff performs administrative functions for several of HPD's CD-funded programs.

Target Area / Location:

N/A

Planned Activities:

HPD uses CD funds to administer several CD-funded programs, primarily the Emergency Repair Program (ERP), Alternative Enforcement Program (AEP), Demolition Program, and Maintenance, Operation, and Rehabilitation of Tax-Foreclosed Housing. These functions include, but are not limited to:

- Procuring, monitoring, and issuing payment to vendors for emergency repair work, fuel and utilities, advertising, supplies, and construction and related contracts;

- Placing liens on properties when the owners do not satisfy a bill for CD-funded work, which is removed when the landlord or purchaser makes a full payment;
- Time-keeping, payroll, and recruitment functions related to CD-funded staff; and
- Reviewing charges to ensure owners were notified of the violation and appropriately billed.

HPD Tech

HPD Tech oversees and enhances systems that support CD-eligible programs such as ERP and AEP. In addition, staff maintains the HPDINFO system that tracks violations, open market orders, and other building specific data, and determines work done in CD-eligible census tracts.

HOME Program Project Support

CD funds support positions overseeing CD-eligible activities funded through the Federal HOME Investment Partnerships Program (HOME). HOME funds are used to further rental housing and homeownership affordability through new construction and the rehabilitation, conversion, and acquisition of real property. CD also pays for staff that is responsible for HOME and Low-Income Housing Tax Credit monitoring and compliance and oversight of the HOME-funded down payment assistance program.

ACCESSIBILITY FOR PEOPLE WITH DISABILITIES

PROJECT OPEN HOUSE

Administering Agency: Mayor's Office for People with Disabilities (MOPD) / Department of Housing Preservation and Development (HPD)

Matrix Code:

14A - Rehabilitation: Single-Unit Residential
14B - Rehabilitation: Multi-Unit Residential
05B - Public Services: Services for People with Disabilities

National Objective:

Low- and Moderate-Income Housing
Limited Clientele: Presumed Benefit

Program Summary:

Project Open House removes architectural barriers in rental units and owner-occupied homes.

Target Area / Location:

CD-funded staff at the Mayor's Office for People with Disabilities oversees eligible projects citywide.

Planned Activities:

The Mayor's Office for People with Disabilities operates Project Open House (POH), which uses CD funds to remove architectural barriers from the homes of New York City residents who have disabilities. The extent of the work depends on the particular needs of the applicant. Projects may include, but are not limited to, grab bar installations, main entry components (ramp, lift, and door), and kitchen and bathroom modifications. When structural modifications are not possible, equipment (e.g., Mobile Stair Lift) may be considered if appropriate. POH affords program recipients greater independence through increased accessibility of their living environment.

For more information, please visit: <http://www1.nyc.gov/site/mopd/initiatives/project-open-house.page>.

SERVICES FOR PEOPLE WITH DISABILITIES

Administering Agency: Mayor's Office for People with Disabilities (MOPD)

Matrix Code:

05B - Public Services: Services for People with Disabilities

National Objective:

Limited Clientele: Presumed Benefit

Program Summary:

Housing Information and Education provides outreach to people with disabilities, landlords, tenants, and advocates in the areas of housing and housing rights.

Target Area / Location:

N/A - Citywide

Planned Activities:

The Mayor's Office for People with Disabilities provides assistance to increase awareness and opportunities for people with disabilities to obtain or retain accessible, affordable housing. It provides:

- Information and referrals relating to housing discrimination, fair housing laws, and barrier removal programs;
- Information on disability-specific resources;
- Technical and legal guidance relating to the design and construction of accessible and affordable housing;
- Building Code compliance, modifications, updates, interpretations, and recommendations for architects, engineers, designers, developers, landlords, co-op boards, condominium associations, small neighborhood businesses, housing real estate brokers, etc.;
- The identification of additional accessible and affordable housing options through a partnership with the Department of Housing Preservation and Development;
- Housing referrals to disability advocates and service organizations that operate housing locator programs and maintain a list of accessible and affordable housing; and
- Outreach to architects, builders, and community groups.

For more information, please visit: <https://www1.nyc.gov/site/mopd/index.page>.

CITY EDUCATIONAL FACILITIES: ACCESSIBILITY IMPROVEMENTS

Administering Agency: Department of Education (DOE)

Matrix Code:

03E - Public Facilities and Improvements:
Neighborhood Facilities

National Objective:

Limited Clientele: Presumed Benefit

Program Summary:

The NYC Department of Education (DOE) uses CD funds to make NYC public schools more accessible to people with disabilities.

Target Area / Location:

CD-funded staff at DOE oversees eligible projects citywide.

Planned Activities:

DOE uses prior years' CD funds to provide accessibility improvements in City schools in order to increase the percentage of schools that are fully or substantially accessible. Proposed improvements are geared towards making schools accessible to the general public, which will provide greater ease of ingress/egress for students, parents, employees, and community members. The current allocation supports staff that oversees this work.

CD funds also support oversight staff to ensure CD-funded work complies with applicable regulations. This staff is charged to the CDBG Administration program.

PUBLIC FACILITIES & IMPROVEMENTS

CITY EDUCATIONAL FACILITIES: HEALTH & SAFETY IMPROVEMENTS

Administering Agency: Department of Education (DOE)

Matrix Code:

- 03E - Public Facilities and Improvements:
 - Neighborhood Facilities
- 04A - Clean-Up of Contaminated Sites

National Objective:

Limited Clientele: Income Survey
Slum or Blight Spot

Program Summary:

The Department of Education uses CD funds to prevent or remove code violations in New York City schools.

Target Area / Location:

Citywide

Planned Activities:

The Department of Education (DOE) uses CD funds to prevent or remove code violations in New York City schools. Activities the program may undertake are as follows:

- The installation, repair, or replacement of:
 - Emergency lighting;
 - Elevator guards, elevators, and escalators;
 - Electrical systems and wiring;
 - School doors;
 - Bathrooms and water closets;
 - Fire safety systems, panic hardware, fire alarm systems, fire suppression systems, fire extinguishers, flame-proofing curtains, and sprinklers/standpipes;
 - Water and sewage systems;
 - Kitchen ventilation/exhaust systems;
 - Heating/cooling/refrigeration systems, including boilers and radiator shields;
 - Sidewalks; and
 - Other building components such as bleachers, retaining walls, interior masonry, plaster, flooring, ceilings, and mandated signage.

- Environmental health inspections;
- Testing for and remediating lead-based paint and lead in drinking water fixtures;
- Repairs to address NYS Department of Environmental Conservation violations; and
- Playground resurfacing provided there is no increase in the playground area and no excavation is proposed (to avoid archaeological concerns).

DOE also uses CD funds for personnel who schedule lead testing and remediation work by DOE vendors. Additionally, oversight staff to ensure CD-funded work complies with applicable regulations is charged to the CDBG Administration program.

SENIOR CENTER IMPROVEMENTS

Administering Agency: Department for the Aging (DFTA)

Matrix Code:

03A - Public Facilities and Improvements: Senior Centers

National Objective:

Limited Clientele: Presumed Benefit

Program Summary:

The City uses CD funds to renovate and improve senior centers.

Target Area / Location:

CD funds may be used at centers citywide that operate City-supported senior center services.

Planned Activities:

The Department for the Aging (DFTA) uses CD funds to renovate and rectify code violations in senior centers. Activities may include, but are not limited to:

- Installation of lighting and emergency lighting systems, air conditioning/heating/ventilation systems, fire extinguishing systems, water heaters, and fire doors;
- Accessibility improvements including installing ramps, elevators, and accessible restrooms;
- Upgrade/replacement of windows, flooring, kitchens, and bathrooms;
- Ceiling and roof rehabilitation;
- Electrical system improvements; and
- Security improvements.

DFTA may also use CD funds for consultant services such as architectural and engineering work.

SHELTER IMPROVEMENTS: PROJECT SUPPORT

Administering Agency: Department of Social Services (DSS)

Matrix Code:

04A - Clean-Up of Contaminated Sites

National Objective:

Limited Clientele: Presumed Benefit

Program Summary:

DSS uses CD funds for staff and testing to address lead-based paint in City- and nonprofit-owned shelters. Remediation is paid for with non-CDBG funds.

Target Area / Location:

CD-funded staff at the Department of Social Services oversees testing and eligible projects at shelters citywide.

Planned Activities:

DSS uses prior years' CD funds to conduct environmental testing in shelters. The current allocation supports staff overseeing this work. DSS Project Managers are responsible for the following tasks:

- Inspect, coordinate, and oversee activities of vendors performing work in shelter units;
- Create and manage work orders, including performing regular site visits to monitor progress;
- Review and approve contractor invoices;
- Monitor performance and prepare reports to identify and correct potential issues; and
- Resolve problems that arise in meeting the schedule and costs.

PRESERVATION

LANDMARKS HISTORIC PRESERVATION GRANT PROGRAM

Administering Agency: Landmarks Preservation Commission (LPC)

Matrix Code:

- 16A - Residential Historic Preservation
- 16B - Non-Residential Historic Preservation

National Objective:

Low- and Moderate-Income Housing
Low- and Moderate-Income Area
Limited Clientele: Presumed Benefit
Slum or Blight Spot

Program Summary:

The program consists of two components: a façade restoration grant for homeowners and a grant for nonprofit organizations.

Target Area / Location:

Eligible historic sites citywide

Planned Activities:

The Historic Preservation Grant Program awards grants to preserve and restore publicly-, privately-, or nonprofit-owned historic properties that are designated individual New York City landmarks, within designated New York City historic districts, or listed on or eligible for listing on the National Register of Historic Places. The grants are intended to assist owners in repairing and restoring the façades of their buildings. To qualify for an interior restoration grant, the building's interior must be designated.

The program has two components:

- Grants to homeowners who reside in their buildings, or whose buildings are predominantly occupied by low- to moderate-income households; and
- Grants to nonprofit entities organized under Section 501(c)(3) of the Internal Revenue Code.

Applicants may be eligible based on income requirements or because the condition of the property's façade is detrimental to public health and safety. In cases where income requirements are not met, the owner may be required to contribute towards the project. For more information, please visit: <https://www1.nyc.gov/site/lpc/about/historic-preservation-grant-program.page>.

SERVICES

RECREATION AND OPEN SPACE PROGRAMS

GREENTHUMB GARDENS

Administering Agency: Department of Parks and Recreation (NYC Parks)

Matrix Code:

05Z - Public Services: Other
03E - Public Facilities and Improvements:
Neighborhood Facilities

National Objective:

Low- and Moderate-Income Area
Limited Clientele: Income Survey

Program Summary:

GreenThumb provides materials, technical assistance, and general support to community groups and schools to create and maintain vegetable and flower gardens, some of which are located in former vacant lots.

Target Area / Location:

CD-eligible gardens are either:

- Located in residential census tracts where at least 51.0 percent of the population is at or below 80 percent of the Area Median Income; or
- Partnered with schools that primarily serve children from low- and moderate-income households.

Planned Activities:

Established in 1978, GreenThumb is the nation's largest urban gardening program, assisting over 575 neighborhood groups and 800 schools in the creation, maintenance, and enhancement of gardens aimed at increasing civic participation and neighborhood revitalization through collective stewardship.

Community Gardens

GreenThumb provides materials, education, programming, and technical support and manages community garden license agreements and registrations. Gardens are managed by local volunteers. CD funds support community gardens in low- and moderate-income (low/mod) census tracts; City tax levy funds are used for gardens in non-CD-eligible neighborhoods.

The program organizes three large annual events including the Spring GrowTogether conference, Open Garden Day NYC, and the Harvest Fair. Additionally, GreenThumb hosts hundreds of

workshops developed in partnership with gardeners and greening organizations and designed to enhance gardeners' horticultural, construction, and community development skills. Workshops also serve as a vehicle to distribute materials and supplies.

School Gardens

CD funds also support registered Grow to Learn school gardens that primarily benefit students from low- and moderate-income households. Outreach efforts include site visits and visioning sessions, while education is provided through hands-on trainings, workshops, and professional development seminars in conjunction with the NYC Department of Education. GreenThumb provides technical assistance and delivers lumber, mulch, soil, and compost.

For more information, please visit www.GreenThumbnyc.org.

RECREATION SERVICES

Administering Agency: Department of Parks and Recreation (NYC Parks)

Matrix Code:

05Z - Public Services: Other

05D - Public Services: Youth Services

National Objective:

Low- and Moderate-Income Area

Limited Clientele: Nature and Location

Program Summary:

CD funds support recreational programming throughout the City.

Target Area / Location:

The Bronx River Corridor, Pelham Bay Park, and Van Cortlandt Park in the Bronx; Prospect Park in Brooklyn; and Minipools at the following locations:

Bronx

- Edenwald Houses Pool: Schieffelin Avenue & East 229th Street

Brooklyn

- Albert J. Parham Playground: DeKalb Avenue and Clermont Avenue
- Fox Playground: Avenue H and East 54th Street
- Glenwood Playground: Farragut Road and Ralph Avenue

Manhattan

- Abraham Lincoln Playground: East 135th Street and Fifth Avenue
- Frederick Douglass Playground: West 102nd Street and Amsterdam Avenue

- Tompkins Square Park: East 10th Street and Avenue A

Staten Island

- General Douglas MacArthur Park: Jefferson Street and Dongan Hills Avenue
- Old Town Playground: Kramer Street and Parkinson Avenue

Planned Activities:

Bronx River

The Bronx River Project works to restore the Bronx River and create a continuous greenway along its length. CD funds are used to purchase educational and outreach materials, office supplies, field equipment, and restoration supplies, as well as to support program consultants and ecological restoration personnel. The CD funding also pays for the Bronx River Conservation Manager and two Crew Leaders. NYC Parks coordinates closely with the Bronx River Alliance to implement programs along the river as follows:

- The Education Program provides hands-on outdoor learning opportunities for thousands of students and educators.
- The Outreach Program draws thousands of people to the river through dozens of public events, including the Amazing Bronx River Flotilla and the International Coastal Cleanup Day.
- The Ecological Restoration and Management Program works to protect, restore, and manage the Bronx River through field work and policy leadership. Guided by an Ecology Team of scientists and community and agency representatives, the program tackles the river corridor's most pressing ecological issues. The Conservation Crew has a full-time presence on the river, implementing, monitoring, and maintaining the river and upland restoration efforts. The Crew is recruited locally, with an emphasis on creating job opportunities for Bronx residents, who in turn train hundreds of youth each year and expose them to green career paths in their own neighborhoods.

Pelham Bay Park, Prospect Park, and Van Cortlandt Park Administrators' Offices

CD funds pay for staff in the Administrator's Office for each park. The Administrators' Offices are tasked with coordinating and implementing the following:

- Educational programs;
- Public programs;
- Volunteer programs;
- Special projects and events;

- Conservation and recreation activities;
- Natural area restoration and horticultural improvements;
- Administrative and liaison functions with community and user groups;
- Public relations and community outreach;
- Capital planning; and
- Delivery of services to ensure park safety and security.

Equipment may also be purchased when funds are available.

For more information on each park, please visit:

- www.nycgovparks.org/parks/pelhambaypark or www.pelhambaypark.org.
- www.nycgovparks.org/parks/prospectpark or www.prospectpark.org.
- www.nycgovparks.org/parks/vancortlandtpark or <https://vancortlandt.org>.

Minipools

The Minipools program offers safe swimming opportunities for children ages six to 11, as well as for toddlers accompanied by an adult. CD funds are used to pay for seasonal lifeguards, Parks Enforcement security personnel, and the staff that operate the filtration systems to maintain water quality and perform custodial services. The CD-funded Minipools operate during the summer months and are located near New York City Housing Authority developments.

SHELTER AND ASSOCIATED SERVICES

SHELTER SERVICES

Administering Agency: Department of Social Services (DSS)

Matrix Code:

03T - Operating Costs of Homeless Programs

National Objective:

Limited Clientele: Presumed Benefit

Program Summary:

The Department of Social Services provides shelter and services to families and single adults. CD funds currently help pay for security services at homeless shelters and for outreach to homeless individuals throughout Staten Island.

Target Area / Location:

CD funds may be used for security at the 30th Street Men's Shelter and other shelters currently under consideration. Additionally, outreach services are provided to homeless individuals throughout Staten Island, particularly those who occupy the Staten Island Ferry Terminal.

Planned Activities:

Security Services

The 30th Street Men's Shelter is a multi-functional building with a total of 850 shelter beds located at 400-30 East 30th Street, Manhattan. This site is the Department of Homeless Services' main point of entry for all single adult men as well as adult families and, as such, acts as DHS's primary location for Intake and Diversion efforts. Intake and Diversion for single adult men is focused on a strengths-based assessment of each client and their available resources, and provides valuable services including, but not limited to, family mediation, emergency one-shot deal applications, referral for short- and long-term rehabilitation, and financial assistance for family reunification.

CD funds pay for a portion of the contract with a private security firm at the 30th Street Men's Shelter in an effort to provide a safe environment for the residents.

Homeless Outreach and Housing Placement Services

Through a contract with the Department of Homeless Services, Project Hospitality provides homeless outreach and housing placement services to persons who also may have mental health and/or substance abuse problems and occupy the Staten Island Ferry Terminal or other locations throughout Staten Island.

The primary goals are to provide an array of services to homeless clients, reduce the number of homeless persons who live in places not meant for human habitation, and expeditiously place them in safe havens, transitional settings, or permanent housing, as appropriate to their needs. The overall long-term goal is permanent housing for all homeless persons on Staten Island.

Many clients face a multitude of issues including mental health challenges and substance use/dependence problems. Project Hospitality's trained staff provides support 24 hours/seven days a week to connect homeless individuals with appropriate and needed services. Outreach teams canvas the Staten Island Ferry and other known locations where homeless individuals often frequent. Individuals are offered services such as transportation, showers, food, and shelter. Additionally, they organize emergency services such as medical detoxification, psychiatric evaluation, stabilization, bed care, and emergency health care.

EMERGENCY RELOCATION

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

08 - Relocation

National Objective:

Limited Clientele: Presumed Benefit

Program Summary:

HPD provides emergency relocation services to tenants displaced as a result of fires or vacate orders.

Target Area / Location:

Citywide

Planned Activities:

HPD provides temporary emergency shelter and relocation services to residential tenants displaced as a result of fires or vacate orders issued by City agencies.

The American National Red Cross (ANRC) provides emergency response and sheltering services for displaced households and attempts to relocate households back to their units of origin or with friends and relatives. Households that are not relocated by ANRC and are eligible for services are referred to HPD.

HPD assesses eligibility and assigns shelter placements based primarily on unit availability and household size and, if available, matching school affiliation, other community support systems, and special needs. Households with children are placed in one of three Family Living Centers located in the Bronx, Brooklyn, and Manhattan. Adult-only households are placed in privately-owned hotels in the Bronx, Manhattan, and Queens.

The program also offers moving and storage services for registered clients and provides case management services such as rehousing assistance and coordination, benefits advocacy, employment support, counseling and case management, documentation replacement, and referrals for services outside the scope of the program.

HOUSING PLACEMENT SERVICES

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

03T - Operating Costs of Homeless Programs

National Objective:

Limited Clientele: Presumed Benefit

Program Summary:

Homeless Placement Services (HPS) works to place shelter clients into units that have been set aside for homeless persons within affordable housing developments.

Target Area / Location:

N/A - Citywide

Planned Activities:

Homeless Placement Services (HPS) facilitates the placement of shelter clients into homeless set-aside units. These units are a combination of newly constructed and rehabilitated apartments in housing projects that have been subsidized by HPD and/or the NYC Housing Development Corporation. HPS refers income-eligible clients from the Emergency Relocation Program and from Department of Social Services shelters to developers with vacant set-aside units. HPS coordinates the screening and lease-up process and provides ongoing oversight of projects with set-asides to ensure compliance with the homeless restriction.

SOCIAL AND ESSENTIAL SERVICES

SENIOR SERVICES

Administering Agency: Department for the Aging (DFTA)

New York City Housing Authority (NYCHA)

Matrix Code:

05A - Public Services: Senior Services

05B - Public Services: Services for People with Disabilities

National Objective:

Limited Clientele: Income Exclusive

Limited Clientele: Presumed Benefit

Program Summary:

CD-funded programs provide supportive services for seniors, allowing them to remain in their homes and live independently.

Target Area / Location:

The Elderly Minor Home Repair Program operates on a citywide basis.

The Elderly Safe-at-Home program serves residents in the following developments:

Bronx

- Boston Road Plaza: 2440 Boston Road
- Bronx River Addition: 1350 Manor Avenue
- Butler Houses: 1402 Webster Avenue
- Courtlandt Avenue Senior Center: 372 East 152nd Street
- Jackson Houses: 799 Courtlandt Avenue
- McKinley Houses: 731 East 161st Street
- Morris I & II: 3663 Third Avenue
- Randall-Balcom: 2705 Schley Avenue

Brooklyn

- Marcus Garvey/Reverend Brown Houses: 1630 St. Marks Avenue

Manhattan

- LaGuardia Addition: 282 Cherry Street
- UPACA 5 & 6/Morris Park Senior Citizens Home: 1940 Lexington Avenue

Queens

- Latimer Gardens/Leavitt Houses: 139-10 34th Avenue

Planned Activities:

Elderly Minor Home Repairs

This program, administered by the New York Foundation for Senior Citizens, provides minor home repairs, outreach, and coordination with other agencies to address many of the conditions that lead to senior home abandonment. The program is available on a citywide basis to persons 60 or older and who are at or below the Section 8 income limits. Condo and co-op clients must have their board's permission for work to be done.

For more information, please visit www.nyfsc.org/services/repair.html#safety or call (212) 962-7655.

Elderly Safe-at-Home

The Elderly Safe-at-Home program aims to enhance the quality of life of elderly and non-elderly residents with disabilities who reside in certain NYCHA developments. This program employs dedicated staff who provides on-site services to help improve safety and enhance health and well-being. As a result, residents continue to live independently in their homes.

The program:

- Provides support and crime prevention services, crisis intervention, and crime victim assistance to address and prevent crimes perpetrated against this vulnerable population;
- Assists residents with maintaining daily life, accessing public entitlements, and coordinating services with outside providers;
- Conducts regular home visits and telephone reassurance;
- Recruits and trains resident volunteers who maintain daily contact with residents in their respective developments; and
- Offers workshops on crime prevention, safety and security, and crime victims' rights and the criminal justice process.

Residents who need more comprehensive crime victim services are referred to community-based organizations and/or City agencies that specialize in this field.

EDUCATION SERVICES

Administering Agency: Department of Youth and Community Development (DYCD)
Department of Education (DOE)

Matrix Code:

- 05H - Public Services: Employment Training
- 05L - Public Services: Child Care Services

National Objective:

- Limited Clientele: Presumed Benefit
- Limited Clientele: Income Survey

Program Summary:

The City uses CD funds to provide educational services such as adult literacy programs and early education for children from low- and moderate-income households.

Target Area / Location:

The Adult Literacy Program offers instruction at the following locations:

Bronx

- BronxWorks - 60 East Tremont Avenue
- Kingsbridge Heights Community Center - 3101 Kingsbridge Terrace
- Mercy Center - 377 East 145th Street

Brooklyn

- CAMBA - 1720 Church Avenue

- Catholic Charities Neighborhood Services - 191 Joralemon Street
- Council of Jewish Organizations of Flatbush - 1523 Avenue M
- Jewish Community Council of Greater Coney Island - 3001 West 37th Street
- Opportunities for a Better Tomorrow - 783 Fourth Avenue
- Shorefront YM-YWHA of Brighton-Manhattan Beach, Inc. - 3300 Coney Island Avenue
- St. Nicks Alliance Corporation - 2 Kingsland Avenue

Manhattan

- Agudath Israel - 42 Broadway
- The Door: A Center of Alternatives - 555 Broome Street
- Henry Street Settlement - 265 Henry Street
- Inwood Community Services - 651 Academy Street
- Northern Manhattan Improvement Corporation - 76 Wadsworth Avenue

Queens

- Fortune Society - 29-76 Northern Boulevard
- Make the Road New York- 92-10 Roosevelt Avenue
- Queens Community House - 74-09 37th Avenue
- YWCA of Queens - 4207 Parsons Boulevard

Staten Island

- Jewish Community Center of Staten Island - 1297 Arthur Kill Road

The City expects the following EarlyLearn vendors will be funded with a combination of CD and non-CD funds:

- Betances Early Childhood Education Center (operated by Sheltering Arms NY): 528 East 146th Street, Bronx
- New Life Child Development Center:
 - 1307 Greene Avenue, Brooklyn
 - 408 Grove Street, Brooklyn
 - 295 Woodbine Street, Brooklyn
- Rena Day Care Center: 639 Edgecombe Avenue, Manhattan

Planned Activities:

Adult Literacy Program

The Department of Youth and Community Development uses CD funding for contracts with providers of Adult Basic Education (ABE), High School Equivalency (HSE) test preparation, and English for Speakers of Other Languages (ESOL) programs. The fundamental goal of the Adult Literacy Program is to help New Yorkers attain the reading, writing, and communication skills they need to gain employment and/or pursue further education. Instruction is provided in contexts that are immediately relevant to participants' lives such as career exploration and development, finances, healthcare, civics, parenting, etc. The program provides comprehensive instruction and support services to students who are at least 16 years of age, are not enrolled or required to be enrolled in secondary school, and who lack sufficient educational skills or are unable to speak, read, and/or write the English language well enough to participate in education or training programs conducted in English.

Early Care and Education

As part of the Mayor and Chancellor's Equity and Excellence for All agenda, the New York City Department of Education (DOE) is committed to providing high-quality early childhood care and education that gives all children a strong foundation in school and life.

CD funds support the City's extended day/year services in the early care and education system to provide families who qualify based on their income and need a safe environment for day care services that address the developmental, social, educational, and nutritional needs of their children.

All programs are designed to ensure that quality services are provided to children. Short whole group and small group activities, choice time where children are able to work with a variety of materials, and outdoor playtime are a few of the activities offered. A parent advisory committee is an integral part of the program. Programs also offer and encourage family engagement activities and community participation.

COMMUNITY CENTERS

Administering Agency: Department of Youth and Community Development (DYCD)

Matrix Code:

05Z - Public Services: Other

National Objective:

Limited Clientele: Nature and Location
Low- and Moderate-Income Area

Program Summary:

CD-funded community centers provide comprehensive services to youth and community residents.

Target Area / Location:

CD funds support the following Beacon Schools, which primarily serve low- and moderate-income areas or populations:

Bronx

- I.S. 117 - 1865 Morris Avenue
- I.S. 217 (School of Performing Arts) - 977 Fox Street
- I.S. 219 - 3630 Third Avenue
- P.S./I.S. 224 - 345 Brook Avenue
- P.S. 11 - 1257 Ogden Avenue

Brooklyn

- I.S. 271 - 1137 Herkimer Street
- J.H.S. 218 - 370 Fountain Avenue
- M.S. 562 - 125 Covert Street

Manhattan

- M.S. 328 - 401 West 164th Street

Staten Island

- I.S. 49 - 101 Warren Street

Planned Activities:

The Beacon School Program provides comprehensive services to youth and community residents. Located in public schools across New York City, each Beacon transforms its host school into a resource hub for the whole community by offering an integrated range of programming tailored to local needs. In keeping with the broad mission to serve members of multiple age groups, the Beacons are especially well-placed to provide activities and services for New York City's diverse communities and respond to the changing needs of neighborhoods, including those where there are significant numbers of recent immigrants. Services are provided along major core service areas that include: Education and Academic Support, Community Building/Leadership, Health: Healthy Living/Healthy Relationships/Physical Fitness, Employment and Financial learning opportunities, and Recreation/Enrichment.

The core areas are delivered through three distinct activity structures: drop-in activities where participants engage in recreational opportunities and self-directed study; planned activities where participants explore new interests and develop skills; and community events where the community has an opportunity to engage in various happenings such as community beautification and health fairs. Typical program activities include homework help, tutoring, literacy programming, arts and crafts courses, and leadership development opportunities such as the Youth Council. All Beacons have an Advisory Council consisting of community residents, principals, local police officers, and program participants to provide a platform for voice and input, enhance communication among all stakeholders, and improve community resources. Overall, Beacons offer a safe place to engage in recreational activities, discover new interests, acquire skills, and find opportunities to contribute to the community, guided and supported by program staff.

Beacons operate services for youth and community residents year-round. All Beacons are required to operate a minimum of 42 hours per week over six days, in the afternoons and evenings, on weekends, school holidays, and during school recess. During the summer, Beacons operate for a minimum of 50 hours per week, Monday through Friday.

VICTIMS' SERVICES

Administering Agency: Mayor's Office of Criminal Justice (MAY)

Matrix Code:

05G - Public Services: Services for Victims of Domestic Violence, Dating Violence, Sexual Assault, or Stalking
05Z - Public Services: Other

National Objective:

Limited Clientele: Presumed Benefit Low- and Moderate-Income Area

Program Summary:

Through a contracted provider, the City offers court-based services and hotlines for crime and domestic violence victims to reduce the psychological, physical, and financial hardships associated with victimization.

Target Area / Location:

CD funds support the hotlines below, which are open to all City residents:

- Domestic Violence Hotline, (800) 621-HOPE (4673)
- Crime Victims Hotline, (866) 689-HELP (4357)

Court-Based Services are provided at the Criminal Courts and Family Courts in Bronx, Brooklyn, and Queens.

Planned Activities:

Through a contract with the NYC Mayor's Office of Criminal Justice, the nonprofit organization Safe Horizon provides a continuum of services to crime victims, witnesses, and their families in order to reduce the psychological, physical, and financial hardships associated with victimization. The program's mission is to provide support, prevent violence, and promote justice for victims of crime and abuse, their families, and communities.

CD funds support the 24-hour Crime Victims and Domestic Violence Hotlines as well as Criminal and Family Courts in Brooklyn, Queens, and the Bronx. Services include, but are not limited to: safety assessment and risk management; crisis intervention; advocacy; information and referral; individual counseling; help with document replacement; assistance applying for compensation for uninsured medical care, lost income, counseling, and funeral expenses; assistance obtaining an order of protection; restitution; services for intimidated victims and witnesses; reception centers; and day care for children at court. Additionally, the 24-hour Domestic Violence Hotline is the primary linkage for domestic violence shelters in New York City.

PUBLIC HEALTH AND SAFETY

DEMOLITION PROGRAM

Administering Agency: Department of Housing Preservation and Development (HPD)

Matrix Code:

04 - Clearance and Demolition

National Objective:

Slum or Blighted Area

Slum or Blight Spot

Program Summary:

HPD demolishes structurally hazardous buildings that are issued a Declaration of Emergency by the Department of Buildings. CD funds pay for the demolition work performed by outside contractors.

Target Area / Location:

Deteriorated or otherwise unsafe residential and commercial structures citywide.

Planned Activities:

The New York City Administrative Code authorizes HPD to demolish structures when an owner fails to do so pursuant to a Department of Buildings (DOB) declaration of emergency. The Code further requires the treatment of any structure that may become “dangerous or unsafe, structurally or as a fire hazard, or dangerous or detrimental to human life, health, or morals.”

The HPD Demolition Unit surveys the site, provides a scope of work and cost estimate, and oversees and approves all demolitions, cleaning, and grading of land. CD funds are expended for the full and partial demolition of privately-owned residential and commercial properties, and some City-owned properties. Asbestos testing and abatement, fencing, and other associated costs may be paid for with CD or tax levy funds.

HPD bills owners for the City’s expenses. CD revenue is generated when private owners pay for CD-funded demolitions performed by the City.

PLANNING

COMMUNITY PLANNING

Administering Agency: Department of City Planning (DCP)
Landmarks Preservation Commission (LPC)
Mayor's Office of Operations (MAY)

Matrix Code:
20 - Planning

National Objective:
N/A - Planning and/or Administration

Program Summary:

Several agencies use CD funds for various planning activities including those focused on zoning changes, historic preservation, and improving quality of life.

Target Area / Location:

N/A - Citywide

Planned Activities:

Comprehensive Planning

DCP addresses strategic objectives that support New Yorkers in low- and moderate-income areas:

- Work with communities to plan for future needs.
- Facilitate affordable housing through zoning actions and approval of City development projects.
- Provide opportunities for good-paying jobs through zoning changes.
- Improve resiliency and sustainability by implementing best practices and reviewing projects in vulnerable coastal zones.
- Provide community boards the technical knowledge to review and comment on land use applications.
- Provide technical data and tools to help the public analyze data.

CD funds support the work of various teams including:

- Borough Offices, which provide technical assistance to community boards, civic organizations, and elected officials. The offices review development actions to ensure conformance with local needs and plans.

- Strategic Planning, which oversees functional planning activities, land use policy, and long-term development and policy objectives. Areas of expertise include urban design, zoning, housing policy, economic studies and analyses, and capital, regional, and waterfront / open space planning. The Department also supports community planning by gathering and analyzing Community District Needs Statements. The Population group conducts detailed demographic analyses and works to support the City's preparation for the decennial Census.
- Information Technology, which provides an array of data and tools for research and planning work.

DCP also maintains the data and systems that process and validate NYC addresses and builds websites that visualize and contextualize important information, like ZoLA (NYC's Zoning & Land Use Map).

LPC Planning

LPC Planning has three components:

- Research: Activities include surveys to identify buildings or neighborhoods that merit further consideration for designation as landmarks or historic districts; evaluating the significance of buildings and neighborhoods under consideration; researching, photographing, and documenting historic buildings; and preparing detailed designation reports for proposed landmarks and historic districts.
- Archaeology: Assess the potential archaeological impact of proposed projects and projects at existing landmarked sites; oversee any ensuing archaeology that may be needed, and manage the NYC Archaeological Repository: The Nan A. Rothschild Research Center.
- Environmental Review: Assist with projects subject to environmental review by determining the presence of known or eligible historic or cultural resources and potential impacts to these resources. The Department issues comments, including findings of potential impacts uncovered during the review process. If a proposed project significantly impacts known or eligible resources, LPC works with the appropriate agencies to mitigate or reduce the impact as much as possible. The Department also maintains and supports the ERGIS Historic Maps application.

Scorecard

Through this program, CD-funded service inspectors at the Mayor's Office of Operations produce monthly street and sidewalk cleanliness ratings for every city neighborhood. A visual rating scale is used to determine the percent of acceptably clean streets and sidewalks. Results are published

on the Mayor's Office's website and provided to the Department of Sanitation (DSNY). Additionally, monthly reports are developed for some of the City's Business Improvement Districts (BIDs).

The Scorecard Program helps DSNY develop and evaluate policies related to cleaning and enforcement. In addition, community boards and other members of the public use the data to learn about conditions in their neighborhoods and participate in developing operational and enforcement changes. Numerous BIDs and other organizations use monthly Scorecard ratings to evaluate and improve their self-funded cleaning efforts.

ECONOMIC DEVELOPMENT

AVENUE NYC

Administering Agency: Department of Small Business Services (SBS)

Matrix Code:

18B - ED Technical Assistance
18B - Special Activities by CBDO's
19C - CDBG Non-profit Organization Capacity Building

National Objective:

Low- and Moderate-Income Area
Limited Clientele: Nature and Location
Limited Clientele: Microenterprise Assistance

Program Summary:

Avenue NYC promotes the economic viability of neighborhood retail areas by providing general technical assistance and marketing and promotion programs to small businesses.

Target Area / Location:

Targeted areas experience varying degrees of stagnation, deterioration, or disinvestment, and the areas' populations are primarily low- to moderate-income.

- Bronx: Hunts Point, Longwood, Morris Park, Norwood, Soundview, and South Bronx
- Brooklyn: Brownsville, Cypress Hills, East New York, Flatbush, and Prospect-Lefferts Gardens
- Manhattan: Central Harlem, Lower East Side, Two Bridges, and West Harlem
- Queens: Arverne/Edgemere, Downtown Jamaica, Far Rockaway, Jackson Heights/Elmhurst, Jamaica East, Jamaica South, and Rockaway Peninsula

Planned Activities:

Avenue NYC promotes the economic viability of neighborhood business districts. Programs are intended not only to help local businesses directly engage local residents but to also preserve neighborhoods more broadly. Projects have a local community sponsor, frequently a Community-Based Development Organization (CBDO), that represents the needs of local merchants, property owners, and residents.

Commercial Revitalization

Avenue NYC will continue to fund multi-year grants aimed at building organizations' capacity to better understand neighborhood needs, develop impactful programs, and sustain their work over a longer term. The grants support CBDOs in hiring a dedicated, full-time Avenue NYC Program Manager who will participate in cohort-based training, conduct an in-depth district assessment,

and execute commercial revitalization programs. Following the year-long Community District Needs Assessment, the following activities represent the basic program areas:

- Merchant Organizing & Engagement: Formalizing or activating a merchant's association, with the intent of establishing a self-sufficient, incorporated nonprofit organization to serve the commercial corridor.
- Business Support and Commercial Vacancy Reduction: Enhance and/or retain the retail mix of a commercial corridor to better serve the community.
- Public Space Activation and Management: Create programming designed to activate public spaces while highlighting, promoting, and/or featuring local businesses.
- Commercial District Marketing and Promotion: Develop new or continued marketing and/or promotional campaigns that highlight the target areas.
- Neighborhood Beautification Program Development: Create or expand programming designed to facilitate the improvement of public space. CD funds would be used toward programming and not for capital costs.
- Business Improvement District Feasibility Analysis: Gauge the interest in and feasibility of creating a Business Improvement District.
- Storefront Improvement Program Development: Design and implement a façade improvement program that provides technical assistance to properties within the target areas. CD funds may not be used for capital costs.

Organizational Development

The Organizational Development Program builds the capacity of CBDOs that support commercial districts across the five boroughs. The program delivers trainings, tools, and one-on-one assistance to enhance project execution, management, leadership, and capabilities of CBDOs.

Partnership Pilot

To expand on the impact of the program, Avenue NYC will pursue a unique partnership with staff formerly at the NYC Department of Cultural Affairs (DCLA). Through this partnership, SBS will launch a pilot initiative that partners CBDOs and cultural stakeholders to examine and create frameworks for arts and culture's role in commercial districts. Three to four Avenue NYC grantees from varying neighborhoods will be selected through a competitive application process to receive additional CD funding to develop strategies that integrate arts and culture into commercial revitalization work. This pilot will also convene grantees from the Community Arts Development Program (previously CD-funded through DCLA) and Avenue NYC for peer sharing and learning sessions.

PART VI: PROGRAMS FUNDED IN PRIOR YEARS

HOUSING

PUBLIC HOUSING REHABILITATION PROGRAM

Administering Agency: Department of Housing Preservation and Development (HPD) / New York City Housing Authority (NYCHA)

Matrix Code:

- 14H - Rehabilitation Administration
- 14C - Public Housing Modernization
- 14I - Lead-Based Paint Hazard Test / Abatement

National Objective:

Low- and Moderate-Income Housing

Funds Remaining: \$170,140,000

Program Summary:

CDBG funds support lead testing and renovation of NYCHA residential buildings.

Target Area / Location:

NYCHA developments Citywide

Planned Activities:

NYCHA uses prior-year CD funds for various rehabilitation activities within residential buildings. Work may include, but is not limited to, lead-based paint inspection and testing, façade improvements pursuant to NYC Local Law 11, construction project management, program management, apartment rehabilitation/upgrades upon turnover, and upgrading critical building infrastructure (e.g., gas lines, heating plants, etc.).

CD funds also support NYCHA staff who oversees construction and renovation projects within NYCHA developments, HPD staff who process NYCHA's requests for reimbursement, and staff within HPD's Lead Exemption Unit that reviews and processes lead exemption applications for NYCHA residential buildings.

ACCESSIBILITY FOR PEOPLE WITH DISABILITIES

CITY EDUCATIONAL FACILITIES: ACCESSIBILITY IMPROVEMENTS

Administering Agency: Department of Education (DOE)

Matrix Code:

O3E - Public Facilities and Improvements:
Neighborhood Facilities

National Objective:

Limited Clientele: Presumed Benefit

Funds Remaining: \$13,065,000

Program Summary:

The Department of Education uses CD funds to make physical improvements that will increase the number of schools that are accessible to persons with disabilities.

Target Area / Location:

CD funds are used at public schools throughout the city.

Planned Activities:

DOE uses prior years' CD funds to provide accessibility improvements in City schools in order to increase the percentage of schools that are fully or substantially accessible.

Proposed improvements are geared towards making schools accessible to the general public, which will provide greater ease of ingress/egress for students, parents, employees, and community members. Activities undertaken with prior year funds may include, but are not limited to, providing and installing accessible entrances; widening doorways; installing room labels with braille; adjusting reach ranges for water fountains, Automated External Defibrillators, and fire extinguishers; installing and renovating elevators or accessible chair lifts; and providing accessible seating and path of travel in auditoriums.

PUBLIC FACILITIES AND IMPROVEMENTS

DAY CARE CENTER ENVIRONMENTAL HEALTH IMPROVEMENTS

Administering Agency: Department of Education (DOE)

Matrix Code:

04A - Clean-Up of Contaminated Sites

National Objective:

Limited Clientele: Income Survey
Slum or Blight Spot

Funds Remaining: \$3,968,000

Program Summary:

The Department of Education will use prior-year CD funds to address environmental health conditions at City-owned or -leased day care centers.

Target Area / Location:

DOE projects that CD-funded work may take place at five EarlyLearn sites throughout New York City:

- 3261 Third Avenue, Bronx
- 421 East 161st Street, Bronx
- 2340 Cambreleng Avenue, Bronx
- 671 Prospect Avenue, Brooklyn
- 265 Sumpter Street, Brooklyn

Planned Activities:

As part of a larger effort to strengthen birth-to-five care and education, the City has shifted management of its contracted day care program, known as EarlyLearn, from the Administration for Children's Services to the Department of Education (DOE). As part of this shift, DOE will use CD funds to address environmental health conditions at five City-owned or -leased EarlyLearn sites.

DOE SCHOOL KITCHEN RENOVATIONS

Administering Agency: Department of Education (DOE)

Matrix Code:

03E - Public Facilities and Improvements:
Neighborhood Facilities

National Objective:

Limited Clientele: Income Survey

Funds Remaining: \$2,321,000

Program Summary:

DOE uses prior-year CD funds to upgrade school kitchens and purchase equipment necessary to expand the City's Breakfast in the Classroom initiative.

Target Area / Location:

Citywide

Planned Activities:

Through the DOE School Kitchen Renovations Program, the City uses CD funds to partially fund the expansion of "Breakfast in the Classroom" which is an initiative to ensure that a free and complete breakfast is available to NYC elementary and middle school students. In schools that implemented Breakfast in the Classroom, breakfast participation has risen to approximately 50 percent, helping ensure that students start the day with a healthy and nutritious meal.

CD funds are used to purchase refrigerators and freezers necessary to store the food and for facility improvements to accommodate the new equipment. Facility improvements may include the installation of electrical outlets, panel boxes, and facility changes to allow for space for the new equipment, and, in very limited cases, bring additional power into the building.

INSPECTIONS IN CITY SHELTERS

Administering Agency: Department of Social Services (DSS)

Matrix Code:

04A - Clean-Up of Contaminated Sites

National Objective:

Limited Clientele: Presumed Benefit

Funds Remaining: \$6,542,000

Program Summary:

The Department of Homeless Services and the Human Resources Administration will use CD funds to support inspections in shelter and transitional housing units.

Target Area / Location:

Shelter units citywide

Planned Activities:

Through this program, the Department of Homeless Services (DHS) and the Human Resources Administration (HRA) will conduct regular inspections of shelter and transitional housing units. Funding will support inspection activities carried out by a contracted vendor. This project covers testing only; CD funds will not be used for renovation activities.

PARKS CONSTRUCTION AND RENOVATION PROGRAM

Administering Agency: Department of Parks and Recreation (NYC Parks)

Matrix Code:

O3F - Public Facilities and Improvements: Parks,
Recreational Facilities

National Objective:

Low- and Moderate-Income Area

Funds Remaining: \$3,437,000

Program Summary:

Prior year CD funds will be used to create new or renovate existing parks.

Target Area / Location:

- Lewis Playground: 773 Willoughby Avenue, Brooklyn
- Prospect Park, Brooklyn

Planned Activities:

The Department of Parks and Recreation will use prior-year CD funds to create new or renovate existing City parks and playgrounds.

In 2021, NYC Parks expects to advance renovations at the Lewis Playground located at 773 Willoughby Avenue, Brooklyn and the Vale of Cashmere Path located in the northeast section of Prospect Park, also in Brooklyn.

The Lewis Playground project will add new playground equipment, offering accessible recreational opportunities with more seating such as benches, game tables, and picnic tables. New pavement and additional planting areas will make the playground more engaging for neighborhood residents.

The Vale of Cashmere Path reconstruction involves resurfacing the existing pedestrian path. Renovations also include the removal and replacement of existing benches, the installation of Central Park style settees, and new light poles with LED lamps.

SCHOOLYARDS TO PLAYGROUNDS

Administering Agency: Department of Parks and Recreation (NYC Parks)

Matrix Code:

O3F - Public Facilities and Improvements: Parks,
Recreational Facilities

National Objective:

Low- and Moderate-Income Area

Funds Remaining: \$3,029,000

Program Summary:

The Schoolyards To Playgrounds initiative identifies schoolyards in neighborhoods in need of parks and playgrounds, and opens them year round for public use.

Target Area / Location:

Prior year funds are currently budgeted for a project at I.S. 228 - 228 Avenue S, Brooklyn.

Planned Activities:

The Schoolyards to Playgrounds initiative identifies schoolyards in neighborhoods in need of parks and playgrounds, and opens them year-round for public use, after school and on weekends. The playgrounds will be accessible from 8:00 a.m. until dusk. The initiative is a collaboration between the Department of Parks and Recreation, the Department of Education, and the School Construction Authority.

Renovations typically include new tracks, fields, asphalt, turf, fencing, play equipment, defined play areas, greenery, trees, landscaping, and gardens. Additionally, designs may include green infrastructure elements such as rain gardens, permeable surfaces, turf fields, and tree pits that capture at least an inch of water during each rainfall.

The City expects to use CD funds at I.S. 228 (228 Avenue S), which is located in a low- and moderate-income area and serves a high percentage of students from low- and moderate-income households.

RECREATION SERVICES (USER STUDIES)

Administering Agency: Department of Parks and Recreation (NYC Parks)

Matrix Code:
20 - Planning

National Objective:
N/A - Planning and/or Administration

Funds Remaining: \$2,000,000

Program Summary:

Prior-year CD funds will be used to update the parks' user studies.

Target Area / Location:

- Pelham Bay Park
- Prospect Park
- Van Cortlandt Park

Planned Activities:

Previous user studies of Pelham Bay Park, Prospect Park, and Van Cortlandt Park indicated the majority of park visitors come from CD-eligible census tracts in the parks' surrounding areas. Prior-year CD funds will be used to update the user studies to determine where respective park visitors come from and how the parks can best meet users' needs.

APPENDIX: PROGRAM CONSOLIDATIONS AND RENAMING

As noted in the Introduction, the City has modified several programs in an effort to simplify its CDBG-related documents. Following is a summary of the changes.

PROGRAM CONSOLIDATIONS

Combined Program	Original Programs
Code Enforcement	Litigation Targeted Code Enforcement
Community Planning	DCP Comprehensive Planning, Data, and Tools LPC Planning Scorecard Program
Education Services	Adult Literacy Program Early Care and Education Services
Housing Planning	Housing Research and Evaluation Rent Guidelines Board Support Staff
Housing Rehabilitation Administration	7A Program Primary Prevention Program
Recreation Services	Bronx River Project Minipools Pelham Bay Park Administrator’s Office Prospect Park Administrator’s Office Van Cortlandt Administrator’s Office
Senior Services	Elderly Minor Home Repair Program Elderly Safe-at-Home Program
Shelter Services	DHS Homeless Services Homeless Outreach and Housing Placement Services

PROGRAM SEPARATIONS

<i>New Programs</i>	<i>Previous Program Name</i>
Emergency Relocation Housing Placement Services	HPD Emergency Shelters

PROGRAM RENAMING

<i>New Name of Program</i>	<i>Previous Name of Program</i>
City Educational Facilities: Accessibility Improvements	Accessibility Improvements in City Schools
City Educational Facilities: Health & Safety Improvements	Code Violation Removal in City Schools
Community Centers	Beacon School Program
Senior Center Improvements	DFTA Senior Center Improvements Program
NYC Fair Housing	HPD Fair Housing Services
Services for People with Disabilities	Housing Information and Education
Maintenance, Operation, and Rehabilitation of Tax-Foreclosed Housing	Maintenance and Operation of Tax-Foreclosed Housing
Victims' Services	Safe Horizon
Shelter Improvements	Shelter Renovations Project Support